Bettendorf
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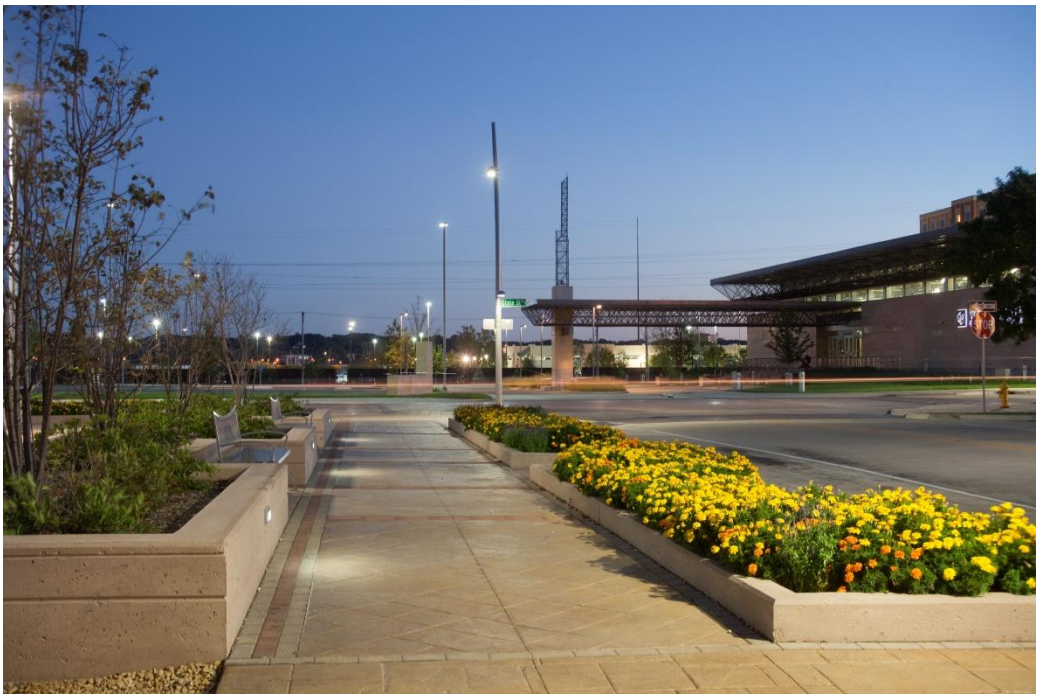
IOWA

# ANNUAL BUDGET



Downtown Streetscape & Waterfront Convention Center

FY 2012/13

July 1, 2012 – June 30, 2013

*Decker P. Ploehn, City Administrator*
*Carol A. Barnes, Finance Director*
*Adopted March 6, 2012*

# Guide to the Budget Document

The purpose of this section is to provide the reader with a general explanation of the format and content of the fiscal year 2012/13 budget document and to act as an aid in budget review. This document provides all summary and supporting data on the general financial condition of the City and details services, programs, and staffing levels adopted for all departments.

**For ease of use, the electronic version of the document includes bookmarks in the navigation pane and a table of contents with links to each page of the document.**

The Introductory Section includes the Mayor's Message and the budget message from the City Administrator and the Finance Director, the Vision Statement and listing of priority issues adopted by the Mayor and City Council, and various summary schedules showing revenues and appropriations for all funds. Information regarding the City's taxable valuation base, tax levy rates and tax levy amounts is also included.

Each Fund Type Section is tabbed and presents fund and program performance budget information. The fund types include the General Fund, Special Revenue Funds, Debt Service Fund, Capital Funds and Business-Type Funds. Each tab includes a general description of each fund, five years of history of revenue, expenditures and changes in fund balances, descriptions of revenues and expenditures and other detailed information.

The programs are grouped by type following each fund and include Public Safety, Public Works, Culture and Recreation, Community & Economic Development, General Government, Debt Service and Business-Type Activities. The detail includes a program description, performance objectives, performance indicators (demand, workload, productivity and effectiveness), and a written budget analysis for each program. Budget detail by revenue source, expenditure totals and staffing levels is also included. For comparison purposes, all program budget information includes the actuals from fiscal years 2008/09, 2009/10 and 2010/11, the re-estimated budget for the fiscal year 2011/12 and the adopted budget 2012/13 fiscal year.

The last tab, the Supplemental Information includes a profile of the community, financial management policies and basis of accounting, a description of the budget preparation process, a glossary and the Iowa State Code section on requirements for budgeting.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Bettendorf, Iowa for fiscal year beginning July 1, 2011. In order to receive this award a governmental agency must publish a budget document that meets program criteria as a policy document, operations guide, financial plan and as a communications device. The Distinguished Budget Presentation Award is presented annually to those governmental agencies meeting and surpassing the strict criteria and guidelines as established by GFOA. The City of Bettendorf continues to improve and surpass the guidelines and will submit this fiscal year 2012/13 Annual Budget book for eligibility for our 16th consecutive award.

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# FY 2012/13 INTRODUCTION

# Message from Mayor Bob Gallagher

What a beautiful spring. Unseasonably warm temperatures have allowed us to be outside, using the exceptional recreational opportunities in Bettendorf. Spring optimism can also be found in other areas of city government, thanks to the staff's fiscal management and our forward thinking council.

After taking office in January, I worked with the City Council and Department Heads to create a five year strategic plan. The plan includes continued aggressive capital improvement projects, help for businesses that might be displaced by the I-74 bridge project, additional amenities, increased trails and recreational opportunities, and economic development and growth for our City.

An outgrowth of our strategic planning session was the community summit, at which we sought input from citizens representing many diverse groups. At the summit we heard positive feedback related to future recreational amenities as well as our plans to attract new business development. The information from our strategic planning session and the community summit was used to create the City's 2012-2013 fiscal year budget.

On March 6, the City Council voted to reduce the city's property tax levy from $12.60 to $12.55 per $1,000.00 of property valuation. This reduction shows the council's commitment to maintaining our wonderful amenities and services at a reasonable cost to our residents. Bettendorf consistently ranks as one of the least expensive of the largest 15 cities in Iowa in which to live.

It was also decided to add a firefighter next year. This proves that the City Council has made public safety its number one priority.

Economic development was a major part of the discussions during the strategic plan, community summit, and budgeting process. The shops at the former Shopko/Joevan Center are now complete. We welcome Burlington Coat Factory, Upper Iowa University and Pizza Ranch restaurant, all are now open. These businesses took advantage of an 11 year tax increment financing rebate. This incentive was created by the City Council to spur development on this formerly dilapidated site with a requirement that all projects be completed by the end of 2012. This district has experienced a surge in valuation, which is great for our City.

The City Council has now turned its attention to the I-80/Middle Road corridor, where you will see crews working on sewer installation on Middle Road this summer. The City is committed to finding the right type of development for this corridor.

We are also working to repair or replace our City's aging roadways. Two of our major projects include the complete replacement of Tanglefoot Lane from 18th Street to Greenbrier and work on 29th Street.

Another attraction to both businesses and residents is our green space. On October 1, 2011, the City hosted an open house and dedication ceremony for Faye's Field located near the Library and Family Museum at the Learning Campus.

The site is named after Faye Clow who played an integral role in the development of the Bettendorf Learning Campus and managed the City's public library for 30 years, before retiring in 2008. Faye passed away on February 18, 2011, after a brief illness. The City is glad to honor her passion with Faye's Field.

Looking forward to future development, the City also acquired approximately 100 acres on Forest Grove Road for a park. The Pleasant Valley School District owns land adjacent to ours where they plan to build a school. We are working together to create a strategy that will benefit both the city and the school system. This is an example of the type of collaboration that will serve the community well in the future.

This summer will also bring continued construction of separated trails. These trails are typically 10 feet wide and placed along major arterial streets. The trails provide a variety of benefits to our citizens that include an alternate mode of transportation, recreation access for runners, walkers, cyclists and healthy lifestyle choices for everyone. More importantly, these trails provide connectivity for citizens that cannot transport themselves in vehicles. The major trail construction projects that will be completed this year include the Devils Glen trail from Middle Road to Devils Glen Park, and the Middle Road trail from Devils Glen Road to Parkway Drive.

The City will continue to help those businesses who may be forced to relocate as a result of the I-74 corridor project. This summer you will see more demolition in areas along the bridge route to prepare for bridge construction.

We all know Bettendorf is a wonderful place to live, work, and play. I look forward to working with City Council and staff in 2012 to move our City forward.

Thank you to council and staff for helping me transition into my new role as Mayor. Your help is much appreciated.

Front row: 1st Ward Alderman Mayne, At-Large Alderman Brown, Mayor Gallagher and 3rd Ward Alderman Lamar. Back row: 4th Ward Alderman Adamson, At-Large Alderman Stecker, 5th Ward Alderman Stewart and 2nd Ward Alderman Naumann.

**MAYOR**
**Bob Gallagher**
**bgallagher@bettendorf.org**

**1st WARD ALDERMAN**
**Dean Mayne**
**dmayne@bettendorf.org**

**2nd WARD ALDERMAN**
**Scott Naumann**
**snaumann@bettendorf.org**

**3rd WARD ALDERMAN**
**Debe Lamar**
**dlamar@bettendorf.org**

**4th WARD ALDERMAN**
**Greg Adamson**
**gadamson@bettendorf.org**

**5th WARD ALDERMAN**
**James Stewart**
**jstewart@bettendorf.org**

**AT-LARGE ALDERMAN**
**Lisa Brown**
**lbrown@bettendorf.org**

**AT-LARGE ALDERMAN**
**Tim Stecker**
**tstecker@bettendorf.org**

**October -** City Council identifies specific areas to be reviewed by staff during the upcoming budget preparation process at an annual goal setting session with department heads and an outside consultant. Budget planning manuals and other materials are distributed to departments at a budget orientation session.

**November -** Departments develop and submit budget requests online to the Finance department. Finance updates all budget requests and generates reports for budget review.

**December -** Budget reviews with City Administrator, Finance Director and department heads begin. Capital improvement projects work sessions with Council begin. (December 12)

**January -** Budget reviews with City Administrator, Finance Director and department heads conclude. Capital improvement projects work sessions continue. (January 18)

**February -** Presentation of Administration's recommendation on the proposed budget to the City Council. (February 6) City Council in-depth review of all operating budgets. (February 18)

**March -** Public hearing on proposed budgets. Adoption of budget by City Council by resolution. (March 6) Certification of city budget filed with County Auditor and State Department of Management. (March 15)

**April -** Review by Finance Department of possible budget amendment needs.

**May -** Proposed budget amendments to individual service areas presented to City Council. Public hearing on proposed budget amendments. Adoption of amendments to current year budget by resolution. (May 16)

**June -** City Council sets appropriations and authorized position levels for ensuing year.

**July -** New fiscal year begins July, 1.

## Budget Preparation

The preparation of the City of Bettendorf's budget involves the interaction of City departments, boards, the Mayor and City Council and the general public. This process begins with the initial distribution of budget materials to departments and is completed with the City Council's certification of a budget for the upcoming fiscal year.

The City's budgetary process begins ten months prior to July 1st, the beginning of the City's fiscal year. In early fall at an annual strategic planning session with an outside facilitator, the Mayor, Council, City Administrator and departments heads reflect on accomplishments during the prior year in an attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year, in early October, by having a budget kick-off meeting involving the Mayor, Council, City Administrator and departments heads to reemphasize the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process. These specific areas of review are used by department heads as they prepare their budget requests for the ensuing year. At the end of October, Budget Planning Manuals and appropriate worksheets are distributed to department heads. The Budget Planning Manuals identify the budgetary process and give specific directions on the process. The City of Bettendorf's system includes the completion of several Program Performance Budget (PPB) forms which are described in detail in the manual.

The City of Bettendorf's budgetary process is on the City's mainframe AS/400 computer system, and consequently, all departments submit their budget requests on-line on the computer directly to the finance department for review. Each individual department's primary responsibility is to review the historical data in respect to services to be provided to the citizens of the City by the department in the upcoming budget year. Personnel and wage information are provided by the Finance Department. The department heads review the information to determine what level of appropriation will be required to provide the current level of services. Any additional services proposed to be provided to the general public at the request of either the department, City Administrator, or City Council, are identified and highlighted during the budget review process.

Additionally, while analyzing expenditure requirements in order to support current service levels, the department is also requested to establish performance objectives for the upcoming fiscal year. These performance objectives relate to the service levels currently provided by the department's programs. Quarterly status reports on the progress being made toward the current year's performance objectives are also required and are forwarded to the City Council throughout the fiscal year for their review and information. The City's Program Performance Budget system is further explained at the end of this budget preparation process discussion.

In regard to goals and objectives, the City Council, during their work sessions in January, discuss and identify target issues for the overall operation of the City. These annual target issues are reviewed mid-term for possible changes or refinements. A complete listing of the target issues appears in the Introductory Section of this document.

Department requests for appropriations are submitted to the Finance Department for initial review by the end of November. The department heads meet with the City Administrator and the Finance Director during the remainder of December and the first part of January regarding the proposed budgets. The Finance Department prepares revenue estimates from input from the respective departments. Each department is required to submit potential revenue estimates for their programs. The Finance Department estimates general revenues such as those from the state and federal government, and lastly determines the City's taxing ability. A preliminary budget is discussed with the City Administrator. This preliminary budget reflects the budget requests as submitted by the departments.

The City Administrator and Finance Director presents to the City Council a balanced budget in late January. The City Council is given a budget review packet which includes the budget message from the City Administrator, various schedules dealing with taxation and property valuations, in addition to the proposed revenue schedules, expenditure schedules, and summary of department programs as they pertain to the proposed budget. Copies of the initial proposed budget as presented to the City Council are available at the City Clerk's office and public library for citizen review.

The summary information of the department programs include a history of financial data in addition to a revised estimate for the current year and the proposed budget for both expenditures and revenues. Additionally, a brief description of the program is presented with other program performance indicator information as it applies to the budget. Any changes from the current year to the proposed year are noted. Of special importance are the inclusion of the performance objectives for the programs within each department.

The month of February is basically devoted to discussions with the City Council. At the Council's first budget work session in February, each program is briefly reviewed and, if appropriate, budget issues are identified and written down for further discussion at subsequent budget work sessions. In addition, each Council member, based on his own review of the budget materials or from budget discussions, identifies other budget issues and policy matters which then are also noted. These budget issues then become subsequent agenda items at future budget sessions until all are resolved. These sessions, as in the case of the goals and objectives sessions of the City Council during January, are open to the general public.

After the general budget meetings with City staff and department heads, the City Council meets to discuss the City's services and items of concern to the operation of the City. These discussions basically entail a balancing of proposed requests and potential revenue sources. The City Council identifies items that they had previously discussed which were to be considered as additions or deletions to the proposed budget. The Council then has the task of weighing certain services or programs within the organization in light of available resources. After the Council agrees upon a proposed level of service, and likewise an appropriation level, the Council sets a public hearing. Notice of such public hearing is made in the local official newspapers and a summary of proposed expenditure and revenue levels is included in that publication. According to state law, the tax rate can not be increased after publication of the proposed expenditure levels for the public hearing. During the public hearing, citizens are given the opportunity to voice their objections or support of the proposed budget as presented. After the public hearing, the City Council considers any comments made and then acts upon the approval of the budget.

The Council officially authorizes by resolution to certify with the County Auditor and the State Office of Management the adopted budget for the upcoming year on or before the state law deadline of March 15th. After certification, the budget is reviewed by staff and detailed information changed in light of City Council discussions. The budget is subsequently printed and available for distribution. The budget document then becomes an instrument and a guide for the Council and departments during the year for achieving the goals and objectives and providing programs and services as described in the budget.

## Budget Amendment

The State Code of Iowa provides that "A city budget as finally adopted for the following fiscal year, becomes effective July 1st, and constitutes the city appropriation for each program and purpose specifies therein until amended as provided in this section. A city budget for the current fiscal year may be amended for any of the following purposes:

- To permit the appropriation and expenditure of unexpended, unencumbered cash balances on hand at the end of the preceding fiscal year which had not been anticipated in the budget.
- To permit the appropriation and expenditures of amounts anticipated to be available from sources other than property taxation, and which had not been anticipated in the budget.
- To permit transfers from the Debt Service Fund, the Capital Improvements Reserves funds, the Emergency Fund, or other funds established by state law to any other city fund unless specifically prohibited by state law.
- To permit transfers between programs with the General Fund. The budget amendment must be prepared and adopted in the same manner as the original budget,..."

Consequently, according to state requirements, a public hearing is set for the amendment of the current year's budget. The information supplied to the City Council and general public includes the public hearing notice, a detailed listing of proposed amendments by department. Each proposed amendment is likewise described as to its purpose or need. A budget amendment is to be completed by May 31st of each year in order to allow time for a potential hearing to be held. The decision on the protest hearing needs to be rendered before June 30th, the end of the fiscal year. Any amendment of the budget after May 31st, which is properly appealed and, likewise, without adequate time for hearing and decision before June 30th, is considered void.

Date: June 30, 2012

To: The Citizens of the City of Bettendorf

Subject: Fiscal Year 2012/13 Budget Message

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The FY 2012/13 budget is hereby presented as reviewed and adopted by City Council after appropriate public information meetings and required public hearings. The emphasis of the budget process is on planning for anticipated operating expenditures, City services, personnel costs, capital expenditures and other related programs. It is during the City Council's review process that choices are made among competing demands for the City's fiscal resources. The City of Bettendorf's established budgetary process has resulted in a management-oriented budget document providing financial control, management information, planning and policy information and presents the City's goals and policies as an organization whose purpose it is to provide the citizens of Bettendorf, Iowa with the best possible programs and services for the dollars appropriated.

The Government Finance Officers Association of the United States and Canada (GFOA) recently presented the Distinguished Budget Presentation Award to the City of Bettendorf for its annual budget for the fiscal year beginning July 1, 2011. In order to receive this award, a governmental entity must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium. The award is valid for a period of one year (only). We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

For the last twenty years, the City Council has used an outside facilitator to conduct a formalized goal setting process with the Mayor, Council and City management staff where priorities are identified and established annually. The Mayor and City Council's Top and High Priorities for their 2012 Targets for Action are listed below with a brief description. Additional Targets for Action including the Management Agenda and five Goals to Guide the City's Future into 2016, can be found on pages 27-33.

**2012 MAYOR AND CITY COUNCIL: TARGETS for ACTION**

**TOP PRIORITY:**

1. **Overall Enterprise Funds: Framework and Performance Standard.**
   - **a.** The Council has requested a financial analysis of each of the City's enterprise funds and desires to establish standards for the performance required for each of those funds for future years.
2. **Downtown Vision and Plan: Update.**
   - **a.** Effective FY 2012/13, the Council established a Downtown Improvement Fund to finance future capital improvement projects in the City's downtown area. Council wishes to develop a new vision for various parts of the downtown for inclusion in the City's 5-year CIP budget that may involve city funds and/or partnerships with private-sector developers.

3. **Opportunity Properties for Redevelopment.**
   - **a.** The Council has directed staff to identify properties in the downtown area that may either have the opportunity to be considered for redevelopment/relocation as a result of the new I-74 bridge or have the potential to attract new tenants to the downtown area.

4. **Community/Recreation & Aquatic Center: Plan, Funding.**
   - **a.** The Council has requested staff to develop a long-range plan with funding regarding the future replacement/use of the City's Community and Recreation facilities including the Splash Landing Aquatic Center.

5. **Winter Recreation Assessment and Plan:**
   - **a.** The Council has directed staff to develop plans and funding for winter recreation activities in various locations throughout the City.

6. **City Events and Festivals:**
   - **a.** The Council wishes staff to consider creating other City events to be celebrated in addition to the annual Old Fashioned Fourth of July activities.

**HIGH PRIORITY:**

1) **Debt Policy (Overall).**
The Council wants to review the existing City's debt policies and practices in relationship to State Law and the City's capital improvement budget.

2) **Storm Water Ordinance.**
The Council wants to review the City's current Storm Water Ordinance as it relates to the release rates in the City as well as the consideration of regional storm water development when appropriate. Staff is directed to bring forward an ordinance that would allow for a stricter policy related to release rates.

3) **I-74 Industrial/Technology Park Development.**
The Council wishes to make sure that the I-74 Industrial/Technology Park project with LEDS America and other portions of the technology park are moving forward as planned and have requested more frequent updates from staff on developing actions when appropriate.

4) **Gateway Beautification.**
The Council wishes to review all of the gateway entrances to the City and create a new master plan for their update/upgrade.

5) **Downtown Plaza Development.**
The Council wishes to consider funding Phase III of the Downtown Streetscape Master Plan to develop the plaza area that currently houses the City's bus hub.

6) **Downtown Development Incentive: Direction.**
The Council would like to create a fund to incent developers to look at projects in the downtown for new construction or redevelopment of areas that need assistance.

**2012 Management Agenda: Moderate Priority**

1. Annexation Strategy (Overall)
2. Transportation Element of Comprehensive Plan
3. High Speed Internet Service: Direction, City Role
4. Forest Grove Park Development
5. Youth Sports Complex: Plan/Funding
6. Cool Cities Initiative
7. Fire Alternative Delivery Models (Short-term)
8. Green Initiative (Within City Operations)
9. Public Safety Alternative Delivery Model (Long-term)
10. Bettendorf Area Council

Following the process of identifying annual goals and policy agenda priorities, detailed action plans are developed to address all policy agenda priorities. Specific departments are then identified in the action plans which are responsible to carry out each action step. Under the individual "Administration" Program Performance Budget sections of this document, action steps assigned to departments are listed under their Performance Objectives. The status on these action plans are reviewed quarterly by the Council with input from the City Administrator and Department Heads.

At the annual strategic planning sessions, both the Council members and City management staff reflect on accomplishments during the prior year as we attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year by having a budget kick-off meeting with the Mayor, City Council, City Administrator and all City Department Heads at which time the Council reemphasizes the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process.

A section of the budget planning manual distributed to department heads prior to their start on developing their budget requests includes a listing of all policy agenda priorities, as well as, a listing of the specific budget areas identified by the Council to be reviewed during the upcoming budget sessions. Department heads were directed to keep these policy agenda priorities and specific areas of budget review in mind when they were preparing and reviewing their FY 2012/13 budget submissions, highlighting whenever appropriate in their budget justifications and analysis, how their request supported and enhanced the Council identified goals and policy agenda priorities and specific budget areas of review.

**TAX BASE GROWTH AND LOCAL ECONOMY**

Property taxes continue to be the major revenue source for the City of Bettendorf. In FY 2012/13 property taxes will represent 31.40% of total City operating revenues, net of transfers (see pages 48 & 49). The City has seen increased reliance on property tax revenue over the last five years as a result of other revenue streams either decreasing or remaining relatively flat due to the current economy. The

City has aggressively been establishing user fees in eight enterprise funds to help offset the cost of the City providing services to citizens when feasible.

The City Council was very pleased to be able to decrease the levy rate $.05 from $12.60 per $1,000/assessed valuation in FY 11/12 down to $12.55 for FY 12/13, in an effort to continue to keep property taxes low in the current state of the economy. The state mandated rollback on residential property increased from 48.5299% in FY 11/12 to 50.7518% in FY 12/13 and as a result, total taxable valuations increased $113.62 million in FY 12/13. However it should be noted that $59.2 million or 52.1% of that increased taxable valuation came from new construction within the City and expired TIF values coming back on the regular tax rolls.

The FY 12/13 levy rate of $12.55 per $1,000/assessed valuation, will generate $22.1 million in property taxes. Effective with FY 12/13, the City's General Fund Levy rate of $7.55000 per $1,000 assessed valuation reflects the consolidation of the City's separate levies for employee insurance benefits and pension costs into the general levy. The consolidation of levies was made in an effort to minimize the impact on the City of proposed legislation on a Property Tax Limitation bill. Favorably, this consolidation of levies allows management to retain the flexibility to reinstate the separate benefits levies at a future date. The combination of the remaining cushion under the $8.10 cap and the ability to shift the levies results in total flexibility to raise an additional $5.1 million in property tax revenue based on current taxable values. Bettendorf is one of only a handful of Cities in the State of Iowa to be below the State maximum $8.10 General Fund levy cap.

The City expects its tax base to continue to exhibit moderate growth given the ample availability of developable land and strong regional employment opportunities. Bettendorf, one of the Quad Cities of Iowa and Illinois, has experienced steady growth as evidenced by an increase both in population (6.2% since 2000) and full valuation. The City's full valuation, currently valued at $3 billion, has grown steadily at an average annual rate of 3.9% over the past five years, though growth has slowed in the last couple years during the recession. The City expects continued growth in residential development, as approximately 35% of the City's land remains available and primarily zoned for housing construction. For FY 2012/13, the City's taxable valuation base (including TIF increment values) totals $1.808 billion and the residential class of property represents 67.09% of that tax base.

The City continues to benefit from a diverse regional employment base, which includes the Rock Island Arsenal, Deere & Company and Genesis Medical Center. Socioeconomic indicators are higher than national medians, with median family income levels at 136% (as a % of the State) and 134% (as a % of the U.S.), respectively, in the 2010 census. Unemployment levels, at 5.1% in February 2012, remain favorably below the national (at 8.7%) average for the same time period.

Overall, the City anticipates to collect $22,110,579 in property taxes in FY 2012/13 which is 6.3% more than FY 2011/12 taxes of $20,802,329.

**FY 2011/12 ACCOMPLISHMENTS IN FINANCIAL MANAGEMENT**

As of the close of FY 11/12, we are pleased to make particular note of several accomplishments in the management of the City's financial resources.

- On April 25, 2012, , Moody's Investors Service assigned a Aa1 credit rating to the City's $14.3 million G.O. Bonds, Series 2012A and $7.3 million G.O. Refunding Bonds, Series 2012B. . As a result, the City was able to secure a true interest cost (TIC) of 2.5641% on the 2012A bonds and a true interest cost (TIC) of 1.6333% on the 2012B refunding bonds being issued this year. Concurrently, Moody's affirmed the Aa1 rating on all of the City's $105.3 million outstanding

General Obligation unlimited tax debt. The future value savings on the 2003A, 2004A and 2005A refunding issues totals nearly $1.2 million. In their published rating report, Moody's notes that the "assignment and affirmation of the Aa1 rating reflects the city's sizeable and growing tax base, sound financial operations indicative of prudent fiscal management, and above average debt profile with future annual borrowing expected."

- The City's financial profile is projected to remain strong due to the existence of solid cash reserves, management's adherence to a formal General Fund balance policy, and significant operating margin within the tax rate limit. Financial operations have consistently remained sound as the city's General Fund balance has posted annual surpluses over the past ten years. The City reports ending fiscal 2011 with a General Fund balance of $5.3 million, or a sound 26% of General Fund revenues, and slightly above its policy of maintaining 20% to 25% of operating expenditures. The City expects balanced operations for fiscal 2012, and currently reports stable revenues. With the implementation of GASB #54, the city's fiscal 2010 fund was restated at $6.1 million due to the transition of some minor funds into the General Fund, including the Gaming Fund. The General Fund balance declined to $5.4 million, or 25.8% of revenues in fiscal 2011. The decline was due entirely to capital spending in the gaming fund that had been separate from the General Fund prior to GASB #54. Aside from this capital spending, general operations were balance. Going forward, management is committed to maintaining balanced operations, which are expected in fiscal 2012 and included in the City's adopted fiscal 2013 budget.

- The City of Bettendorf received the CAFR award (Certificate of Achievement in Financial Reporting) from the Government Finance Officers Association of the United States and Canada. This is the 21st consecutive year that the City has achieved this distinction.

**FY 12/13 BUDGET HIGHLIGHTS**

The City of Bettendorf's financial outlook remains stable, despite the recent downturn in our national economy. The City continues to maintain healthy fund balances, has a history of conservative spending and stable revenue streams, and continues strong fiscal planning and adherence to fiscal policies. The FY 2012/13 budget implements "long-term" solutions to offset revenue shortfalls and increased expenditures currently facing the City and includes the following:

**Highlights of the FY 2012/13 budget are as follows - $80.2 Million:**

- Total FY 2012/13 City budget: $80.2 Million
- Provides funding for all existing City services and maintains stable operating budgets. Continues close monitoring of all overtime.
- Reduces the property tax levy rate from $12.60 down to $12.55 per $1,000 of taxable valuation:
    - **Impact on median $162,235 residential homeowner:** Despite a $.05 levy rate reduction, City taxes on a median residential property will increase $41.55 as a result of the state rollback on residential property increasing from 48.5299% to 50.7518% and a 1.8% average increase in assessed valuations city wide.
    - **Impact on median $253,510 commercial property owner:** As a result of the City's levy rate decreasing $.05, city taxes on a median commercial property will decrease $12.68. Commercial property is currently taxed at 100% assessed valuation with no state rollback.
- Funds the hiring of one fire fighter on July 1, 2012 for approximately $.05 on the levy rate.
- Establishes a Downtown Improvement Fund with a variety of revenue streams.

- Funds the third of four year contracts with four bargaining units:

  - Funds 2.75% COLA 7/1/12 for Fire.
  - Funds 3.00% COLA and .25% deferred compensation 7/1/12 for Police.
  - Funds 3.25% COLA for all AFSCME (General), AFSCME (Library) and all non-union employees, 7/1/12.
  - All other employee benefits including health insurance, step increases, merit increases and deferred compensation remain at the same level as FY 11/12 or according to union contracts.
- Funds $89,736 in increased Liability & Workers Compensation Insurance costs.
- Funds $3.005 million in Health Care costs. Average 4.17% increase over last eight years.
- Continues $888,688 reliance on gaming funds to subsidize the operating budgets of several Enterprise Funds including: the Life Fitness Center, Splash Landing, Mass Transit and Family Museum of Arts and Science through 6/30/12. (Down from $1,047,663 in current year)
- Recommends balancing revenues and expenditures in the Solid Waste Enterprise Fund by raising user fees 3% effective April 1, 2012. Increased fees will help fund the increased cost of vehicle replacements, increased cost of labor, and increased tipping fees resulting from increased volume at the landfill (largely from bulky waste and e-waste pick-up). The annual increase on a 65 gallon cart will be $4.44. The proposed increase in rates are summarized below:

| Cart size | Current Monthly Fee | New Monthly Fee 4/1/12 with 3% increase |
|---|---|---|
| 32 Gallon/twice per month | 6.20 | 6.39 |
| 32 gallon | 9.29 | 9.57 |
| 65 gallon | 12.38 | 12.75 |
| 95 gallon | 15.48 | 15.94 |

- Recommends stormwater fees increase from $2.00 to $2.35 per ERU effective April 1, 2012 to balance revenues and expenditures in the Stormwater Enterprise Fund. Average annual increase per average residential ERU of 1.25 is $5.28. Fee increases are project driven and are the first in several years of increases needed to fund projects listed in the current 5-year CIP Plan.
- Recommends $.20 increase in Sanitary Sewer User fees from $1.68 per 100 cu. ft. to $1.88 to balance revenues and expenditures in the Sewer Enterprise Fund. Average annual cost increase per resident $17.64. Fee increases are project driven and are the first in several years of increases needed to fund improvements for Bettendorf's share of the Wastewater Treatment Plant and new Equalization Basin in Davenport, as well as, constructing an interceptor sewer and lift station out to I-80 and Middle Road.
- Funding is provided for new and replacement vehicles in the amount of $1,568,856 and electronic equipment in the amount of $140,340.
- The Five-Year Capital Improvement Plan adopts an aggressive capital budget for the fiscal year 2012/13 totaling $15.2 million, as discussed during the final budget work sessions with Council. It should be noted that all projects identified in the Capital Improvement Program for FY 2012/13 must come before Council individually for formal approval by resolution prior to construction or acquisition.
- Conservatively projects major revenues to remain stable.

**Total City Budget**: The City's budget as adopted funds all existing City services and secures all of the Mayor and Council's goals for FY 2012/13. The City Council adopted a balanced budget for FY 12/13, with expenditures net of transfers in the amount of $72,810,542. The major changes in the budget are explained in the following sections:

**General Government Activities:**

The following schedule presents a summary of General Funds, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted revenues, net of transfers, for the fiscal year beginning July 1, 2012 and the amount and percentage of increases and decreases in relation to prior year amended revenues.

| Revenue Source | FY 2012/13 Budget | Percent of Total | $ Change from FY 2011/12 | Percent of Change from FY 2011/12 |
|---|---|---|---|---|
| Net property taxes | 22,110,579 | 43.87% | 1,308,250 | 6.29% |
| TIF revenues | 2,105,610 | 4.18% | (221,730) | (9.53%) |
| Other city taxes | 8,260,039 | 16.39% | 88,162 | 1.08% |
| Special assessments | 31,200 | 0.06% | 4,091 | 15.09% |
| Licenses and permits | 573,510 | 1.14% | (33,700) | (5.55%) |
| Charges for services | 392,500 | 0.78% | (32,610) | (7.67%) |
| Intergovernmental | 4,462,684 | 8.85% | (993,553) | (18.21%) |
| Use of money | 663,267 | 1.32% | 132,071 | 24.86% |
| Proceeds of long term debt | 10,925,000 | 21.68% | (8,205,000) | (42.89%) |
| Other | 874,406 | 1.73% | (491,853) | (36.00%) |
| **Total** | **50,398,795** | **100.00%** | **(8,445,872)** | **(14.35%)** |

A recurring challenge for the City of Bettendorf involves the revenue side of the financial picture. Property taxes represent 43.87% of the total revenue sources available in the City's Governmental Funds. Of the remaining 56.13% of the revenue derived from non-property tax sources, a significant reliance from other city taxes continues (16.39%), which is comprised largely of hotel/motel taxes, local option sales tax and gaming revenue. Intergovernmental revenue also constitutes a significant portion of total revenues for FY 2012/13, due to several large infrastructure CIP projects qualifying for Federal reimbursement. Revenue from Charges for Services is projected to remain relatively unchanged. The City Council maintains an optimistic outlook that the high level of citizen participation/activity in programs that the City has experienced in the past will be continue to be consistent in FY 2012/13. Building permit revenue from new construction is optimistically expected to remain strong. Even though efforts to increase non-property tax revenues continue, the City has been forced to rely more heavily on its major controllable revenue source - property taxes - to cover expenditures.

***NET PROPERTY TAXES***: Net property taxes are comprised of current taxes levied on property less estimated uncollected taxes on the current levy plus delinquent property taxes from prior years. Net property tax collections increased 6.29% over FY 2011/12 levels, or $1,308,250. This increase is mainly due to revaluations of existing properties and new residential and commercial construction. The City Council was very pleased to be able to reduce the levy rate by $.05 to $12.55 per $1,000/assessed valuation for FY 12/13, in an effort to keep property taxes stable in the current state of the economy. The net tax impact on the average residential homeowner is an increase of 6.46% resulting from the state rollback on the taxable values of residential property increasing from 48.5299% to 50.7518%. The tax impact on an average commercial property owner equates to a 3.74% REDUCTION in property taxes.

Looking forward, the City currently has 6.8% of the General Fund operating tax rate available for future property tax growth ($7.55 versus $8.10 State cap) which combined with ample unrestricted fund balance reserves, unused levies for Liability insurance, Police & Fire Retirement and other employee benefits plus a $0.27 emergency levy should provide the City financial flexibility well into the future.

***TIF REVENUE***: TIF revenues are the proceeds from a tax authorized by ordinance in an urban renewal area. The funds may be used to pay principal and interest on loans, advances, indebtedness or bonds obtained for urban renewal purposes. For FY 2012/13, $2,105,610 will be generated from the following projects: Olympic Steel, GRAFCO, Trinity Hospital, Greystone, Home Depot, Duck Creek Plaza, Eyesurgeons Associates, Quad City Area Realtors, State Street Redevelopment, Windmiller, Fields Development, Rivers Edge, Vizient II, JNB Hometown Harbor and Burlington Coat Factory. The Council prefers that the debt structure on TIF projects that are cash flowed by the Capital Projects Fund are limited to a maximum of ten years and preferably between five to seven years if possible.

***OTHER CITY TAXES***: Other City Taxes are comprised primarily of Excise Taxes, Mobile Home Taxes, Hotel/Motel Tax, Local Option Sales Tax, Cable TV Franchise Tax and Gaming Revenue from riverboat gambling boats. Other City Taxes are expected to increase due to the estimate for Local Option Sales Tax increasing, projected up 1.08%. The City has realized some decline in gaming revenue from the Isle of Capri over the past year, in part due to the economy but also due to a new gaming facility at Jumer's Casino and Hotel in nearby Rock Island, IL which opened in December 2008. The City hopes to realize approximately $1.67 million from gaming revenue for FY 2012/13.

It should be noted that the Mayor and Council have been committed to balancing City operating budgets without the inclusion of gaming revenue, when possible. However, over the last couple of years gaming revenue has been used to supplement the operating budgets of several of the City's Enterprise funds in an effort to keep user fees low during the recent economic downturn. Going forward, the Council intends to use the majority of annual gaming revenue to supplement the capital projects budget and for "one-time" purchases of capital equipment verses "on-going" operating expenses.

***SPECIAL ASSESSMENTS***: Special Assessment revenue is money paid by the benefited property owner in accordance with the City's Assessment Policy. Special Assessments are projected to total $31,200 due to fewer projects being assessed. In December 1995, the City completely revised its assessment policy and the outcome has proved to be very beneficial to property owners but will reduce the available revenue stream to the City for future projects.

***LICENSES AND PERMITS***: Licenses and Permits primarily include general fund receipts from City collected revenue on such items as cigarette licenses and various building permits. For FY 2012/13 this revenue stream is expected to remain reasonably stable resulting largely from revenues generated from new development within the 5$^{th}$ ward.

***CHARGES FOR SERVICES***: Charges for Services include revenues from the collection of various fees. Charges for Services now comprise a very small portion of total governmental funds revenue. The City now has nine Enterprise Funds and four Internal Service Funds that properly account for the majority of the City's Charges for Services. All charges for services are expected to remain relatively stable compared to FY 2011/12 levels.

***INTERGOVERNMENTAL***: Intergovernmental revenue includes Federal Grants and Reimbursements, State Shared Revenues and Local Grants and Reimbursements. For FY 2012/13 intergovernmental revenue is reflecting a decrease of $1,173,849 from FY 10/11 due largely to the completion of one of the City's major recreational trails last year and less Federal grant dollars available for our current infrastructure projects.

***USE OF MONEY***: Use of money and property includes interest, rents and gains/losses on investments. For FY 2012/13, although interest rates continue to remain low, this revenue stream is projected to

increase due to higher cash balances to invest. Total investment income in the governmental funds is project to total $663,267 for FY 2012/13.

***PROCEEDS OF LONG-TERM DEBT***: Proceeds of Long-Term Debt include proceeds from bond sales or other long-term obligations. For FY 2012/13, $10.925 million is projected to be issued for essential corporate purpose projects in the Capital Improvement Program. For fiscal years 2013/14 – 2016/17 annual bonding is projected at $9 million per year.

***OTHER***: Other revenue includes miscellaneous sources of revenue that cannot be properly classified in the other revenue categories listed above. For the City, these sources include the sale of fixed assets, sale of land, local grants, donations, and refunds and reimbursements. Miscellaneous revenue under this category is estimated at $874,406 for FY 2012/13.

The following schedule presents a summary of General Funds, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted expenditures, net of transfers and TIF Debt for the fiscal year beginning July 1, 2012 and the percentage of increases and decreases in relation to prior year amounts.

| Expenditures | FY 2012/13 Budget | Percent of Total | $ Change from FY 2011/12 | Percent of Change from FY 2011/12 |
|---|---|---|---|---|
| Public Safety | 9,868,514 | 19.91% | 209,253 | 2.17% |
| Public Works | 3,535,874 | 7.13% | 399,489 | 12.74% |
| Culture & Recreation | 4,243,415 | 8.56% | 97,351 | 2.35% |
| Community & Economic Development | 2,197,644 | 4.43% | (112,276) | (4.86%) |
| General Government | 3,742,448 | 7.55% | 162,465 | 4.54% |
| Debt Service | 11,276,186 | 22.75% | (516,521) | (4.38%) |
| Capital Projects | 14,699,062 | 29.66% | (3,131,113) | (17.56%) |
| **Total** | **49,563,143** | **100.00%** | **(2,891,352)** | **(5.51%)** |

Total Governmental Funds expenditures for fiscal year 2012/13 are budgeted to decrease 5.51% or $2,891,352 below current levels. However, net of Capital Outlay and Debt Service payments the net change between the two years is actually an increase of $756,282 or about 3.3%. Of that amount, the largest increase in the budget is attributed to the increase in the estimated cost of road salt in the Public Works department due to the very mild winter during FY 11/12. Very limited growth was allowed in all remaining operating budgets and the increases that did occur were the results of negotiated wages and benefits for all employees and liability insurance. Wage and benefit increases negotiated with union contracts averaged 2.75-3.25% across all funds. The budget includes funding for the addition of one full time firefighter and 267.56 full-time equivalent positions and corresponding benefits.

The City of Bettendorf is a growing community and as a result, continues to finance an aggressive capital projects program. The City has allocated over $14.7 million for various capital improvement projects and capital equipment for FY 2012/13. A complete summary of all capital projects and equipment can be found under the Capital Project Funds tab of this document.

Debt Service payments are decreasing $516,521 due to a refunding issue that was paid during FY 2011/12, and the City budgeted to maintain the Debt Service levy rate at $5.00 per $1,000 assessed valuation. The City's overall debt is structured with a rapid payout of principal and slightly increasing total annual debt service requirements annually through FY 2016/17. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found under the Debt Service Fund and Capital Projects Funds section of this document.

**Enterprise Funds**. Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Council has decided that the

determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

***Sewer Utility Fund.*** The Sewer Utility Fund accounts for the total operation of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation) all capital projects and equipment and all bond issues. Effective in April 2012 the sewer usage rate was increased from $1.68 to $1.88 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. This was the first increase in the rate since April of 2008. The Joint Sewerage Committee is planning the construction of a $49 million Sanitary Sewer Equalization Basin System at the Waste Water Treatment plant in Davenport. The basins are required to mitigate sewer back-ups and overflows due to excess sewer flows during wet weather. The City will be responsible for approximately 20% of the cost of this project, so will review for a rate increase at that time. The fund is projected to have an ending cash flow balance of $1,386,929 by June 30, 2013. The City plans to continue to fund future sewer improvements through the use of bonding and excess fund balance as much as possible. The Council issued $1.13 million in bonds the spring of 2012 to refund the 2004A bond issue for interest savings. Additional detail on the Sewer Enterprise Fund can be found beginning on page 249.

***Solid Waste Management Fund.*** The Solid Waste Management Fund accounts for the operations of the City's garbage, recycling, yard waste and bulky waste collection services. Effective in the fall of 2004, the City began an automated garbage collection program that is paid for through user fees.

Through this program the City has offered a higher level of service and increased efficiencies in delivering the service. Residents are charged a fee for the size cart they choose, in addition to a monthly base fee. The City offers a year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City raised the fees 3% for Solid Waste Collection effective April 15, 2012 and continues to offer its yard waste program for $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. The ending cash balance in this fund at 6/30/13 is projected to be $1,020,704 and is accumulating for the future planned replacement of garbage packers and recycling trucks. The City purchased new garbage packers during FY 10/11 and issued 6 year bonds to pay for them, the debt service for FY 2012/13 is $136,600. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. Additional information on the Solid Waste Management Fund can be found beginning on page 258.

***Family Museum of Arts and Science Fund.*** This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through the operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% if projected to be subsidized through a combination of property taxes and gaming revenue. Operations are currently subsidized by 100% gaming revenues so no significant change in Retained Earnings will occur, since operations will normally just break-even for reporting purposes annually. The Museum began a $1.3 million renovation of the exhibits during FY 11/12, and will finish during FY 12/13. The funding sources of the project include bonding, fund raising and a State of Iowa CAT grant. Additional information on the FMAS Fund can be found beginning on page 264.

***Palmer Hills Golf Course Fund***. This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control. For FY 2012/13, an ending balance in Retained Earnings for the fund is budgeted at $3,876,591, an increase of $18,472. Cash reserves are estimated to be depleted to $53,675 by the end of FY 2012/13 and will require supplemental funding from gaming on an ongoing basis. Trending on rounds at the golf course is expected to begin increasing after several major projects were completed during FY 11/12, including a new irrigation system and the redesign of several holes. Management staff will be reviewing revenues and expenditures over the next year to maximize efficiencies. Additional detail on the Palmer Hills Golf Course can be found beginning on page 270.

***Life Fitness Center Enterprise Fund***. This fund was established 7/1/96 with the intent to manage the operations of the Life Fitness Center and Municipal Pool similar to that of a private business. Effective with the opening of Splash Landing Pool in June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. Over the last several fiscal years, the Fitness Center has been deficit spending and drawing down cash reserves. During the FY 2006/07 budget sessions the Council had in depth discussions centering on the future of the Life Fitness Center. The final budget decision by the Council was to assist the Park Board in minimizing the ongoing losses at the Life Fitness Center operation. In so doing, the Council agreed to a two year continued operation with a total capital and operating subsidy of not to exceed $800,000. With the help of operating and capital subsidies the Life Fitness Center was re-branded. The results have been positive but expenditures are expected to continue outpacing revenue going forward. The Life Fitness Center continues to be a topic of discussion during the FY 12/13 budget process. The Park Board, Mayor and Council, and staff will continue to closely monitor operations since cash reserves in this fund are depleted and annual subsidies of $45,000-$85,000 are projected to be needed in future years. Additional information on the LFC can be found beginning on page 276.

***Splash Landing Enterprise Fund.*** Splash Landing, the City's public swimming pool, opened the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. This fund is expected to break even each year, and the City Council has made a commitment to fund any operating shortfall through transfers in from the Gaming Fund. For FY 2012/13, the amount of subsidy totals $99,657. Additional information on Splash Landing can be found beginning on page 282.

***Storm Water Utility Fund.*** The Mayor and Council established a Storm Water Utility August 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the amount of impervious area by property type. The fee was increased from $2.00 to $2.35 per ERU per month beginning April 1, 2012. The City plans to issue $2.06 million of bonds in the spring of 2013 to pay for various storm water projects over the next several years. These projects are detailed on pages 226-227. Estimated cash reserves at June 30, 2013 total $968,592. Additional information on the Storm Water Fund can be found beginning on page 289.

***Public Transit Funds.*** This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assistance, State of Iowa, and operating and transfers from the General Fund. Estimated cash reserves at June 30, 2013 total $116,060. There is also a program called the Quad Cities Metro Riverfront Circulator Project that began July 1, 2009. It represents a coordinated effort between the three Quad Cities transit systems to seamlessly link four cities in the Iowa-Illinois Bi-State area. It is funded through a three year Federal Transit Assistance grant and other Transit systems donations. Bettendorf Transit will receive and administer the grant monies and will implement and manage daily operations of the route. Additional information on Public Transit can be found beginning on page 296.

***QC Waterfront Convention Center*** This fund accounts for the, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded primarily by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009. The fund is projecting revenues of $2,975,428 and expenditures of $3,234,444 in FY 2012/13. As of July 1, 2012, the City has $11,925,000 of general obligation notes outstanding in the QCWCC Fund. The principal and interest payments of these notes will be funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri. Additional information on QC Waterfront can be found beginning on page 304.

**Internal Service Funds.**

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

***Employee Health Insurance Fund***. The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that "the reserves held at the end of the plan year, February 2012 and the accrual rates established for use in the plan year beginning March 1, 2012 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the terms of the plan and include appropriate provision for all actuarial items which ought to be established." Budgeted expenditures for FY 2012/13 are projected to increase less than 1%. The city will continue to work with the independent claims administrator and the Health Committee in hopes of finding ways to save costs in the future. More detail on the Health Insurance Fund can be found beginning on page 311.

***Risk Management Fund***. The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Overall, total insurance premiums will increase 10.42% over current levels. Effective with FY 2004/05, the City contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and the Iowa Municipalities Workers' Compensation Association (IMWCA) to provide worker's compensation insurance. More detail on the Risk Management Fund can be found beginning on page 318.

***Municipal Garage Fund***. The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even for FY 2012/13, and the goal is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciation and any capital equipment. More detail on the Garage Fund can be found beginning on page 324.

**Governmental Fund Balances**. All of the City's Governmental Funds balances are budgeted to be maintained at adequate levels (see Fund Equity Statements on pages 387-393).

**General Funds**: The General Fund is expected to end the year with a $5.45 million fund balance. The ending fund balance as a percent of total expenditures in the fund will represent a level of 24.96% or a level sufficient to fund about three months of the new fiscal year's expenditures prior to the receipt of property tax revenues in October. (In Iowa, property taxes are paid in two installments due September 30th and March 31st). A complete discussion of the General Fund and a ten-year history of the City's General Fund Balances begins on page 71 under the "General Fund" section of this document. Since FY 1991/92, the General Fund balance has been maintained or exceeded the City's fund balance goal, and has been drawn down only for planned, one-time capital expenditures. A complete discussion on the City's General Fund can be found on pages 67-113.

The Riverboat Gaming fund balance will range from $0 into the millions of dollars, depending on whether the Council authorizes the expenditure of funds. This fund accounts for gaming revenue received from the Isle of Capri gambling boat, with expenditures made generally for one-time capital projects or equipment. The fund balance will grow as Council accumulates funds for large capital projects, and will rapidly deplete with the expenditure of funds for those projects.

The Downtown Improvement fund accounts for revenues transferred in from other funds from a variety of sources including property taxes, Local Option Sales Taxes, Gaming taxes, Capital Projects and General Corporate GO Bonds. The funds are being set aside to make improvements to the City's downtown business district. The fund balance will grow as Council accumulates funds for large capital projects, and will rapidly deplete with the expenditure of funds for those projects

**Special Revenue Funds**: Most Special Revenue Fund Balances for FY 2012/13 have been maintained at stable levels as compared to FY 2011/12. The biggest fluctuations have occurred in the City's TIF Funds. The TIF (Tax Increment Financing) funds will increase ultimately to zero at the end of their scheduled payback period for the debt schedules or cash flowed incentives from the Capital and Economic Development Funds. More detail on the Special Revenue Funds can be found starting on page 117.

**Debt Service Funds**: The City's Debt Service Fund Balance is projected to total $3,094,164 at the end of FY 2012/13. The City tries to manage its debt/CIP program to allow for level annual principal and interest payments, without increasing the property tax levy rate. A complete discussion on the City's Debt Service Fund begins on page 151.

**Capital Projects Funds**: The fund balances throughout all of the City's Capital Project Funds fluctuate from year-to-year depending on the Council's priorities. The City's Capital Projects fund balance will range anywhere from two or three hundred thousand dollars to millions of dollars depending on the timing of receiving bond proceeds and where we are at in the construction season. The largest source of revenue in this fund is bond proceeds, followed by local option sales tax, Federal Grants and interest income. The Capital Projects Fund is discussed in depth under the Capital Projects Funds section of this document beginning on page 195.

The fund balances in the Vehicle Replacement Fund and Electronic Equipment Replacement Fund usually remain the most stable because they account for planned replacement of existing vehicles and equipment. Planned replacements for vehicles average every five to eight years and three years for electronic equipment.

The Capital Projects/Local Option Sales Tax & Interest Fund was established to segregate the 40% of total Local Option sales Tax that by voted referendum must be used for funding capital projects or

equipment. See pages 237-239 for the five-year plan for the use of these revenue sources. Listed below are the projected fund balances for the City's Governmental and Proprietary funds as of June 30, 2013 and how they compare to the City's goals of minimum fund balances: Only the funds affected by the goals are included (See policy in Supplemental section of this document page 372).

| Fund Type | June 30, 2013 Budgeted Fund/Cash Balance Balance | City Goal/Comment | Projected as of June 30, 2013 |
|---|---|---|---|
| **General Fund** | $5,452,954 | 20%-25% of annual operating expenses/meets goal | 24.96% |
| **Road Use Fund** | $562,349 | 20%-25% of annual operating expenses/Planned temporary draw down in FY 10/11 to due unexpected road salt purchased | 16.04% |
| **Employee Health Insurance Fund** | $1,077,202 | Cash Reserves 20-25% of annual operating expenses/meets goal | 35.84% |
| **Risk Management Fund** | $655,215 | Cash reserves 20-25% of annual operating expenses/meets goal | 72.98% |
| **Debt Service Fund** | $3,094,164 | $500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments/meets goal | $3,094,164 |
| **Splash Landing** | $42,702 | Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds | 8.30% |
| **Life Fitness Center** | $15,000 | Unrestricted Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds | 1.72% |
| **Palmer Hills Golf Course** | $53,675 | Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds | 4.39% |
| **Family Museum of Arts & Science** | $22,555 | Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds | 1.23% |
| **Recycling/Solid Waste Management** | $1,020,704 | Cash Reserves 30% of annual operating expenses/meets goal | 51.62% |
| **Sewer Enterprise Fund** | $1,386,929 | Cash Reserves 30% of annual operating expenses/meets goal | 41.24% |
| **Stormwater Enterprise Fund** | $968,592 | Cash Reserves 30% of annual operating expenses/meets goal | 132.53% |
| **Transit** | $116,060 | Cash Reserves 30% of annual operating expenses/does not meet goal due to Council adopting budget to just break-even | 7.71% |

**SUMMARY**

The preparation of the fiscal year 2012/13 budget involved an overall team effort by City staff and City Council. The Mayor and City Council are very pleased to have balanced the FY 2012/13 budget. They thank all department heads for diligently managing their budgets and for their part in maintaining the City's sound financial management practices. They also express their sincere appreciation to Lori Ulloa, the City's Manager of Accounting, her staff, and especially to Jason Schadt the City's Accountant responsible for coordinating the preparation of this document.

Given the financial conditions in the State and in the community, the challenge to continue high levels of service to the community is one that staff and Council must approach together. Decisions on levels of service to be provided throughout the community have and will continue to generate much discussion, especially when financial resources become more limited and demand for services increases.

The City will continue to look toward cooperative efforts between other governmental agencies in order to provide for the best overall level of service to the community as a whole. With strong leadership and a commitment to improve the quality of life in the community, the Mayor and Council are looking forward to working with City staff and the citizens of Bettendorf during the upcoming year to achieve the goals, objectives, programs and services outlined in this budget.

Respectively submitted,

Decker P. Ploehn
City Administrator

Carol A. Barnes
Finance Director

**The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value-based principles that can guide policies, decisions and operations.**

**Our Vision is.....**
**The City of Bettendorf is a premier city in which to live.**

**The city of Bettendorf is the most livable community for families with rich educational, cultural and recreational opportunities where we enjoy a vibrant riverfront and a growing, competitive business environment.**

**We take pride in our great community.**

*The Mission for the City of Bettendorf defines the purpose of the organization.*

**Our Mission is....**

**Bettendorf citizens value safety, education, families and cultural and recreational opportunities.**

- **They expect good communication, quick response, and quality services.**
- **They want wise planning and effective use of resources.**
- **The City of Bettendorf responds to these diverse community expectations by delivering the finest services making Bettendorf a**

**Premiere Place to Live.**

**Core beliefs are value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the city conducts business.**

**Our core beliefs are...**
**Teamwork**
**Professionalism**
**Responsibility**
**Pride**

**Our belief in teamwork means we....**
- Encourage cooperation.
- Communicate effectively.
- Practice open-mindedness.
- Support city decisions.
- Acknowledge the contributions of all.

**Our belief in professionalism means we....**
- Treat others with honesty and respect.
- Inspire creativity and innovation in ourselves and others.
- Take a thoughtful approach to planning and problem-solving.
- Engage in continual skill development and personal development.
- Encourage leadership development.

**Our belief in responsibility means we...**
- Always consider organizational and community impact.
- Always seek opportunities for improvement.
- Accept accountability for results.
- Take responsibility/seek solutions/solve the problem.
- Know City vision, mission, core beliefs, services and their connection to our job duties.

**Our belief in pride means we...**
- Recognize and celebrate each others efforts, contributions and quality results.
- Maintain a positive attitude.
- Exhibit a positive approach to citizens, customers, and co-workers.
- Promote the city to the community.
- Strive to be known and recognized for our quality services

## Premier City

- Pacesetting
- Progressive
- Cutting edge
- Service excellence
- Uses best management practices

## Most livable community for families

- People feel safe and secure
- All generations of the family feel welcome.
- People have convenient access to services, shopping and leisure amenities.
- People enjoy great parks, connected bike and hike trails, and green areas.
- Residents and businesses have access to state-of-the-art technology infrastructure.
- Young families to seniors find housing opportunities.

## Rich educational, cultural and recreational opportunities

- Every family member has a choice of leisure time activity.
- Citizens have the use of a top quality library that offers a variety of programs and services.
- Residents and visitors have opportunities for life-long learning from the programs and services offered at our Family Museum.
- Everyone finds convenient opportunities through the programs and services offered at recreational facilities. Students attend schools that are among the best in Iowa and the nation.

## Vibrant Riverfront

- The Mississippi River provides a beautiful gateway to Bettendorf
- Residents have access to the river for active and passive leisure activities.
- Tourist are drawn to the riverfront to enjoy anything from walking to gaming.
- The riverfront has a charming, quaint feeling and character
- Healthy businesses exist along the river.
- People enjoy unmatched vistas and views of the river.

## Growing, competitive business environment

- High technology businesses locate here and build their companies here
- The I80/Middle Road area is a successful high technology business park.
- Multiple business and commercial centers exist within Bettendorf at downtown, Duck Creek, I/80Middle Road and along major corridors.
- Medical businesses provide the best local healthcare. Quality retail businesses provide convenient shopping opportunities.
- City government is friendly to small business by being responsive and supportive.

## Pride in our great community

- Citizens trust city government and community leaders Residents, businesses, schools and the city work together as partners sharing resources for the benefit of the community.
- Residents and businesses give to the community by contributing time and resources.
- Community and neighborhood events pull residents together building a strong sense of community.
  Citizens are well informed and are involved in shaping Bettendorf's future.
- People are friendly, welcome new ideas and respect others.
- Citizens are proud to say, "We are from Bettendorf, Iowa."

## TOP PRIORITY

Overall Enterprise Fund: Framework and Performance Standard
Downtown Vision and Plan: Update
Opportunity Properties for Redevelopment
Community/Recreation & Aquatic Center: Plan, Funding
Winter Recreation Assessment and Plan
City Event and Festival

## HIGH PRIORITY

Debt Policy (Overall)
Storm Water Ordinance
I-74 Industrial/Technology Park Development
Gateway Beautification
Downtown Plaza Development
Downtown Development Incentive: Direction

## MODERATE PRIORITY

Annexation Strategy (Overall)
Transportation Element of Comprehensive Plan
High Speed Internet Service: Direction, City Role
Forest Grove Park Development
Youth Sports Complex: Plan Funding
Cool Cities Initiative
Fire Alternative Delivery Models (Short-Term)
Green Initiative (Within City Operations)
Public Safety Alternative Delivery Model (Long-Term)
Bettendorf Area Council Organization

1. Traffic Speed Signs

2. Bus Transfer Point: Relocation

3. Traffic Signal Preemption System

## Major Projects 2012/13

1. Family Museum: New Exhibit Gallery Design (1/13)

2. Separated Trails
   - A. Tanglefoot Lane: Phase II (10/12)
   - B. Devil's Glen (Middle Road to Devils Glen Park 10/12)

3. Recreational Trails
   - A. Middle Road (Devil's Glen To Duck Creek) (10/12)

4. Veterans' Memorial Park Playground: Replacement (12/12)

- **Financially Sound City Providing Quality City Services**
- **Growing Current Businesses and Attracting New Businesses**
- **Orderly Growth and Quality Development**
- **Riverfront/Downtown Development - Destination for Entertainment and Living**
- **Premier Place to Live in Quad Cities**

## Objectives

1. Provide Services in a customer-friendly manner
2. Have a premier workforce that is well-trained and competitively compensated
3. Have a balanced budget with adequate resources for services and reserves
4. Provide services in an efficient manner with convenient access to users
5. Continuous management and services improvement process
6. Align the organization with Vision, Mission and Beliefs

## Challenges and Opportunities

1. Managing operational expenditure of enterprise funds
2. State legislative actions: tax reform, impacts on city revenues
3. Rising costs of doing business: healthcare, raw materials, energy, etc.
4. Future of gaming revenues and use of these revenues for city operations and capital
5. Adequate revenues to support services
6. Growing anti-government and anti-tax sentiment vs. the need to raise taxes or fees
7. Mature workforce with potential of a significant number of retirements over the next five years
8. Unfunded mandates, regulations and grant requirements
9. Increasing service demands: no other provider or aging community
10. Community perception of availability of grants an outside funding sources

## Objectives

1. Retain and grow quality businesses
2. Attract quality new businesses (with BDC)
3. Expand retail opportunities - places to shop and dine for residents and guests
4. More diverse businesses and tax base that are insulated from economic changes
5. Get business leaders (who reside in Bettendorf) involved and providing leadership
6. Participate in regional Quad Cities economic development

## Challenges and Opportunities

1. Business retention and growth
2. City's relationship to and performance of Quad Cities First/Quad Cities Chamber of Commerce
3. Tax structure in Iowa
4. Aging commercial strip centers
5. Potential business development at I-80/Middle Road
6. National economy and uncertain future
7. Competition from other cities and states
8. Renewable energy business attraction and development
9. Expansion of the Rock Island Arsenal and 1st Army

## Objectives

1. Managing growth: financial and service capacity, contiguous development and infill development
2. Effective road and street system at city standards
3. New development consistent with standards and plans
4. Sufficient resources to provide infrastructure and services to new developments
5. Effective sanitary and storm water management systems that are comprehensive and citywide
6. Responsible developments sensitive to environmental impacts

## Challenges and Opportunities

1. Resolving sewer problems
2. Managing storm water
3. Affordable housing for workforce
4. Aging infrastructure and replacement costs
5. Opportunities for growth in north Bettendorf
6. Funding for infrastructure projects to support growth
7. Developers access to capital market
8. Aging housing stock

## Objectives

1. Encourage mixed-use development in downtown and along river front
2. Have numerous reasons for our citizens to go downtown
3. Increase businesses in downtown with an expanded tax base
4. Develop destination point for business and tourism
5. Have adequate consumer services in the downtown area for individuals who choose to live here
6. Increase access to the river in the downtown area

## Challenges and Opportunities

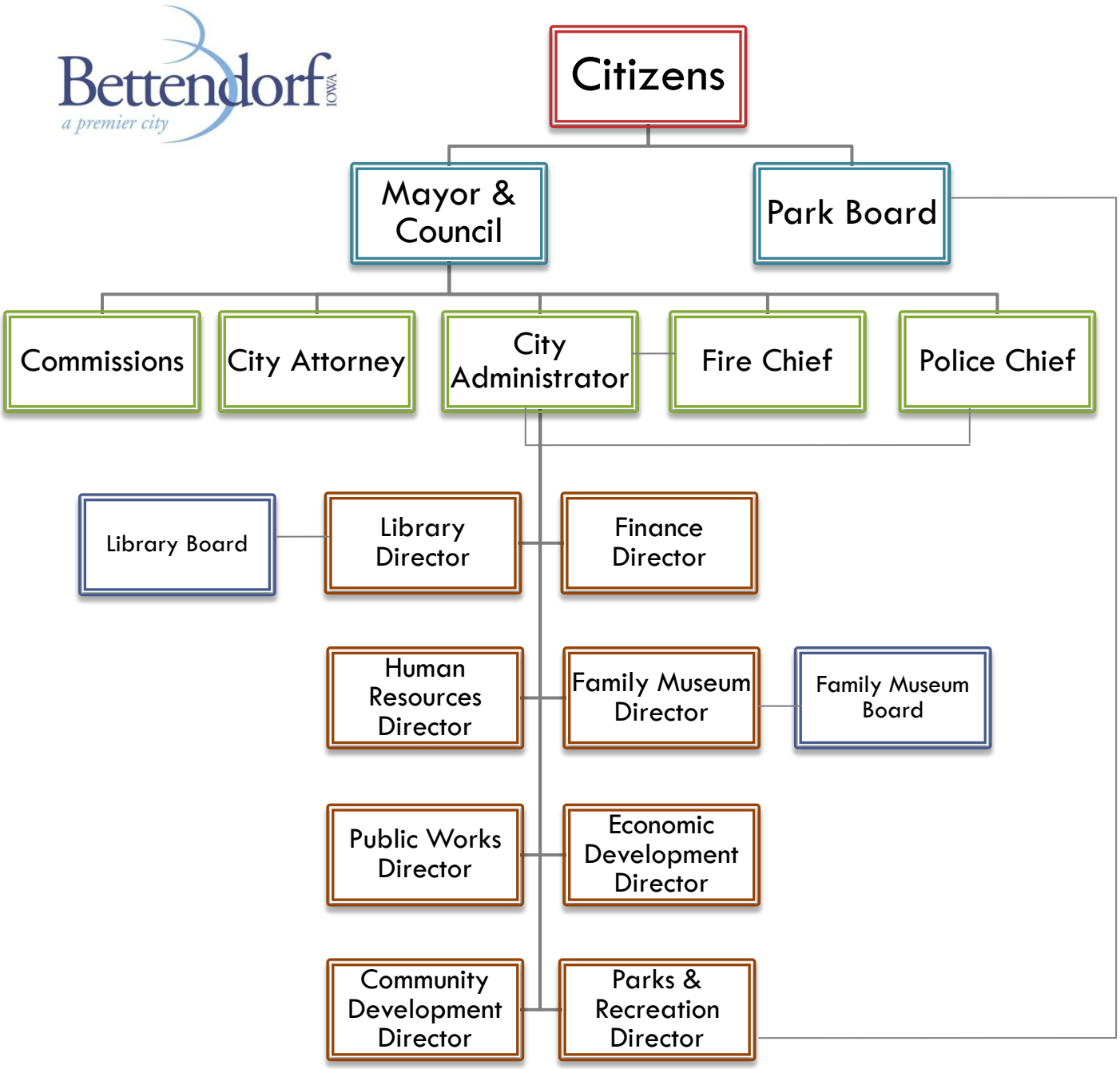
1. Helping businesses who are affected by I-74 Bridges
2. Developing a land-based casino
3. Attracting new, appropriate businesses to Downtown
4. Expanding residential opportunities in Downtown and along the riverfront
5. Enhancing appearance of entrances and corridors
6. Working with property owners and businesses
7. Funding and time frame for I-74 Bridge
8. Continuing success of the Waterfront Convention Center
9. Increasing public access and use of the Riverfront

## Objectives

1. Residents and property owners recognizing and carrying out their responsibility with city property codes
2. Recognized as the "Safest City"
3. Livable homes that are well-maintained and attractive
4. More attractive streetscapes and gateways
5. Top-quality facilities and programs for your leisure time
6. Greater sense of community and participation

## Challenges and Opportunities

1. Availability of affordable, attractive housing
2. Becoming a walkable, bikeable community
3. Activities for youth
4. Maintaining a low crime rate and a sense of personal security and safety
5. Residents and property owners taking responsibility for property maintenance and upkeep
6. Beautifying and cleaning up the City
7. Funding for quality of life amenities
8. Responding to the needs of an expanding senior population
9. Changing recreational patterns for residents


Bettendorf
IOWA
a premier city
Citizens
Mayor & Council
Park Board
Commissions
City Attorney
City Administrator
Fire Chief
Police Chief
Library Board
Library Director
Finance Director
Human Resources Director
Family Museum Director
Family Museum Board
Public Works Director
Economic Development Director
Community Development Director
Parks & Recreation Director

# Fiscal year 2012/2013 Budget

ROBERT S. GALLAGHER, **MAYOR**

Lisa M. Brown
ALDERMAN AT LARGE

Timothy A. Stecker
ALDERMAN AT LARGE

Dean Mayne
FIRST WARD ALDERMAN

Scott R. Naumann
SECOND WARD ALDERMAN

Debe L. LaMar
THIRD WARD ALDERMAN

Gregory P. Adamson
FOURTH WARD ALDERMAN

James A. Stewart
FIFTH WARD ALDERMAN

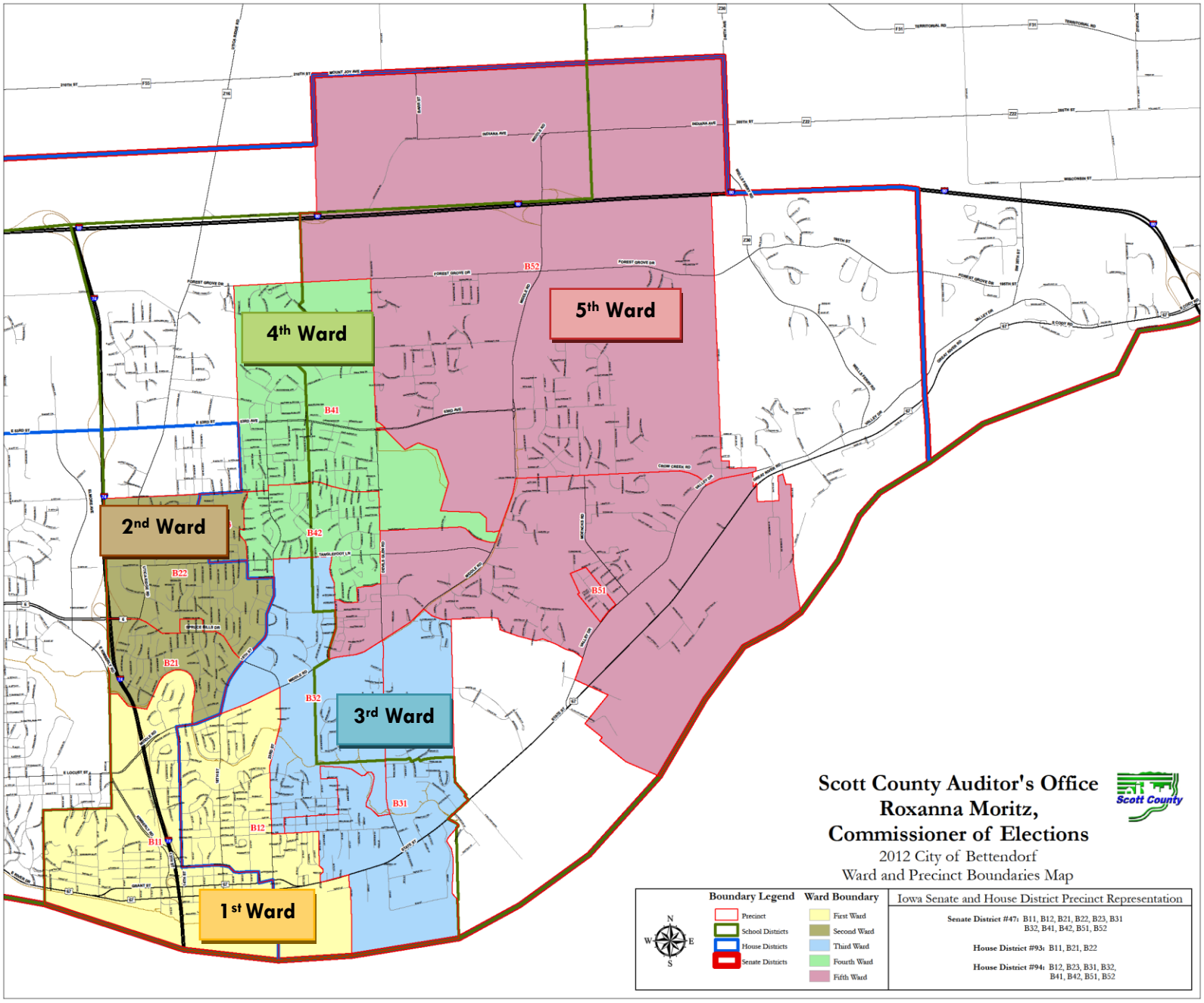
DECKER P. PLOEHN, CITY ADMINISTRATOR

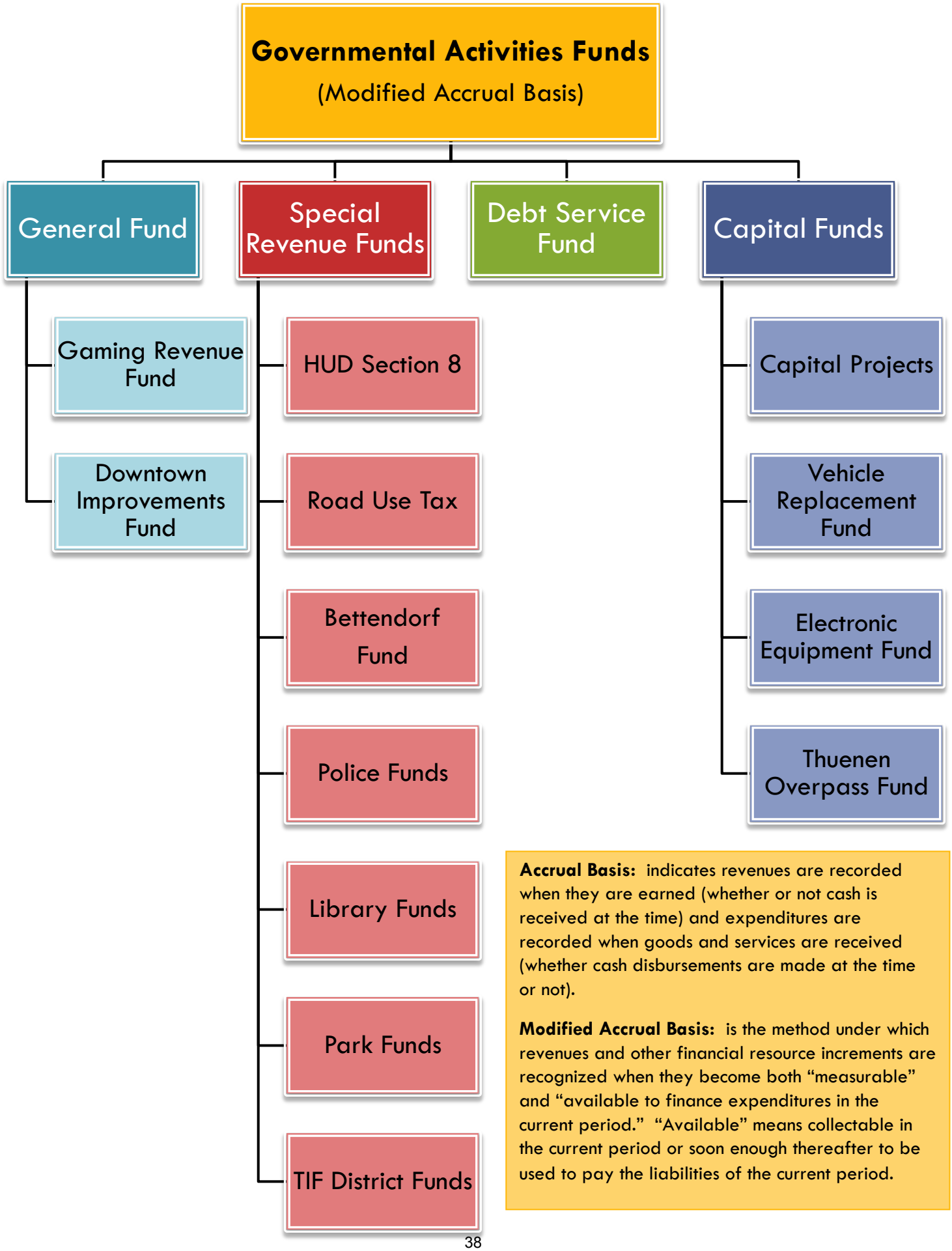
**DEPARTMENT HEADS**

Carol A. Barnes ..... Finance Director
William M. Connors ..... Community Development Director
Steven M. Grimes ..... Parks & Recreation Director
Gregory S. Jager ..... City Attorney
Kim Kidwell ..... Interim Family Museum Co-Director
Philip J. Redington ..... Police Chief
Jeff Reiter ..... Interim Family Museum Co-Director
Kathleen M. Richlen ..... Human Resources Director
Brian R. Schmidt ..... Public Works Director
Elisa F. Topper ..... Library Director
Steven J. Van Dyke ..... Economic Development Director
Gerald A. Voelliger, Jr. ..... Fire Chief

# Bettendorf Ward & Precinct Map

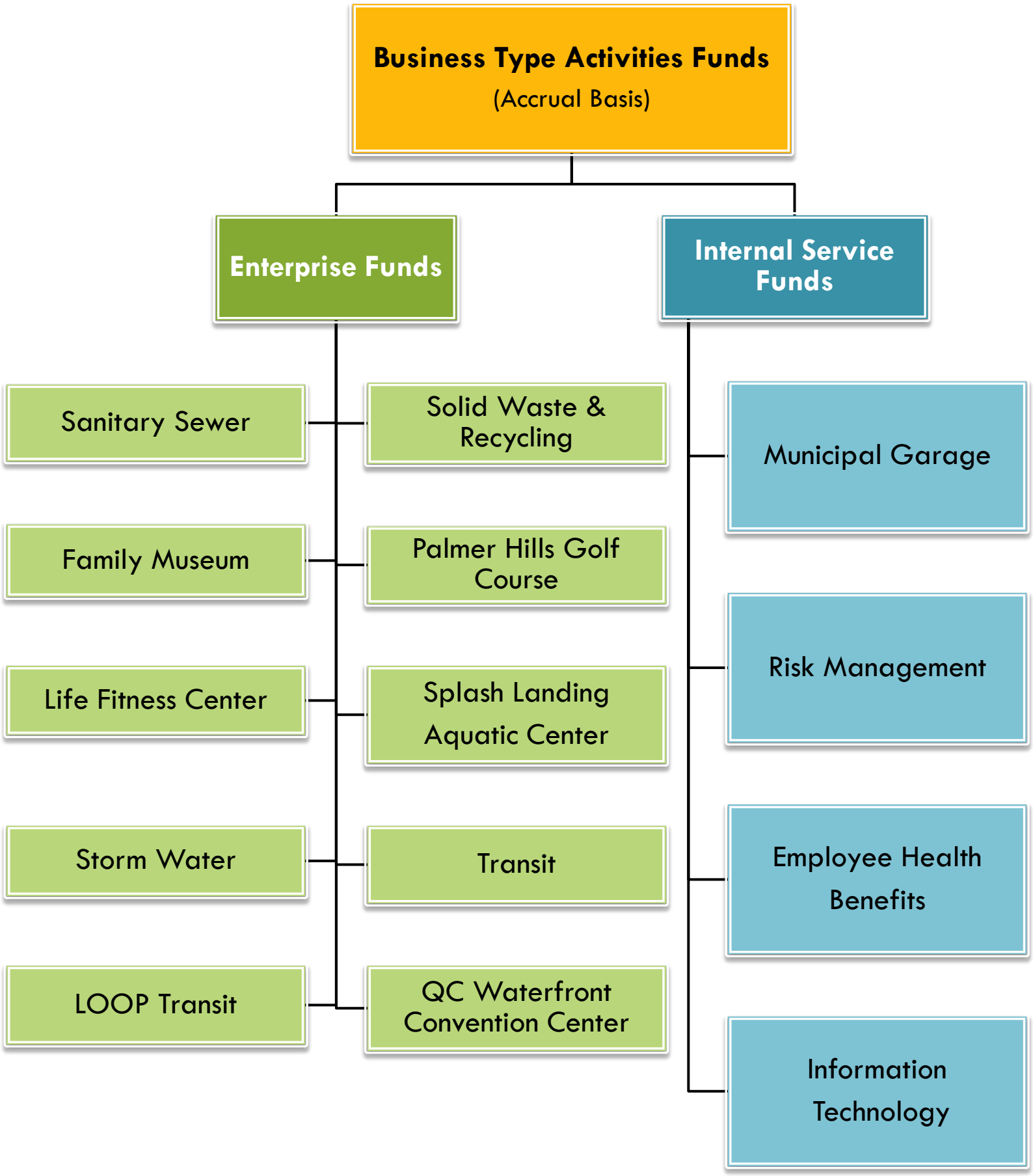
2012/13



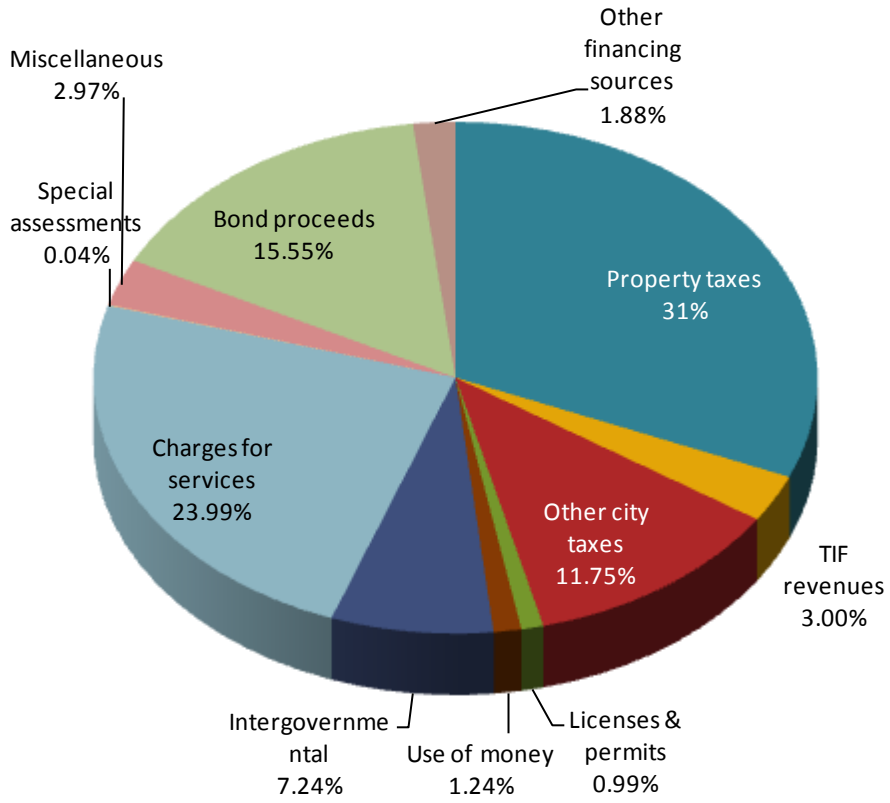



**Accrual Basis:** indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

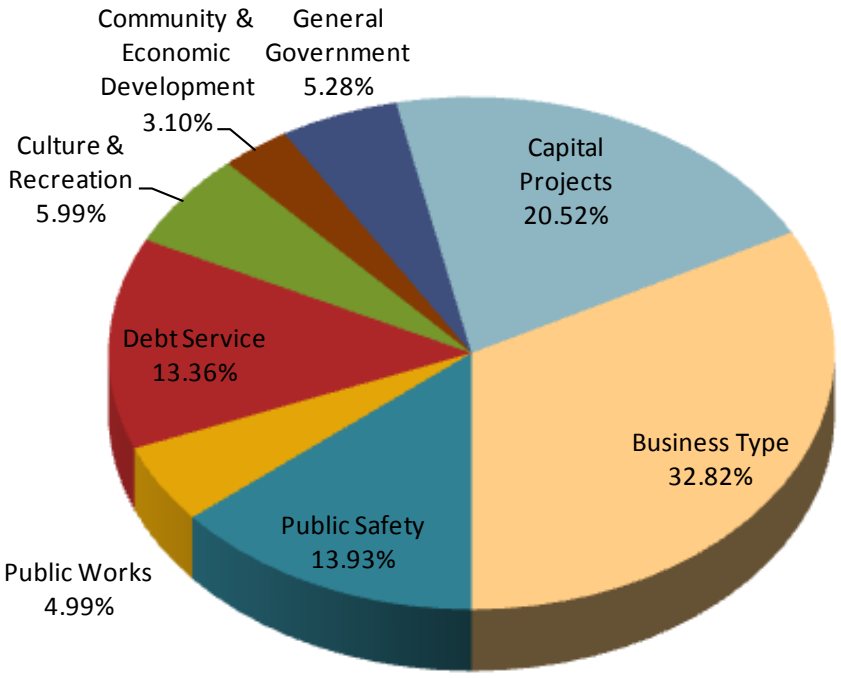
**Modified Accrual Basis:** is the method under which revenues and other financial resource increments are recognized when they become both "measurable" and "available to finance expenditures in the current period." "Available" means collectable in the current period or soon enough thereafter to be used to pay the liabilities of the current period.


Business Type Activities Funds
(Accrual Basis)
Enterprise Funds
Internal Service Funds
Sanitary Sewer
Solid Waste & Recycling
Family Museum
Palmer Hills Golf Course
Life Fitness Center
Splash Landing Aquatic Center
Storm Water
Transit
LOOP Transit
QC Waterfront Convention Center
Municipal Garage
Risk Management
Employee Health Benefits
Information Technology

## Where the Money Comes From




## Where the Money Goes



## City of Bettendorf, Iowa

## Fund Equity Statement, Fiscal Year 2012/13 Budget

| Fund | Estimated Fund Equity Balance 7/1/2012 | FY 12/13 Revenues* | FY 12/13 Expenditures* | Estimated Fund Equity Balance 6/30/2013 | Inc. (Dec.) Fund Equity |
|---|---|---|---|---|---|
| General Fund | 5,363,517 | 21,933,869 | 21,844,432 | 5,452,954 | 89,437 |
| Riverboat Gaming | 87,073 | 1,675,000 | 1,564,390 | **197,683** | **110,610** |
| **Total General Funds** | **5,450,590** | **23,608,869** | **23,408,822** | **5,650,637** | **200,047** |
| Special Revenue Funds: | | | | | |
| Employee Benefits | 2 | 0 | 0 | **2** | **0** |
| Road Use Tax | 557,653 | 3,520,792 | 3,516,096 | **562,349** | **4,696** |
| HUD Section 8 | 121,727 | 348,725 | 438,656 | **31,796** | **(89,931)** |
| Bettendorf Fund | (0) | 0 | 0 | **(0)** | **0** |
| Chaplain's Petty Cash | 29,250 | 8,600 | 7,500 | **30,350** | **1,100** |
| Drug/Seizure | 59,539 | 8,600 | 23,500 | **44,639** | **(14,900)** |
| Library Open Access | 438,260 | 7,500 | 31,000 | **414,760** | **(23,500)** |
| Interlibrary Loan/Enrich Iowa | 98,624 | 1,800 | 9,500 | **90,924** | **(7,700)** |
| Kakert Estate/Library Gift Funds | 268,660 | 46,500 | 59,500 | **255,660** | **(13,000)** |
| Park Donations/Hendricks Gift Fund | 124,813 | 6,300 | 3,000 | **128,113** | **3,300** |
| TIF Districts | (160,435) | 2,116,810 | 2,132,752 | **(176,377)** | **(15,942)** |
| **Total Special Revenue Funds** | **1,538,093** | **6,065,627** | **6,221,504** | **1,382,216** | **(155,877)** |
| **Debt Service Fund** | **4,931,246** | **9,497,098** | **11,334,180** | **3,094,164** | **(1,837,082)** |
| Capital Projects Funds: | | | | | |
| Capital Projects Reserve | 2,208,083 | 12,217,679 | 13,238,854 | **1,186,908** | **(1,021,175)** |
| Vehicle Replacement | 740,057 | 748,500 | 1,048,856 | **439,701** | **(300,356)** |
| Electronic Equipment | 515,775 | 110,000 | 140,340 | **485,435** | **(30,340)** |
| CIP/LOT & Interest | 311,988 | 1,877,440 | 1,504,997 | **684,431** | **372,443** |
| Geo Thuenen overpass/Future Projects | 888,214 | 65,000 | 0 | **953,214** | **65,000** |
| **Total Capital Projects Funds** | **4,664,117** | **15,018,619** | **15,933,047** | **3,749,689** | **(914,428)** |
| Enterprise Funds: | | | | | |
| Sewer Utility Enterprise | 15,620,428 | 3,240,029 | 3,671,358 | **15,189,099** | **(431,329)** |
| Solid Waste Mgmt./Recycling Enterprise | 1,935,732 | 1,928,450 | 1,989,121 | **1,875,061** | **(60,671)** |
| Family Museum for Arts & Science Enterpris | 3,738,386 | 2,409,589 | 1,923,614 | **4,224,361** | **485,975** |
| Palmer Hills Golf Course Enterprise | 3,876,591 | 1,241,000 | 1,222,528 | **3,895,063** | **18,472** |
| Recreation Enterprise | 2,508,701 | 743,543 | 873,543 | **2,378,701** | **(130,000)** |
| Aquatic Enterprise | 2,466,132 | 359,957 | 513,957 | **2,312,132** | **(154,000)** |
| Stormwater Utility | 2,836,516 | 1,571,944 | 959,079 | **3,449,381** | **612,865** |
| Transit & Transit Riverfront Circulator | 1,594,846 | 1,600,129 | 1,913,811 | **1,281,164** | **(313,682)** |
| QC Waterfront Convention Center | 7,513,974 | 4,292,908 | 4,069,258 | **7,737,624** | **223,650** |
| **Total Enterprise Funds** | **42,091,305** | **17,387,549** | **17,136,269** | **42,342,585** | **251,280** |
| Internal Service Funds: | | | | | |
| Employee Health Insurance | 948,792 | 3,005,134 | 3,005,134 | **948,792** | **0** |
| Risk Management | 630,737 | 897,767 | 897,767 | **630,737** | **0** |
| Information Services | 295,609 | 681,607 | 675,926 | **301,290** | **5,681** |
| Municipal Garage | 508,427 | 1,564,236 | 1,619,303 | **453,360** | **(55,067)** |
| **Total Internal Service Funds** | **2,383,566** | **6,148,744** | **6,198,130** | **2,334,180** | **(49,386)** |
| ***Total All Funds*** | ***61,058,918*** | ***77,726,506*** | ***80,231,952*** | ***58,553,472*** | ***(2,505,446)*** |

* Includes interfund transfers.

**City of Bettendorf**
**Revenues by Fund**
**FY 2012/13 Budget**

| Fund | Actual 08/09 | Actual 09/10 | Actual 10/11 | Amended 11/12 | Budget 12/13 | $ change from 11/12 | % change from 11/12 |
|---|---|---|---|---|---|---|---|
| **Major Governmental Funds:** | | | | | | | |
| General Fund | 19,589,206 | 20,218,046 | 21,118,963 | 23,535,164 | 23,859,869 | 324,705 | 1.38% |
| Tax Increment Financing Districts | 3,447,328 | 3,544,897 | 3,951,826 | 2,338,540 | 2,116,810 | (221,730) | -9.48% |
| Debt Service | 7,196,482 | 14,814,221 | 8,517,114 | 16,283,788 | 9,497,098 | (6,786,690) | -41.68% |
| Capital Projects Reserve | 16,432,550 | 20,340,982 | 18,520,521 | 14,445,457 | 12,217,679 | (2,227,778) | -15.42% |
| **Total Major Governmental Funds** | **46,665,566** | **58,918,146** | **52,108,424** | **56,602,949** | **47,691,456** | **(8,911,493)** | **-15.74%** |
| **Non-major Governmental Funds:** | | | | | | | |
| Road Use Tax | 3,742,866 | 3,443,004 | 3,542,268 | 3,454,817 | 3,520,792 | 65,975 | 1.91% |
| HUD Section 8 | 431,865 | 413,181 | 499,078 | 248,239 | 348,725 | 100,486 | 40.48% |
| Economic Development | 287,430 | 285,931 | 112,409 | 100,200 | - | (100,200) | -100.00% |
| Police | 19,092 | 18,955 | 23,320 | 49,277 | 17,200 | (32,077) | -65.10% |
| Library | 157,607 | 184,820 | 187,576 | 77,350 | 55,800 | (21,550) | -27.86% |
| Parks | 106,317 | 40,802 | 6,625 | 7,575 | 6,300 | (1,275) | -16.83% |
| Police Pension Excess | 5,124 | - | - | - | - | - | |
| 4th of July (Part of General Fund in 10/11) | 62,861 | 60,832 | - | - | - | - | |
| Employee Benefits | 2,172,929 | 2,275,393 | 2,449,489 | 2,994,066 | - | (2,994,066) | -100.00% |
| Museum - LeClair Bequest | - | - | - | - | - | - | |
| Flood | 404,751 | 69,900 | 3,359 | - | - | - | |
| Subdivision Deposits | 20,707 | 26,673 | - | - | - | - | |
| Vehicle Replacement | 755,415 | 571,770 | 741,118 | 287,000 | 748,500 | 461,500 | 160.80% |
| Electronic Equipment | 46,025 | 37,625 | 18,713 | 121,732 | 110,000 | (11,732) | -9.64% |
| Riverboat Gaming (Part of General Fund in 10/11) | 2,208,890 | 1,746,094 | - | - | - | - | |
| CIP/LOT & Interest | 1,817,269 | 1,687,905 | 1,764,906 | 1,862,000 | 1,877,440 | 15,440 | 0.83% |
| Other Capital funds | 121,978 | 68,476 | 210,347 | 65,000 | 65,000 | - | 0.00% |
| **Total Non-major Governmental Funds** | **12,361,126** | **10,931,361** | **9,559,208** | **9,267,256** | **6,749,757** | **(2,517,499)** | **-27.17%** |
| **Business-Type Activities Funds:** | | | | | | | |
| Sewer Utility Enterprise | 3,190,039 | 2,870,329 | 2,853,888 | 2,918,496 | 3,240,029 | 321,533 | 11.02% |
| Family Museum for Arts & Science Enterprise | 2,215,354 | 2,092,114 | 2,077,516 | 2,309,061 | 2,409,589 | 100,528 | 4.35% |
| Stormwater Utility | 1,346,287 | 1,189,180 | 1,201,042 | 1,319,731 | 1,571,944 | 252,213 | 19.11% |
| Solid Waste Mgmt./Recycling Enterprise | 1,717,382 | 1,778,093 | 1,826,323 | 1,872,079 | 1,928,450 | 56,371 | 3.01% |
| Palmer Hills Golf Course Enterprise | 1,108,774 | 1,236,032 | 1,533,562 | 2,688,784 | 1,241,000 | (1,447,784) | -53.85% |
| Life Fitness Center Enterprise | 825,431 | 810,197 | 753,893 | 763,886 | 743,543 | (20,343) | -2.66% |
| Aquatic Enterprise | 361,812 | 345,915 | 337,143 | 394,043 | 359,957 | (34,086) | -8.65% |
| Transit | 1,133,707 | 2,114,601 | 1,813,716 | 1,433,573 | 1,311,884 | (121,689) | -8.49% |
| Transit - Riverfront Circulator | - | 964,044 | 300,806 | 328,187 | 288,245 | (39,942) | -12.17% |
| QC Waterfront Convention Center | 2,982,729 | 3,617,381 | 4,396,517 | 4,731,252 | 4,292,908 | (438,344) | -9.26% |
| Employee Health Insurance | 2,544,570 | 2,833,861 | 2,742,894 | 2,986,207 | 3,005,134 | 18,927 | 0.63% |
| Risk Management | 858,402 | 858,743 | 760,126 | 813,031 | 897,767 | 84,736 | 10.42% |
| Information Services | 567,043 | 594,921 | 629,474 | 681,383 | 681,607 | 224 | 0.03% |
| Municipal Garage | 1,399,139 | 1,311,860 | 1,579,583 | 1,596,044 | 1,564,236 | (31,808) | -1.99% |
| **Total Business-Type Activities Funds** | **20,250,669** | **22,617,271** | **22,806,483** | **24,835,757** | **23,536,293** | **(1,299,464)** | **-5.23%** |
| **Total All Funds*** | **79,277,361** | **92,466,778** | **84,474,115** | **90,705,962** | **77,977,506** | **(12,728,456)** | **-14.03%** |

* Includes interfund transfers.

**City of Bettendorf**
**Expenditures by Fund**
**FY 2012/13 Budget**

| Fund | Actual 08/09 | Actual 09/10 | Actual 10/11 | Amended 11/12 | Budget 12/13 | $ change from 11/12 | % change from 11/12 |
|---|---|---|---|---|---|---|---|
| **Major Governmental Funds:** | | | | | | | |
| General Fund | 19,448,803 | 20,191,751 | 21,776,343 | 23,528,897 | 23,558,822 | 29,925 | 0.13% |
| Tax Increment Financing Districts | 3,799,756 | 3,304,199 | 4,251,607 | 2,188,076 | 2,132,752 | (55,324) | -2.53% |
| Debt Service | 7,115,069 | 7,515,171 | 16,015,067 | 11,959,725 | 11,334,180 | (625,545) | -5.23% |
| Capital Projects Reserve | 19,417,433 | 22,234,243 | 17,328,623 | 17,106,788 | 13,238,854 | (3,867,934) | -22.61% |
| **Total Major Governmental Funds** | **49,781,061** | **53,245,364** | **59,371,640** | **54,783,486** | **50,264,608** | **(4,518,878)** | **-8.25%** |
| **Non-major Governmental Funds:** | | | | | | | |
| Road Use Tax | 4,267,091 | 3,367,143 | 3,537,823 | 3,279,717 | 3,516,096 | 236,379 | 7.21% |
| HUD Section 8 | 429,441 | 450,410 | 421,320 | 456,615 | 438,656 | (17,959) | -3.93% |
| Economic Development | 210,007 | 176,898 | 456,738 | 102,324 | - | (102,324) | -100.00% |
| Police | 8,545 | 11,825 | 8,154 | 101,000 | 31,000 | (70,000) | -69.31% |
| Library | 91,052 | 149,913 | 137,780 | 158,538 | 100,000 | (58,538) | -36.92% |
| Parks | 97,971 | 89,654 | 4,170 | 2,780 | 3,000 | 220 | 7.91% |
| Police Pension Excess | 404,841 | - | - | - | - | - | |
| Fourth of July (Part of General Fund in 10/11) | 57,112 | 65,763 | - | - | - | - | |
| Employee Benefits | 2,172,929 | 2,275,393 | 2,449,489 | 2,994,066 | - | (2,994,066) | -100.00% |
| Mueum - LeClair Bequest | 55,718 | - | - | - | - | - | |
| Flood | 324,134 | 69,900 | 3,359 | - | - | - | |
| Subdivision Deposits | 25,469 | 16,253 | 15,000 | - | - | - | |
| Vehicle Replacement | 1,244,817 | 776,704 | 581,998 | 432,338 | 1,048,856 | 616,518 | 142.60% |
| Electronic Equipment | 322,421 | 93,234 | 112,930 | 281,308 | 140,340 | (140,968) | -50.11% |
| Riverboat Gaming (Part of General Fund in 10/1 | 2,242,056 | 3,316,745 | - | - | - | - | |
| CIP/LOT & Interest | 2,349,546 | 3,477,945 | 1,480,397 | 2,473,126 | 1,504,997 | (968,129) | -39.15% |
| Other Capital funds | - | 165,000 | 44,818 | 45,130 | - | (45,130) | -100.00% |
| **Total Non-major Governmental Funds** | **14,303,150** | **14,502,780** | **9,253,976** | **10,326,942** | **6,782,945** | **(3,543,997)** | **-34.32%** |
| **Business-Type Activities Funds:** | | | | | | | |
| Sewer Utility Enterprise | 2,972,940 | 3,192,293 | 3,365,191 | 3,487,542 | 3,671,358 | 183,816 | 5.27% |
| Family Museum for Arts & Science Enterpris | 1,923,179 | 1,968,583 | 2,010,997 | 1,993,918 | 1,923,614 | (70,304) | -3.53% |
| Stormwater Utility | 617,222 | 762,826 | 1,056,067 | 1,069,444 | 959,079 | (110,365) | -10.32% |
| Solid Waste Mgmt./Recycling Enterprise | 1,778,849 | 1,783,049 | 1,896,668 | 1,966,272 | 1,989,121 | 22,849 | 1.16% |
| Palmer Hills Golf Course Enterprise | 1,224,823 | 1,240,256 | 1,178,793 | 1,198,284 | 1,222,528 | 24,244 | 2.02% |
| Life Fitness Center Enterprise | 857,346 | 834,539 | 871,768 | 900,345 | 873,543 | (26,802) | -2.98% |
| Aquatic Enterprise | 488,897 | 477,550 | 498,547 | 582,353 | 513,957 | (68,396) | -11.74% |
| Transit | 1,246,024 | 1,308,457 | 1,517,652 | 1,575,434 | 1,505,594 | (69,840) | -4.43% |
| Transit - Riverfront Circulator | - | 183,068 | 420,310 | 448,337 | 408,217 | (40,120) | -8.95% |
| QC Waterfront Convention Center | 2,129,540 | 3,469,379 | 4,025,949 | 4,514,880 | 4,069,258 | (445,622) | -9.87% |
| Employee Health Insurance | 2,541,496 | 2,826,770 | 2,781,560 | 2,986,207 | 3,005,134 | 18,927 | 0.63% |
| Risk Management | 858,324 | 843,179 | 757,176 | 813,031 | 897,767 | 84,736 | 10.42% |
| Information Services | 567,000 | 586,409 | 622,332 | 710,228 | 675,926 | (34,302) | -4.83% |
| Municipal Garage | 1,412,938 | 1,359,178 | 1,626,138 | 1,646,849 | 1,619,303 | (27,546) | -1.67% |
| **Total Business-Type Activities Funds** | **18,618,578** | **20,835,536** | **22,629,148** | **23,893,124** | **23,334,399** | **(558,725)** | **-2.34%** |
| **Total All Funds*** | **82,702,789** | **88,583,680** | **91,254,764** | **89,003,552** | **80,381,952** | **(8,621,600)** | **-9.69%** |

* Includes interfund transfers.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**
**ALL FUNDS**
**FY 2008/09 - FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc(Dec) From 11/12 | % Inc(Dec) From 11/12 |
|---|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | | |
| Property taxes | 18,384,425 | 19,267,371 | 19,829,519 | 20,802,329 | 22,110,579 | 2,281,060 | 11.50% |
| TIF Revenues | 3,377,334 | 3,499,290 | 3,097,551 | 2,327,340 | 2,105,610 | (991,941) | -32.02% |
| Other city taxes | 7,999,085 | 7,732,033 | 7,936,429 | 8,171,877 | 8,260,039 | 323,610 | 4.08% |
| Licenses and permits | 448,101 | 701,073 | 646,148 | 726,710 | 692,810 | 46,662 | 7.22% |
| Use of Money & Property | 1,484,474 | 935,572 | 583,858 | 724,226 | 884,924 | 301,066 | 51.56% |
| Intergovernmental | 5,257,223 | 5,976,283 | 6,529,080 | 6,236,602 | 5,087,845 | (1,441,235) | -22.07% |
| Charges for services | 13,139,505 | 14,461,099 | 15,469,430 | 16,525,181 | 16,857,932 | 1,388,502 | 8.98% |
| Special Assessments | 12,163 | 15,577 | 28,273 | 27,109 | 31,200 | 2,927 | 10.35% |
| Miscellaneous | 2,143,534 | 2,163,593 | 2,335,127 | 2,514,396 | 2,105,157 | (229,970) | -9.85% |
| Bond Proceeds | 13,733,339 | 21,859,613 | 16,585,193 | 19,130,000 | 10,925,000 | (5,660,193) | -34.13% |
| Other financing sources | 1,215,985 | 2,234,551 | 1,222,374 | 714,259 | 1,345,000 | 122,626 | 10.03% |
| Transfers In | 12,082,192 | 13,620,723 | 10,211,138 | 12,805,933 | 7,571,410 | (2,639,728) | -25.85% |
| **Total Revenues & Other Sources** | **79,277,360** | **92,466,778** | **84,474,120** | **90,705,962** | **77,977,506** | **(6,496,614)** | **-7.69%** |
| **Expenditures & Other Financing Uses:** | | | | | | | |
| Public Safety | 9,171,879 | 9,804,915 | 9,472,492 | 9,659,261 | 9,868,514 | 396,022 | 4.18% |
| Public Works | 4,195,342 | 3,387,878 | 3,506,350 | 3,136,385 | 3,535,874 | 29,524 | 0.84% |
| Culture & Recreation | 3,578,409 | 3,759,768 | 3,825,678 | 4,146,064 | 4,243,415 | 417,737 | 10.92% |
| Community & Economic Development | 2,033,310 | 2,153,192 | 2,691,227 | 2,309,920 | 2,197,644 | (493,583) | -18.34% |
| General Government | 3,300,053 | 3,435,015 | 3,336,470 | 3,579,983 | 3,742,448 | 405,978 | 12.17% |
| Debt service | 8,523,975 | 8,462,849 | 17,810,719 | 11,792,707 | 11,276,186 | (6,534,533) | -36.69% |
| Capital Projects | 21,199,052 | 23,208,988 | 18,140,150 | 17,830,175 | 14,699,062 | (3,441,088) | -18.97% |
| **Total Governmental Activities Exp.** | **52,002,020** | **54,212,605** | **58,783,086** | **52,454,495** | **49,563,143** | **(9,219,943)** | **-15.68%** |
| Business Type/Enterprises | 18,618,578 | 20,750,352 | 22,249,552 | 23,743,124 | 23,247,399 | 997,847 | 4.48% |
| **Total Gov. Activities & Business Exp.** | **70,620,598** | **74,962,957** | **81,032,638** | **76,197,619** | **72,810,542** | **(8,222,096)** | **-10.15%** |
| Transfers Out | 12,082,192 | 13,620,723 | 10,211,138 | 12,805,933 | 7,571,410 | (2,639,728) | -25.85% |
| **Total all Expenditures/Transfers out** | **82,702,790** | **88,583,680** | **91,243,776** | **89,003,552** | **80,381,952** | **(10,861,824)** | **-11.90%** |
| **Excess of Revenues & Other Sources over (under)Expenditures & Other Uses** | (3,425,430) | 3,883,098 | (6,769,656) | 1,702,410 | (2,404,446) | 4,365,210 | -64.48% |
| Fund balance, beginning | 65,668,496 | 62,243,066 | 66,126,164 | 59,356,508 | 61,058,918 | (5,067,246) | -7.66% |
| Adjustments to retained earnings | | | | | | | |
| **Fund balance, ending** | **62,243,066** | **66,126,164** | **59,356,508** | **61,058,918** | **58,654,472** | **(702,036)** | **-1.18%** |

# Statement of Revenues, Expenditures & Changes in Fund Balances 2012/13

| | Total General Fund | Total Spec. Rev. | Debt Service | Total Capital Funds | Total Enterprise | Total Internal Serv. | Total All Funds |
|---|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | | |
| Property Taxes | 13,081,401 | 0 | 9,029,178 | 0 | 0 | | 22,110,579 |
| TIF Revenues | 0 | 2,105,610 | | 0 | 0 | | 2,105,610 |
| Other City Taxes | 7,961,829 | 0 | 298,210 | 0 | 0 | | 8,260,039 |
| Licenses & Permits | 573,510 | 0 | | 0 | 119,300 | | 692,810 |
| Use of Money & Property | 303,200 | 37,898 | 165,644 | 156,525 | 132,100 | 89,557 | 884,924 |
| Intergovernmental | 382,199 | 3,574,419 | 4,066 | 502,000 | 625,161 | 0 | 5,087,845 |
| Charges for Services | 392,500 | 0 | | 0 | 10,477,295 | 5,988,137 | 16,857,932 |
| Special Assessments | 31,200 | 0 | | 0 | 0 | 0 | 31,200 |
| Miscellaneous | 377,528 | 86,500 | | 370,378 | 1,231,701 | 39,050 | 2,105,157 |
| Bond Proceeds | 0 | 0 | | 10,925,000 | 0 | 0 | 10,925,000 |
| Other financing sources | 0 | 0 | | 40,000 | 1,305,000 | | 1,345,000 |
| Transfers In | 756,502 | 261,200 | | 3,024,716 | 3,496,992 | 32,000 | 7,571,410 |
| **Total Revenues & Other Sources** | **23,859,869** | **6,065,627** | **9,497,098** | **15,018,619** | **17,387,549** | **6,148,744** | **77,977,506** |
| **Expenditures & Other Financing Uses:** | | 0 | | | | | 0 |
| Public Safety | 9,857,514 | 11,000 | | 0 | 0 | 0 | 9,868,514 |
| Public Works | 29,528 | 3,506,346 | | 0 | 0 | 0 | 3,535,874 |
| Culture & Recreation | 4,200,415 | 43,000 | | 0 | 0 | 0 | 4,243,415 |
| Community & Economic Development | 885,570 | 1,312,074 | | 0 | 0 | 0 | 2,197,644 |
| General Government | 3,742,448 | 0 | | 0 | 0 | 0 | 3,742,448 |
| Debt Service | 15,000 | 126,325 | 11,134,861 | 0 | 0 | 0 | 11,276,186 |
| Capital Projects | 537,612 | 62,000 | | 14,099,450 | 0 | 0 | 14,699,062 |
| **Total Government Activities Exp.** | **19,268,087** | **5,060,745** | **11,134,861** | **14,099,450** | **0** | **0** | **49,563,143** |
| Business Type/Enterprises | 0 | 0 | | 0 | 17,049,269 | 6,198,130 | 23,247,399 |
| **Total Gov Activities & Business Exp.** | **19,268,087** | **5,060,745** | **11,134,861** | **14,099,450** | **17,049,269** | **6,198,130** | **72,810,542** |
| Transfers Out | 4,290,735 | 1,160,759 | 199,319 | 1,833,597 | 87,000 | 0 | 7,571,410 |
| **Total ALL Expenditures/Transfers Out** | **23,558,822** | **6,221,504** | **11,334,180** | **15,933,047** | **17,136,269** | **6,198,130** | **80,381,952** |
| Excess of Revenues & Other Sources over | | 0 | | | | | 0 |
| (under) Expenditures & Other Uses | 301,047 | (155,877) | (1,837,082) | (914,428) | 251,280 | (49,386) | (2,404,446) |
| **Estimated Beginning Fund Balance** | **5,450,590** | **1,538,093** | **4,931,246** | **4,664,117** | **42,091,305** | **2,383,566** | **61,058,918** |
| **Ending Fund Balance June 30** | **5,751,637** | **1,382,216** | **3,094,164** | **3,749,689** | **42,342,585** | **2,334,180** | **58,654,472** |

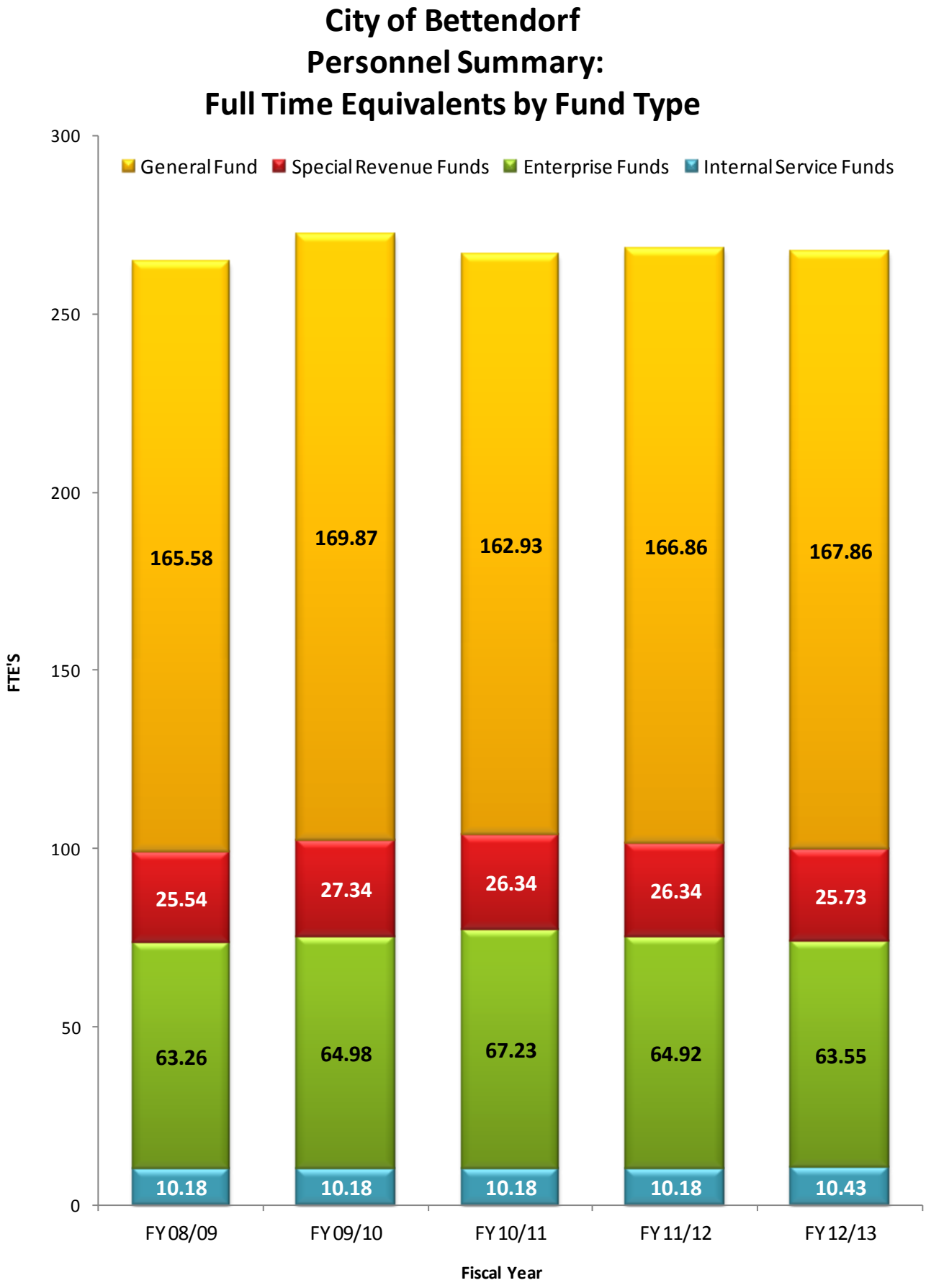
# Personnel Summary – Full Time Equivalents by Fund Type

2012/13

| | FY 08/09 | FY 09/10 | FY 10/11 | FY 11/12 | FY 12/13 | Inc(Dec) |
|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | |
| Administration | 1.82 | 1.83 | 1.84 | 1.84 | 1.84 | 0.00 |
| Community Development | 9.50 | 9.50 | 9.50 | 9.50 | 9.00 | -0.50 |
| Economic Development | 0.00 | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 |
| Elected Officials | 13.00 | 13.00 | 13.00 | 13.00 | 13.00 | 0.00 |
| Fire | 23.50 | 26.50 | 26.50 | 26.50 | 27.50 | 1.00 |
| Finance | 5.17 | 6.21 | 6.22 | 6.22 | 6.22 | 0.00 |
| Human Resources | 1.81 | 1.80 | 1.88 | 1.88 | 1.88 | 0.00 |
| Library | 30.91 | 31.67 | 32.02 | 32.15 | 32.04 | -0.11 |
| Legal | 1.08 | 1.08 | 1.11 | 1.11 | 1.11 | 0.00 |
| Police | 62.84 | 63.06 | 55.64 | 58.74 | 59.33 | 0.59 |
| Parks & Recreation | 9.49 | 8.80 | 8.80 | 8.80 | 8.60 | -0.20 |
| Public Works | 6.46 | 6.42 | 6.42 | 6.12 | 6.34 | 0.22 |
| **TOTAL** | **165.58** | **169.87** | **162.93** | **166.86** | **167.86** | **0.99** |
| **SPECIAL REVENUE FUNDS** | | | | | | |
| Administration | 0.15 | 0.15 | 0.15 | 0.15 | 0.15 | 0.00 |
| Community Development | 2.50 | 2.50 | 2.50 | 2.50 | 2.00 | -0.50 |
| Economic Development | 1.00 | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| Finance | 0.34 | 0.34 | 0.34 | 0.34 | 0.33 | -0.02 |
| Human Resources | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.00 |
| Legal | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.00 |
| Public Works | 21.44 | 23.24 | 22.24 | 23.24 | 23.14 | -0.10 |
| **TOTAL** | **25.54** | **27.34** | **26.34** | **26.34** | **25.73** | **-0.61** |
| **ENTERPRISE FUNDS** | | | | | | |
| Administration | 0.03 | 0.03 | 0.01 | 0.01 | 0.01 | 0.00 |
| Finance | 1.48 | 1.44 | 1.42 | 1.42 | 1.42 | 0.00 |
| Human Resources | 0.09 | 0.10 | 0.02 | 0.02 | 0.02 | 0.00 |
| Legal | 0.05 | 0.06 | 0.03 | 0.03 | 0.03 | 0.00 |
| Museum | 16.85 | 17.60 | 17.70 | 17.33 | 17.81 | 0.48 |
| Parks & Recreation | 10.02 | 10.67 | 10.53 | 8.53 | 7.77 | -0.76 |
| Public Works | 34.74 | 35.08 | 37.52 | 37.58 | 36.49 | -1.09 |
| **TOTAL** | **63.26** | **64.98** | **67.23** | **64.92** | **63.55** | **-1.37** |
| **INTERNAL SERVICE FUNDS** | | | | | | |
| Finance | 4.02 | 4.02 | 4.02 | 4.02 | 4.02 | 0.00 |
| Public Works | 6.16 | 6.16 | 6.16 | 6.16 | 6.41 | 0.25 |
| **TOTAL** | **10.18** | **10.18** | **10.18** | **10.18** | **10.43** | **0.25** |
| ***TOTAL FTE'S*** | ***264.56*** | ***272.35*** | ***266.68*** | ***268.30*** | ***267.56*** | ***-0.74*** |

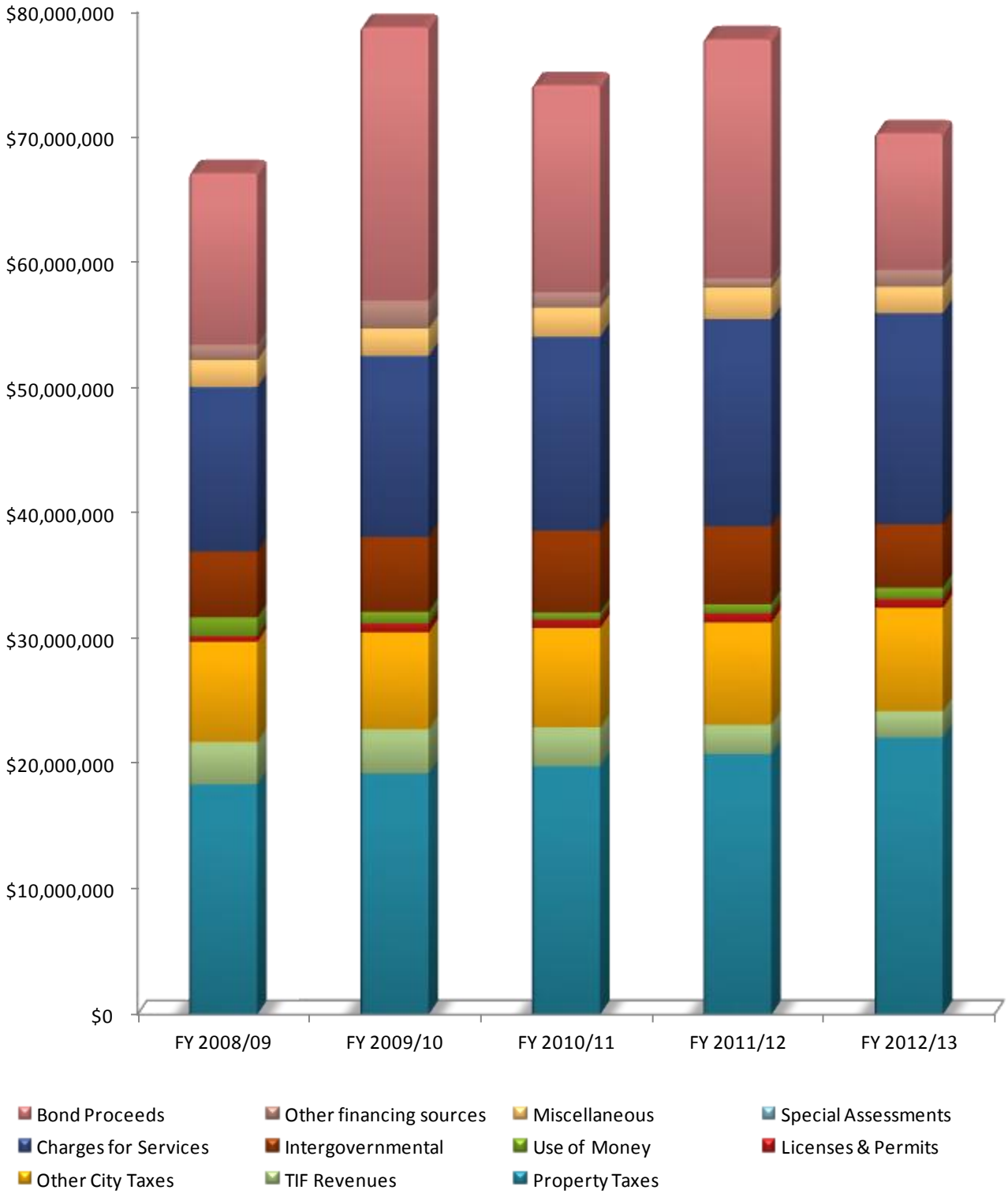
| **TOTAL FTE'S BY DEPARTMENT** | **FY 08/09** | **FY 09/10** | **FY 10/11** | **FY 11/12** | **FY 12/13** | **Inc(Dec)** | |
|---|---|---|---|---|---|---|---|
| Administration | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 | |
| Community Development | 12.00 | 12.00 | 12.00 | 12.00 | 11.00 | -1.00 | (1) |
| Economic Development | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Elected Officials | 13.00 | 13.00 | 13.00 | 13.00 | 13.00 | 0.00 | |
| Fire | 23.50 | 26.50 | 26.50 | 26.50 | 27.50 | 1.00 | |
| Finance | 11.00 | 12.00 | 12.00 | 12.00 | 12.00 | 0.00 | |
| Human Resources | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 | |
| Library | 30.91 | 31.67 | 32.02 | 32.15 | 32.04 | -0.11 | (2) |
| Legal | 1.15 | 1.15 | 1.15 | 1.15 | 1.15 | 0.00 | |
| Museum | 16.85 | 17.60 | 17.70 | 18.33 | 17.81 | -0.52 | (3) |
| Police | 62.84 | 63.06 | 55.64 | 58.74 | 59.34 | 0.60 | (4) |
| Parks & Recreation | 19.51 | 19.47 | 19.33 | 17.33 | 16.37 | -0.96 | (5) |
| Public Works | 68.80 | 69.90 | 72.34 | 72.10 | 72.35 | 0.25 | (6) |
| ***TOTAL FTE'S*** | ***264.56*** | ***271.35*** | ***266.68*** | ***268.30*** | ***267.56*** | ***-0.74*** | |

1) Community Development: Retirement of Grant Administrator position left unfilled.
2) Library: Normal reallocation of page and clerk duties.
3) Family Museum: .29 FTE Custodian moved to General Fund and reallocation of Visitor Services staff.
4) Police: Additional Data Entry Clerk hours in Support Services division plus additional Crossing Guard hours.
5) Parks: Assistant Director position left vacant, addition of one PT clerk at LFC
6) Public Works: PT Garage Laborer increased from .50 FTE to .75 FTE.


City of Bettendorf
Personnel Summary:
Full Time Equivalents by Fund Type
General Fund
Special Revenue Funds
Enterprise Funds
Internal Service Funds
FTE'S
300
250
200
150
100
50
0
165.58
25.54
63.26
10.18
169.87
27.34
64.98
10.18
162.93
26.34
67.23
10.18
166.86
26.34
64.92
10.18
167.86
25.73
63.55
10.43
FY 08/09
FY 09/10
FY 10/11
FY 11/12
FY 12/13
Fiscal Year

# City of Bettendorf
# Total Revenue by Source
# All Funds, net of Transfers
# FY 2012/13 Budget

| Source | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Percent of total |
|---|---|---|---|---|---|---|
| Property Taxes | 18,384,425 | 19,267,371 | 19,829,519 | 20,802,329 | 22,110,579 | 31.40% |
| TIF Revenues | 3,377,334 | 3,499,290 | 3,097,551 | 2,327,340 | 2,105,610 | 2.99% |
| Other City Taxes | 7,999,085 | 7,732,033 | 7,936,429 | 8,171,877 | 8,260,039 | 11.73% |
| Licenses & Permits | 448,101 | 701,073 | 646,148 | 726,710 | 692,810 | 0.98% |
| Use of Money | 1,484,476 | 935,570 | 583,842 | 724,226 | 884,924 | 1.26% |
| Intergovernmental | 5,257,224 | 5,976,283 | 6,529,080 | 6,236,602 | 5,087,845 | 7.23% |
| Charges for Services | 13,139,508 | 14,460,857 | 15,468,962 | 16,525,181 | 16,857,932 | 23.94% |
| Special Assessments | 12,163 | 15,578 | 28,273 | 27,109 | 31,200 | 0.04% |
| Miscellaneous | 2,154,328 | 2,161,805 | 2,326,889 | 2,514,396 | 2,105,157 | 2.99% |
| Other financing sources | 1,204,935 | 2,234,551 | 1,230,068 | 714,259 | 1,345,000 | 1.91% |
| Bond Proceeds | 13,733,339 | 21,859,613 | 16,568,909 | 19,130,000 | 10,925,000 | 15.52% |
| **Total Revenues** | **67,194,918** | **78,844,024** | **74,245,670** | **77,900,029** | **70,406,096** | **100.00%** |
| **Total Net of Bond Proceeds** | **53,461,579** | **56,984,411** | **57,676,761** | **58,770,029** | **59,481,096** | |



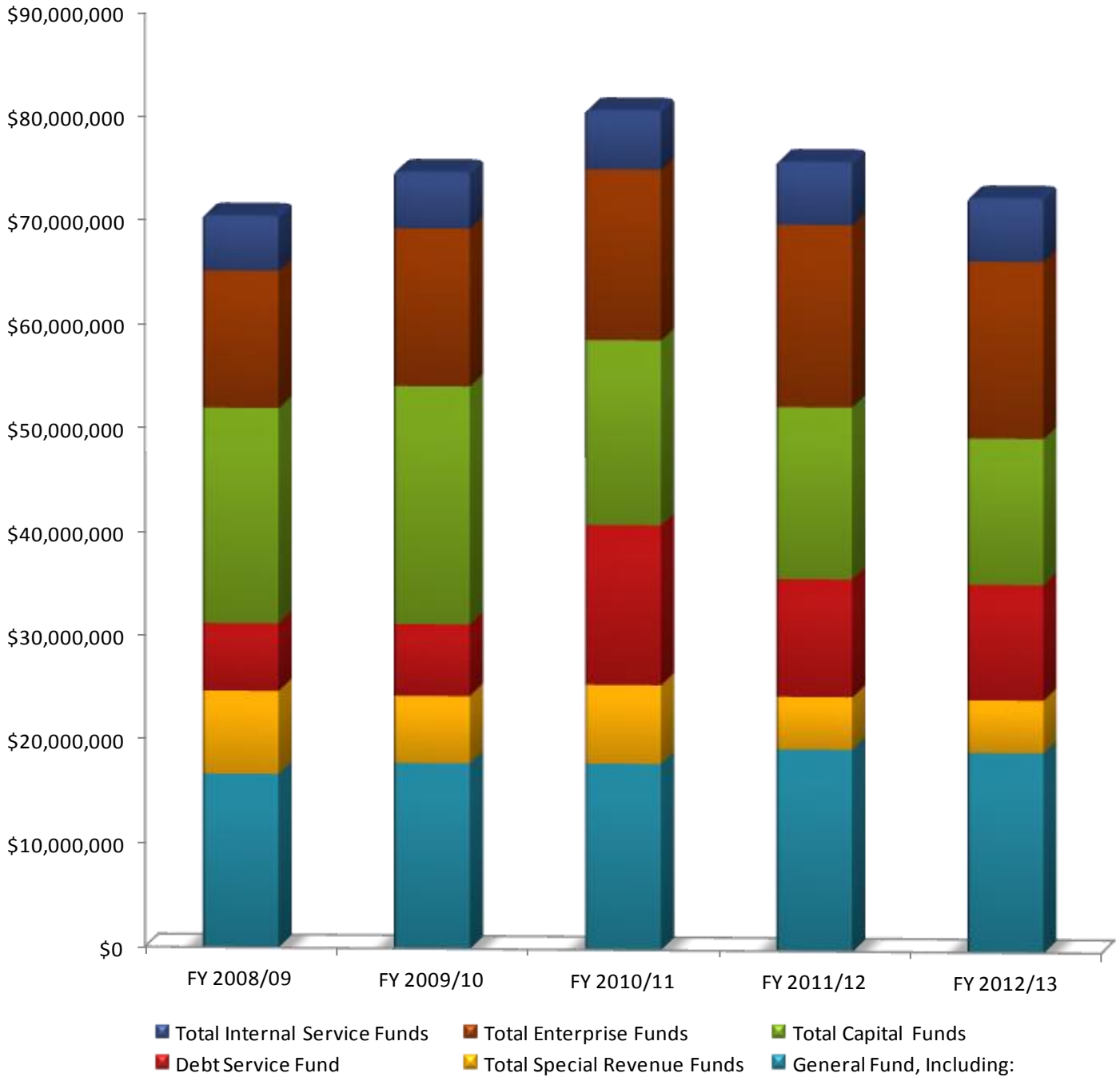

This graph, which excludes transfers & non-budgeted funds, shows that the major source of revenue for the City of Bettendorf continues to be property taxes, followed by charges for services, intergovernmental revenue and other city taxes. For FY 12/13, the city projects to receive $16.8 million in charges for services from sources like garbage/sewer/storm water fees, recreation fees and Family museum classes. The city aggressively reviews charges for services to aid in reducing property taxes where appropriate.

# City of Bettendorf, Iowa
## Expenditures by Fund, net of Transfers
## FY 2012/13 Budget

| Fund | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | From 11/12 Amended % Change | From 11/12 Amended $ Change |
|---|---|---|---|---|---|---|---|
| **General Fund, Including:** | **16,739,762** | **17,890,655** | **17,966,065** | **19,471,987** | **19,268,087** | **(1.05%)** | **(203,900)** |
| --Economic Development* | 0 | 0 | 185,446 | 188,065 | 204,678 | 8.83% | 16,613 |
| --City Beautification* | 0 | 0 | 80,578 | 85,000 | 85,000 | 0.00% | 0 |
| --4th of July Celebration* | 0 | 0 | 67,549 | 66,425 | 66,421 | (0.01%) | (4) |
| Road Use Tax, Including: | 4,259,091 | 3,359,143 | 3,498,577 | 3,279,717 | 3,516,096 | 7.21% | 236,379 |
| --City Tree Planting* | 0 | 0 | 11,937 | 13,600 | 9,750 | (28.31%) | (3,850) |
| HUD Section 8 | 429,441 | 450,410 | 421,320 | 456,615 | 438,656 | (3.93%) | (17,959) |
| Economic Development* | 179,023 | 174,205 | 0 | 0 | 0 | | 0 |
| Bettendorf Fund | 30,984 | 2,691 | 456,738 | 102,324 | 0 | (100.00%) | (102,324) |
| Subdivision deposits | 25,469 | 16,253 | 0 | 0 | 0 | | 0 |
| Chaplain's Petty Cash | 2,533 | 5,633 | 322 | 7,500 | 7,500 | 0.00% | 0 |
| City Drug/Seizure | 0 | 0 | 8,772 | 53,500 | 3,500 | (93.46%) | (50,000) |
| Federal Drug/Seizure | 6,014 | 6,192 | 6,072 | 40,000 | 5,000 | (87.50%) | (35,000) |
| Police & Fire Pension Excess | 108 | 0 | 0 | 0 | 0 | | 0 |
| Library Open Access | 11,104 | 21,029 | 45,156 | 19,263 | 31,000 | 60.93% | 11,737 |
| Interlibrary Loan | 2,564 | 2,254 | 1,164 | 0 | 3,000 | | 3,000 |
| Enrich Iowa | 19,647 | 27,405 | 14,332 | 6,000 | 6,500 | 8.33% | 500 |
| Kakert Estate | 10,995 | 14,288 | 668 | 16,500 | 1,000 | (93.94%) | (15,500) |
| Library Gift Fund | 46,742 | 84,937 | 76,460 | 116,775 | 58,500 | (49.90%) | (58,275) |
| LeClair Bequest | 55,718 | 0 | 0 | 0 | 0 | | 0 |
| City Tree Planting Program* | 14,913 | 9,247 | 0 | 0 | 0 | | 0 |
| City Beautification* | 79,486 | 76,909 | 0 | 0 | 0 | | 0 |
| 4th of July Celebration* | 57,112 | 65,763 | 0 | 0 | 0 | | 0 |
| TIF Districts | 2,613,585 | 2,109,702 | 3,049,226 | 956,622 | 989,993 | 3.49% | 33,371 |
| Mississippi River Flood*/Jump St | 153,856 | 43,525 | 3,359 | 0 | 0 | | 0 |
| **Total Special Revenue Funds** | **7,998,385** | **6,469,586** | **7,582,166** | **5,054,816** | **5,060,745** | **0.12%** | **5,929** |
| **Debt Service Fund** | **6,503,779** | **6,921,818** | **15,418,231** | **11,362,530** | **11,134,861** | **(2.00%)** | **(227,669)** |
| Capital Projects | 19,357,433 | 22,115,302 | 17,231,833 | 15,853,138 | 12,973,854 | (18.16%) | (2,879,284) |
| Vehicle Replacement | 1,244,817 | 776,210 | 490,284 | 432,338 | 1,048,856 | 142.60% | 616,518 |
| Electronic Equipment | 157,843 | 39,034 | 49,689 | 234,556 | 76,740 | (67.28%) | (157,816) |
| Geo Thuenen Dr. Overpass | 0 | 0 | 44,818 | 45,130 | 0 | (100.00%) | (45,130) |
| **Total Capital Funds** | **20,760,093** | **22,930,546** | **17,816,624** | **16,565,162** | **14,099,450** | **(14.88%)** | **(2,465,712)** |
| Sewer Utility | 2,972,940 | 3,192,293 | 3,325,945 | 3,487,542 | 3,671,358 | 5.27% | 183,816 |
| Recycling/Solid Waste Managemen | 1,778,849 | 1,783,049 | 1,880,968 | 1,966,272 | 1,989,121 | 1.16% | 22,849 |
| Family Museum for Arts & Science | 1,923,179 | 1,968,583 | 2,010,997 | 1,993,918 | 1,836,614 | (7.89%) | (157,304) |
| Palmer Hills Golf Course | 1,224,823 | 1,240,257 | 1,175,793 | 1,198,284 | 1,222,528 | 2.02% | 24,244 |
| Life Fitness Center | 857,346 | 834,539 | 871,768 | 900,345 | 873,543 | (2.98%) | (26,802) |
| Aquatic Center | 488,897 | 477,550 | 498,547 | 582,353 | 513,957 | (11.74%) | (68,396) |
| Stormwater Utility | 617,222 | 760,076 | 734,417 | 919,444 | 959,079 | 4.31% | 39,635 |
| Transit | 1,246,024 | 1,491,525 | 1,937,962 | 2,023,771 | 1,913,811 | (5.43%) | (109,960) |
| QC Watefront Convention Center | 2,129,540 | 3,469,379 | 4,025,949 | 4,514,880 | 4,069,258 | (9.87%) | (445,622) |
| **Total Enterprise Funds** | **13,238,820** | **15,217,251** | **16,462,346** | **17,586,809** | **17,049,269** | (3.06%) | **(537,540)** |
| Employee Health Insurance | 2,541,496 | 2,826,770 | 2,781,560 | 2,986,207 | 3,005,134 | 0.63% | 18,927 |
| Risk Management | 858,324 | 760,745 | 757,176 | 813,031 | 897,767 | 10.42% | 84,736 |
| Information Services | 567,000 | 586,409 | 622,332 | 710,228 | 675,926 | (4.83%) | (34,302) |
| Municipal Garage | 1,412,938 | 1,359,178 | 1,626,138 | 1,646,849 | 1,619,303 | (1.67%) | (27,546) |
| **Total Internal Service Funds** | **5,379,758** | **5,533,102** | **5,787,206** | **6,156,315** | **6,198,130** | **0.68%** | **41,815** |
| **Total net of Transfers** | **70,620,597** | **74,962,958** | **81,032,638** | **76,197,619** | **72,810,542** | **(4.45%)** | **(3,387,077)** |
| **Total net of Transfers, Economic Development, Debt Service, Capital Funds and QCWCC** | **41,048,162** | **41,467,010** | **43,586,388** | **43,566,982** | **43,302,295** | **(0.61%)** | **(264,687)** |

*In order to comply with GASB 54 beginning July 1, 2010 some special revenue funds have been reclassified and incorporated into other funds. Economic Development, City Beautification, 4th of July and Mississippi Flood funds were incorporated into the General Fund. The City Trees Fund is now included in the Road Use Fund.

# City of Bettendorf, Iowa
## Expenditures by Fund, net of Transfers
## FY 2012/13 Budget

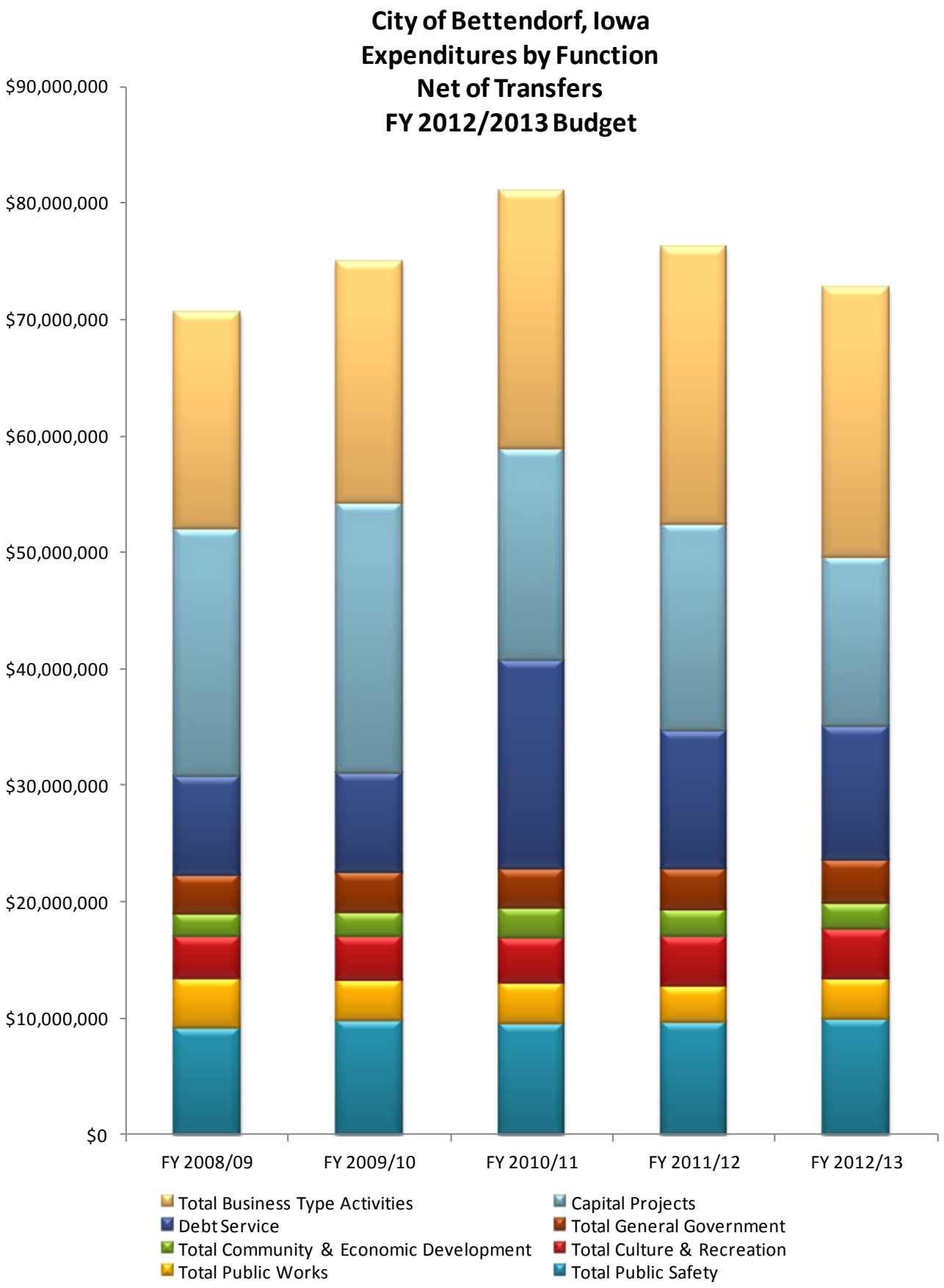



This chart, which excludes transfers, shows that the majority of expenditures are in the General Fund, the City's main operating fund and in the Capital Projects Funds. The City Council has established Enterprise Funds for programs that operate similar to a private business including the Golf Course, Family Museum, Life Fitness Center, Recycling/Solid Waste, Stormwater, Sewer ,Aquatic Center and Events Center funds.

City of Bettendorf

Expenditures by Function, Net of Transfers, FY 2012/13 Budget

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | From 2011/12 Budget % Change | From 2011/12 Budget $ Change |
|---|---|---|---|---|---|---|---|
| **Government Activities:** | | | | | | | |
| Police Department | 6,043,906 | 6,441,849 | 5,941,803 | 6,155,440 | 6,273,502 | 1.92% | 118,062 |
| Flood Control | 194,630 | 63,843 | 231,556 | 49,178 | 34,534 | (29.78%) | (14,644) |
| Fire Department | 2,580,573 | 2,936,952 | 2,955,956 | 3,110,433 | 3,156,565 | 1.48% | 46,132 |
| Department of Inspections | 352,770 | 362,271 | 343,177 | 344,210 | 403,913 | 17.34% | 59,703 |
| Other Public Safety | 0 | 0 | 0 | 0 | 0 | | 0 |
| **Total Public Safety** | **9,171,879** | **9,804,915** | **9,472,492** | **9,659,261** | **9,868,514** | **2.17%** | **209,253** |
| Roads, Bridges & Sidewalks | 714,828 | 723,767 | 692,907 | 910,462 | 975,656 | 7.16% | 65,194 |
| Street Lighting | 226,253 | 228,290 | 228,265 | 230,000 | 230,000 | 0.00% | 0 |
| Traffic Control & Safety | 422,951 | 418,778 | 367,205 | 367,071 | 419,375 | 14.25% | 52,304 |
| Snow Removal | 1,983,085 | 1,321,044 | 1,595,115 | 923,276 | 1,206,655 | 30.69% | 283,379 |
| Highway Engineering | 405,793 | 268,646 | 202,885 | 200,928 | 283,179 | 40.94% | 82,251 |
| Street Cleaning | 73,357 | 73,769 | 69,333 | 84,020 | 19,847 | (76.38%) | (64,173) |
| Other Public Works | 369,075 | 353,584 | 350,640 | 420,628 | 401,162 | (4.63%) | (19,466) |
| **Total Public Works** | **4,195,342** | **3,387,878** | **3,506,350** | **3,136,385** | **3,535,874** | **12.74%** | **399,489** |
| Library Services | 1,995,058 | 2,143,354 | 2,180,437 | 2,378,838 | 2,426,158 | 1.99% | 47,320 |
| Museum | 55,717 | 0 | 0 | 0 | 0 | | 0 |
| Parks | 1,053,148 | 1,118,304 | 1,116,793 | 1,218,822 | 1,280,252 | 5.04% | 61,430 |
| Recreation | 333,265 | 350,126 | 371,335 | 372,237 | 379,880 | 2.05% | 7,643 |
| Community Center | 84,109 | 82,221 | 89,563 | 109,742 | 90,704 | (17.35%) | (19,038) |
| Other Culture & Recreation | 57,112 | 65,763 | 67,550 | 66,425 | 66,421 | (0.01%) | (4) |
| **Total Culture & Recreation** | **3,578,409** | **3,759,768** | **3,825,678** | **4,146,064** | **4,243,415** | **2.35%** | **97,351** |
| Community Beautification | 94,399 | 86,163 | 92,515 | 98,600 | 94,750 | (3.90%) | (3,850) |
| Economic Development | 910,609 | 980,001 | 1,473,098 | 1,121,834 | 1,068,346 | (4.77%) | (53,488) |
| Housing & Urban Renewal | 429,441 | 450,412 | 421,320 | 456,615 | 438,656 | (3.93%) | (17,959) |
| Planning & Zoning | 289,958 | 304,110 | 303,975 | 324,288 | 305,384 | (5.83%) | (18,904) |
| Other Community & Economic Development | 308,903 | 332,506 | 400,317 | 308,583 | 290,508 | (5.86%) | (18,075) |
| **Total Community & Economic Development** | **2,033,310** | **2,153,192** | **2,691,225** | **2,309,920** | **2,197,644** | **(4.86%)** | **(112,276)** |
| Mayor, Council & City Administration | 715,401 | 729,697 | 717,701 | 773,499 | 781,346 | 1.01% | 7,847 |
| Clerk & Finance Administration | 694,120 | 765,227 | 782,704 | 836,986 | 845,329 | 1.00% | 8,343 |
| Elections | 2,417 | 12,270 | 0 | 19,484 | 20,000 | 100.00% | 516 |
| Legal services/City Attorney | 237,775 | 237,715 | 258,565 | 272,140 | 282,162 | 3.68% | 10,022 |
| City Hall & General Buildings | 859,286 | 872,173 | 890,490 | 895,337 | 953,858 | 6.54% | 58,521 |
| Tort Liability | 471,985 | 463,004 | 416,216 | 446,848 | 498,830 | 11.63% | 51,982 |
| Other General Government | 319,068 | 354,929 | 270,793 | 335,689 | 360,923 | 7.52% | 25,234 |
| **Total General Government** | **3,300,052** | **3,435,015** | **3,336,469** | **3,579,983** | **3,742,448** | **4.54%** | **162,465** |
| **Debt Service** | **8,523,975** | **8,462,849** | **17,810,723** | **11,792,707** | **11,436,186** | **(3.02%)** | **(356,521)** |
| **Capital Projects** | **21,199,052** | **23,208,988** | **18,140,150** | **17,830,175** | **14,539,062** | **(18.46%)** | **(3,291,113)** |
| **Total Government Activities** | **52,002,019** | **54,212,605** | **58,783,087** | **52,454,495** | **49,563,143** | **(5.51%)** | **(2,891,352)** |
| **Business Type Activities/Enterprises:** | | | | | | | |
| Sewer Utility | 2,972,940 | 3,192,293 | 3,325,946 | 3,487,542 | 3,671,358 | 5.27% | 183,816 |
| Recycling/Solid Waste Management | 1,778,849 | 1,783,049 | 1,880,968 | 1,966,272 | 1,989,121 | 1.16% | 22,849 |
| Family Museum | 1,923,179 | 1,968,583 | 2,010,997 | 1,993,918 | 1,836,614 | (7.89%) | (157,304) |
| Palmer Hills Golf Course | 1,224,823 | 1,240,257 | 1,175,793 | 1,198,284 | 1,222,528 | 2.02% | 24,244 |
| Life Fitness Center | 857,346 | 834,539 | 871,768 | 900,345 | 873,543 | (2.98%) | (26,802) |
| Splash Landing Aquatic Center | 488,897 | 477,550 | 498,547 | 582,353 | 513,957 | (11.74%) | (68,396) |
| Stormwater Utility | 617,222 | 760,076 | 734,416 | 919,444 | 959,079 | 4.31% | 39,635 |
| Transit | 1,246,024 | 1,491,525 | 1,937,960 | 2,023,771 | 1,913,811 | (5.43%) | (109,960) |
| QC Waterfront Convention Center | 2,129,540 | 3,469,379 | 4,025,949 | 4,514,880 | 4,069,258 | (9.87%) | (445,622) |
| Employee Insurance | 2,541,496 | 2,826,770 | 2,781,560 | 2,986,207 | 3,005,134 | 0.63% | 18,927 |
| Risk Management | 858,324 | 760,745 | 757,176 | 813,031 | 897,767 | 10.42% | 84,736 |
| Information Services | 567,000 | 586,409 | 622,332 | 710,228 | 675,926 | (4.83%) | (34,302) |
| Municipal Garage | 1,412,938 | 1,359,178 | 1,626,139 | 1,646,849 | 1,619,303 | (1.67%) | (27,546) |
| **Total Business Type Activities** | **18,618,578** | **20,750,353** | **22,249,551** | **23,743,124** | **23,247,399** | **(2.09%)** | **(495,725)** |
| **Total All Expenditures, net of transfers** | **70,620,597** | **74,962,958** | **81,032,638** | **76,197,619** | **72,810,542** | **(4.45%)** | **(3,387,077)** |
| Total Net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center | 41,048,162 | 41,467,010 | 43,586,388 | 43,566,982 | 43,302,295 | **(0.61%)** | **(264,687)** |

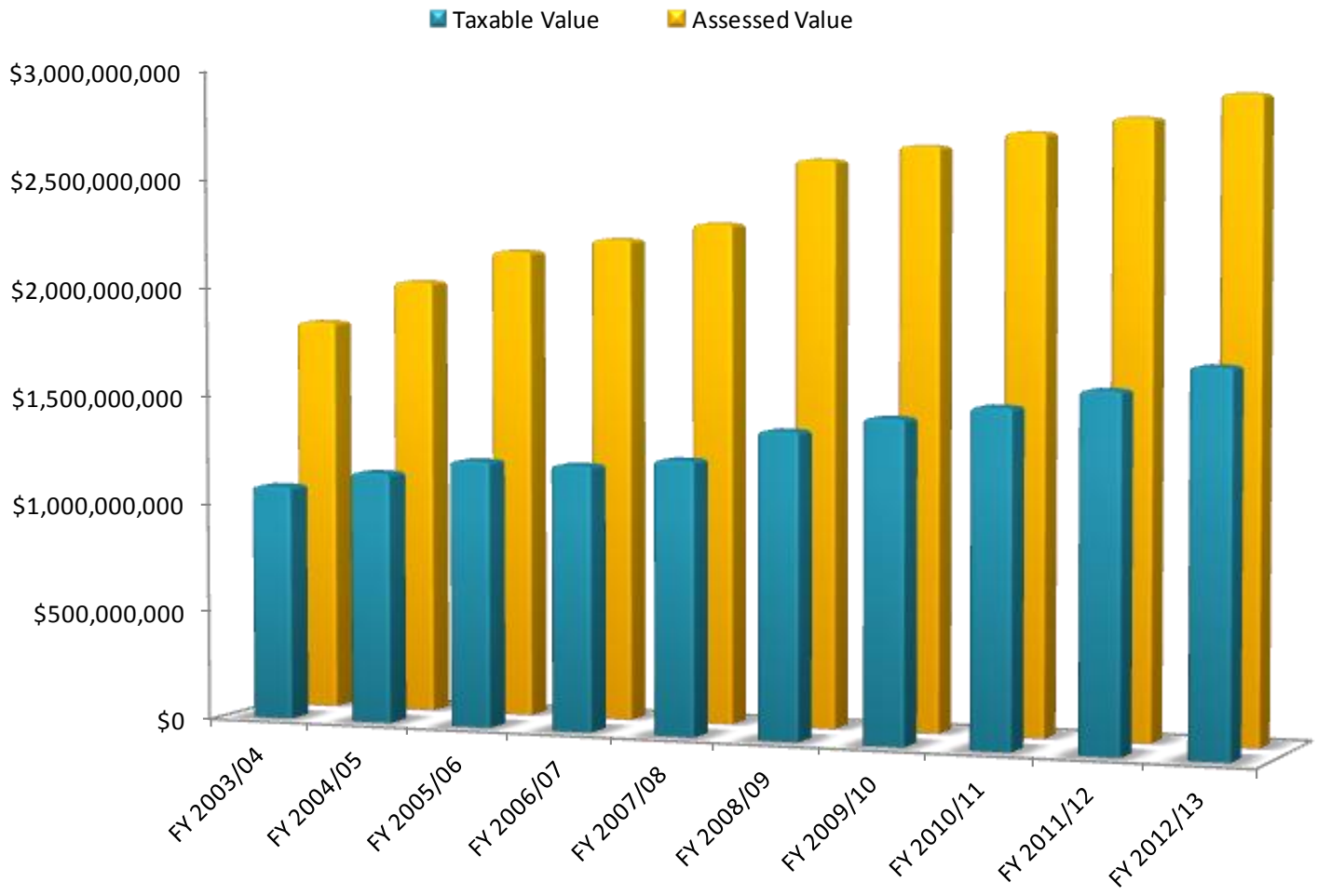



This graph, which excludes transfers, shows that the majority of City expenditures are for Business Type Activities and Capital Projects. The capital budget FY 2011/12 is $14.7 million, consisting largely of infrastructure projects.

## City of Bettendorf, Iowa
## Assessed and Taxable Valuations, All Property Types
## Fiscal Years 2003/04 through 2012/13

| Property Type | Assessed Value | Taxable Value | Percent of Assessed | Assessed Value | Taxable Value | Percent of Assessed |
|---|---|---|---|---|---|---|
| | FY 2003/04 | | | FY 2004/05 | | |
| Residential | 1,508,179,680 | 773,898,748 | 51.31% | 1,652,161,490 | 799,053,188 | 48.36% |
| Commercial | 274,969,629 | 274,969,629 | 100.00% | 338,690,940 | 335,897,927 | 99.18% |
| Industrial | 17,287,710 | 17,287,710 | 100.00% | 13,400,078 | 13,400,078 | 100.00% |
| Machinery & Equipment | 4,505,732 | 4,505,732 | 100.00% | 0 | 0 | 0.00% |
| Public Utility | 17,670,824 | 17,670,824 | 100.00% | 15,445,981 | 15,445,981 | 100.00% |
| Less Military Exemptions | 0 | (4,574,440) | N/A | 0 | (4,517,028) | N/A |
| **Total** | **1,822,613,575** | **1,083,758,203** | **59.46%** | **2,019,698,489** | **1,159,280,146** | **57.40%** |
| Agricultural | 5,878,051 | 5,878,051 | 100.00% | 4,700,968 | 4,700,968 | 100.00% |
| | FY 2005/06 | | | FY 2006/07 | | |
| Residential | 1,798,988,393 | 861,119,222 | 47.87% | 1,851,303,035 | 849,673,860 | 45.8960% |
| Commercial | 341,209,113 | 341,209,113 | 100.00% | 347,801,087 | 344,386,888 | 99.02% |
| Industrial | 13,455,769 | 13,455,769 | 100.00% | 14,809,173 | 14,809,173 | 100.00% |
| Machinery & Equipment | 0 | 0 | 0.00% | 0 | 0 | 0.00% |
| Public Utility | 15,613,994 | 15,613,994 | 100.00% | 15,077,966 | 15,076,278 | 99.99% |
| Less Military Exemptions | 0 | (4,457,764) | N/A | 0 | (4,397,469) | N/A |
| **Total** | **2,169,267,269** | **1,226,940,334** | **56.56%** | **2,228,991,261** | **1,219,548,730** | **54.71%** |
| Agricultural | 4,529,273 | 4,529,273 | 100.00% | 4,459,440 | 4,459,440 | 100.00% |
| | FY 2007/08 | | | FY 2008/09 | | |
| Residential | 1,921,741,462 | 875,453,849 | 45.5552% | 2,138,636,766 | 940,544,456 | 43.9787% |
| Commercial | 351,218,507 | 351,218,507 | 100.00% | 430,585,395 | 429,146,718 | 99.67% |
| Industrial | 20,010,233 | 20,010,233 | 100.00% | 20,661,813 | 20,661,813 | 100.00% |
| Machinery & Equipment | 0 | 0 | 0.00% | 0 | 0 | 0.00% |
| Public Utility | 14,536,012 | 14,536,012 | 100.00% | 14,365,946 | 14,364,871 | 99.99% |
| Less Military Exemptions | 0 | (4,389,236) | N/A | 0 | (4,280,894) | N/A |
| **Total** | **2,307,506,214** | **1,256,829,365** | **54.47%** | **2,604,249,920** | **1,400,436,964** | **53.78%** |
| Agricultural | 4,437,370 | 4,437,370 | 100.00% | 4,692,920 | 4,228,430 | 90.10% |
| | FY 2009/10 | | | FY 2010/11 | | |
| Residential | 2,199,236,152 | 1,002,526,162 | 45.5852% | 2,255,170,983 | 1,055,936,169 | 46.8229% |
| Commercial | 441,241,852 | 441,241,852 | 100.00% | 443,808,680 | 443,808,680 | 100.00% |
| Industrial | 16,391,700 | 16,391,700 | 100.00% | 21,782,851 | 21,782,851 | 100.00% |
| Machinery & Equipment | 0 | 0 | 0.00% | 0 | 0 | 0.00% |
| Public Utility | 14,034,322 | 14,034,322 | 100.00% | 14,232,920 | 14,232,920 | 100.00% |
| Less Military Exemptions | 0 | (4,245,706) | N/A | 0 | (4,197,554) | N/A |
| **Total** | **2,670,904,026** | **1,469,948,330** | **55.04%** | **2,734,995,434** | **1,531,563,066** | **56.00%** |
| Agricultural | 4,727,390 | 4,436,980 | 93.86% | 6,407,620 | 4,246,425 | 66.27% |
| | FY 2011/12 | | | FY 2012/13 | | |
| Residential | 2,295,440,702 | 1,112,718,414 | 48.4752% | 2,388,725,104 | 1,211,221,801 | 50.7058% |
| Commercial | 466,519,335 | 466,519,335 | 100.00% | 474,596,546 | 474,596,546 | 100.00% |
| Industrial | 26,141,962 | 26,141,962 | 100.00% | 32,025,838 | 32,025,838 | 100.00% |
| Machinery & Equipment | 0 | 0 | 0.00% | 0 | 0 | 0.00% |
| Public Utility | 14,671,227 | 14,671,227 | 100.00% | 15,976,961 | 15,976,961 | 100.00% |
| Less Military Exemptions | 0 | (4,197,554) | N/A | 0 | (4,063,286) | N/A |
| **Total** | **2,802,773,226** | **1,615,853,384** | **57.65%** | **2,911,324,449** | **1,729,757,860** | **59.41%** |
| Agricultural | 6,382,570 | 4,404,936 | 69.02% | 7,248,670 | 4,170,963 | 57.54% |

# City of Bettendorf, Iowa
# Assessed and Taxable Valuations
# All Property Types
# FY 2003/04 thru FY 2012/13



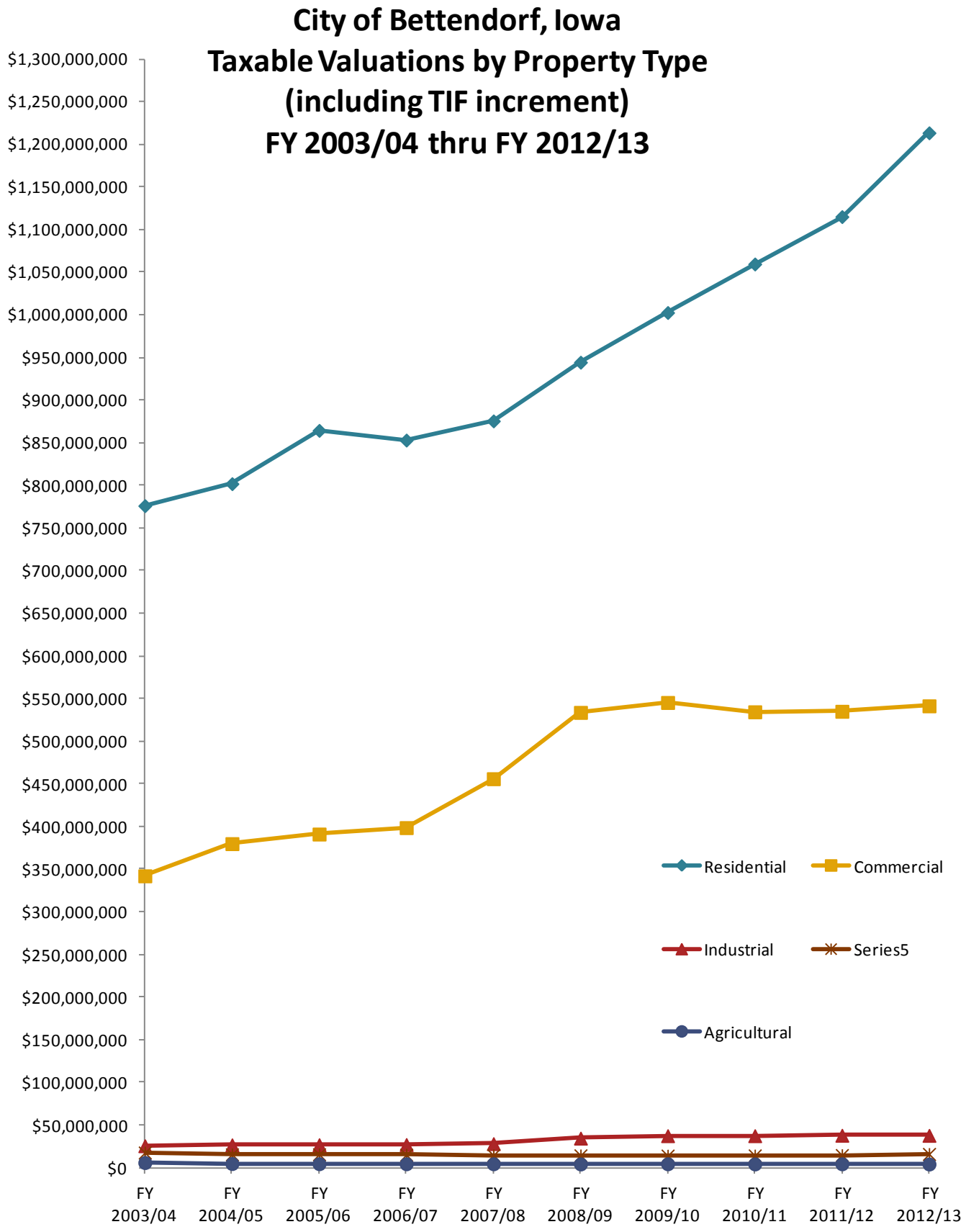

Historically assessed values have grown at a faster rate than taxable value due to the state mandated rollback on residential property. However, with the recent increase in the residential rollback percentage taxable values have now increased to a point where both assessed value and taxable value have increased 60% over the last 10 years.

# City of Bettendorf, Iowa
## Taxable Valuations by Property Type
## (including TIF increment values)
## FY 2003/04 through FY 2012/13

| Fiscal Year | Residential Property | Commercial Property (2) | Industrial Property | Public Utility (1) | Less Military Exemptions | Agricultural Land & Bldgs. | Total | $ Change Prior Year | % Change Prior Year |
|---|---|---|---|---|---|---|---|---|---|
| FY 2003/04 | 776,193,328 | 342,137,241 | 25,606,857 | 17,670,824 | (4,574,440) | 5,878,051 | 1,162,911,861 | 20,645,054 | 1.81% |
| FY 2004/05 | 801,991,975 | 379,879,217 | 26,663,640 | 15,528,075 | (4,517,028) | 4,700,968 | 1,224,246,847 | 61,334,986 | 5.27% |
| FY 2005/06 | 864,484,439 | 391,126,833 | 26,839,000 | 15,613,994 | (4,457,764) | 4,529,273 | 1,298,135,775 | 73,888,928 | 6.04% |
| FY 2006/07 | 853,102,375 | 398,679,601 | 27,043,950 | 15,076,278 | (4,397,572) | 4,459,440 | 1,293,964,072 | (4,171,703) | (0.32%) |
| FY 2007/08 | 875,607,777 | 456,010,880 | 28,076,180 | 14,536,012 | (4,389,236) | 4,437,370 | 1,374,278,983 | 76,143,208 | 5.88% |
| FY 2008/09 | 944,430,250 | 533,781,993 | 34,550,570 | 14,364,871 | (4,306,822) | 4,228,430 | 1,527,049,292 | 152,770,309 | 11.12% |
| FY 2009/10 | 1,002,692,030 | 545,421,460 | 37,419,570 | 14,034,322 | (4,245,706) | 4,436,980 | 1,599,758,656 | 72,709,364 | 4.76% |
| FY 2010/11 | 1,059,611,136 | 534,473,860 | 37,419,570 | 14,232,920 | (4,197,554) | 4,246,425 | 1,645,786,357 | 46,027,701 | 2.88% |
| FY 2011/12 | 1,115,159,642 | 535,078,920 | 37,892,680 | 14,671,227 | (4,148,478) | 4,404,936 | 1,703,058,927 | 57,272,570 | 3.48% |
| FY 2012/13 | 1,213,453,727 | 541,471,470 | 37,796,760 | 15,976,961 | (4,063,286) | 4,170,963 | 1,808,806,595 | 105,747,668 | 6.21% |

(1) Taxable values for gas & electric utilities total $59,058,894 for FY 03/04, $59,302,866 for FY 04/05, $55,391,133 for FY 05/06, $55,434,338 for FY 06/07, $54,120,189 for FY 07/08, $59,261,980 for FY 08/09, $59,931,841 in FY 09/10, $56,364,492 in FY 10/11, $59,733,883 in FY 11/12 & 58,991,967 in FY 12/13

(2) FY 2012/13 includes $74,877,772 of taxable TIF valuations including $40 million minimum assessment from the Isle of Capri for the Event Center


City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment)
FY 2003/04 thru FY 2012/13
$1,300,000,000
$1,250,000,000
$1,200,000,000
$1,150,000,000
$1,100,000,000
$1,050,000,000
$1,000,000,000
$950,000,000
$900,000,000
$850,000,000
$800,000,000
$750,000,000
$700,000,000
$650,000,000
$600,000,000
$550,000,000
$500,000,000
$450,000,000
$400,000,000
$350,000,000
$300,000,000
$250,000,000
$200,000,000
$150,000,000
$100,000,000
$50,000,000
$0
FY 2003/04
FY 2004/05
FY 2005/06
FY 2006/07
FY 2007/08
FY 2008/09
FY 2009/10
FY 2010/11
FY 2011/12
FY 2012/13
Residential
Commercial
Industrial
Series5
Agricultural

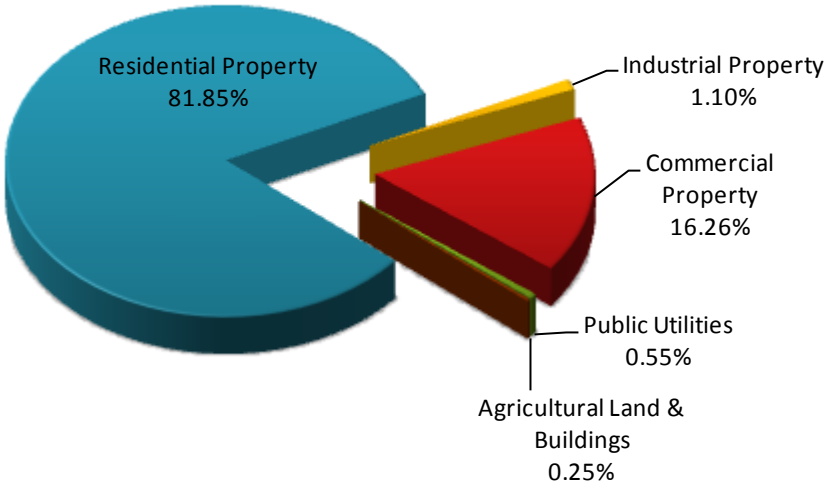
# City of Bettendorf, Iowa
# FY 2012/13 Assessed Valuations
# vs.
# Taxable Valuations
# by Property Type

| | 100% Assessed Valuation | Percent of Total | Taxable Valuation | Percent of Total |
|---|---|---|---|---|
| Residential Property | $2,388,725,104 | 81.85% | $1,211,221,801 | 69.69% |
| Industrial Property | 32,025,838 | 1.10% | 32,025,838 | 1.84% |
| Commercial Property | 474,596,546 | 16.26% | 474,596,546 | 27.31% |
| Public Utilities | 15,976,961 | 0.55% | 15,976,961 | 0.92% |
| Agricultural Land & Buildings | 7,248,670 | 0.25% | 4,170,963 | 0.24% |
| Total Valuations | $2,918,573,119 | 100.00% | $1,737,992,109 | 100.00% |
| Less Military Exemptions | 0 | | 4,063,286 | |
| **Total Net Valuation** | **$2,918,573,119** | | **$1,733,928,823** | |

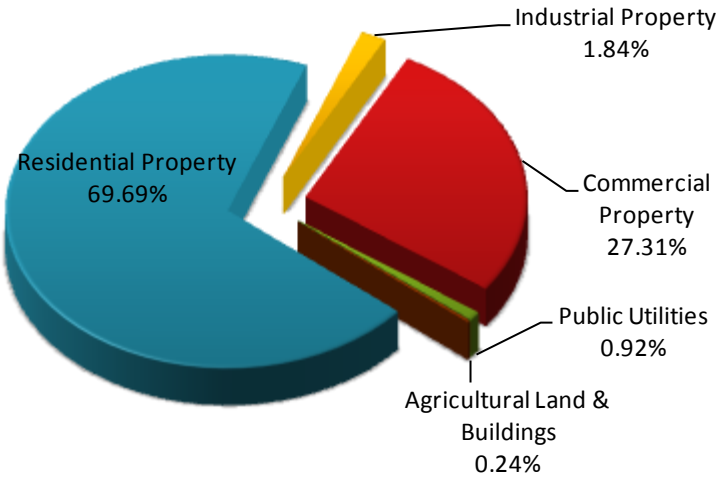
**TIF Increment Values(for Debt Service levy only):**

| | |
|---|---|
| Downtown TIF | $46,345,560 |
| Duck Creek | $18,494,526 |
| Fields Development | $2,254,240 |
| GRAFCO | $0 |
| Greystone | $454,880 |
| L3 Properties | $0 |
| NEPCO District | $0 |
| Olympic Steel | $2,778,818 |
| Spruce Hills(Trinity) | $4,549,748 |
| **Total TIF** | **$74,877,772** |

## City of Bettendorf, Iowa
## 100 % Assessed Valuations
## by Property Type for FY 2012/13




## City of Bettendorf, Iowa
## Taxable Valuations
## by Property Type for FY 2012/13



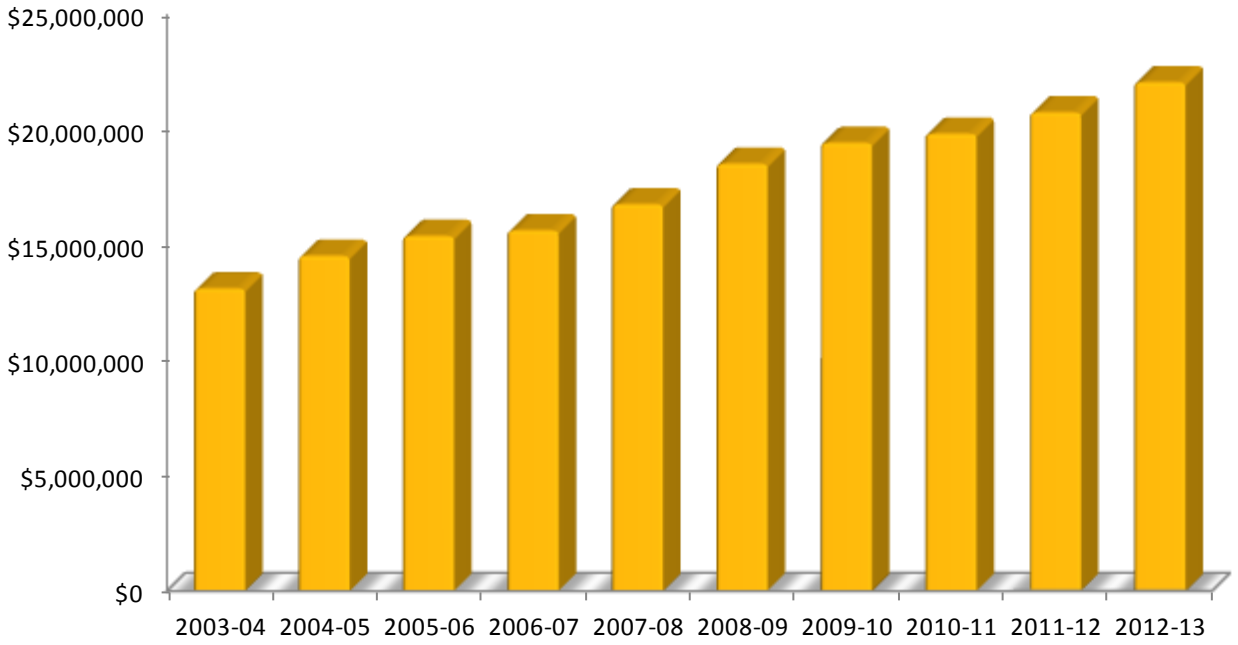
# City of Bettendorf, Iowa
# Total Tax Dollars and Tax Rates
# FY 2003/04 through FY 2012/13

| Fiscal Year | Gross Tax Levy(1) | City Levy Rate(2) | Ag Land Levy Rate(2) | $ Inc(Dec) from Prior Year | % Inc(Dec) from Prior Year |
|---|---|---|---|---|---|
| 2003-04 | 13,138,638 | 11.85000 | 3.00375 | 246,274 | 1.91% |
| 2004-05 | 14,559,407 | 12.34932 | 3.00375 | 1,420,769 | 10.81% |
| 2005-06 | 15,419,061 | 12.34952 | 3.00375 | 859,654 | 5.90% |
| 2006-07 | 15,663,030 | 12.60000 | 3.00375 | 243,969 | 1.58% |
| 2007-08 | 16,797,824 | 12.95000 | 3.00375 | 1,134,794 | 7.25% |
| 2008-09 | 18,559,043 | 12.85000 | 3.00375 | 1,761,219 | 10.48% |
| 2009-10 | 19,466,344 | 12.85000 | 3.00375 | 907,301 | 4.89% |
| 2010-11 | 19,860,328 | 12.60000 | 3.00375 | 393,984 | 2.02% |
| 2011-12 | 20,787,356 | 12.60000 | 3.00375 | 927,028 | 4.67% |
| 2012-13 | 22,095,379 | 12.55000 | 3.00375 | 1,308,023 | 6.29% |

(1) Includes state replacement credits against levied taxes.

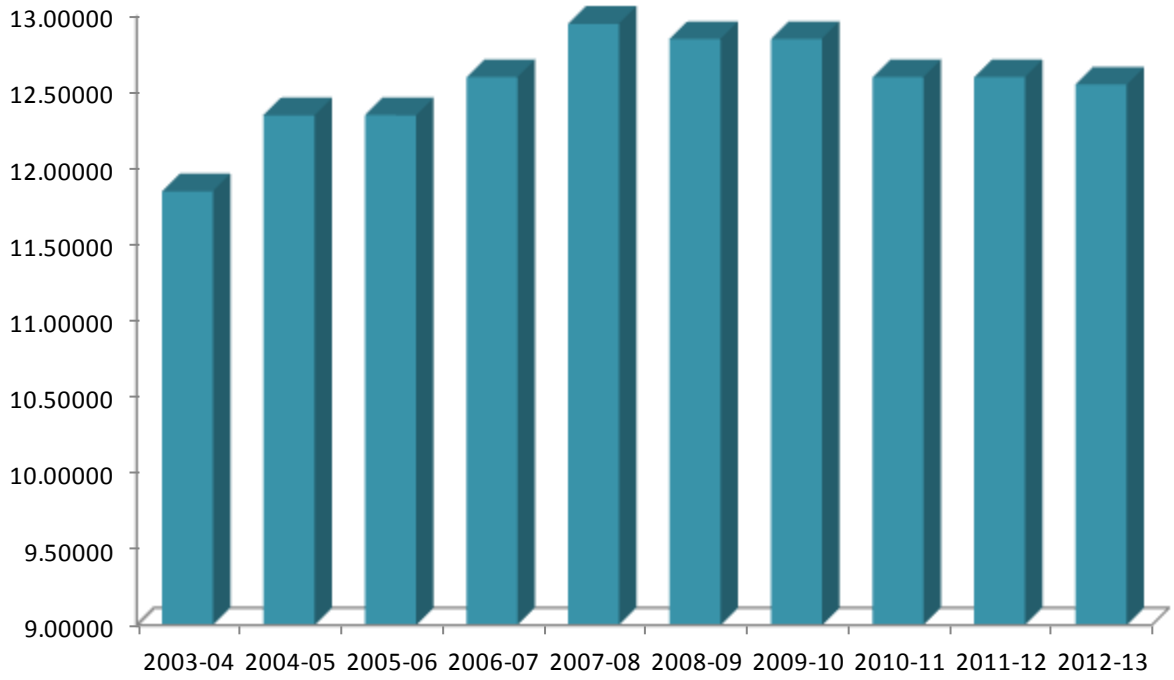
(2) Levy rate per $ 1,000 taxable valuation.

**City of Bettendorf, Iowa**
**Total Tax Dollars**
**FY 2003/04 thru FY 2012/13**




Total dollars collected from property taxes have increased 68% over the last ten years due to significant growth in taxable valuations. The city increased its levy rate just 6% over the same time period.

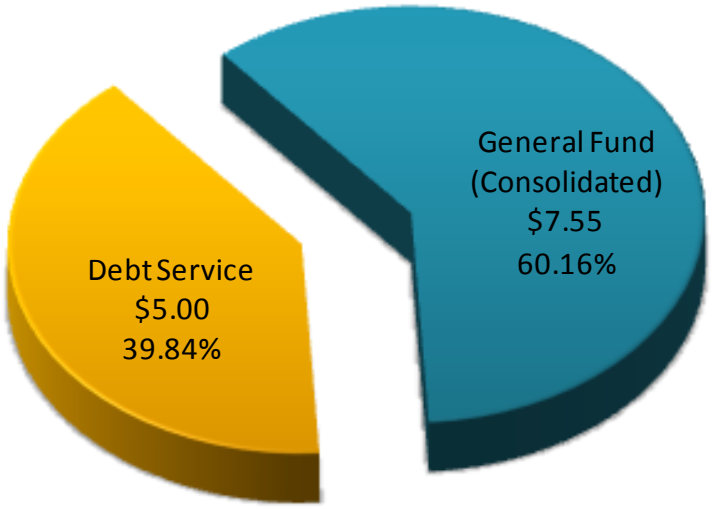
**City of Bettendorf, Iowa**
**Levy Rates**
**FY 2003/04 thru FY 2012/13**



# City of Bettendorf, Iowa
# Property Tax Levy by Fund
# FY 2012/2013 Budget

| | 2011/12 Budget | | 2012/13 Budget Consolidated | | |
|---|---|---|---|---|---|
| Fund | Collections | Levy per $1,000 of Assessed Valuation | Collections | Levy per $1,000 of Assessed Valuation | Change in Collection $ |
| General Fund* | $8,881,986 | $5.49661 | $13,059,672 | $7.55000 | $4,177,686 |
| Tort Liability | $515,020 | $0.31872 | $0 | $0.00000 | ($515,020) |
| Trust & Agency: | | | | | |
| Employee Health Ins. | $1,807,978 | $1.11887 | $0 | $0.00000 | ($1,807,978) |
| Police & Fire Pension | $1,075,871 | $0.66580 | $0 | $0.00000 | ($1,075,871) |
| Total Trust & Agency | $2,883,849 | $1.78467 | $0 | $0.00000 | ($2,883,849) |
| Debt Service | $8,493,270 | $5.00000 | $9,023,178 | $5.00000 | $529,908 |
| Total Levy Rate | $20,774,125 | **$12.60000** | $22,082,850 | **$12.55000** | ($0.05000) |
| Agricultural Land Levy Rate | $13,231 | **$3.00375** | $12,529 | **$3.00375** | ($703) |
| **Grand Total** | **$20,787,356** | | **$22,095,379** | | $1,308,022 |

# City of Bettendorf, Iowa
# Property Tax Levy by Fund
# Fiscal Year 2012/13 Budget
# $12.55 per $1,000 Valuation




Although the newly consolidated General Fund levy accounts for 60.16% of the total levy rate, the City still has levying capacity of 6.8% before the General fund rate reaches the state mandated maximum limit of $8.10 per $1,000 of taxable valuation. In addition to the this capacity in the General Fund, the city can also utilize the Trust & Agency levies for expenditures related to employee benefits such as health insurance and pension costs.

| From / To | General Fund | Gaming | Park Board Donations | Drug Seizure | Eye Surgeons TIF | Rivers Edge TIF | Debt Service | Capital Projects | Electronic Equipment | CIP/LOT & Interest | Family Museum | Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| General Fund | | 315,702 | 3,000 | 15,000 | | 1,101,480 | | 15,000 | 26,800 | 131,000 | | 1,607,982 |
| Downtown Improvements | | 100,000 | | | | | | | | 150,000 | | 250,000 |
| Section 8 | | 10,000 | | | | | | | | | | 10,000 |
| Road Use | | 250,000 | | | | | | | 1,200 | | | 251,200 |
| Capital Projects | | | | | | | | | | 233,997 | 87,000 | 320,997 |
| Vehicle Replacement | 50,000 | | | | | | | | | 650,000 | | 700,000 |
| Electronic Equipment | | | | | | | | | | 100,000 | | 100,000 |
| CIP/LOT & Interest | 1,862,440 | | | | 41,279 | | | | | | | 1,903,719 |
| Family Museum | 190,122 | 646,967 | | | | | | | 3,600 | | | 840,689 |
| Palmer Hills Golf Course | | | | | | | | | | 135,000 | | 135,000 |
| Life Fitness Center | | 44,852 | | | | | | | | | | 44,852 |
| Splash Landing | | 94,657 | | | | | | | | 5,000 | | 99,657 |
| Storm Water | | | | | | | 199,319 | 250,000 | | | | 449,319 |
| Transit | 594,731 | 102,212 | | | | | | | | | | 696,943 |
| Transit – Loop | 29,052 | | | | | | | | | | | 29,052 |
| QCWCC | | | | | | | | | | 100,000 | | 100,000 |
| Information Services | | | | | | | | | 32,000 | | | 32,000 |
| Total | 2,726,345 | 1,564,390 | 3,000 | 15,000 | 41,279 | 1,101,480 | 199,319 | 265,000 | 63,600 | 1,504,997 | 87,000 | 7,571,410 |

Bettendorf IOWA
a premier city

# FY 2012/13 GENERAL FUND

# General Fund Section Contents

2012/13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The General Funds are used to account for and report all financial resources not accounted for and reported in other funds.

The City of Bettendorf has three General Funds, as follows:

**General Fund**- The main operating fund, accounts for all transactions of the City which pertain to general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere.

**Riverboat Gaming** – To account for the gaming revenue received by the City, and the expenditures approved by the City Council.

**Downtown Improvements** – To account for the monies set aside from various sources for the purpose of improvements in the City's downtown business district.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**GENERAL FUND**
**FY 2008/09 THROUGH FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | 9,511,230 | 9,974,340 | 9,273,566 | 9,417,406 | 13,081,401 | 3,663,995 | 38.91% |
| Other city taxes | 5,731,361 | 5,688,648 | 7,564,602 | 7,764,714 | 7,961,829 | 197,115 | 2.54% |
| Special assessments | 12,163 | 15,557 | 28,273 | 27,109 | 31,200 | 4,091 | 15.09% |
| Licenses and permits | 397,701 | 583,057 | 527,768 | 607,210 | 573,510 | (33,700) | -5.55% |
| Intergovernmental | 399,017 | 314,193 | 339,513 | 623,813 | 382,199 | (241,614) | -38.73% |
| Charges for services | 381,603 | 328,038 | 361,850 | 425,110 | 392,500 | (32,610) | -7.67% |
| Interest | 275,939 | 236,592 | 254,213 | 282,200 | 303,200 | 21,000 | 7.44% |
| Other | 186,740 | 300,567 | 342,460 | 592,873 | 377,528 | (215,345) | -36.32% |
| **Total revenue** | **16,895,754** | **17,440,992** | **18,692,245** | **19,740,435** | **23,103,367** | **3,362,932** | **17.04%** |
| **Expenditures:** | | | | | | | |
| Public Safety | 9,040,218 | 9,799,282 | 9,471,196 | 9,598,261 | 9,857,514 | 259,253 | 2.74% |
| Public Works | 33,000 | 28,735 | 19,710 | 28,898 | 29,528 | 630 | 3.20% |
| Culture & Recreation | 3,439,961 | 3,584,304 | 3,753,915 | 4,012,981 | 4,200,415 | 187,434 | 4.99% |
| Community & Economic Devleopment | 542,650 | 576,836 | 966,959 | 905,936 | 885,570 | (20,366) | -2.11% |
| General Government | 3,299,944 | 3,435,015 | 3,336,470 | 3,579,983 | 3,742,448 | 162,465 | 4.87% |
| Debt service | 55,341 | 116,941 | 11,314 | 145,000 | 15,000 | (130,000) | -1149.02% |
| Capital Projects | 328,648 | 349,542 | 406,501 | 1,200,928 | 537,612 | (663,316) | -163.18% |
| **Total expenditures** | **16,739,762** | **17,890,655** | **17,966,065** | **19,471,987** | **19,268,087** | **(203,900)** | **-1.13%** |
| Revenue over(under) expenditures | 155,992 | (449,663) | 726,180 | 268,448 | 3,835,280 | 3,566,832 | 491.18% |
| **Financing sources (uses):** | | | | | | - | |
| Operating transfers in | 2,693,451 | 2,777,054 | 2,426,718 | 3,794,729 | 756,502 | (3,038,227) | -125.20% |
| Operating transfers out | (2,709,041) | (2,301,096) | (3,810,278) | (4,056,910) | (4,290,735) | (233,825) | 6.14% |
| Other financing sources | | | | | | - | |
| **Financing sources (uses), net** | (15,590) | 475,958 | (1,383,560) | (262,181) | (3,534,233) | (3,272,052) | 236.50% |
| **(under) expenditures and other financing** | **140,402** | **26,295** | **(657,380)** | **6,267** | **301,047** | **294,780** | **-44.84%** |
| Fund balance, beginning | 5,100,358 | 5,240,760 | 5,267,055 | 5,444,323 | 5,450,590 | 6,267 | 0.12% |
| Adjustment for restatement | | | 834,648 | | | - | 0.00% |
| Fund balance, ending | 5,240,760 | 5,267,055 | 5,444,323 | 5,450,590 | 5,751,637 | 301,047 | 5.53% |
| Fund balance as a % of expenditures | 26.95% | 26.09% | 25.00% | 23.17% | 24.41% | | |

# Statement of Revenue, Expenditures & Changes in Fund Balance

**2012/13**

| | General | Riverboat Gaming | Downtown Improvements | Total General Fund |
|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | |
| Property Taxes | 13,081,401 | | | 13,081,401 |
| TIF Revenues | | | | 0 |
| Other City Taxes | 6,291,829 | 1,670,000 | | 7,961,829 |
| Licenses & Permits | 573,510 | | | 573,510 |
| Use of Money & Property | 297,200 | 5,000 | 1,000 | 303,200 |
| Intergovernmental | 382,199 | | | 382,199 |
| Charges for Services | 392,500 | | | 392,500 |
| Special Assessments | 31,200 | | | 31,200 |
| Miscellaneous | 377,528 | | | 377,528 |
| Bond Proceeds | | | | 0 |
| Other financing sources | | | | 0 |
| Transfers In | 506,502 | | 250,000 | 756,502 |
| **Total Revenues & Other Sources** | **21,933,869** | **1,675,000** | **251,000** | **23,859,869** |
| **Expenditures & Other Financing Uses:** | | | | |
| Public Safety | 9,857,514 | | | 9,857,514 |
| Public Works | 29,528 | | | 29,528 |
| Culture & Recreation | 4,200,415 | | | 4,200,415 |
| Community & Economic Development | 885,570 | | | 885,570 |
| General Government | 3,742,448 | | | 3,742,448 |
| Debt Service | 15,000 | | | 15,000 |
| Capital Projects | 387,612 | | 150,000 | 537,612 |
| **Total Government Activities Exp.** | **19,118,087** | **0** | **150,000** | **19,268,087** |
| Business Type/Enterprises | | | | 0 |
| **Total Gov Activities & Business Exp.** | **19,118,087** | **0** | **150,000** | **19,268,087** |
| Transfers Out | 2,726,345 | 1,564,390 | 0 | 4,290,735 |
| **Total ALL Expenditures/Transfers Out** | **21,844,432** | **1,564,390** | **150,000** | **23,558,822** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 89,437 | 110,610 | 101,000 | 301,047 |
| **Estimated Beginning Fund Balance** | **5,363,517** | **87,073** | **0** | **5,450,590** |
| **Ending Fund Balance June 30** | **5,452,954** | **197,683** | **101,000** | **5,751,637** |

## General Fund

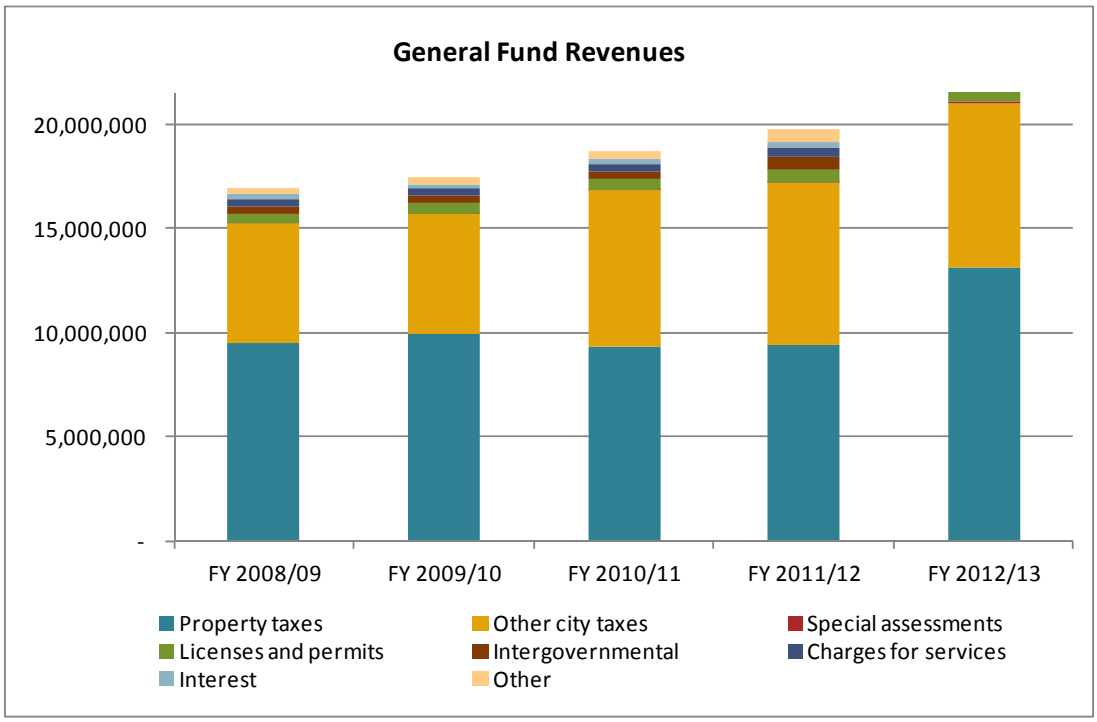
Services within the main General Fund include police and fire protection, library, parks and recreation, engineering, community development, and general administration. The General Fund is the primary source of appropriations to fund costs of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities. ..

To attain the objective of maintaining the General Fund as a self-funding entity, revenues and/or available balances must be provided to support expenditures during the entire fiscal year. Consequently, the City Council adopted a fund balance policy in May of 1992 that establishes a minimum General Fund Balance of 20%-25% of net annual operating expenses. The following is a ten-year history of General Fund balances:

| Fiscal Year | June 30 Fund Balance | Operating Expenditures | Fund Balance as a Percent of Operating Expenditures |
|---|---|---|---|
| 03/04 | 4,527,844 | 17,067,046 | 26.53% |
| 04/05 | 4,814,328 | 17,596,955 | 27.36% |
| 05/06 | 4,828,961 | 18,593,843 | 25.97% |
| 06/07 | 4,977,530 | 19,499,741 | 25.53% |
| 07/08 | 5,100,358 | 19,429,374 | 26.25% |
| 08/09 | 5,240,760 | 19,448,803 | 26.95% |
| 09/10 | 5,335,347 | 20,191,751 | 26.42% |
| 10/11 | 5,358,631 | 20,228,711 | 26.49% |
| 11/12 Budget | 5,363,517 | 21,309,278 | 25.17% |
| 12/13 Budget | 5,452,954 | 21,844,432 | 24.96% |

***Major Revenue Sources***

The fiscal year 2012/13 budget projects an increase in general fund operating revenue (excluding transfers) of approximately 8.26% over fiscal year 2011/12, mainly due to a decision to combine property taxes from the special revenue tax levy into the General Fund levy in an effort to reduce the impact of property tax limitation legislation to be enacted by the State of Iowa in FY 13/14. The City has seen some growth in property valuations, which fund property taxes, the major revenue for the General Fund. However, some of the new growth is located in Tax Increment Financing (TIF) districts. The growth in these districts does not contribute to general fund property taxes until after the district expires; generally three to twenty years following inception. The following sections discuss the sources of general fund revenue, along with assumptions behind the budget projections.



**Property Taxes**

The general fund directly finances the majority of the City's day to day operations. Property tax revenue constitutes 59.6% of all general fund revenue and has a major influence on City operations. This year, the General Fund has one direct tax levy. The General Fund levy includes Tort Liability , Employee Benefits and Police and Fire Pension which were separate levies in previous years). The General Fund levy is the City's primary operating levy and is limited by State of Iowa to a maximum of $8.10 per $1,000 of assessed valuation. The City's combined levy in the General Fund is $7.55 per $1,000 of taxable property valuation for fiscal year 2012/13.

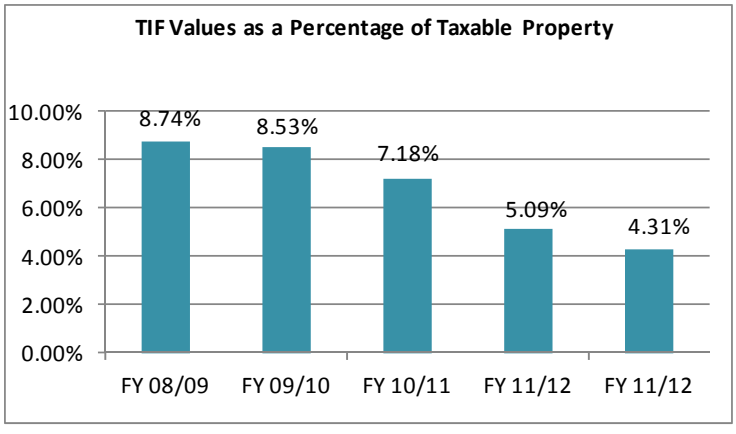
**Tax levy analysis**

Property tax revenues are projected to increase in the General Fund by 38.9%, or $3,663,995 due to a combination of the following:

- The City consolidated the General Fund levy with the Tort Liability, Employee Benefits & Police & Fire Pension levies while decreasing the total of these levies by $0.05.
- The City decreased the transfers in from the special revenue funds that collected the Employee Benefits & Police & Fire Pension levies in previous years by $2,716,055.
- Property values have increased 5.5% mainly due to revaluation of existing property and new construction of approximately $51.5 million in taxable value.
- In fiscal year 2012/13 the residential rollback percentage increased the amount of property tax valuations that are taxable in comparison to the fiscal year 2011/12 state rollback percentage. The following list shows the history of the state rollback percentages, or the percentage of a property's value that is taxable.

| Fiscal Year | Residential property | Commercial property |
|---|---|---|
| 2003/04 | 51.39% | 100.00% |
| 2004/05 | 48.46% | 99.26% |
| 2005/06 | 47.96% | 100.00% |
| 2006/07 | 45.996% | 99.1509% |
| 2007/08 | 45.5596% | 100.00% |
| 2008/09 | 44.0803% | 100.00% |
| 2009/10 | 45.5893% | 100.00% |
| 2010/11 | 46.9094% | 100.00% |
| 2011/12 | 48.5299% | 100.00% |
| 2012/13 | 50.7518% | 100.00% |

The portion of the City included in TIF districts totals $74.87 million in valuation primarily due to the improvement district in Downtown Bettendorf where the QC Waterfront Convention Center has been built by the City and managed with a development agreement by the Isle of Capri. The ability to tax the incremental property valuation in these districts is lost by the general fund until the TIF debt expires. Taxes generated by the incremental valuations in these districts are captured in a special revenue fund for the financing of public improvements or economic development within the district. For fiscal year 2012/13, based on the values, the dollar amount lost to the General Fund is estimated at $565,327. The chart below is a five year history of TIF valuations as a percentage of taxable property.



**Other City Taxes**

Effective April 1, 1989, voters approved 1% Local Option Sales Tax. The purpose of the tax is to use it for capital projects (40%) and for property tax relief (60%). Therefore, the City transfers 40% of the tax to the Capital Projects Fund. The City estimates approximately $4.6 million in Local Option Sales Tax collections in fiscal year 2012/13 with an estimated increase of $46,100 from FY 2011/12. $1.86 million will be transferred to the Capital Projects Fund.

The City also has a voted hotel/motel tax of 7% on the rental of hotel rooms. The annual estimate for this tax is $805,000. There is an agreement to forward 25% of this tax to the Quad City Convention and Visitors Bureau. This year that amount will be $201,250.

All utilities providing service in the State of Iowa pay an excise tax based on profits. The City's share of the tax for FY 12/13 is estimated at $445,389.

Franchise taxes include Cable Television Franchise tax which is remitted on a quarterly basis from Mediacom, the local cable provider. It continues to stay fairly stable.

The City also collects a small amount of mobile home taxes, the estimate for FY 12/13 is $5,340

All revenues in this category are being conservatively budgeted due to the downturn in the economy.

| Other City Taxes | FY 08/09 Actual | FY 09/10 Actual | FY 10/11 Actual | FY 10/11 Budget | FY 11/12 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| Local Option Sales Tax | 4,183,906 | 4,123,193 | 4,379,062 | 4,610,000 | 4,656,100 | 46,100 | 1.00% |
| Hotel/Motel Tax | 774,409 | 781,543 | 803,119 | 805,000 | 805,000 | - | 0.00% |
| Utility Excise Tax | 398,324 | 402,773 | 340,189 | 345,374 | 445,389 | 100,015 | 28.96% |
| Franchise Tax | 368,246 | 374,172 | 379,885 | 380,000 | 380,000 | - | 0.00% |
| Mobile Home Tax | 6,476 | 6,967 | 3,947 | 4,340 | 5,340 | 1,000 | 23.04% |
| **Total Other City Taxes** | **5,731,361** | **5,688,648** | **5,906,202** | **6,144,714** | **6,291,829** | **147,115** | **2.39%** |

**Special Assessments**

Special assessments are for sidewalk repair, weed cutting and snow removal if a homeowner does not comply with City Code. These collections are estimated at $31,200 for FY 12/13.

**Licenses and Permits**

Licenses and permits revenues are expected to be slightly lower at $573,510 in FY 12/13.

| Licenses & Permits | FY 08/09 Actual | FY 09/10 Actual | FY 10/11 Actual | FY 11/12 Budget | FY 12/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| Liquor, Beer & Cigarette permits | 3,450 | 2,425 | 225 | 500 | 500 | - | 0.00% |
| Building permits | 248,366 | 356,708 | 379,221 | 375,500 | 375,500 | - | 0.00% |
| Electrical permits | 24,352 | 47,271 | 24,862 | 40,000 | 35,000 | (5,000) | -12.50% |
| Mechanical permits | 54,601 | 69,513 | 52,941 | 85,000 | 65,000 | (20,000) | -23.53% |
| Plumbing permits | 32,720 | 67,728 | 39,754 | 75,000 | 65,000 | (10,000) | -13.33% |
| Right of way permits | 3,518 | 3,187 | 4,215 | 4,500 | 4,500 | - | 0.00% |
| Business licenses | 29,047 | 34,545 | 24,888 | 25,000 | 26,500 | 1,500 | 6.00% |
| Miscellaneous licenses | 1,647 | 1,680 | 1,662 | 1,710 | 1,710 | - | 0.00% |
| **Total licenses & permits** | **397,701** | **583,057** | **527,768** | **607,210** | **573,710** | **(33,500)** | **-5.52%** |

**Intergovernmental**

State replacement credits include monies & credits, military exemption revenues and machinery & equipment replacement that has been phased out.

State shared revenues include Liquor licenses and usually stay fairly steady throughout the years.

State, Federal and Local grants include a number of federal grants related to the Police Department, local funding for covering additional fire districts and a Police Liaison Officer at the local schools, and a state grant for enforcing traffic safety. This can vary widely from year to year depending upon the grants being approved. This year the amount is reduced by approximately $250,000 due to the grant for a rescue boat being closed out during FY 11/12.

| Intergovernmental | FY 08/09 Actual | FY 09/10 Actual | FY 10/11 Actual | FY 11/12 Budget | FY 12/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| State replacement credits | 18,091 | 17,926 | 16,875 | 16,599 | 17,766 | 1,167 | 7.03% |
| State shared revenues | 36,411 | 39,830 | 39,022 | 40,000 | 40,000 | - | 0.00% |
| State grants | 1,515 | 3,022 | - | 39,676 | 39,676 | - | 0.00% |
| Federal grants | 156,785 | 78,324 | 125,861 | 370,500 | 123,000 | (247,500) | -66.80% |
| Other governments revenue | 186,215 | 175,091 | 157,755 | 157,038 | 161,757 | 4,719 | 3.01% |
| **Total Intergovernmental** | **399,017** | **314,193** | **339,513** | **623,813** | **382,199** | **(241,614)** | **-38.73%** |

**Charges for Services**

Several city departments charge fees for various services and programs offered. There are filing and application fees such as rental and subdivision inspections. There are recreation fees offered through the parks department with programs including tennis lessons, t-ball, soccer, volleyball and day camp. The Community Center offers room and park shelter rentals as well as gymnastics. There are also miscellaneous charges for police & fire report copies, hazardous materials clean-up charges, and other special event fees.

| Charges for Services | FY 08/09 Actual | FY 09/10 Actual | FY 10/11 Actual | FY 11/12 Budget | FY 12/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| Filing & application fees | 120,202 | 30,955 | 71,592 | 69,800 | 71,000 | 1,200 | 1.72% |
| Recreation fees | 167,343 | 192,106 | 194,271 | 222,210 | 218,400 | (3,810) | -1.71% |
| Community Center | 71,899 | 73,642 | 78,775 | 84,000 | 83,500 | (500) | -0.60% |
| Miscellaneous | 22,159 | 31,335 | 16,745 | 49,100 | 19,600 | (29,500) | -60.08% |
| **Total Charges for Services** | **381,603** | **328,038** | **361,383** | **425,110** | **392,500** | **(32,610)** | **-7.67%** |

**Use of Money**

Interest is earned on invested idle public funds. Interest revenue can fluctuate due to variable interest rates and the amount of cash balances available to invest. Estimated interest revenue is conservatively budgeted in FY 11/12 due to decreased interest rates, and is budgeted approximately the same for FY 12/13.

Other use of money is for rental of buildings. The Spruce Hills Fire Station rents a portion of their building to Medic Ambulance Service and the City collects rent from the small business that runs the coffee and snack shop inside the Library. The City also rents towers to mobile phone providers.

Penalty and interest is charged to property owners who fail to pay their special assessments timely.

| Use of Money | FY 08/09 Actual | FY 09/10 Actual | FY 10/11 Actual | FY 11/12 Budget | FY 12/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| Interest | 183,953 | 125,797 | 69,508 | 136,600 | 150,600 | 14,000 | 10.25% |
| Rents and leases | 90,621 | 109,550 | 182,282 | 142,900 | 144,900 | 2,000 | 1.40% |
| Penalty and interest | 1,365 | 1,245 | 1,697 | 1,700 | 1,700 | - | 0.00% |
| **Total Use of Money** | **275,939** | **236,592** | **253,487** | **281,200** | **297,200** | **16,000** | **5.69%** |

**Miscellaneous Revenues**

All other types of revenues that do not fit into the categories above are considered miscellaneous. The FY 2012/13 budget is estimated at $377,528, down from the current year due to the unpredictability of some of these types of revenues. These include:

- Fines and forfeitures such as traffic violations, library late book fines and violations of cigarette permit fines.
- Donations of any kind other than intergovernmental are included here.
- Other grants from local agencies, such as from the riverboat agencies for various departmental needs.
- Refunds and reimbursements of any kind to any department are included.
- Miscellaneous one-time categories not included in any of the above categories.

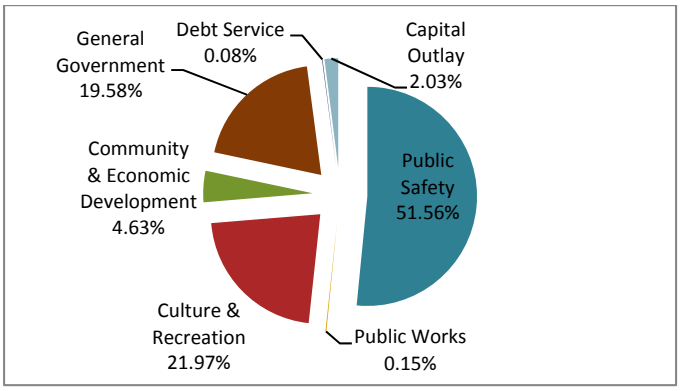
| Miscellaneous | FY 07/08 Actual | FY 08/09 Actual | FY 09/10 Actual | FY 10/11 Budget | FY 11/12 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| Fines and forfeitures | 136,767 | 129,394 | 177,400 | 178,000 | 178,000 | - | 0.00% |
| Donations | 19,166 | 14,565 | 20,774 | 35,500 | 29,500 | (6,000) | -16.90% |
| Other grants | - | - | - | 262,192 | 57,628 | (204,564) | 0.00% |
| Refunds and reimbursements | 35,375 | 40,955 | 68,385 | 75,554 | 70,350 | (5,204) | -6.89% |
| Miscellaneous | 5,094 | 1,826 | 73,927 | 41,627 | 42,050 | 423 | 1.02% |
| **Total Miscellaneous** | **196,402** | **186,740** | **340,486** | **592,873** | **377,528** | **(215,345)** | **-36.32%** |

**Transfers In**

Other funds transfer in to the General Fund on a regular basis. The following is the budget for FY 2008/09 and the purpose for the transfer.

| Transfer in from | Amount | Purpose |
|---|---|---|
| Parks Special Revenue Fund | $ 3,000 | Special projects in the Parks department. |
| Police Drug Seizure Fund | $ 15,000 | To fund the first year of a public relations program regarding traffic and crime prevention.. |
| Electronic Equipment Fund | $ 26,800 | Scheduled replacements of computer equipment and copiers with individual costs below the fixed asset capitalization limit of $5,000. |
| Capital Improvement Fund | $ 15,000 | To reimburse the General Fund for bonding costs. |
| Local Option Sales Tax & Interest Fund | $131,000 | To fund capital equipment and library materials purchases. |
| Gaming Fund | $ 80,000<br>$ 30,000<br>$ 205,702 | To fund City Beautification, plantings around the City.<br>To fund the City's annual Old Fashioned 4th of July<br>To fund the City's Economic Development program. |
| Total Transfers In | $ 506,502 | |

**Expenditure Highlights:**




General Fund expenditures (excluding transfers out) for FY 2012/13 are projected to increase 1.30% from FY 2011/12. Projected increases are in employee's salaries and benefits including 1.5% to 3% cost of living increases for existing staff. Operating expenditures are increased by 2.71%. Capital funding decreased $223,556 due to the one time expenditure in FY 11/12 for a new fire rescue boat (which was funded through a federal grant).

**Public Safety**

One of the main services the City provides is police and fire protection. Public safety represents the largest expenditure budget category, accounting for 52% of the General Fund budget. Also included in Public safety are the building inspections division and flood control.

**Public Works**

In the General Fund, the Public Works department provides Engineering services such as design and construction of new roads and sewers, review and inspection of new subdivisions, traffic engineering and oversees the construction and contract administration for all public improvements within the City. The engineering budget in the General Fund has remained steady compared to FY 11/12.

**Culture and Recreation**

Bettendorf citizens value the cultural and recreational opportunities provided by the City. The Library provides access to informational, educational and recreational resources to the community, and encourages people of all ages to develop and sustain a lifelong appreciation for the rewards of self-directed reading and learning. The budget in this function includes $344,325 in library materials.

The Parks and Recreation department provides long term planning of park facilities as well as the maintenance of the City's parklands, the recreation programs provided at various parks throughout the City, the Community Center facility operations and the Old Fashioned 4th of July celebration. The Parks and Recreation budget remains stable compared to FY 11/12.

**Community and Economic Development**

This function provides for City planning and Community Development administration services which includes processing development related applications and providing assistance to developers and the general public in explaining code requirements and development expectations/standards, establishing a basis to support staff recommendations and subsequent City Council actions and preparing standards, policies, and ordinances and conducting special studies. It also includes the City's Economic Development program which is funded through a transfer in from the Gaming Fund.

**General Government**

General Government includes the following:

- The Mayor and City Council provide policy direction and leadership on behalf of the citizens. City Administration serves as the principal advisor to the Mayor and City Council on matters relating to the overall operations of the City.
- Finance Administration coordinates and administers all City financial services including accounting, payroll, budgeting, purchasing, information processing and customer service billing and collection. Finance also provides financial advice to the Mayor, City Council, City Administrator and other department heads.
- The City Clerk maintains records as required by state law.
- Legal represents the City in litigation, regulatory, or union matters and provides advice, reviews resolutions, ordinances, contracts and other documents.
- City Hall & General Buildings provides for the utilities, maintenance and repair of all city buildings.
- Tort Liability provides for administration of the risk management and liability insurance functions of the City
- Other General Government includes the Human Resources Department which provides personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues and discipline.

General government expenditures are expected to increase by 2.71% from FY 11/12 mainly due to some building maintenance issues and an increase in the City's liability insurance premiums being budgeted for FY 2012/13.

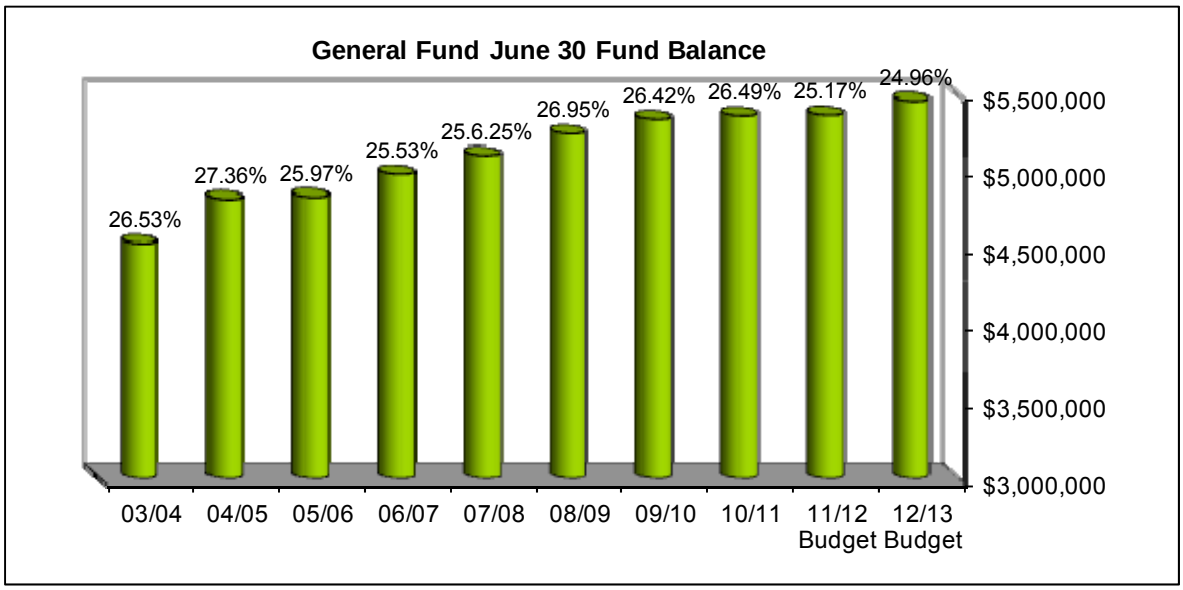
**Transfers Out**

The General Fund transfers out to several other funds on a regular basis. The following schedule shows the budgeted transfers out for FY 2012/13:

| Transfer out to: | Amount | Reason |
|---|---|---|
| Vehicle Replacement Fund | $ 50,000 | To supplement funding of replacement of vehicles for police, fire, parks & inspection departments. |
| CIP/Local Option Tax Fund | $ 1,862,440 | Funds the community improvement plan with 40% of the local option tax collected. |
| Family Museum of Arts & Science | $ 190,122 | Funds a portion of the operating expenditures of the Family Museum. |
| Transit Fund | $ 623,783 | Funds the portion of the operating expenditures of the City's mass transit system not covered by earned revenue and state or federal grants. |
| Total Transfers out | $ 2,726,345 | |

**Ending Fund Balance**

One measure of a City's financial strength is the level of fund balance. Fund balance is the accumulated revenues in excess of expenditures. In order for the City to operate from July 1 through October 10th, when the first substantial property tax payment is received, a 20-25% of annual operating expenses in the fund balance is necessary. The 20-25% range has been adopted as a policy to follow by the City Council. The City's bond rating agency, Moody's Investors Service, also strongly recommends a fund balance close to that level. The budgeted fund balance at June 30, 2013 is projected to be $5,452,954 which is approximately 25% of fiscal year 2012/13 operating expenditures.



**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**GENERAL FUND**
**FY 2008/09 THROUGH FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | 9,511,230 | 9,974,340 | 9,273,566 | 9,417,406 | 13,081,401 | 3,663,995 | 38.91% |
| Other city taxes | 5,731,361 | 5,688,648 | 5,906,202 | 6,144,714 | 6,291,829 | 147,115 | 2.39% |
| Special assessments | 12,163 | 15,557 | 28,273 | 27,109 | 31,200 | 4,091 | 15.09% |
| Licenses and permits | 397,701 | 583,057 | 527,768 | 607,210 | 573,510 | (33,700) | -5.55% |
| Intergovernmental | 399,017 | 314,193 | 339,513 | 623,813 | 382,199 | (241,614) | -38.73% |
| Charges for services | 381,603 | 328,038 | 361,850 | 425,110 | 392,500 | (32,610) | -7.67% |
| Interest | 275,939 | 236,592 | 253,485 | 281,200 | 297,200 | 16,000 | 5.69% |
| Other | 186,740 | 300,567 | 342,460 | 592,873 | 377,528 | (215,345) | -36.32% |
| **Total revenue** | **16,895,754** | **17,440,992** | **17,033,117** | **18,119,435** | **21,427,367** | **3,307,932** | **18.26%** |
| **Expenditures:** | | | | | | | |
| Public Safety | 9,040,218 | 9,799,282 | 9,471,196 | 9,598,261 | 9,857,514 | 259,253 | 2.74% |
| Public Works | 33,000 | 28,735 | 19,710 | 28,898 | 29,528 | 630 | 3.20% |
| Culture & Recreation | 3,439,961 | 3,584,304 | 3,753,915 | 4,012,981 | 4,200,415 | 187,434 | 4.99% |
| Community & Economic Devleopment | 542,650 | 576,836 | 966,959 | 905,936 | 885,570 | (20,366) | -2.11% |
| General Government | 3,299,944 | 3,435,015 | 3,336,470 | 3,579,983 | 3,742,448 | 162,465 | 4.87% |
| Debt service | 55,341 | 116,941 | 11,314 | 145,000 | 15,000 | (130,000) | -1149.02% |
| Capital Projects | 328,648 | 349,542 | 406,501 | 600,928 | 387,612 | (213,316) | -52.48% |
| **Total expenditures** | **16,739,762** | **17,890,655** | **17,966,065** | **18,871,987** | **19,118,087** | **246,100** | **1.37%** |
| Revenue over(under) expenditures | 155,992 | (449,663) | (932,948) | (752,552) | 2,309,280 | 3,061,832 | -328.19% |
| **Financing sources (uses):** | | | | | | - | |
| Operating transfers in | 2,693,451 | 2,777,054 | 3,134,066 | 3,194,729 | 506,502 | (2,688,227) | -85.77% |
| Operating transfers out | (2,709,041) | (2,301,096) | (2,262,646) | (2,437,291) | (2,726,345) | (289,054) | 12.78% |
| Other financing sources | | | | | | - | |
| **Financing sources (uses), net** | (15,590) | 475,958 | 871,420 | 757,438 | (2,219,843) | (2,977,281) | -341.66% |
| **(under) expenditures and other financing** | **140,402** | **26,295** | **(61,528)** | **4,886** | **89,437** | **84,551** | **-137.42%** |
| Fund balance, beginning | 5,100,358 | 5,240,760 | 5,267,055 | 5,358,631 | 5,363,517 | 4,886 | 0.09% |
| Adjustment for restatement | | | 153,104 | | | - | 0.00% |
| Fund balance, ending | 5,240,760 | 5,267,055 | 5,358,631 | 5,363,517 | 5,452,954 | 89,437 | 1.67% |
| Fund balance as a % of expenditures | 26.95% | 26.09% | 26.49% | 25.17% | 24.96% | | |

# General Fund Expenditures by Function & Category

2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Public Safety:** | | | | | | | |
| Police Department | 6,035,361 | 6,436,216 | 5,940,507 | 6,094,440 | 6,262,502 | 168,062 | 2.76% |
| Flood Control | 71,515 | 63,843 | 231,556 | 49,178 | 34,534 | (14,644) | -29.78% |
| Fire Department | 2,580,575 | 2,936,955 | 2,955,956 | 3,110,433 | 3,156,565 | 46,132 | 1.48% |
| Department of Inspections | 352,771 | 362,271 | 343,177 | 344,210 | 403,913 | 59,703 | 17.34% |
| **Public Safety** | **9,040,222** | **9,799,285** | **9,471,196** | **9,598,261** | **9,857,514** | **259,253** | **2.70%** |
| **Public Works:** | | | | | | | |
| Highway Engineering | 33,000 | 28,735 | 19,710 | 28,898 | 29,528 | 630 | 2.18% |
| **Public Works** | **33,000** | **28,735** | **19,710** | **28,898** | **29,528** | **630** | **2.18%** |
| **Culture & Recreation:** | | | | | | | |
| Library Services | 1,969,440 | 2,033,655 | 2,108,674 | 2,245,755 | 2,383,158 | 137,403 | 6.12% |
| Parks | 1,053,149 | 1,118,304 | 1,116,793 | 1,218,822 | 1,280,252 | 61,430 | 5.04% |
| Recreation | 333,266 | 350,124 | 371,335 | 372,237 | 379,880 | 7,643 | 2.05% |
| Community Center | 84,110 | 82,221 | 89,563 | 109,742 | 90,704 | (19,038) | -17.35% |
| Other Culture & Recreation | - | - | 67,550 | 66,425 | 66,421 | (4) | -0.01% |
| **Culture & Recreation** | **3,439,965** | **3,584,304** | **3,753,915** | **4,012,981** | **4,200,415** | **187,434** | **4.67%** |
| **Community & Economic Development:** | | | | | | | |
| Economic Development | - | - | 185,448 | 188,065 | 204,678 | 16,613 | 8.83% |
| Planning & Zoning | 289,958 | 304,110 | 303,975 | 324,288 | 305,384 | (18,904) | -5.83% |
| Other Community & Economic Development | 252,694 | 272,728 | 477,536 | 393,583 | 375,508 | (18,075) | -4.59% |
| **Community & Economic Development** | **542,652** | **576,838** | **966,959** | **905,936** | **885,570** | **(20,366)** | **-2.25%** |
| **General Government:** | | | | | | | |
| Mayor, Council & City Administration | 715,400 | 729,697 | 717,701 | 773,499 | 781,346 | 7,847 | 1.01% |
| Finance Administration | 694,011 | 765,227 | 782,704 | 836,986 | 845,329 | 8,343 | 1.00% |
| Elections | 2,416 | 12,270 | - | 19,484 | 20,000 | 516 | |
| Legal services/City Attorney | 237,775 | 237,715 | 258,565 | 272,140 | 282,162 | 10,022 | 3.68% |
| City Hall & General Buildings | 859,286 | 872,173 | 890,490 | 895,337 | 953,858 | 58,521 | 6.54% |
| Tort Liability | 471,985 | 463,004 | 416,216 | 446,848 | 498,830 | 51,982 | 11.63% |
| Other General Government | 319,068 | 272,498 | 270,793 | 335,689 | 360,923 | 25,234 | 7.52% |
| **General Government** | **3,299,941** | **3,352,584** | **3,336,469** | **3,579,983** | **3,742,448** | **162,465** | **4.54%** |
| **Debt Service** | **55,341** | **116,941** | **11,314** | **145,000** | **15,000** | **(130,000)** | **-89.66%** |
| **Capital Outlay** | **255,083** | **342,255** | **406,501** | **600,928** | **387,612** | **(213,316)** | **-35.50%** |
| **Total Expenditures by Function** | **16,666,204** | **17,800,942** | **17,966,064** | **18,871,987** | **19,118,087** | **246,100** | **1.30%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 7,737,259 | 8,341,990 | 8,207,206 | 8,293,221 | 8,739,350 | 446,129 | 5.38% |
| Part-time/Temporary Employees | 567,781 | 600,053 | 618,617 | 667,590 | 688,223 | 20,633 | 3.09% |
| Contract help | 424,507 | 517,952 | 495,935 | 504,411 | 508,842 | 4,431 | 0.88% |
| Overtime | 427,620 | 446,587 | 452,345 | 419,980 | 380,455 | (39,525) | -9.41% |
| Holiday pay | 118,291 | 123,844 | 115,064 | 115,000 | 115,000 | - | 0.00% |
| Retirement contributions | 1,561,532 | 1,636,359 | 1,813,082 | 2,109,735 | 2,311,868 | 202,133 | 9.58% |
| Health, Dental, Life Insurance | 1,433,725 | 1,595,168 | 1,496,400 | 1,633,031 | 1,522,889 | (110,142) | -6.74% |
| Other pay | 190,428 | 228,951 | 244,826 | 240,579 | 204,905 | (35,674) | -14.83% |
| **Total Salaries & Benefits** | **12,461,143** | **13,490,904** | **13,443,475** | **13,983,547** | **14,471,532** | **487,985** | **3.49%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & trair | 268,742 | 193,633 | 147,825 | 234,724 | 227,546 | (7,178) | -3.06% |
| Repair, maintenance & utilities | 965,306 | 1,003,087 | 1,089,336 | 1,088,336 | 1,089,504 | 1,168 | 0.11% |
| Risk Management | 471,985 | 463,004 | 416,216 | 446,848 | 498,830 | 51,982 | 11.63% |
| Payment to other agencies | 413,873 | 420,306 | 389,594 | 407,292 | 406,292 | (1,000) | -0.25% |
| Contractual services | 1,150,889 | 1,124,008 | 1,321,823 | 1,263,630 | 1,313,979 | 50,349 | 3.98% |
| Operating expenditures | 428,289 | 493,254 | 563,879 | 526,014 | 536,822 | 10,808 | 2.05% |
| Minor equipment | 195,553 | 153,550 | 176,101 | 159,428 | 164,970 | 5,542 | 3.48% |
| **Total Operating expenditures** | **3,894,637** | **3,850,842** | **4,104,774** | **4,126,272** | **4,237,943** | **111,671** | **2.71%** |
| **Debt Service** | **55,341** | **116,941** | **11,314** | **145,000** | **15,000** | **(130,000)** | **-89.66%** |
| **Capital Outlay** | | | | | | | |
| Library materials | 219,558 | 296,834 | 312,312 | 327,928 | 344,325 | 16,397 | 5.00% |
| Miscellaneous equipment | 35,525 | 45,421 | 94,189 | 289,240 | 49,287 | (239,953) | -82.96% |
| **Total Capital Outlay** | **255,083** | **342,255** | **406,501** | **617,168** | **393,612** | **(223,556)** | **-36.22%** |
| **Total Expenditures by Category** | **16,666,204** | **17,800,942** | **17,966,064** | **18,871,987** | **19,118,087** | **246,100** | **1.30%** |

# CAPITAL EQUIPMENT
# FISCAL YEAR 2012/13

| Department/Description | $ Requested | Admin Request |
|---|---|---|
| **General Fund:** | | |
| **Fire:** | | |
| Fire Hydrant at Training Structure | 6,000 | 6,000 |
| LUCAS 2 Chest Compression System (primary funding from grants) | 15,000 | 15,000 |
| Furnace Replacements (2) | 12,287 | 12,287 |
| **Parks:** | | |
| Fountains at Middle Park Lagoon | 16,000 | 16,000 |
| **Total General Fund** | **49,287** | **49,287** |
| **Total Capital Equipment** | **49,287** | **49,287** |

*Crossing Guards at their end of the school year breakfast.*

*Sgt. Kent Keeshan and Dan the drug dog.*

*Bettendorf ERU Team during training.*

***Riverboat Gaming Fund***

This fund accounts for revenues generated from gaming taxes imposed on riverboat gaming operations and the corresponding expenditure of funds authorized by the City Council. The City has used the revenues from gaming taxes for a variety of purposes since its inception in 19xx, from expenditures for City Beautification, the City's Old Fashioned 4th of July celebration, Economic Development, capital projects and/or equipment and assisting the operations of some of the enterprise funds.

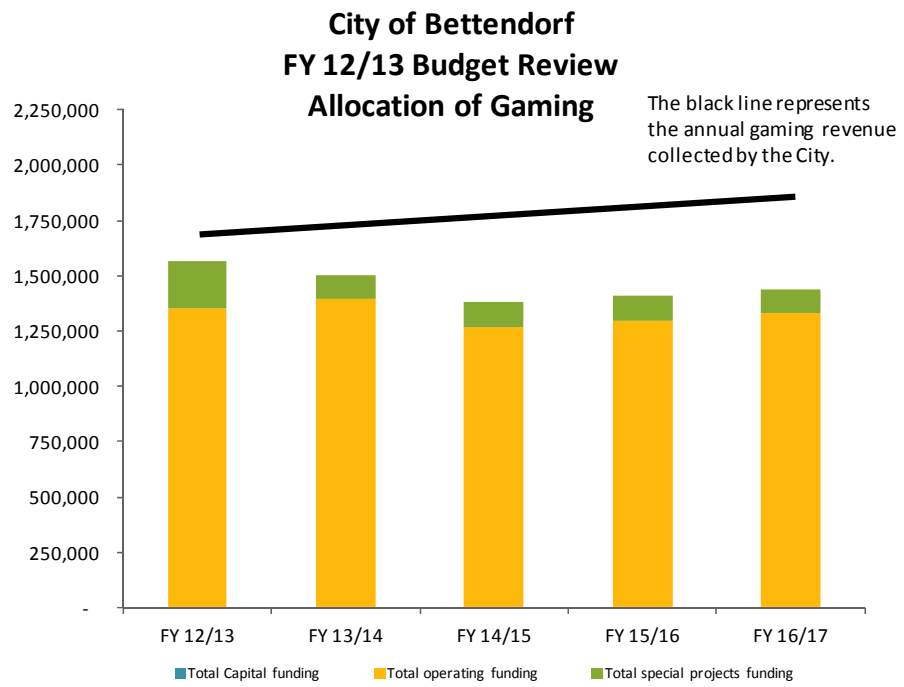
***Major Revenue Sources***

The City projects to receive $1,670,000 in gaming taxes during FY 12/13, as well as $5,000 in interest earnings.

***Expenditures***

In FY 12/13, the City projects to fund operating costs in several enterprise funds, city beautification, July 4th celebration, economic development and downtown improvements. The following two charts show the details of the budget, the projected revenues and expenditures over the next five years and the allocation of expenditures between special projects, operating funding and capital funding.

| Allocation of Gaming, 5 year review | FY 12/13 | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 |
|---|---|---|---|---|---|
| **Gaming revenue** | **1,670,000** | **1,695,050** | **1,720,476** | **1,746,283** | **1,772,477** |
| Interest | **5,000** | **5,000** | **5,000** | **5,000** | **5,000** |
| **Total Revenues** | **1,675,000** | **1,700,050** | **1,725,476** | **1,751,283** | **1,777,477** |
| General Fund | | | | | |
| Downtown Improvements | 100,000 | | | | |
| City Beautification (General) | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| July 4th (General) | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| **Total special projects funding** | **210,000** | **110,000** | **110,000** | **110,000** | **110,000** |
| Recycling/Solid Waste | - | - | - | - | - |
| Family Museum | 646,967 | 600,000 | 600,000 | 600,000 | 600,000 |
| Life Fitness Center | 44,852 | 42,539 | 55,701 | 69,531 | 84,055 |
| Splash Landing | 94,657 | 102,703 | 111,043 | 119,684 | 128,638 |
| Palmer Hills | - | - | - | - | - |
| Park Maintenance - Ash Borer | | 150,000 | | | |
| Transit | 102,212 | 85,000 | 85,000 | 85,000 | 85,000 |
| Transit Loop | - | - | - | - | - |
| Economic Development (General) | 205,702 | 211,873 | 218,229 | 224,776 | 231,519 |
| Section 8 | 10,000 | - | - | - | - |
| Road Use Fund | 250,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| **Total operating funding** | **1,354,390** | **1,392,115** | **1,269,973** | **1,298,991** | **1,329,212** |
| **Total Capital funding** | **-** | **-** | **-** | **-** | **-** |
| **Total Funding** | **1,564,390** | **1,502,115** | **1,379,973** | **1,408,991** | **1,439,212** |



| Riverboat Gaming | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected |
|---|---|---|---|---|
| Fund Balance July 1 | 2,285,361 | 2,252,194 | 681,544 | 85,692 |
| **Revenues:** | | | | |
| Gaming Revenue, % change from previous year | -7.86% | -11.95% | -1.54% | -2.32% |
| Gaming Revenue | 1,912,972 | 1,684,304 | 1,658,400 | 1,620,000 |
| Revenues: Interest Income | 153,918 | 61,791 | 728 | 1,000 |
| Transfer in from General Fund | 142,000 | | | |
| **Total Revenue** | **2,208,890** | **1,746,095** | **1,659,128** | **1,621,000** |
| **Expenditures:** | | | | |
| Transfer to General Fund | | 200,000 | 299,908 | 6,013 |
| Transfer to Downtown Improvements | | | | |
| Transfer to General for City Beautification | 85,000 | - | 80,000 | 85,000 |
| Transfer to General for July 4th Celebration | 40,000 | 40,000 | 40,000 | 30,000 |
| Transfer to Park Maintenance for Emerald Ash Bore Treament - Public Property | | | | |
| Transfer to General for Economic Dev - supplement operating | | 169,227 | 192,440 | 188,065 |
| **Total Transfer to General** | | | **612,348** | **309,078** |
| Transfer to Section 8 | | | 100,000 | - |
| Transfer to Road Use (salt) | 1,020,000 | 670,000 | 512,000 | 250,000 |
| Transfer to FMAS to supplement operating budget | 703,774 | 880,305 | 650,000 | 728,952 |
| Transfer to Life Fitness Center operating budget | 173,628 | 92,608 | 107,953 | 66,690 |
| Transfer to Splash Landing - Supplement Operating | 106,352 | 133,452 | 81,561 | 46,893 |
| Transfer to Palmer Hills - Supplement Operating | - | 83,500 | - | 140,828 |
| Transfer to Transit - supplement operating | 50,000 | 197,653 | 78,129 | 57,273 |
| Transfer to Transit LOOP - supplement operating | | - | 17,989 | 19,905 |
| **Subtotal All funds non-CIP** | **2,213,085** | **2,566,745** | **2,254,980** | **1,619,619** |
| **Total ALL Expenditures** | **2,242,056** | **3,316,745** | **2,254,980** | **1,619,619** |
| **Fund Balance June 30** | **2,252,194** | **681,544** | **85,692** | **87,073** |

| Riverboat Gaming | FY 2012/13 Projected | FY 2013/14 Projected | FY 2014/15 Projected | FY 2015/16 Projected | FY 2016/17 Projected |
|---|---|---|---|---|---|
| Fund Balance July 1 | 87,073 | 197,683 | 395,618 | 741,121 | 1,083,412 |
| **Revenues:** | | | | | |
| Gaming Revenue, % change from previous year | 3.09% | 1.50% | 1.50% | 1.50% | 1.50% |
| Gaming Revenue | 1,670,000 | 1,695,050 | 1,720,476 | 1,746,283 | 1,772,477 |
| Revenues: Interest Income | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Transfer in from General Fund | | | | | |
| **Total Revenue** | **1,675,000** | **1,700,050** | **1,725,476** | **1,751,283** | **1,777,477** |
| **Expenditures:** | | | | | |
| Transfer to General Fund | - | - | - | - | - |
| Transfer to Downtown Improvements | 100,000 | | | | |
| Transfer to General for City Beautification | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Transfer to General for July 4th Celebration | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Transfer to Park Maintenance for Emerald Ash Bore Treament - Public Property | | 150,000 | | | |
| Transfer to General for Economic Dev - supplement operating | 205,702 | 211,873 | 218,229 | 224,776 | 231,519 |
| **Total Transfer to General** | **415,702** | **471,873** | **328,229** | **334,776** | **341,519** |
| Transfer to Section 8 | 10,000 | - | - | - | - |
| Transfer to Road Use (salt) | 250,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Transfer to FMAS to supplement operating budget | 646,967 | 600,000 | 600,000 | 600,000 | 600,000 |
| Transfer to Life Fitness Center operating budget | 44,852 | 42,539 | 55,701 | 69,531 | 84,055 |
| Transfer to Splash Landing - Supplement Operating | 94,657 | 102,703 | 111,043 | 119,684 | 128,638 |
| Transfer to Palmer Hills - Supplement Operating | - | - | - | - | - |
| Transfer to Transit - supplement operating | 102,212 | 85,000 | 85,000 | 85,000 | 85,000 |
| Transfer to Transit LOOP - supplement operating | | - | - | - | - |
| **Subtotal All funds non-CIP** | **1,564,390** | **1,502,115** | **1,379,973** | **1,408,991** | **1,439,212** |
| **Total ALL Expenditures** | **1,564,390** | **1,502,115** | **1,379,973** | **1,408,991** | **1,439,212** |
| **Fund Balance June 30** | **197,683** | **395,618** | **741,121** | **1,083,412** | **1,421,677** |

***Downtown Improvements Fund***

This fund accounts for revenues transferred in from other funds from a variety of sources including property taxes, Local Option Sales Taxes, Gaming taxes, Capital Projects and General Corporate GO Bonds. The funds are being set aside to make improvements to the City's downtown business district

***Major Revenue Sources***

The City projects to receive $426,000 in transfers in during FY 12/13, as well as $1,000 in interest earnings.

***Expenditures***

In FY 12/13, the City projects to fund several projects in the downtown area, budgeted at $150,000. See the chart below for more details and estimates of the revenues and expenditures over the next five years.

| **Downtown Improvements** | **FY 12/13** | **FY 2013/14** | **FY 2014/15** | **FY 2015/16** | **FY 2016/07** |
|---|---|---|---|---|---|
| | **Projected** | **Projected** | **Projected** | **Projected** | **Projected** |
| Fund Balance July 1 | - | 277,000 | 1,513,000 | 2,049,000 | 2,585,000 |
| **Revenues:** | | | | | |
| Transfer from General Fund(Property tax $.10) | 176,000 | 176,000 | 176,000 | 176,000 | 176,000 |
| Transfer from Sales Tax Fund | 150,000 | 350,000 | 350,000 | 200,000 | 200,000 |
| Transfer from Gaming | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Transfer in from Capital projects Fund | - | - | 350,000 | 350,000 | |
| General Corporate GO Bonds | - | 700,000 | - | - | - |
| Interest | 1,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| **Total Revenue** | **427,000** | **1,386,000** | **1,036,000** | **886,000** | **536,000** |
| **Expenditures:** | | | | | |
| Downtown Streetscape | - | - | 350,000 | 350,000 | - |
| Façade Program & I-74 bridge fund | 50,000 | 50,000 | 50,000 | - | - |
| Relocation assistance I74 | 100,000 | 100,000 | 100,000 | - | - |
| Other unidentified projects | - | - | - | - | - |
| **Total ALL Expenditures** | **150,000** | **150,000** | **500,000** | **350,000** | **-** |
| **Fund Balance June 30** | **277,000** | **1,513,000** | **2,049,000** | **2,585,000** | **3,121,000** |

# *New Downtown Construction*

**DEPARTMENT: POLICE** **SERVICE AREA: PUBLIC SAFETY**

**FUND: GENERAL**

**PROGRAM DESCRIPTION:**

The enforcement of laws and ordinances, prevention of crime and protection of life and property.

**ANALYSIS:**

Make Bettendorf a "Premier Place to Live" by providing for the safety and welfare of the community through response to calls for service, enforcement and preventative patrol, taking into consideration a constantly changing environment.

Provide an effective system for relaying citizen's requests for service to the appropriate personnel.

Conduct follow-up investigations, when appropriate, on crime, and maintain liaison with other law enforcement agencies.

Provide training to ensure professional personnel, enhancing skills of the individuals while meeting the needs of the community.

City Council Targets for Action items include a study of the public safety delivery model.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Donations | 107 | 1,391 | 7,000 | 5,000 |
| Court Fines/Surcharges | 113,366 | 147,381 | 146,000 | 146,000 |
| Miscellaneous Fees & Charges | 10,368 | 9,466 | 40,500 | 10,500 |
| Reimbursements | 5,427 | 4,075 | 5,000 | 5,000 |
| Grants | 81,346 | 125,861 | 120,500 | 123,000 |
| Intergovernmental Revenue | 89,852 | 96,110 | 100,000 | 100,000 |
| General Fund | 6,135,750 | 5,584,265 | 5,675,440 | 5,873,002 |
| **TOTAL REVENUES** | **6,436,216** | **5,968,549** | **6,094,440** | **6,262,502** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 4,212,500 | 3,781,412 | 3,836,267 | 3,930,375 |
| Employee Benefits & Costs | 1,448,986 | 1,403,745 | 1,587,219 | 1,650,720 |
| Staff Development | 49057 | 33373 | 41405 | 41550 |
| Services & Commodities | 725,673 | 721,977 | 629,549 | 639,857 |
| Capital Expenditures | 0 | 28,042 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **6,436,216** | **5,968,549** | **6,094,440** | **6,262,502** |
| **AUTHORIZED POSITIONS:** | | | | |
| Chief of Police | 1.00 | 1.00 | 1.00 | 1.00 |
| Assistant Chief | 0.00 | 1.00 | 1.00 | 1.00 |
| Captain | 2.00 | 1.00 | 2.00 | 2.00 |
| Lieutenant | 5.00 | 5.00 | 5.00 | 4.00 |
| Sergeant | 7.00 | 7.00 | 7.00 | 7.00 |
| Police Officer | 30.00 | 30.00 | 30.00 | 30.00 |
| Communications/Computer Specialist | 8.50 | 0.00 | 0.00 | 0.00 |
| Lead Dispatcher | 1.00 | 0.00 | 0.00 | 0.00 |
| Administrative Assistant | 0.50 | 0.50 | 0.50 | 0.50 |
| Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| Social Worker | 1.00 | 1.00 | 1.00 | 1.00 |
| Crossing Guard | 4.84 | 4.84 | 4.84 | 4.84 |
| Data Entry Clerk | 2.50 | 2.50 | 2.50 | 2.25 |
| Community Service | 1.00 | 1.00 | 1.00 | 1.00 |
| **TOTAL POSITIONS** | **65.34** | **55.84** | **56.84** | **55.59** |

**DEPARTMENT: POLICE** **SERVICE AREA: PUBLIC SAFETY**

**FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

1. Respond to all emergency calls within 3 minutes.
2. Respond to all non-emergency calls within 20 minutes.
3. Enforce laws.
4. Meet the state mandated training requirements.
5. Maintain and enhance the levels fo expertise within the department.
6. Respond to all record requests from the public within 48 hours according to open records law.
7. Educate the public.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. City of Bettendorf population | 33,217 | 33,217 | 33,217 | 33,217 |
| 2. # of calls for service | 40,000 | 40,000 | 40,000 | 40,000 |
| 3. # of cases screened | 4,000 | 4,000 | 4,000 | 4,000 |
| 4. School system population | 6,794 | 6,794 | 6,794 | 6,794 |
| **WORKLOAD:** | | | | |
| 1. # of Group A offenses | 2,000 | 2,000 | 2,000 | 2,000 |
| 2. # of Group B offenses | 500 | 500 | 500 | 500 |
| 3. Investigations conducted | 600 | 600 | 600 | 600 |
| 4. # of children crossing at controlled intersections | 625 | 625 | 625 | 625 |
| 5. # of traffic citations given | 6,000 | 6,000 | 6,000 | 6,000 |
| **PRODUCTIVITY:** | | | | |
| 1. Departmental cost per capita | $193.76 | $179.68 | $183.47 | $188.53 |
| 2. % of traffic stops resulting in enforcement actions | 56% | 56% | 56% | 56% |
| 3. % of calls responded to within 3 minutes | 90% | 90% | 90% | 90% |
| 4. % of cases submitted for prosecution that result in same | 95% | 95% | 95% | 95% |
| **EFFECTIVENESS:** | | | | |
| 1. Crime rate per 1,000 population (Group A) | 54.00 | 55.00 | 56.00 | 57.00 |
| 2. % change in traffic accidents reported | 8% | 8% | 8% | 108% |
| 3. % of citizens surveyed rating Bettendorf's police services as "good" or "excellent" (90% in 2006) | NA | 93% | NA | NA |
| 4. % of citizens surveyed who feel "somewhat" or "very" safe from violent crime (86% in 2006) | NA | 95% | NA | NA |

**DEPARTMENT: FIRE** **SERVICE AREA: PUBLIC SAFETY**

**FUND: GENERAL**

**PROGRAM DESCRIPTION:**

Manage, coordinate, and enhance the performance and quality of services provided by the Prevention, Suppression, EMS, Hazardous Materials, and Training Divisions through planning, writing, and evaluating policies and operational guidelines, allocating resources, budget preparation and implementation, and personnel administration and

**ANALYSIS:**

Provide an efficient, effective emergency medical service and firefighting force while accomplishing all services essential to a professional, progressive, and innovative department; rental, business, and State mandated inspections, preplans, public education, technical training.

All department operations shall be conducted safely and in compliance with OSHA rules and regulations.

Council Targets for Action include studies of fire alternative delivery models and public saftey deliver models. Management agenda items include staffing direction and funding, International Fire/Building Code compliance, as well as succession planning.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund Property Taxes | 2,778,956 | 2,886,803 | 3,285,995 | 3,107,195 |
| Fire District #1 | 41,007 | 42,684 | 42,684 | 42,684 |
| Panorama Park Fire District | 1,895 | 1,951 | 2,073 | 2,073 |
| MABAS | 42,338 | 17,010 | 12,281 | 17,000 |
| Spruce Hills Fire Station Rent | 4,800 | 4,800 | 4,800 | 4,800 |
| Fire Hydrant Installation | 0 | 0 | 0 | 0 |
| Donations | 4,800 | 16,783 | 10,000 | 7,500 |
| Burn permits | 400 | 440 | 500 | 500 |
| Report Copies | 187 | 40 | 100 | 100 |
| HAZMAT Cleanup Charges | 12,226 | 0 | 0 | 0 |
| Medic Attendant Charges | 2,500 | 3,675 | 3,700 | 3,700 |
| Fire NFA Training Funds | 50,346 | 1,033 | 2,000 | 2,000 |
| **TOTAL REVENUES** | **2,939,455** | **2,975,219** | **3,364,133** | **3,187,552** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 1,799,158 | 1,795,707 | 1,807,574 | 1,847,023 |
| Employee Benefits & Costs | 645,743 | 723,984 | 834,839 | 843,869 |
| Staff Development | 22,763 | 25,180 | 41,148 | 38,750 |
| Services & Commodities | 469,291 | 411,085 | 426,872 | 420,923 |
| Capital Expenditures | 0 | 15,588 | 250,000 | 33,287 |
| **TOTAL APPROPRIATIONS** | **2,936,955** | **2,971,544** | **3,360,433** | **3,183,852** |
| **AUTHORIZED POSITIONS:** | | | | |
| Fire Chief | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 0.50 | 0.50 | 0.50 | 0.50 |
| Captain | 1.00 | 1.00 | 1.00 | 1.00 |
| Lieutenant | 3.00 | 3.00 | 3.00 | 3.00 |
| Firefighter | 21.00 | 21.00 | 21.00 | 22.00 |
| **TOTAL POSITIONS** | **26.50** | **26.50** | **26.50** | **27.50** |

**DEPARTMENT: FIRE** **SERVICE AREA: PUBLIC SAFETY**

**FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

1. Provide immediate emergency response with minimum staffing of six on-duty paid personnel.
2. Recruit and maintain qualified volunteer personnel.
3. Fire staffing options evaluation; opening of State Street Fire Station.
4. Conduct three in-house training sessions per month emphasizing progressive recognized fire suppression, technical rescue, emergency medical services, and haz mat operations.
5. Provide Firefighter I and Haz Mat certification. Offer outside speciality trainings and recertifications through MABAS 43, IFSI, Iowa State Fire School, and other fire and EMS service
6. Conduct annual fire/life safety inspections on assembly, business, educational, hotel/apartment, hazardous and City owned occupancies, and all occupancies licensed by State Fire Marshal (i.e., preschools, schools, nursing homes, health care facilities).

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Total population served | 50,345 | 50,345 | 50,345 | 50,346 |
| 2. Total assessed valuation | $2,670,904,026 | $2,734,995,434 | $2,802,773,226 | $2,911,324,449 |
| **WORKLOAD:** | | | | |
| 1. # of regularly scheduled training hours annually | 1,280 | 1,280 | 1,280 | 1,281 |
| 2. # of actual fires | 53 | 66 | 65 | 66 |
| 3. Fire call volume | 933 | 922 | 950 | 951 |
| 4. EMS call volume | 1,888 | 1,904 | 2,000 | 2,001 |
| 5. # of business inspections | 100 | 104 | 110 | 111 |
| **PRODUCTIVITY:** | | | | |
| 1. Departmental cost per capita (net of revenue) | $83.66 | $86.91 | $98.93 | $93.54 |
| 2. % of paid and volunteer membership certified as Firefighter I or II | 100% | 100% | 100% | 100% |
| 3. % of paid and volunteer membership certified as EMT | 86% | 90% | 95% | 95% |
| **EFFECTIVENESS:** | | | | |
| 1. Total value of fire loss | $559,540 | $1,314,530 | $650,000 | $650,001 |
| 2. Insurance Service Office rating | 3 | 3 | 3 | 4 |
| 3. % of citizens surveyed rating fire services as "good" or "excellent" (94% in 2006) | NA | 96% | NA | NA |
| 4. % of citizens surveyed rating EMA services as "good" or "excellent" (no prior data) | NA | 96% | NA | NA |

**PROGRAM NAME: FLOOD CONTROL** **SERVICE AREA: PUBLIC SAFETY**

**DEPARTMENT: PUBLIC WORKS** **FUND: GENERAL**

**PROGRAM DESCRIPTION:**

Maintain thejoint Bettendorf/Corps of Engineers flood control levee and provide assistance to Bettendorf residents outside the levee confines.

**ANALYSIS:**

Repairs and maintenance to the levee floodwalls and equipment are completed in accordance to the annual levee inspection with staff and the Corps of Engineers. The difference in actual expenses and the budget depends on the threat of flooding along the Mississippi River.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund | 98,495 | 125,215 | 49,178 | 34,534 |
| **TOTAL REVENUES** | **98,495** | **125,215** | **49,178** | **34,534** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 16,793 | 26,271 | 19,182 | 0 |
| Employee Benefits & Costs | 4,790 | 7,311 | 6,063 | 5,480 |
| Staff Development | 0 | 0 | 0 | 0 |
| Services & Commodities | 42,260 | 41,074 | 23,933 | 29,054 |
| Capital Expenditures | 34,652 | 50,559 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **98,495** | **125,215** | **49,178** | **34,534** |
| **AUTHORIZED POSITIONS:** | | | | |
| Lead Equipment Operator | 0.50 | 0.50 | 0.50 | 0.50 |
| **TOTAL POSITIONS** | **0.50** | **0.50** | **0.50** | **0.50** |

**PROGRAM NAME: FLOOD CONTROL** **SERVICE AREA: PUBLIC SAFETY**

**DEPARTMENT: PUBLIC WORKS** **FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

1. Maintain all facilities at a level required by the Corps of Engineers, as a result of the required semi-annual inspections.
2. Contract chemical spraying for vegetation control on the Rip Rap Levee.
3. Contract "Animal Control" trapping, to prevent damage to the levee from the result of burrowing animals.
4. Maintenance records to be documented periodically by staff on all mechanical pumps, 21st and 35th street pumping stations.
5. React in a timely manner in the event of a flood.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Miles of Mississippi River levee to maintain | 3.5 | 3.5 | 3.5 | 3.5 |
| 2. # of flood control stations to maintain | 2 | 2 | 2 | 2 |
| 3. # sections folding floodwall to maintain | 12 | 12 | 12 | 12 |
| 4. Feet of Duck Creek floodwall to maintain | 1,300 | 1,300 | 1,300 | 1,300 |
| **WORKLOAD:** | | | | |
| 1. # hours spent maintaining Mississippi River levee | 300 | 300 | 300 | 300 |
| 2. Hours spent maintaining flood control stations | 200 | 200 | 200 | 200 |
| 3. Hours spent maintaining folding floodwall including removable wall | 200 | 200 | 200 | 200 |
| 4. Hours spent maintaining Duck Creek floodwall | 10 | 10 | 10 | 10 |
| **PRODUCTIVITY:** | | | | |
| 1. Program cost per capita | $2.97 | $3.77 | $1.48 | $1.04 |
| **EFFECTIVENESS:** | | | | |
| 1. Semi-annual review from Corps of Engineers completed | Yes | Yes | Yes | Yes |
| 2. Condition of levy - rating from Corps of Engineers | Acceptable | Minimally acceptable | Minimally acceptable | Minimally acceptable |

**DEPARTMENT: LIBRARY** **SERVICE AREA: CULTURE & RECREATION**

**FUND: GENERAL**

**PROGRAM DESCRIPTION:**

Manage the library's human, physical and financial resources in accordance with the Board of Trustees policy.

**ANALYSIS:**

The Library offers materials for checkout in various formats, programs and events for all ages. Library staff provide for efficient lending and retrieval of materials, as well as acquiring and preparing materials for patron use. Major initiatives for FY13 will be to continue working with other area libraries in the new library consortium (RiverShare) and beginning the planning of a major renovation to the Public Service areas on the first floor.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Refunds & Reimbursements | 0 | 387 | 2,500 | 2,500 |
| Library Fines | 29,521 | 30,019 | 32,000 | 32,000 |
| General Fund | 2,300,968 | 2,390,580 | 2,539,183 | 2,692,983 |
| **TOTAL REVENUES** | **2,330,489** | **2,420,986** | **2,573,683** | **2,727,483** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 1,343,157 | 1,402,346 | 1,438,660 | 1,580,824 |
| Employee Benefits & Costs | 442,391 | 448,698 | 504,587 | 520,077 |
| Staff Development | 19,922 | 15,395 | 24,360 | 24,360 |
| Services & Commodities | 228,185 | 242,235 | 278,148 | 257,897 |
| Capital Expenditures | 296,834 | 312,312 | 327,928 | 344,325 |
| **TOTAL APPROPRIATIONS** | **2,330,489** | **2,420,986** | **2,573,683** | **2,727,483** |
| **AUTHORIZED POSITIONS:** | | | | |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| Adult IS Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Children's Aide | 1.52 | 1.90 | 1.90 | 1.52 |
| Circulation Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Director | 1.00 | 1.00 | 1.00 | 1.00 |
| Lead Library Assisstant | 1.00 | 1.00 | 1.00 | 1.00 |
| Lead Library Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| Librarian | 5.00 | 5.00 | 5.00 | 6.00 |
| Library Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| Library Clerk | 10.61 | 10.22 | 10.22 | 10.22 |
| Maintenance Page | 0.76 | 0.76 | 0.76 | 0.76 |
| Manager | 2.00 | 2.00 | 2.00 | 2.00 |
| Page | 3.73 | 3.87 | 3.87 | 4.26 |
| Receptionist | 0.00 | 0.00 | 0.00 | 0.00 |
| Special Projects Librarian | 0.10 | 0.10 | 0.10 | 0.10 |
| Substitute Information Librarian | 0.30 | 0.30 | 0.30 | 0.30 |
| Youth Services Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| **TOTAL POSITIONS** | **32.02** | **32.15** | **32.15** | **33.16** |

**DEPARTMENT: LIBRARY** **SERVICE AREA: CULTURE & RECREATION**

**FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

Increase event attendance by increased marketing.
Train staff and the public on changes to the integrated library system after upgrade is completed.
Work with designer and Betterndorf Library Foundation to begin planning on space redesign.
Continue expanding use of online Library resources
Expand our role as leaders in the consortium as a way to save money and work more efficiently.
Continue to maintain the Library collection for optimum use
Investigate new event/meeting room registration software.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| Bettendorf population | 33,217 | 33,217 | 33,217 | 33,217 |
| Hearing and visually impaired population | 930 | 930 | 930 | 930 |
| Bettendorf / Pleasant Valley school enrollment | 8,071 | 8,722 | 8,100 | 8,100 |
| **WORKLOAD:** | | | | |
| # of registered borrowers | 23,000 | 22,608 | 24,000 | 24,000 |
| Patron count | 374,000 | 374,024 | 374,000 | 374,000 |
| Size of collection | 210,000 | 201,699 | 210,000 | 210,000 |
| # of objectives to be met (Action Plan) | 14 | 5 | 14 | 14 |
| Outreach visits | 250 | 198 | 250 | 250 |
| # of programs to be publicized and funded | 800 | 870 | 800 | 800 |
| Hours spent fundraising | 200 | 200 | 200 | 200 |
| Hours open per week | 68 | 69 | 68 | 68 |
| **PRODUCTIVITY:** | | | | |
| # of materials circulated | 582,223 | 602,521 | 600,000 | 600,000 |
| New cards issued | 3,072 | 2,988 | 3,000 | 3,000 |
| $ raised through Friends, Library Fund, Grants | $100,000 | $75,592 | $150,000 | $150,000 |
| Total program attendance | 11,000 | 19,950 | 15,000 | 15,000 |
| **EFFECTIVENESS:** | | | | |
| % of population as registered borrower | 66% | 68% | 75% | 75% |
| Circulation per capita | 18 | 18 | 18 | 18 |
| Turnover rate of materials | 2.8 | 4.6 | 2.9 | 2.9 |
| % of materials checked out by patrons | 44% | 44% | 44% | 44% |

**DEPARTMENT: PARKS & RECREATION** **SERVICE AREA: CULTURE & RECREATION**

**FUND: GENERAL FUND**

**PROGRAM DESCRIPTION:**

Under the direction of the Park Board, City Council and city administration, staff implements and reviews goals and policies, performs accounting and budget preparation, monitors functions and coordinates with outside agencies and departments to provide the Bettendorf community with parks and recreation programs and facilities of the highest quality.

**ANALYSIS:**

Special efforts to secure alternative funds through grants and foundations will continue in FY 12/13.

Significant time will be spent coordinating Community Improvement Program projects including: Riverfront Trail to Harbor Drive, Crow Creek Recreation Trail from Crow Creek Park to Middle Road and 53rd Avenue to Field Sike Drive, Forest Grove Park development and the dredging of Middle Park Lagoon.

Council Targets for Action requiring attention include: Enterprise fund framework and performance standards, Community/Recreation & Aquatic center plan & funding, winter recreation assessment & plan, Forest Grove Park development, and Youth Sports Complex plan & funding.

The Parks Maintenance division continues to seek efficiencies in the maintenance schedule. Additional oversight and orientation will be necessary due to the retirement of the Park Maintenance Manager in November.

Demand for athletic programming remains strong and summer recreation programs continue to grow. Staff will seek sponsorship opportunities and consider fee changes in an effort to reduce tax based support for the programming.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund & Transfers-in | 1,280,390 | 1,399,456 | 1,500,728 | 1,549,849 |
| Recreation Program Fees | 199,225 | 201,623 | 229,710 | 225,900 |
| Community Center Fees | 66,277 | 71,423 | 76,500 | 76,000 |
| 4th of July | | 40,402 | 57,008 | 57,008 |
| Grants, donations, etc. | 15,526 | 12,915 | 11,280 | 9,500 |
| **TOTAL REVENUES** | **1,561,418** | **1,725,819** | **1,875,226** | **1,918,257** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 898,103 | 887,706 | 908,257 | 955,532 |
| Employee Benefits & Costs | 184,224 | 185,751 | 198,307 | 200,869 |
| Staff Development | 14,056 | 12,510 | 14,975 | 15,550 |
| Services & Commodities | 454,266 | 639,852 | 714,447 | 730,306 |
| Capital Expenditures | 10,769 | 0 | 39,240 | 16,000 |
| **TOTAL APPROPRIATIONS** | **1,561,418** | **1,725,819** | **1,875,226** | **1,918,257** |
| **AUTHORIZED POSITIONS:** | | | | |
| Park Board Officials (Elected) | 5.00 | 5.00 | 5.00 | 5.00 |
| Parks & Recreation Director | 0.68 | 0.68 | 0.68 | 0.68 |
| Assistant Parks & Recreation Director | 0.25 | 0.25 | 0.00 | 0.00 |
| Administrative Assistant | 0.70 | 0.70 | 0.70 | 0.70 |
| Clerk | 0.50 | 0.50 | 0.50 | 0.50 |
| Parks Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Construction Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| Lead Equipment Operator | 1.00 | 1.00 | 1.00 | 1.00 |
| Equipment Operator | 2.00 | 2.00 | 2.00 | 2.00 |
| Park Ambassador | 0.35 | 0.35 | 0.35 | 0.35 |
| Recreation Supervisor | 0.55 | 0.55 | 0.55 | 0.55 |
| Building Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Band Director | 0.12 | 0.12 | 0.12 | 0.12 |
| Accountant (Finance) | 0.20 | 0.20 | 0.20 | 0.20 |
| **TOTAL POSITIONS** | **14.03** | **14.03** | **13.78** | **13.78** |
| Contracted Part time FTE | 19.40 | 15.00 | 15.00 | 15.00 |

**DEPARTMENT: PARKS & RECREATION** **SERVICE AREA: CULTURE & RECREATION**

**FUND: GENERAL FUND**

**PERFORMANCE OBJECTIVES:**

1. To provide an annual review and implementation of the master plan and CIP.
2. To seek alternative funding sources that will enhance program and facility development.
3. To complete the Forest Grove park site master plan and begin implementation.
4. To maintain an effective maintenance schedule of all parks and recreation facilities and other city properties that meet the demands of the community.
5. To provide recreation and leisure activities for all ages and abilities.
6. To provide parks and recreation opportunities of the highest quality while holding the per capita tax based support at or under $1.00
7. To utilize various methods to better communicate recreation and leisure time opportunities to the community.
8. To oversee completion of Crow Creek Recreation Trail Phases 2 and 3, Middle Park Lagoon dredging, Veteran's Memorial Park playground, and various other projects.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Bettendorf Population (US Census) | 33,217 | 33,217 | 33,217 | 33,217 |
| 2. Total attendance in Recreation programs, special events, and Community Center rentals | 229,072 | 230,000 | 230,000 | 230,000 |
| **WORKLOAD:** | | | | |
| 1. # of grant applications submitted | 8 | 8 | 8 | 8 |
| 2. # of CIP projects coordinated | 9 | 23 | 18 | 18 |
| 3. Developed acres of park land and City property maintaine | 585 | 585 | 585 | 585 |
| 4. # of recreation programs offered | 23 | 24 | 24 | 24 |
| 5. # of athletic league teams | 316 | 353 | 353 | 353 |
| 6. # of special events | 15 | 17 | 17 | 17 |
| **PRODUCTIVITY:** | | | | |
| 1. Parks Maintenance costs per acre maintained | $1,550 | $1,584 | $1,741 | $1,819 |
| 2. Recreation program and special events cost (net of revenue) per participant attendance | $0.92 | $0.93 | $0.81 | $0.77 |
| 3. Tax based support per capita | $38.55 | $42.13 | $45.18 | $46.66 |
| 4. CIP expenditures | $ 3,916,828 | $ 1,198,322 | $ 4,066,728 | $ 2,614,000 |
| 5. % of tax based support for recreation program | 43.10% | 45.70% | 38.29% | 40.53% |
| **EFFECTIVENESS:** | | | | |
| 1. # of CIP projects completed | 4 | 12 | 15 | 16 |
| 2. % of citizens surveyed rating Bettendorf parks as good or excellent (94% in 2006) | NA | 96% | NA | NA |
| 3. % of citizens surveyed rating Bettendorf recreation programs as good or excellent (86% in 2006) | NA | 90% | NA | NA |
| 4. % of citizens surveyed who have visited a park in the last 12 months | NA | 95% | 95% | 95% |
| 5. % of citizens surveyed who have participated in a recreation program or activity in the last 12 months. | NA | 55% | 55% | 55% |

**DEPARTMENT: COMMUNITY DEVELOPMENT** | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

**FUND: GENERAL**

**PROGRAM DESCRIPTION:**

To manage and provide administrative direction and support to the Comunity Development Department, including Building Inspection, Section 8 Rental Assistance, Code Enforcement, and Traffic Control Divisions. Provide support to the Board of Adjustment, Planning and Zoning Commission, and City Council on long- and short-range planning issues.

**ANALYSIS:**

The department continues to process large volumes of work. Our residential and light commercial development remain steady or slightly ahead of last year. We remain dedicated to providing superior customer service by staying focused on the core belie fs which includes a prompt and accurate response to all issues. Multi-family development remains a strong focus in the City with the commencement of construction on a 316-unit gated rental community. Bettendorf High School is constructing a new fine arts auditorium as well as a new administration center. Construction of two new lending institutions is slated to begin this year as well as a new CVS Pharmacy. The new McDonalds restaurant on 53rd Avenue is nearing comletion. Several new residential subdivisions a re currently being developed. The downtown LED lighting project has recently been completed, and Phase II of the Downtown Streetscape Project is completed. Our consultant is in the final stages of completing the Transportation component of the Comprehensive Plan. Other Council Agenda items include: Downtown Vision and Plan Update, Downtown Plaza Development, and High Speed Internet Service Direction.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund | 398,317 | 548,080 | 402,081 | 459,805 |
| Building Permits | 356,280 | 378,473 | 375,000 | 375,000 |
| Electrical Permits | 47,271 | 24,862 | 40,000 | 35,000 |
| Mechanical Permits | 69,513 | 52,941 | 85,000 | 65,000 |
| Plumbing Permits | 67,728 | 39,754 | 75,000 | 65,000 |
| **TOTAL REVENUES** | **939,109** | **1,044,110** | **977,081** | **999,805** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 648,782 | 654,652 | 647,216 | 686,069 |
| Employee Benefits & Costs | 200,286 | 198,612 | 218,420 | 211,381 |
| Staff Development | 2,943 | 4,042 | 11,850 | 11,850 |
| Services & Commodities | 87,098 | 186,804 | 99,595 | 90,505 |
| Capital Expenditures | | | | |
| **TOTAL APPROPRIATIONS** | **939,109** | **1,044,110** | **977,081** | **999,805** |
| **AUTHORIZED POSITIONS:** | | | | |
| Community Development Director | 1.00 | 1.00 | 1.00 | 1.00 |
| Secretary | 2.00 | 2.00 | 2.00 | 2.00 |
| City Planner | 2.00 | 2.00 | 2.00 | 2.00 |
| Senior Building Inspector | 1.00 | 1.00 | 1.00 | 1.00 |
| Building Inspector | 1.00 | 1.00 | 1.00 | 1.00 |
| Plumbing/Heating Inspector | 1.00 | 1.00 | 1.00 | 1.00 |
| City Electrician | 0.50 | 0.50 | 0.00 | 0.00 |
| Building Permit Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| Contracted Code Enforcement Officer | 2.00 | 2.00 | 2.00 | 1.50 |
| Contracted Code Enforcement Administrative Assistant | 1.00 | 0.00 | 0.00 | 0.00 |
| **TOTAL POSITIONS** | **12.50** | **11.50** | **11.00** | **10.50** |

**DEPARTMENT: COMMUNITY DEVELOPMENT** **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

**FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

1. Continue implementation of the code enforcement program.
2. Zoning ordinance changes.
3. To provide staff support, assistance, and coordination among the three divisions.
4. To process payroll accounts, requisitions, employee evaluations for 12 employees.
5. To provide direction to move projects and work forward through weekly meetings.
6. To prepare council agenda material by established deadline.
7. To develop annual budget, staffing needs, and programs.
8. To provide coordination of long-range planning.
9. More retail, services, and quality jobs in Bettendorf.
10. Orderly growth and quality development.
11. Devils Glen Road and 53rd Avenue development.
12. 18th Street and 53rd Avenue development.
13. Kimberly Road corridor redevelopment.
14. U S 67 industrial development.
15. Streetscape Master Plan Downtown.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Bettendorf Population | 31,275 | 33,217 | 33,217 | 33,217 |
| 2. Bettendorf Households (approx.) | 12,000 | 12,000 | 12,000 | 12,300 |
| 3. Authorized personnel (FTEs) | 12.50 | 11.50 | 11.00 | 10.50 |
| 4. # of organizations requiring liaison and coordination | 15 | 15 | 15 | 15 |
| **WORKLOAD:** | | | | |
| 1. # of agenda items prepared for Council action | Avg. 6/meeting | Avg. 6/meeting | Avg. 6/meeting | Avg. 6/meeting |
| 2. Requests for planning information | 36/day | 36/day | 36/day | 36/day |
| 3. Development applications | 105 | 105 | 105 | 106 |
| 4. Requests for inspections | 6,200 | 6,200 | 6,200 | 6,201 |
| 5. Permit applications | 3,200 | 3,200 | 3,200 | 3,201 |
| **PRODUCTIVITY:** | | | | |
| 1. # of agenda items acted on by Council | 6/meeting | 6/meeting | 6/meeting | 6/meeting |
| 2. Cost per plan review | $551 | $551 | $551 | $552 |
| 3. Code enforcement actions resolved | 675 | 725 | 1044 | 1045 |
| 4. Inspections completed | 6,200 | 6,200 | 6,200 | 6,201 |
| 5. Permits Issued | 3,200 | 3,200 | 3,200 | 3,201 |
| **EFFECTIVENESS:** | | | | |
| 1. % of total budget dollars expended | 99% | 99% | 99% | 99% |
| 2. % of information requests handled within two days | 98% | 98% | 98% | 98% |
| 3. Average time from plan submission to completion of review | 31 days | 32 days | 33 days | 33 days |
| 4. % of commercial/industrial permits issued within 10 days of application | 90% | 90% | 90% | 90% |
| 5. % of residential building permits isssued within 72 hours of application | 98% | 98% | 98% | 98% |

**DEPARTMENT: ECONOMIC DEVELOPMENT** | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
**FUND: ECONOMIC DEVELOPMENT**

**PROGRAM DESCRIPTION:**

Develop and implement marketing and sales programs and work with prospective and existing firms to encourage their location or expansion within the City of Bettendorf. To give special emphasis to the Riverfront-Downtown, Kimberly Road and the I-80 and Middle Road Corridors.

**ANALYSIS:**

The continued infrastructure extension and other preparatory development and sale of I-80 and Middle Road and the rejuvenation of the downtown/riverfront corridor are top priorities of the Mayor and City Council. Management issues facing the department include TIF policy changes mandated by the State of Iowa. The Economic Development Department has partial or full responsibilities in these initiatives along with the overall marketing of Bettendorf, the location/landing of prospects, assemblage of properties to market and business sector liaison for the Bettendorf Development Corporation.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Interest/Use of Money | 4,676 | 100 | 0 | 0 |
| Miscellaneous Revenue | 0 | 0 | 0 | 0 |
| Sale of Ground | 0 | 0 | 0 | 0 |
| Loan Repayments | 0 | 0 | 0 | 0 |
| Transfers-In from Gaming Revenue | 169,227 | 192,440 | 188,065 | 205,702 |
| **TOTAL REVENUES** | **173,903** | **192,540** | **188,065** | **205,702** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 125,890 | 127,908 | 128,200 | 134,602 |
| Employee Benefits & Costs | 32,084 | 32,686 | 35,811 | 36,051 |
| Staff Development | 1,757 | 1,314 | 5,400 | 5,400 |
| Services & Commodities | 14,462 | 23,540 | 18,654 | 28,625 |
| Capital Expenditures/Land Acquisition | | | | |
| Loans (RLF Origination)/Other | | | | |
| Transfers Out | | | | |
| **TOTAL APPROPRIATIONS** | **174,193** | **185,448** | **188,065** | **204,678** |
| **AUTHORIZED POSITIONS:** | | | | |
| Economic Development Director | 1.00 | 1.00 | 1.00 | 1.00 |
| Executive Secretary | 0.10 | 0.10 | 0.10 | 0.10 |
| **TOTAL POSITIONS** | **1.10** | **1.10** | **1.10** | **1.10** |

**PROGRAM NAME: ECONOMIC DEVELOPMENT** | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
**DEPARTMENT: COMMUNITY DEVELOPMENT** | **FUND: ECONOMIC DEVELOPMENT**

**PERFORMANCE OBJECTIVES:**

1. To implement the Economic Development Strategy and Policy Direction.
2. Business Retention: Participate in the Quad City Chamber Business Connection Program
3. Participate in the QC First & State of Iowa Sales Trips
4. Determine, then begin the next major development/redevelopment project for the Downtown Riverfront Corridor.
5. Work with the QC First, IEDA and the BDC to attract prospects to Bettendorf through the Bettendorf Marketing Plan.
6. Bring 10 new businesses and 300 new jobs to Bettendorf over the next 5 years.
7. Develop 10 assistance package proposals per year that hopefully attract prospects to the City.
8. Provide "one stop" shopping for firms wishing to locate or expand in Bettendorf.
9. Market the city-owned property within the I-80 and Middle Road Corridor.
10. Undertake Bett. Dvlp. Corp. and Bett. Area Council long range planning process.
11. Assist with an Annexation Study including developing a strategy and action plan.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. # of industrial prospect inquiries received | 5 | 5 | 5 | 5 |
| 2. # of commercial prospect inquiries received | 10 | 10 | 10 | 10 |
| 3. # of requests for economic development loans and grants received | 10 | 10 | 10 | 10 |
| 4. # of economic development urban renewal districts | 6 | 6 | 6 | 7 |
| 5. Total # of acres of land owned by the City - available for development | 22 | 22 | 22 | 22 |
| 6. Store fronts in commercial corridor needing improvement | 12 | 12 | 12 | 12 |
| **WORKLOAD:** | | | | |
| 1. # of economic development meetings attended | 50 | 50 | 50 | 50 |
| 2. # of presentations made | 50 | 50 | 50 | 50 |
| 3. # of prospects sent proposals | 35 | 35 | 35 | 35 |
| 4. # of grant and loan applications prepared | 2 | 2 | 2 | 2 |
| 5. # new economic development loans and grants approved | 3 | 3 | 3 | 3 |
| 6. Total # of economic development loans outstanding | 0 | 0 | 0 | 0 |
| **PRODUCTIVITY:** | | | | |
| 1. Program cost per capita (Operating) | $5.24 | $5.58 | $5.66 | $6.16 |
| **EFFECTIVENESS:** | | | | |
| 1. # of new jobs created in Bettendorf | 90 | 100 | 100 | 100 |
| 2. Commercial/Industrial property tax base increase over last year | $7M | $8M | $28M | $14M |
| 3. Total $ of economic development loans outstanding | $0 | $0 | $0 | $0 |
| 5. Total of Economic Development Accounts Receivable | $0 | $0 | $0 | $0 |

**PROGRAM NAME: MAYOR & COUNCIL** | **SERVICE AREA: GENERAL GOVERNMENT**

**DEPARTMENT: CITY ADMINISTRATION** | **FUND: GENERAL**

**PROGRAM DESCRIPTION:**

To provide policy direction and leadership, on behalf of the citizens, to the City government function. To serve as a City liaison between a variety of committees, boards, commissions and citizen groups on community issues.

**ANALYSIS:**

FY 2012/2013 expenditures are budgeted to increase about 2-3%.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund | 488,597 | 469,049 | 514,466 | 521,570 |
| **TOTAL REVENUES** | **488,597** | **469,049** | **514,466** | **521,570** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 68,668 | 69,341 | 72,490 | 72,164 |
| Employee Benefits & Costs | 8,822 | 9,027 | 9,607 | 9,961 |
| Staff Development | 37,284 | 21,162 | 27,500 | 25,500 |
| Services & Commodities | 373,823 | 369,519 | 404,869 | 413,945 |
| Capital Expenditures | | | | |
| **TOTAL APPROPRIATIONS** | **488,597** | **469,049** | **514,466** | **521,570** |
| **AUTHORIZED POSITIONS:** | | | | |
| Mayor | 1.00 | 1.00 | 1.00 | 1.00 |
| Ward Aldermen | 5.00 | 5.00 | 5.00 | 5.00 |
| At-Large Aldermen | 2.00 | 2.00 | 2.00 | 2.00 |
| Administrative Assistant | 0.20 | 0.20 | 0.20 | 0.20 |
| **TOTAL POSITIONS** | **8.20** | **8.20** | **8.20** | **8.20** |

**PROGRAM NAME: MAYOR & COUNCIL** | **SERVICE AREA: GENERAL GOVERNMENT**

**DEPARTMENT: CITY ADMINISTRATION** | **FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

Mayor & Council Action Agenda - 2013

Overall Enterprise Fund: Framework & Performance Standard
Downtown Vision and Plan Update
Opportunity Properties for Redevelopment
Community/Recreation & Aquatic Center Plan & Funding
Winter Recreation Assessment and Plan
City Event and Festival
Debt Policy
Storm Water Ordinance
I-74 Industrial/Technology Park Development
Gateway Beautification
Downtown Plaza Development
Downtown Development Incentive Direction
Annexation Strategy
Transportation Element of Comprehensive Plan
High Speed Internet Service Direction & City Role
Forest Grove Park Development
Yough Sports Complex Plan & Funding
Cool Cities Initiative
Fire Alternative Delivery Models (Short-Term)
Green Initiative (Within City Operations)
Public Safety Alternative Devliery Model (Long-Term)
Bettendorf Area Council Organization

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Population served | 33,217 | 33,217 | 33,217 | 33,217 |
| 2. # of registered voters | 21,621 | 21,621 | 21,621 | 21,621 |
| 3. Council meetings scheduled | 60 | 60 | 60 | 60 |
| 4. Requests for liaison: boards, commissions, committees | 10 | 10 | 10 | 10 |
| 5. # of adopted target issues | 15 | 10 | 10 | 10 |
| 6. # of outside agencies requesting financial support from | 9 | 9 | 9 | 9 |
| **WORKLOAD:** | | | | |
| 1. # of Council meetings, excluding special Council meeting | 60 | 60 | 60 | 60 |
| 2. # of resolutions deliberated | 332 | 299 | 299 | 299 |
| 3. # of ordinances deliberated | 19 | 32 | 32 | 32 |
| 4. Total hours spent on boards, commissions, committees | 120 | 120 | 120 | 120 |
| 5. Formal agenda items considered | 700 | 700 | 700 | 700 |
| 6. # of annual budget issues discussed | 20 | 20 | 20 | 22 |
| 7. # of budget programs reviewed | 79 | 79 | 79 | 79 |
| 8. # of outside agencies obtaining financial support from C | 9 | 9 | 9 | 9 |
| **PRODUCTIVITY:** | | | | |
| 1. Program cost per citizen | $14.71 | $14.12 | $15.49 | $15.70 |
| 2. Program expenditures as a % of total City expenditures | 0.65% | 0.58% | 0.68% | 0.72% |
| 3. # of CIP projects adopted | 107 | 153 | 92 | 92 |
| **EFFECTIVENESS:** | | | | |
| 1. # of resolutions adopted | 332 | 294 | 294 | 294 |
| 2. # of ordinances adopted | 19 | 30 | 30 | 30 |
| 3. Average # of citizens attending Council meetings | 30 | 30 | 30 | 25 |
| 4. CIP projects completed/work in progress | 60% | 60% | 60% | 65% |
| 5. # of targets assigned/completed | 11 | 6 | 7 | 11 |

**DEPARTMENT: CITY ADMINISTRATION & CITY CLERK** **SERVICE AREA: GENERAL GOVERNMENT**

**FUND: GENERAL**

**PROGRAM DESCRIPTION:**

Principal advisor to the Mayor/City Council in matters relating to overall City government operations. To provide professional leadership in the administration and execution of policies and objectives formulated by City Council. Develop and recommend alternative solutions to community problems for Council consideration. To develop employees potential to solve problems and enable them to make informed decisions that result in improved services that will enhance the quality of life for our citizens.

**ANALYSIS:**

FY 2012/13 expenditures are budgeted to increase about 3% over FY 2011/12, in line with adopted increases for personnel costs.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund | 250,362 | 246,915 | 278,275 | 283,264 |
| Cigarette Permits | 2,425 | 2,500 | 2,500 | 2,600 |
| Beer & Liquor Licenses | 39,830 | 40,000 | 40,000 | 40,000 |
| Business Licenses | 34,545 | 35,000 | 35,000 | 30,000 |
| **TOTAL REVENUES** | **327,162** | **324,415** | **355,775** | **355,864** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 193,425 | 196,438 | 206,500 | 210,503 |
| Employee Benefits & Costs | 57,862 | 58,946 | 57,293 | 58,263 |
| Staff Development | 21,842 | 16,392 | 18,650 | 18,650 |
| Services & Commodities | 54,033 | 52,639 | 73,332 | 68,448 |
| Capital Expenditures | | | | |
| **TOTAL APPROPRIATIONS** | **327,162** | **324,415** | **355,775** | **355,864** |
| **AUTHORIZED POSITIONS:** | | | | |
| City Administrator | 0.94 | 0.94 | 0.94 | 0.94 |
| Administrative Assistant | 0.70 | 0.70 | 0.70 | 0.70 |
| **TOTAL POSITIONS** | **1.64** | **1.64** | **1.64** | **1.64** |

**DEPARTMENT: CITY ADMINISTRATION & CITY CLERK** | **SERVICE AREA: GENERAL GOVERNMENT**

**FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

Overall Enterprise Fund: Framework & Performance Standard
Downtown Vision and Plan Update
Opportunity Properties for Redevelopment
Community/Recreation & Aquatic Center Plan & Funding
Winter Recreation Assessment and Plan
City Event and Festival
Debt Policy
Storm Water Ordinance
I-74 Industrial/Technology Park Development
Gateway Beautification
Downtown Plaza Development
Downtown Development Incentive Direction
Annexation Strategy
Transportation Element of Comprehensive Plan
High Speed Internet Service Direction & City Role
Forest Grove Park Development
Yough Sports Complex Plan & Funding
Cool Cities Initiative
Fire Alternative Delivery Models (Short-Term)
Green Initiative (Within City Operations)
Public Safety Alternative Devliery Model (Long-Term)
Bettendorf Area Council Organization

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. City of Bettendorf Population | 33,217 | 33,217 | 33,217 | 33,217 |
| 2. # of City departments | 11 | 11 | 11 | 11 |
| 3. # Value of City Budget, net of transfers | $ 74,962,958 | $ 81,032,638 | $ 76,197,619 | $ 72,810,542 |
| 4. # of Council meetings requiring roll call | 49 | 49 | 49 | 45 |
| **WORKLOAD:** | | | | |
| 1. # of Target Agenda issues | 18 | 20 | 13 | 22 |
| 2. # Individual contacts with Mayor and Council | 1,000 | 1,000 | 1,000 | 1,001 |
| 3. # Cigarette, beer, liqour permit requests | 200 | 150 | 150 | 150 |
| 4. # Information requests | 1,200 | 1,200 | 1,200 | 1,200 |
| **PRODUCTIVITY:** | | | | |
| 1. # of formal agenda items compiled for Council | 800 | 800 | 800 | 400 |
| 2. # of Public Hearings held | 78 | 68 | 68 | 55 |
| 3. # of new and/or revised ordinances published | 55 | 19 | 19 | 15 |
| 4. # of beer, liqour & cigarette licenses processed | 62 | 52 | 52 | 193 |
| 5. # of business licenses issued | 383 | 200 | 200 | 400 |
| **EFFECTIVENESS:** | | | | |
| 1. % of target issues accomplished | 80% | 70% | 70% | 70% |
| 2. City's Bond Rating | Aa1 | Aa1 | Aa1 | Aa1 |
| 3. % of citizens surveyed rating the overall quality of life in Bettendorf as good or excellent | NA | 95% | 95% | 96 96% |
| 4. % of citizens surveyed rating the value of services for the taxes paid to Bettendorf as good or excellent | NA | 77% | 80% | 76% |
| 5. % of citizens surveyed rating their overall impression of city employees as good or excellent | NA | 86% | 88% | 83% |

**DEPARTMENT: FINANCE** **SERVICE AREA: GENERAL GOVERNMENT**

**FUND: GENERAL**

**PROGRAM DESCRIPTION:**

To coordinate and administer all City financial services including accounting and payroll, budgeting, purchasing and fixed assets, information processing, and customer service billing and collection. To provide sound financial advice to the City Administrator, Mayor, City Council and all department heads; to establish and implement financial policies and procedures; to issue and monitor the City's debt, to demonstrate sound cash management skills while prudently investing idle City funds; to coordinate special projects with the City's financial advisors and bond council; to provide "hands-on" management support to finance divisions. The office is directly responsible for budget preparation, financial reporting, and analysis. Responsible for the recording, auditing, processing and reporting of all financial transactions for the City including receipts, disbursements, payables, payroll, purchase orders and journal entries. To monitor compliance with internal accounting and budgeting controls while meeting fiduciary responsibilities. To oversee the City's annual audit. To provide competititve and timely purchase of quality goods, materials and equipment and services from responsive and responsible vendors. To effectively manage all additions an deletions to the City's capital assets and maintain a comprehensive capital asset listing for insurance and audit purposes.

**ANALYSIS:**

The continuing objective of the Finance Department is to maximize the use of technology to improve the effectiveness and efficiency of accounting procedures city wide. We will be implementing several various finance on adopting a plan for purchasing cards for specific employees throughout the City. This process will require a commitment from staff throughout the organization and also add additional training city wide.

The primary objectives of the department will be to continue to provide accurate and timely financial statements and assistance to all city departments and city management; enhanced training to all of our computer users; maximizing the City's GIS system capabilities; and strengthening our internal control procedures. Continuing compliance with new pronouncements from GASB will be another major objective for the department.

The department will continue to prudently invest idle City funds and will strive to maximize interest revenue as interest rates fluctuate in the current market.

The department is very proud to have received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for the eighteenth year in a row and the Distinguished Budget Award since FY 1994/95. We were also very pleased to have our bond rating increased in May 2010 from Aa2 to Aa1 and confirmed again in 2011 and 2012.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund | 808,377 | 718,257 | 904,728 | 784,241 |
| **TOTAL REVENUES** | **808,377** | **718,257** | **904,728** | **784,241** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 407,894 | 417,758 | 438,100 | 450,767 |
| Employee Benefits & Costs | 128,779 | 131,589 | 142,720 | 142,325 |
| Staff Development | 6,153 | 7,006 | 18,600 | 15,100 |
| Services & Commodities | 148,610 | 150,590 | 160,308 | 161,049 |
| Debt Service | 116,941 | 11,314 | 145,000 | 15,000 |
| **TOTAL APPROPRIATIONS** | **808,377** | **718,257** | **904,728** | **784,241** |
| **AUTHORIZED POSITIONS:** | | | | |
| Finance Director | 0.85 | 0.85 | 0.85 | 0.85 |
| Manager of Accounting | 0.83 | 0.83 | 0.83 | 0.83 |
| Accountant | 1.53 | 1.53 | 1.53 | 1.53 |
| Account Clerk | 1.83 | 1.83 | 1.83 | 1.83 |
| Clerk | 0.50 | 0.50 | 0.50 | 0.50 |
| Secretary | 0.15 | 0.15 | 0.15 | 0.15 |
| **TOTAL POSITIONS** | **5.685** | **5.685** | **5.685** | **5.685** |

**DEPARTMENT: FINANCE** **SERVICE AREA: GENERAL GOVERNMENT**

**FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

1. To submit and receive the Certificate of Achievement Award for Excellence in Financial Reporting from GFOA for FY ended 6/30/11
2. To submit and receive the Distinguished Budget Award from GFOA for the FY 2012/13 Budget Book.
3. To distribute monthyly financial reports within 60 days of month end.
4. To maintain departmental cost per capita below $24.60.
5. To budget total City expenditures within 3% +/- of actual, and to budget total City revenues withing 3% +/- of actual.
6. Compile a comprehensive purchasing policy and procedure man ual for Council's review and adoption.
7. Coordinate the asset disposal policy & procedure.
8. implement the issuance of purchase orders through e-mail whenever possible.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Authorized personnel (FTE's), including IT division | 12.00 | 12.00 | 12.00 | 12.00 |
| 2. Departmental budget - general fund only | $808,377 | $718,257 | $904,728 | $784,241 |
| 3. City of Bettendorf population | 33,217 | 33,217 | 33,217 | 33,217 |
| 4. Total City budget including transfers: revenues | $94,158,299 | $85,069,964 | $90,705,962 | $78,477,506 |
| 5. Total City budget including transfers: expenditures | $92,546,633 | $91,884,365 | $89,003,552 | $80,881,952 |
| 6. # of funds budgeted and monitored | 58 | 55 | 53 | 53 |
| 7. $ value of Adopted CIP Plan - all funds | $27,477,479 | $24,633,800 | $18,560,160 | $16,041,854 |
| 8. City of Bettendorf taxable valuation | $1,469,948,330 | $1,531,563,066 | $1,615,853,384 | $1,729,757,860 |
| **WORKLOAD:** | | | | |
| 1. # of cash receipts issued | 4,012 | 3,991 | 4,000 | 4,000 |
| 2. Accounts payable checks written | 9,121 | 9,022 | 9,250 | 9,250 |
| 3. Payroll checks/direct deposits | 1970/6683 | 1849/6706 | 1825/6650 | 1825/6651 |
| 4. # of wire transfers/ACH payments made | 547 | 521 | 600 | 600 |
| 5. # of funds with minimum fund balance goal | 12 | 12 | 12 | 12 |
| 6. # of projects on current 5-year CIP Plan | 410 | 412 | 410 | 410 |
| 7. Volume of budget document produced | 502 | 514 | 430 | 430 |
| 8. # Purchase orders issued | 359 | 384 | 400 | 400 |
| 9. $ of additions and deletions to general fixed asset list | $19,827,123 | $13,840,853 | $20,000,000 | $20,000,000 |
| 10. $ of additions and deletions to proprietary fixed asset l | $13,793,761 | $3,549,989 | $10,000,000 | $10,000,000 |
| **PRODUCTIVITY:** | | | | |
| 1. Departmental cost per capita | $24.34 | $21.62 | $27.24 | $23.61 |
| 2. Total dollar amount of purchase orders issued | 28,937,591 | 21,795,667 | 25,000,000 | 25,000,001 |
| 3. Date of annual auditor's report | 10-Dec | 15-Dec | 15-Dec | 16-Dec |
| 4. # of findings & questioned costs from audit report | 5 | 0 | 0 | 0 |
| **EFFECTIVENESS:** | | | | |
| 1. Total use of money revenues - all funds | $935,570 | $572,207 | $724,226 | $884,924 |
| 2. # of funds meeting minimum fund balance goals | 12 | 12 | 12 | 12 |
| 3. % of budgeted General Fund revenue received, net of trar | 99.79% | 99% | 99% | 99% |
| 4. % of budgeted General Fund expenditures spent, net of t | 99.67% | 98% | 98% | 98% |
| 5. $ of projects completed on current year Adopted CIP Plan | $27,477,479 | $24,633,800 | $18,560,160 | $16,041,854 |
| 6. Total budget amendment certified to State of Iowa, rever | $6,642,636 | n/a | n/a | n/a |
| 7. Total budget amendments certified to State, expenditure | $13,845,504 | n/a | n/a | n/a |
| 8. % of actual expenditures to budget, all funds, excluding t | 96.33% | 95.00% | 95.00% | 95.00% |
| 9. % of actual revenue to budget-all funds, excluding transf | 93.12% | 93.00% | 93.00% | 93.00% |
| 10. Levy rate/$1,000 assessed valuation | $12.85000 | $12.60000 | $12.60000 | $12.60000 |
| 11. $ value of City's capital assets, governmental activities | $167,146,095 | $180,986,948 | $200,986,948 | $220,986,948 |
| 12. $ value of City's capital assets, business type activities | $87,862,411 | $91,412,400 | $101,412,400 | $111,412,400 |

**PROGRAM NAME: LEGAL AND HUMAN RIGHTS** | **SERVICE AREA: GENERAL GOVERNMENT**

**DEPARTMENT: LEGAL** | **FUND: GENERAL**

**PROGRAM DESCRIPTION:**

Administration of legal services encompasses the representation of the City in litigation/regulatory/union matters, updating staff and elected officials on changes in the law, drafting and review of resolutions, ordinances, contracts and other documents, and providing advice on an as requested basis. In January 2003, the City reestablished the Human Rights Commission. The Legal Department provides staffing for this function, except for initial investigation, which is contracted out.

**ANALYSIS:**

Council has provided financial assistance for contract work as necessary. Cost of HRC investigation is increasing. It may be appropriate to seek other vendors. Council Targets for Action requiring legal attention may include opportunity properties for redevelopment, annexation strategy and other priorities as necessary.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund | 237,716 | 258,565 | 272,140 | 282,163 |
| **TOTAL REVENUES** | **237,716** | **258,565** | **272,140** | **282,163** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 164,227 | 169,370 | 181,000 | 188,869 |
| Employee Benefits & Costs | 39,471 | 41,831 | 43,830 | 45,383 |
| Staff Development | 7,654 | 5,295 | 11,500 | 11,500 |
| Services & Commodities | 26,364 | 42,069 | 35,810 | 36,410 |
| Capital Expenditures | 0 | 0 | 0 | 1 |
| **TOTAL APPROPRIATIONS** | **237,716** | **258,565** | **272,140** | **282,163** |
| **AUTHORIZED POSITIONS:** | | | | |
| City Attorney | 0.96 | 0.96 | 0.96 | 0.96 |
| Assistant City Attorney | 0.15 | 0.15 | 0.15 | 0.15 |
| **TOTAL POSITIONS** | **1.11** | **1.11** | **1.11** | **1.11** |

**PROGRAM NAME: LEGAL AND HUMAN RIGHTS** — **SERVICE AREA: GENERAL GOVERNMENT**

**DEPARTMENT: LEGAL** — **FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

1. Keeping staff, Council and self informed on changes in the law and the appropriate response thereto.
2. To draft and review the drafts of contracts, ordinances, resolutions and other documents.
3. To administer the department - watch the budget, prepare invoices, update the law library, answer citizen concerns.
4. To confer with elected officials and respond to their requests for services.
5. To confer with staff and respond to their requests for services.
6. To attend Council, Park Board and Commission meetings.
7. To prosecute misdemeanors/municipal infractions.
8. Miscellaneous/Projects

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Departmental budget | $237,716 | $258,565 | $272,140 | $282,163 |
| 2. Authorized personnel (FTE's) | 1.11 | 1.11 | 1.11 | 1.11 |
| 3. # of boards, commissions, public service organizations requesting periodic service | 21 | 21 | 21 | 21 |
| 4. City of Bettendorf population | 33,217 | 33,217 | 33,217 | 33,217 |
| 5. Human Rights inquiries | 18 | 18 | 18 | 18 |
| **WORKLOAD:** | | | | |
| 1. Time spent on performance objective #1 above | 2% | 2% | 2% | 2% |
| 2. Time spent on performance objective #2 above | 15% | 15% | 15% | 15% |
| 3. Time spent on performance objective #3 above | 7% | 7% | 7% | 7% |
| 4. Time spent on performance objective #4 above | 9% | 9% | 9% | 9% |
| 5. Time spent on performance objective #5 above | 35% | 35% | 35% | 35% |
| 6. Time spent on performance objective #6 above | 17% | 17% | 17% | 17% |
| 7. Time spent on performance objective #7 above | 10% | 10% | 10% | 10% |
| 8. Time spent on performance objective #8 above | 3% | 3% | 3% | 5% |
| 9. Time spent on other items | 2% | 2% | 2% | 0% |
| **PRODUCTIVITY:** | | | | |
| 1. Program cost per capita | $7.16 | $7.78 | $8.19 | $8.49 |
| **EFFECTIVENESS:** | | | | |
| 1. Program cost calculated on hourly basis (2,392 hours) | $99.38 | $108.10 | $113.77 | $117.96 |
| 2. Average private legal service hourly rate | $176.00 | $180.00 | $181.00 | $200.00 |
| 3. Full departmental cost as a % of private legal rates | 56.47% | 60.05% | 62.86% | 58.98% |

**PROGRAM NAME: BUILDING MAINTENANCE & CUSTODIAL** **SERVICE AREA: GENERAL GOVERNMENT**

**DEPARTMENT: PUBLIC WORKS**

**PROGRAM DESCRIPTION:**

To provide in-house maintenance and custodial service to the following buildings: City hall/Police/Fire building, Maintenance Center/ Annex, Library, Family Museum, Community Cener, Life Fitness Center, and Splash Landing. In-house-maintenance without custodial services is provided to Surrey Heights Fire Station, Spruce Hills Fire Station and Pleasant Valley Fire Station, Palmer Hills Golf Course Club House and Maintenance Buildng, two salt domes, sewage lift stations, Public Works South and other small outbuildings. The staff also maintains all the building flags, poles and banners. In addition, we also maintain the flags and poles at the two downtown points, Bill Glen Park and the State Street banners.

**ANALYSIS:**

As per the City's vision and core beliefs, it is the goal of Building Maintenance to provide all the city buildings with the most timely and professional response possible to the internal requests made by the occupants of any city building. Building Maintenance is called upon to repair, modify, add to or upgrade all aspect of the city buildings. When doing any upgrades to the buildings, we always look at the most energy efficient types of equipment. Building Maintenance oversees contractors when a project is too large to handle in-house. Some of the larger projects for this fiscal year are: at the Maintenance Center we will be installing a new Package Rooftop unit for the Code Enforcement Office complex. The furnaces and cooling units for the Traffic Control Room and Sign Shop will be replaced. The large salt dome will be getting a new roof. Two furnaces and their cooling units will be replaced at Spruce Hills Fire Station. The front end of the Johnson Controls Systems at the Museum and Library will be upgraded. Throughout the year we will do many electrical, plumbing and HVAC upgrades and repairs. As per the City's vision and core beliefs, it is the goal of our custodial staff to provide a clean and sanitary building for its staff and the public. The custodians take care of the floors, restroom light bulbs and trash. The restrooms are kept stocked and the fixtures cleaned. All this is done mostly after hours so the building's staff and the public are not disrupted. In some of the buildings, the custodian deals with an after hours cleaning servcie, checking with them and making sure they are doing what is required. This year new toilet paper dispensers will be installed at City Hall and the Maintenance Center. These dispensers will cut the time needed for refilling.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund | 872,173 | 890,490 | 895,337 | 953,858 |
| Family Museum Fund | 176,032 | 177,052 | 194,702 | 198,865 |
| Palmer Hills Enterprise Fund | 32,703 | 35,114 | 34,700 | 33,600 |
| Recreation Enterprise Fund | 162,215 | 178,092 | 179,533 | 186,028 |
| Municipal Garage Fund | 4,209 | 2,141 | 2,500 | 2,500 |
| Aquatic Center | 69,079 | 60,138 | 80,100 | 75,600 |
| Quad City Waterfront Convention Center | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **1,316,411** | **1,343,027** | **1,386,872** | **1,450,451** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 365,499 | 403,141 | 423,045 | 434,177 |
| Employee Benefits & Costs | 139,755 | 145,277 | 159,505 | 166,289 |
| Staff Development | 0 | 0 | 0 | 0 |
| Services & Commodities | 811,157 | 794,609 | 804,322 | 849,985 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **1,316,411** | **1,343,027** | **1,386,872** | **1,450,451** |
| **AUTHORIZED POSITIONS:** | | | | |
| Building Maintenance Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Maintenance Worker | 0.30 | 0.30 | 0.30 | 0.30 |
| Lead Maintenance Worker | 0.90 | 0.90 | 0.90 | 0.90 |
| Public Works Coordinator | 0.10 | 0.10 | 0.10 | 0.10 |
| Deputy Director Public Works, Operations | 0.06 | 0.06 | 0.06 | 0.06 |
| Maintenance Worker | 0.70 | 0.70 | 0.70 | 0.70 |
| Custodian | 5.00 | 5.00 | 5.00 | 5.00 |
| Lead Maintenance Worker | 0.10 | 0.10 | 0.10 | 0.10 |
| **TOTAL POSITIONS** | **8.16** | **8.16** | **8.16** | **8.16** |

**PROGRAM NAME: BUILDING MAINTENANCE AND CUSTODIAL** **SERVICE AREA: GENERAL GOVERNMENT**
**DEPARTMENT: PUBLIC WORKS**

**PERFORMANCE OBJECTIVES:**

1. To repair a majority of building maintenance problems in-house.
2. Assure all buildings provide a safe and comfortable working environment.
3. Find ways to make buildings more energy efficient.
4. Provide 24 hours/7 days-a-week emergency service.
5. Maintain all building systems.
6. Acceptably clean buildings with in-house personnel at lower cost per square foot than a service contract.
7. Develop ways to more efficiently use custodial work time through scheduling and the purchase of time saving equipment.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. # of buildings to be maintained | 15 | 15 | 17 | 17 |
| 2. # of buildings that are staffed | | | 13 | 13 |
| 3. # of buildings to be cleaned | 6 | 6 | 6 | 6 |
| 4. Approximate requests received based on 9 requests per d | 2,300 | 2,300 | 2,300 | 2,300 |
| **WORKLOAD:** | | | | |
| 1. Square footage of buildings to be maintained | 364,000 | 336,457 | 336,457 | 336,457 |
| 2. Square footage of buildings to be cleaned | 315,000 | 315,000 | 315,000 | 315,000 |
| 3. # of projects per year (approximate) | 20 | 20 | 20 | 20 |
| 4. # of special service requests (approximate) | 6 | 6 | 6 | 6 |
| **PRODUCTIVITY:** | | | | |
| 1. Service requests completed (6-7 requests per day) | 2,300 | 2,300 | 2,300 | 2,300 |
| 2. Building maintenance costs per square foot | $2.45 | $2.63 | $2.69 | $2.83 |
| 3. Custodial costs per square foot | $1.35 | $1.45 | $1.53 | $1.58 |
| **EFFECTIVENESS:** | | | | |
| 1. % of service requests completed | 100% | 100% | 100% | 100% |
| 2. % of service requests completed in less than 10 days | 90% | 90% | 90% | 90% |

**PROGRAM NAME: HUMAN RESOURCES** | **SERVICE AREA: GENERAL GOVERNMENT**

**DEPARTMENT: HUMAN RESOURCES** | **FUND: GENERAL**

**PROGRAM DESCRIPTION:**

To provide personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues, training and discipline.

**ANALYSIS:**

The Human Resources Department provides support to each department in a day to day operational role and a more strategic global role. The day to day functions include 1) recruitment and selection; 2) orientation of new employees; 3) administrating all benefits; 4) processing and managing all work compl claims; 5) administrating the performance appraisal system; 6) investigating and solving employee grievances and 7) administrating four union contracts.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund | 168,452 | 154,260 | 202,793 | 225,747 |
| **TOTAL REVENUES** | **168,452** | **154,260** | **202,793** | **225,747** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 72,969 | 80,181 | 89,967 | 92,430 |
| Employee Benefits & Costs | 20,713 | 22,636 | 25,582 | 26,073 |
| Staff Development | 10,764 | 5,257 | 15,000 | 15,000 |
| Services & Commodities | 64,006 | 46,186 | 72,244 | 92,244 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **168,452** | **154,260** | **202,793** | **225,747** |
| **AUTHORIZED POSITIONS:** | | | | |
| Human Resources Director | 0.80 | 0.88 | 0.88 | 0.88 |
| **TOTAL POSITIONS** | **0.80** | **0.88** | **0.88** | **0.88** |

**PROGRAM NAME: HUMAN RESOURCES** **SERVICE AREA: GENERAL GOVERNMENT**

**DEPARTMENT: CITY ADMINISTRATION** **FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

1. Provide support on employee related matters including recruitment, testing, selection, screening, benefits, discipline, etc.
2. Administer the performance management, position classification and pay systems.
3. Provide two employee training session per year.
4. Provide one employee picnic per year.
5. Labor Negotiations.
6. Health Insurance: plan design and cost containment
7. Work Comp claims management, accident prevention and cost containment
8. Mission, Vision, Core Beliefs implementation
9. Implement Suggestion Box Program
10. Establish internal and external communications plan

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Position vacancies | 5 | 5 | 5 | 5 |
| 2. # of vacant positions requiring civil service testing | 4 | 4 | 4 | 4 |
| 3. Authorized personnel (FTE's) full-time, part-time, seasor | 268.35 | 266.68 | 266.00 | 266.00 |
| 4. Employee bargaining units | 4 | 4 | 4 | 4 |
| 5. # of new authorized positions (FTE's) | 3.93 | -1.67 | -0.68 | 0.00 |
| 6. Civil service appeals | 0 | 0 | 0 | 0 |
| 7. # of grievances filed | 0 | 0 | 0 | 0 |
| **WORKLOAD:** | | | | |
| 1. Jobs posted/applications received | 15/350 | 15/351 | 15/352 | 15/353 |
| 2. # of civil service tests administered/applicants tested | 2/50 | 2/50 | 2/50 | 2/50 |
| 3. Training sessions conducted/# of employees in attendar | 2/350 | 2/350 | 2/350 | 2/350 |
| 4. # of job classification reviews | 0 | 0 | 0 | 0 |
| 5. Employee orientations | 5 | 5 | 5 | 5 |
| 6. Performance evaluation reviews processed/non-union/u | 250 | 250 | 250 | 250 |
| 7. Employment interviews | 10 | 10 | 10 | 10 |
| 8. Time spent on hiring process for new positions (hours) | 140 | 140 | 140 | 140 |
| 9. # of employees utilizing EAP services | 28 | 28 | 28 | 28 |
| 10. Revision of job descriptions | 6 | 6 | 6 | 6 |
| **PRODUCTIVITY:** | | | | |
| 1. % of time spent on labor relations administration and ur negotiations | 20% | 20% | 20% | 20% |
| 2. % of time spent on filling vacancies | 15% | 15% | 15% | 15% |
| 3. % of time spent on processing personnel actions | 15% | 15% | 15% | 15% |
| 4. % of time spent on pay and benefit administration | 20% | 20% | 20% | 20% |
| 5. % of time spent on employee development and training | 10% | 10% | 10% | 10% |
| 6. % of time spent on insurance issues | 20% | 20% | 20% | 20% |
| **EFFECTIVENESS:** | | | | |
| 1. % of performance objectives achieved | 100% | 100% | 100% | 100% |
| 2. # of days from position vacancy to position filled | 75 days | 75 days | 76 days | 77 days |

**PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION** **SERVICE AREA: GENERAL GOVERNMENT**

**DEPARTMENT: CITY ADMINISTRATION** **FUND: GENERAL**

**PROGRAM DESCRIPTION:**

A liaison between the City and the community. Duties include operating the City's cable access channel, managing video production of monthly show, informational videos and special projects, providing public information materials to citizens, assisting in the promotion of special events and maintaining open communications with area news media in order to promote City programs and services. Provide support to administration via printed materials including press releases, newsletters, etc. Provide support to all City departments by preparation of marketing materials including flyers, posters, etc. Assist with updating City's webpage with text and videos. Producing promotional videos to air on Channel 9 to promote special events in the City. Liaison for police and fire during emergency situations. Record and schedule council meetings and park board meetings that air on Channel 9 and the City webpage.
Oversee the Bettendorf 101: City Citizen Academy, which is offer twice a year. Assist Human Resources with ID badges and employee picnic. Document flooding, storm damage, etc. with photos and video.

**ANALYSIS:**

The Public Information Officer serves the community by producing, writing, and hosting Bettendorf Now, writing, videotaping, and scheduling council meetings and other meetings for Channel 9 and the City's webpage. The Public Information Officer is also in charge of Bettendorf's government Channel 9 programming, coordinating events for the community and City staff and reporting public information through Channel 9, media, print materials, City's webpage, and mail. The Public Information Officer serves the City departments by taping and editing department and city-wide workshops, producing brochures, newsletters, posters, flyers, map books, and other written materials and assisting in special events, which includes making arrangements taking pictures, etc. Other duties include archiving video and photos of City events, handling the media for police and fire, producing editing and writing scripts for promotional videos for City events to air on Channel 9 and/or webpage. The Public Information Officer services on several committees including 4th of July, Ill/IA QC Communication Network, Tis the Season, etc. Oversees the Bettendorf 101: City Citizen Academy. Public Information Officer has many other duties as assigned.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| General Fund | 104,047 | 116,533 | 132,896 | 135,176 |
| **TOTAL REVENUES** | **104,047** | **116,533** | **132,896** | **135,176** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 58,464 | 58,297 | 59,800 | 62,203 |
| Employee Benefits & Costs | 21,077 | 21,104 | 23,016 | 22,733 |
| Staff Development | 788 | 115 | 3,150 | 3,150 |
| Services & Commodities | 23,718 | 37,017 | 46,930 | 47,090 |
| Capital Expenditures | | | | |
| **TOTAL APPROPRIATIONS** | **104,047** | **116,533** | **132,896** | **135,176** |
| **AUTHORIZED POSITIONS:** | | | | |
| Public Information Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| **TOTAL POSITIONS** | **1.00** | **1.00** | **1.00** | **1.00** |

**PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION** **SERVICE AREA: GENERAL GOVERNMENT**

**DEPARTMENT: CITY ADMINISTRATION** **FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

1. Produce 6-12 Bettendorf Now programs that air on cable channel 9 and the city's webpage. communicate to the community events, job openings, programs and services the City offers the community.
2. Produce 6 video to promote city events or projects.
3. Print and distribute 12 Employee Newsletters.
4. Maintain and add information and video to Channel 9 and webpage..
5. Produce print materials for departments including brochures, programs and flyers.
6. Oversee taping of approximately 52 City Council meetings and/or live broadcast.
7. Oversee the video production equipment in the Council Chambers.
8. Archive video and photographs of special events or projects involving City departments.
9. Handle media for police and fire. Work with City Administrator, City Attorney, Mayor and City Council on sensitive issues.
10. Plan or assist in City or in-house events.
11. Produce plaques, shirts, mugs, etc. for events and give-a-ways.
12. Produce and distribute Resident's Guide.
13. Oversee approximately 26 Park Board Meetings
14. Produce and distribute 2 city newsletters and 1 4th of July newsletter.
15. Send citizens informational emails.
16. Handle other duties as assigned such as surveys, awards entrys, work with production companies, special videos, employee blood drive
17 Oversee Bettendorf 101: City Citizen Academy, twice a year
18. Assist HR with I.D. Badges

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. City of Bettendorf population | 33,217 | 33,217 | 33,217 | 33,217 |
| 2. Public inquiries for information | 160 | 160 | 160 | 160 |
| 3. Public presentation requests | 2 | 2 | 2 | 2 |
| 4. Council meetings scheduled for Channel 9 coverage | 52 | 52 | 52 | 52 |
| 5. Special events scheduled for Channel 9 coverage | 6 | 6 | 6 | 6 |
| 6. Channel 9 information graphic request from depts. | 80 | 80 | 80 | 80 |
| 7. Request to tape department training | 6 | 6 | 6 | 6 |
| **WORKLOAD:** | | | | |
| 1. # of special events photographed/videotaped | 50 | 50 | 50 | 50 |
| 2. # of employee trainings videotaped | 8 | 8 | 8 | 8 |
| 3. # of Bettendorf Now Programs produced | 6 | 6 | 6 | 6 |
| 4. # of annual employee newsletters produced | 12 | 12 | 12 | 12 |
| 5. # of Council/special meetings aired on Channel 9 | 52 | 52 | 52 | 52 |
| 6. # of Board of Adjustment/Planning & Zoning Meetings ai | 24 | 24 | 24 | 24 |
| 7. # of special events sponsored or promoted | 5 | 5 | 5 | 5 |
| 8. # of special programs or promotional videos produced | 12 | 12 | 12 | 12 |
| 9. # of requests for information graphics on Channel 9 | 150 | 150 | 150 | 150 |
| 10. # of press releases sent | 75 | 75 | 75 | 75 |
| 11. # of special community projects (not related to Channel | 10 | 10 | 10 | 10 |
| 12. # of major print projects | 8 | 8 | 8 | 8 |
| 13. # of minor requests from employees (scanning, letter-head, dubbing tapes, etc.) | 85 | 85 | 85 | 85 |
| 14. # of Park Board Meeting aired on Channel 9 | 26 | 26 | 26 | 26 |
| 15. Other duties as assigned | 50 | 50 | 50 | 50 |
| **PRODUCTIVITY:** | | | | |
| 1. Program cost per citizen | $3.13 | $3.51 | $4.00 | $4.07 |
| 2. Average cost of special program production | $2,800 | $2,800 | $2,800 | $2,800 |
| 3. Average # of times special programs aired | 50x per month | 50x per month | 50x per month | 50x per month |
| **EFFECTIVENESS:** | | | | |
| 1. % of performance objectives accomplished | 100% | 100% | 100% | 100% |

**Detective Jeff Buckles and Sgt. Rich Streepy demonstrate defensive tactics during Police Citizen Academy.**

**Crossing Guards holiday breakfast.**

**Officer Sean Goodman far left,
and the Quad City Bomb Squad**

Bettendorf IOWA
a premier city

# FY 2012/13 SPECIAL REVENUE FUNDS

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The Special Revenue Funds account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The funds in this category and their purpose are as follows:

**Tax Increment Financing (TIF) Funds** - These funds account for revenues generated by the City's TIF districts, which are used for urban renewal and development. Tax increment financing is a means of financing public improvement projects or economic development incentives for cities, counties and community colleges. Cities may utilize TIF for commercial, industrial and residential development. Local government investment in TIF areas enhances development and ultimately reaps additional property tax revenue for all local taxing jurisdictions. How does TIF work? A base year for the purpose of assessing taxable valuation is established in the year prior to issuing bonds for debt associated with the district. Any taxes imposed on this base valuation are still directed to the local taxing jurisdictions. In other words if the property in the pre-development is assessed at $10,000, the local jurisdictions may continue to collect taxes based on the $10,000 assessment. If improvements to the development add an additional $10,000 in value, taxes are still collected on the added value but the taxes are directed towards the project rather than going to jurisdictions.
TIF development districts within Bettendorf include:

-RiversEdge District
-Eyesurgeons Associates District
-Greystone Plastics District
-The Daly Group District
-Quad City Realtor District
-Fields Development District
-Burlington Coat Factory District
-Trinity Hospital District
-Olympic Steel District
-State St/Windmiller District
-Home Depot District
-Vizient II District
-JNB Hometown Harbor District
-Bowe Machine Co. District

**Road Use Tax Fund** - This fund accounts for all revenues received from the State of Iowa from gasoline taxes, license fees and weight taxes. These funds are distributed to cities on a per capita basis as Road Use Taxes.

**Housing and Urban Development Section 8 Fund** - Accounts for the US Department of Housing and Urban Development Block Grant programs.

**Police Funds** - These funds account for the Police Department's share of federal and state forfeited/seized assets; and donations to the Police Department. They include: Chaplain's Petty Cash, Drug/Seizure and Federal Drug/Seizure funds.

**Library Funds** - These funds account for the gift trust donations and fund raising efforts by the Library. They include: Library Open Access, Enrich Iowa, Inter-library Loan, Kakert Estate and Library Gift funds.

**Park Funds** - These funds account for revenues received from park donations and funding of special projects. They include: Park Donations, and the Hendrick's Gift funds.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**SPECIAL REVENUE FUNDS**
**FY 2008/09 THROUGH FY 2012/13**

| | FY 2008/09 | FY 2009/10 | FY 2010/11 | FY 2011/12 | FY 2012/13 | Inc (Dec) over FY 2011/12 | |
|---|---|---|---|---|---|---|---|
| | Actual | Actual | Actual | Amended | Budget | Amount | Percent |
| **Revenue:** | | | | | | | |
| Property taxes | 2,082,742 | 2,184,160 | 2,360,427 | 2,885,653 | 2,914,626 | 28,973 | 1.00% |
| TIF revenue | 3,377,334 | 3,499,290 | 3,097,551 | 2,327,340 | 2,105,610 | (221,730) | -9.53% |
| Other city taxes | 88,761 | 89,844 | 87,715 | 106,962 | 100,344 | (6,618) | -6.19% |
| Special assessments | | - | - | - | - | - | 0.00% |
| Licenses and permits | | - | - | - | - | - | 0.00% |
| Intergovernmental | 3,466,894 | 3,270,453 | 3,466,004 | 3,415,783 | 3,575,870 | 160,087 | 4.69% |
| Charges for services | | - | - | 3,777 | - | (3,777) | 0.00% |
| Interest | 122,333 | 102,451 | 61,799 | 41,275 | 37,898 | (3,377) | -8.18% |
| Fines & forfeitures | | - | - | - | - | - | 0.00% |
| Other | 316,689 | 328,471 | 275,814 | 204,688 | 86,500 | (118,188) | -57.74% |
| **Total Revenue** | **9,454,753** | **9,474,669** | **9,349,310** | **8,985,478** | **8,820,848** | **(164,630)** | **-1.83%** |
| **Expenditures:** | | | | | | | |
| Public Safety | 131,661 | 5,633 | 1,296 | 61,000 | 11,000 | (50,000) | -81.97% |
| Public Works | 4,162,342 | 3,359,143 | 3,486,642 | 3,107,487 | 3,506,346 | 398,859 | 12.84% |
| Culture & Recreation | 138,448 | 175,464 | 71,763 | 133,083 | 43,000 | (90,083) | -67.69% |
| Community & Economic Development | 1,489,663 | 1,576,361 | 1,720,908 | 1,403,984 | 1,312,074 | (91,910) | -6.55% |
| General Government | 108 | - | - | - | - | - | 0.00% |
| Debt service | 1,900,983 | 1,306,586 | 2,209,449 | 125,177 | 126,325 | 1,148 | 0.92% |
| Capital Projects | 174,183 | 46,404 | 88,753 | 224,085 | 62,000 | (162,085) | -72.33% |
| | | | | | | - | 0.00% |
| **Total Expenditures** | **7,997,388** | **6,469,591** | **7,578,811** | **5,054,816** | **5,060,745** | **5,929** | **0.12%** |
| Revenue over(under) expenditures | 1,457,365 | 3,005,078 | 1,770,499 | 3,930,662 | 3,760,103 | (170,559) | -4.34% |
| **Financing sources (uses):** | | | | | | | |
| Operating transfers in | 1,394,117 | 889,727 | 612,000 | 284,586 | 261,200 | (23,386) | -8.22% |
| Operating transfers out | (3,945,681) | (3,507,765) | (3,695,285) | (4,228,300) | (4,177,180) | 51,120 | -1.21% |
| Other financing sources | - | - | 16,284 | - | - | - | 0.00% |
| Proceeds from bonds | - | - | 795,000 | - | - | - | 0.00% |
| **Financing sources (uses) net** | (2,551,564) | (2,618,038) | (2,272,001) | (3,943,714) | (3,915,980) | 27,734 | -0.70% |
| **(under) expenditures and other financing** | **(1,094,199)** | **387,040** | **(501,502)** | **(13,052)** | **(155,877)** | **(142,825)** | **1094.28%** |
| Fund balances, beginning | 2,912,909 | 1,818,710 | 2,205,750 | 1,551,145 | 1,538,093 | (13,052) | -0.84% |
| Residual equity transfer in (out) | - | - | - | - | - | - | 0.00% |
| Adjustment for restatement | - | - | (153,103) | | - | - | 0.00% |
| Fund balances, ending | 1,818,710 | 2,205,750 | 1,551,145 | 1,538,093 | 1,382,216 | (155,877) | -10.13% |
| Fund Balance % of Expenditures | 22.74% | 34.09% | 20.47% | 30.43% | 27.31% | | |

# Statement of Revenue, Expenditures & Changes in Fund Balances

**2012/13**

| | TIF Funds | Road Use Tax | HUD Section 8 | Police Funds | Library Funds | Parks Funds | Total Spec. Rev. |
|---|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | | |
| Property Taxes | | | | | | | 0 |
| TIF Revenues | 2,105,610 | | | | | | 2,105,610 |
| Other City Taxes | 0 | | | | | | 0 |
| Licenses & Permits | 0 | | | | | | 0 |
| Use of Money & Property | 0 | 17,973 | 125 | 2,200 | 15,300 | 2,300 | 37,898 |
| Intergovernmental | 11,200 | 3,226,619 | 336,600 | | 0 | | 3,574,419 |
| Charges for Services | 0 | | | | | | 0 |
| Special Assessments | 0 | | | | | | 0 |
| Miscellaneous | 0 | 25,000 | 2,000 | 15,000 | 40,500 | 4,000 | 86,500 |
| Bond Proceeds | 0 | | | | | | 0 |
| Other financing sources | 0 | | | | | | 0 |
| Transfers In | 0 | 251,200 | 10,000 | | | 0 | 261,200 |
| **Total Revenues & Other Sources** | **2,116,810** | **3,520,792** | **348,725** | **17,200** | **55,800** | **6,300** | **6,065,627** |
| **Expenditures & Other Financing Uses:** | | | | | | | 0 |
| Public Safety | 0 | | | 11,000 | | | 11,000 |
| Public Works | 0 | 3,506,346 | | | | | 3,506,346 |
| Culture & Recreation | 0 | | | | 43,000 | | 43,000 |
| Community & Economic Development | 863,668 | 9,750 | 438,656 | | | 0 | 1,312,074 |
| General Government | 0 | | | | | | 0 |
| Debt Service | 126,325 | | | | | | 126,325 |
| Capital Projects | 0 | | | 5,000 | 57,000 | | 62,000 |
| **Total Government Activities Exp.** | **989,993** | **3,516,096** | **438,656** | **16,000** | **100,000** | **0** | **5,060,745** |
| Business Type/Enterprises | 0 | | | | | | 0 |
| **Total Gov Activities & Business Exp.** | **989,993** | **3,516,096** | **438,656** | **16,000** | **100,000** | **0** | **5,060,745** |
| Transfers Out | 1,142,759 | | | 15,000 | | 3,000 | 1,160,759 |
| **Total ALL Expenditures/Transfers Out** | **2,132,752** | **3,516,096** | **438,656** | **31,000** | **100,000** | **3,000** | **6,221,504** |
| Excess of Revenues & Other Sources over | | | | | | | 0 |
| (under) Expenditures & Other Uses | (15,942) | 4,696 | (89,931) | (13,800) | (44,200) | 3,300 | (155,877) |
| **Estimated Beginning Fund Balance** | **(160,435)** | **557,653** | **121,727** | **88,789** | **805,544** | **124,813** | **1,538,093** |
| **Ending Fund Balance June 30** | **(176,377)** | **562,349** | **31,796** | **74,989** | **761,344** | **128,113** | **1,382,216** |

***Tax Increment Financing Funds:***

These funds have been established for the receipt of tax revenues from the City's TIF districts. A brief description of each of the districts follows:

***Olympic Steel TIF District***
The Olympic Steel TIF was created in 1997 to fund economic development in the Riverside Industrial Park area. Phase II of the project is a rebate of the taxes for five years or $358,625. This is year four of five. TIF receipts are projected to generate $79,833 in FY 2012/13.

***Trinity Hospital TIF District***
The Trinity Hospital TIF District was established to fund the road, sewer and traffic signal improvements in the district to increase capacity after the Trinity Hospital was built. TIF Bonds were issued to fund a portion of the improvements on 6/1/2002. The TIF taxes fund the payments on the bond issue and the budget is projected to generate $86,525 in TIF receipts in FY 2012/13. The final payment on the bonds is scheduled for 6/1/2018.

***Home Depot TIF District***
The TIF for this project was established to rebate the taxes paid by the Home Depot at Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2012/13 is year eight. $150,905 in TIF receipts are expected in FY 2012/13.

***Greystone Plastics TIF District***
The TIF for this project was established to rebate the taxes paid by the Greystone Plasitcs on the improvements made to their building up to a maximum of $250,000 beginning in FY 2005/06. $12,658 in TIF receipts are projected in FY 2012/13 from this district.

***Eyesurgeons Associates TIF District***
The TIF for this project was established to reimburse the City for a portion of the improvements made to Tanglefoot Lane. The City will be reimbursed for the taxes paid by Eyesurgeons Associates beginning in FY 2006/07. $41,279 in TIF receipts are projected in FY 2012/13 from this district.

***The Daly Group TIF District***
The TIF for this project was established to rebate the taxes paid by the Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2012/13 is year eight. $290,889 in TIF receipts are projected in FY 2012/13 from this district.

***State Street Redevelopment/Windmiller TIF District***
Phase I of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1717 State St. for ten years beginning in FY 2006/07. FY 2012/13 is year seven. $38,105 in TIF receipts are projected in FY 2012/13 from this district.
Phase II of the TIF for this project was established to rebate the taxes paid by Windmiller Design & Development Co. for the buildings at 1725, 1727, 1733, and 1737 State St. for ten years beginning in FY 2006/07. FY 2012/13 is year seven. $56,165 in TIF receipts are projected in FY 2012/13 from this district. Phase III of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1805 State St. for ten years beginning in FY 2006/07. FY 2012/13 is year seven. $62,238 in TIF receipts are projected in FY 2012/13 from this district.

***QC Realtor Assocation TIF District***
The TIF for this project was established to rebate the taxes paid by the Quad City Realtor Association for the building at 1900 State St. for six years beginning in FY 2006/07. FY 2012/13 is year seven. $27,066 in TIF receipts are projected in FY 2012/13 from this district.

***Rivers Edge TIF District***
The TIF for this project was established to fund the City's share of bonding and development of an Event Center located in downtown Bettendorf. $1,101,480 in TIF receipts are projected in FY 2012/13.

***Fields Development TIF District***
The TIF for this project was established to rebate the taxes paid for the improvements to the Fields Development. For each lot in the development, the rebate is 10 years. $63,937 in TIF receipts are projected for FY 2012/13.

***Vizient TIF District***
The TIF for this project was established to rebate the taxes paid for the improvements to the Vizient properties for four years up to $50,000 beginning in FY 2011/12. This is the first year. $14,045 in TIF receipts are projected for FY 2012/13.

***JNB Hometown Harbor TIF District***
The TIF for this project was established to rebate the taxes paid for the improvements to the JNB Hometown Harbor property for 11 years beginning with FY 2011/12. $59,899 in TIF receipts are projected for FY 2012/13.

***Burlington Coat Factory TIF District***
The TIF for this project was established to rebate the taxes paid for the improvements to the Burlington Coat Factory area for 11 years beginning with FY 2011/12 up to a total of $2,475,000. $59,899 in TIF receipts are projected for FY 2012/13.

**Bowe Machine Co. TIF District**
The TIF for this project was established to rebate the taxes paid for the improvements to the Bowe Machine Co. Property for 10 years beginning with FY 2012/13 up to a total of $62,500. $2,764 in TIF receipts are projected for FY 2012/13.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**TIF FUNDS**
**FY 2008/09 THROUGH FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| TIF revenue | 3,377,334 | 3,499,290 | 3,097,551 | 2,327,340 | 2,105,610 | (221,730) | -7.16% |
| Special assessments | | | | | | - | 0.00% |
| Licenses and permits | | | | | | - | 0.00% |
| Intergovernmental | | 11,250 | 11,200 | 11,200 | 11,200 | - | 0.00% |
| Charges for services | | | | | | - | 0.00% |
| Interest | 58,744 | 34,357 | 31,791 | - | - | - | 0.00% |
| Fines & forfeitures | | | | | | - | 0.00% |
| Other | 11,250 | | | | | - | 0.00% |
| **Total Revenue** | **3,447,328** | **3,544,897** | **3,140,542** | **2,338,540** | **2,116,810** | **(221,730)** | **-7.06%** |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | - | 0.00% |
| Public Works | | | | | | - | 0.00% |
| Culture & Recreation | | | | | | - | 0.00% |
| Community & Economic Development | 712,602 | 803,118 | 830,914 | 831,445 | 863,668 | 32,223 | 3.88% |
| General Government | | | | | | - | 0.00% |
| Debt service | 1,900,983 | 1,306,586 | 2,209,449 | 125,177 | 126,325 | 1,148 | 0.05% |
| Capital Projects | | | 8,863 | | | - | 0.00% |
| | | | | | | - | 0.00% |
| **Total Expenditures** | **2,613,585** | **2,109,704** | **3,049,226** | **956,622** | **989,993** | **33,371** | **1.09%** |
| Revenue over(under) expenditures | 833,743 | 1,435,193 | 91,316 | 1,381,918 | 1,126,817 | (255,101) | -279.36% |
| **Financing sources (uses):** | | | | | | | |
| Operating transfers in | | | | | | - | 0.00% |
| Operating transfers out | (1,186,171) | (1,194,497) | (1,202,380) | (1,231,454) | (1,142,759) | 88,695 | -7.38% |
| Other Financing Sources | | | 16,284 | | | - | 0.00% |
| Proceeds from bonds | | | 795,000 | | | - | 0.00% |
| **Financing sources (uses), net** | (1,186,171) | (1,194,497) | (391,096) | (1,231,454) | (1,142,759) | 88,695 | -22.68% |
| **over (under) expenditures and other** | **(352,428)** | **240,696** | **(299,780)** | **150,464** | **(15,942)** | **(166,406)** | **55.51%** |
| Fund balances, beginning | 100,613 | (251,815) | (11,119) | (310,899) | (160,435) | 150,464 | -1353.22% |
| Residual equity transfer in (out) | | | | | | - | |
| Adjustment for restatement | | | | | | - | |
| Fund balances, ending | (251,815) | (11,119) | (310,899) | (160,435) | (176,377) | (15,942) | 5.13% |
| Fund Balance % of Expenditures | -9.63% | -0.53% | -10.20% | -16.77% | -17.82% | | |

**City of Bettendorf**
**TIF Certification**
**Due 12/1/11**

| | Fund # | Parcel # | 1/1/09 total valuation | 1/1/10 total valuation | 1/1/11 total valuation | Minimum assessment (or base) | Amount of valuation for TIF | Bal 7/1/11 | Estimated Tax pyts, FY 10/11 | add bond payments, FY 11/12 | add & adj | interest 5% thru 06/30/11 | est bal 6/30/11 | FY 12/13 certified 12/1/11 | Notes | Percent of TIF District |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Olympic Steel | 266 | 8424052011 | 6,290,260 | 9,159,260 | 9,159,260 | 18,145 | 9,141,115 | 151,177.00 | (151,177.00) | - | - | - | - | - | done 11/12 | 100.00% |
| Olympic Steel rebate | 266 | | 9,159,260 | 9,159,260 | 9,159,260 | 6,290,260 | 2,869,000 | 80,950.00 | (80,950.00) | | 79,833.00 | | 79,833.00 | 79,833 | Begins with 1/1/08 valuation, FY 09/10 max of 5 years or $358,625 Year 4 of 5. | |
| Greystone to City | 258 | 842405302 | 2,050,900 | 2,050,900 | 2,050,900 | 1,580,842 | 470,058 | 64,405.00 | (12,494.00) | - | - | - | 51,911.00 | 51,911 | | 100.00% |
| GRAFCO phase ii | 268 | 8424054011 | 4,391,140 | 4,391,140 | | 3,106,900 | 1,284,240 | 14,025.00 | (14,025.00) | - | - | - | - | - | Begins 07/08, maximum of $150,000 to rebate or 7 years. Year 5 of 7. FINAL in 11/12 | 100.00% |
| Urban renewal area 2005/L3 Properties | 250 | 842723010 | 1,117,750 | 1,117,750 | | 232,400 | 885,350 | 24,745.00 | (24,745.00) | - | - | - | - | - | Begins 08/09, maximum of $99,000 to rebate or 5 years. Year 4 of 5. FINAL in 11/12 | |
| **Urban Renewal Area 2A:** | | | | | | | | | | | | | | | | |
| Trinity | 271 | various | | | | | - | 134,066.00 | (134,066.00) | 86,525.00 | - | - | 86,525.00 | 86,525 | Pay off bonds in 18/19 | 67.70% |
| Eyesurgeons Assoc | 252 | 841737110 | 3,620,000 | 3,620,000 | | 445,760 | | 90,239.00 | (90,239.00) | - | 41,279.00 | - | 41,279.00 | 41,279 | This TIF pays the City back for Tanglefoot Lane improvements up to $496,724.45. Year 6 of 6. Base is 1/1/04 value. FINAL in 12/13 | 32.30% |
| **Total Urban Renewal Area 2A** | | | | | | **445,760** | **-** | **224,305.00** | **(224,305)** | **86,525** | **41,279** | **-** | **127,804.00** | **127,804** | | **100.00%** |
| Isle of Capri Events Cente | 259 | | | | | - | 40,000,000 | 1,144,512.73 | (1,144,512.73) | 1,101,479.68 | - | - | 1,101,479.68 | 1,101,480 | | 84.61% |
| **Total Lady luck** | | | | | | | - | **1,144,512.73** | **(1,144,512.73)** | **1,101,479.68** | **-** | **-** | **1,101,479.68** | **1,101,480** | | |
| QC Realtor Assoc. | | 84286110709 | | | | - | - | - | - | | - | - | - | - | | |
| QC Realtor Assoc. | | 84285210609 | | | | - | - | - | - | | - | - | - | - | | |
| QC Realtor Assoc. | 255 | 8428521102 | 1,501,180 | 1,501,180 | 1,230,040 | 266,510 | 963,530 | 35,179.00 | (35,179.00) | | 27,066.00 | | 27,066.00 | 27,066 | | |
| **Total QC Realtor Assoc** | 255 | | **1,501,180.00** | | | **266,510.00** | **963,530.00** | **35,179.00** | **(35,179.00)** | **-** | **27,066.00** | **-** | **27,066.00** | **27,066.00** | **year 7 of 6+1** | **2.08%** |
| State Street Redev | 254 | 842862401 | 1,511,570 | 1,511,570 | 1,511,570 | 155,050 | 1,356,520 | 40,085.00 | (40,085.00) | - | 38,105.00 | | 38,105.00 | 38,105 | year 7 of 10 | |
| Windmiller | 254 | 842862402 | - | | | - | - | - | - | - | - | - | - | - | year 7 of 10 | |
| | | 84286280F | 208,120 | 208,120 | 208,120 | 25,320 | 182,800 | 5,146.00 | (5,146.00) | | 5,135.00 | | 5,135.00 | 5,135 | | |
| | | 84286280E2 | 249,740 | 249,740 | 249,740 | 30,980 | 218,760 | 6,159.00 | (6,159.00) | | 6,145.00 | | 6,145.00 | 6,145 | | |
| | | 84286280E1 | 243,720 | 243,720 | 243,720 | 30,180 | 213,540 | 6,012.00 | (6,012.00) | | 5,998.00 | | 5,998.00 | 5,998 | | |
| | | 84286280D | 399,860 | 399,860 | 399,860 | 53,240 | 346,620 | 9,758.00 | (9,758.00) | | 9,737.00 | | 9,737.00 | 9,737 | | |
| | | 84286280C | 203,080 | 203,080 | 203,080 | 23,920 | 179,160 | 5,044.00 | (5,044.00) | | 5,033.00 | | 5,033.00 | 5,033 | | |
| | | 84286280B | 331,180 | 331,180 | 331,180 | 43,940 | 287,240 | 8,087.00 | (8,087.00) | | 8,069.00 | | 8,069.00 | 8,069 | | |
| | | 84286280A | 669,520 | 669,520 | 669,520 | 98,230 | 571,290 | 16,083.00 | (16,083.00) | | 16,048.00 | | 16,048.00 | 16,048 | | |
| **Total Windmiller** | | | **2,305,220** | | | **305,810** | **1,999,410** | **56,289.00** | **(56,289.00)** | **-** | **56,165.00** | **-** | **56,165.00** | **56,165** | | |
| State Street Redev | 254 | 8428624031 | - | | | - | - | - | - | - | - | - | - | - | | 12.02% |
| State Street Redev | 254 | 842862501 | 2,397,790 | 2,450,420 | 2,450,420 | 234,790 | 2,215,630 | 62,376.00 | (62,376.00) | - | 62,238.00 | - | 62,238.00 | 62,238 | year 7 of 10 | |
| Vizient II, LLC | 249 | 842751007 | 161,670 | 188,560 | 284,480 | 161,670 | 122,810 | 757.00 | (757) | - | 3,450.00 | - | 3,450 | 3,450 | | |
| Vizient II, LLC | 249 | 842751105 | 928,030 | 1,401,140 | 1,305,220 | 928,030 | 377,190 | 13,319.00 | (13,319) | - | 10,595.00 | - | 10,595 | 10,595 | | |
| **Vizient II, LLC TOTAL** | | | **1,089,700** | **1,589,700** | | **1,089,700** | **500,000** | **14,076** | **(14,076)** | **-** | **14,045** | **-** | **14,045** | **14,045** | **Begins 11/12, year 2 of 4 up to $50,000** | **1.08%** |
| Bowe Machine Co. | | | | | 719,980 | 621,590 | 98,390 | - | - | - | 2,764.00 | | 2,764 | 2,764 | Begins 12/13, maximum $62,500 total, max $12,500 per year, year 1 of 10 | |
| **Total Downtown TIF** | | | **8,805,460** | **5,551,690** | **4,681,970** | **2,673,450** | **7,133,480** | **1,352,518** | **(1,352,518)** | **1,101,480** | **200,383** | **-** | **1,301,863** | **1,301,863** | | 99.79% |
| Walgreens | | 842053401 | 2,203,790 | 2,203,790 | 2,203,790 | 806,124 | 1,397,666 | 39,348.00 | (39,348.00) | - | 39,261.00 | - | 39,261.00 | 39,261 | | |
| McDonalds | | 842053402 | 1,142,720 | 1,142,720 | 1,142,720 | 249,872 | 892,848 | 25,136.00 | (25,136.00) | - | 25,080.00 | - | 25,080.00 | 25,080 | | |

**City of Bettendorf**
**TIF Certification**
**Due 12/1/11**

| | Fund # | Parcel # | 1/1/09 total valuation | 1/1/10 total valuation | 1/1/11 total valuation | Minimum assessment (or base) | Amount of valuation for TIF | Bal 7/1/11 | Estimated Tax pyts, FY 10/11 | add bond payments, FY 11/12 | add & adj | interest 5% thru 06/30/11 | est bal 6/30/11 | FY 12/13 certified 12/1/11 | Notes | Percent of TIF District |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| New main shopping center - Schnucks and Chinese Rest | | 842053403 | 11,053,880 | 11,053,880 | 11,053,880 | 4,235,718 | 6,818,162 | 197,092.98 | (197,092.98) | - | 191,525.00 | - | 191,525.00 | 191,525 | | |
| Daly Group - US cellular | | 842053406 | 1,589,290 | 1,589,290 | 1,589,290 | 634,080 | 955,210 | 26,892.00 | (26,892.00) | - | 26,832.00 | - | 26,832.00 | 26,832 | | |
| Brueggers | | 842905101 | 745,940 | 745,940 | 745,940 | 454,340 | 291,600 | 8,209.00 | (8,209.00) | - | 8,191.00 | - | 8,191.00 | 8,191 | | |
| **Total Daly Group** | 253 | | **16,735,620** | **16,735,620** | | **6,380,134** | **10,355,486** | **296,677.98** | **(296,677.98)** | **-** | **290,889** | **-** | **290,889.00** | **290,889** | Year 7 of 11 years, add $158,677.00 check #17659 advanced 7/19/07 to be reimbursed to City in year 12. | **55.99%** |
| Home Depot | 257 | 842053405 | 6,765,910 | 6,765,910 | 6,765,910 | 1,393,787 | 5,372,123 | 153,908.00 | (153,908.00) | - | 150,905.00 | - | 150,905.00 | 150,905 | Year 8 of 11 years | 29.05% |
| JNB Hometown Harbor | 248 | Original parcel for base=842037 101 8420371011 | | 736,860 | 2,600,000 | 467,630 | 2,132,370 | 7,579.00 | (7,579) | - | 59,899.00 | - | **59,899.00** | 59,899 | Year 2 of 11 | 11.53% |
| Burlington Coat Factory | | 842905201 | 3,345,960 | 3,345,960 | 3,345,960 | 3,345,960 | - | - | - | - | - | - | - | - | Maximum of 11 years or $2,450,000. Certify 12/1/2011 to begin 12/13 | |
| | | 842905202 | 829,200 | 829,200 | 1,463,660 | 829,200 | 634,460 | - | - | - | 17,822.00 | - | 17,822 | 17,822 | | |
| | | 842905203 | 323,700 | 323,700 | 323,700 | 323,700 | - | - | - | - | - | - | - | - | | |
| | | 842905204 | 691,800 | 691,800 | - | 691,800 | - | - | - | - | - | - | - | - | | |
| | | 842905301 | | | 340,800 | | - | | | | | | | | | |
| | | 842905302 | | | 351,000 | | - | | | | | | | | | |
| **Total Shopko/Burlington Coat** | | | **5,190,660** | **5,190,660** | **5,825,120** | **5,190,660** | **634,460** | **-** | **-** | **-** | **17,822** | **-** | 17,822 | **17,822** | | |
| **Total Duck Creek Plaza(Urba renewal area #6)** | | | **28,692,190** | **29,429,050** | **15,191,030** | **13,432,211** | **18,494,439** | **458,165** | **(458,165)** | **-** | **519,515** | **-** | **519,515** | **519,515** | | **96.57%** |
| **Fields Development/Urban Renewal Area #7** | | | | | | **land value:** | | | | | | | | | | |
| 1st add lot 1 | | 842403701 | 307,290 | 307,290 | 307,290 | 26,400 | 280,890 | 11,871.00 | (11,871.00) | - | 7,816.00 | - | 7,816.00 | 7,816 | year 5 of 10 | |
| 1st add lot 2 | | 841351702 | 319,850 | 319,850 | 320,700 | 15,290 | 305,410 | 8,593.00 | (8,593.00) | - | 8,498.00 | - | 8,498.00 | 8,498 | year 5 of 10 | |
| 1st add lot 3 | | 841351703 | 266,760 | 266,760 | 268,340 | 14,990 | 253,350 | 7,104.00 | (7,104.00) | - | 7,050.00 | - | 7,050.00 | 7,050 | year 5 of 10 | |
| 1st add lot 4 | | 841351704 | 261,980 | 262,480 | 297,020 | 14,870 | 282,150 | 6,986.00 | (6,986.00) | - | 7,851.00 | - | 7,851.00 | 7,851 | year 3 of 10 | |
| 1st add lot 7 | | 841351707 | 26,150 | 29,240 | 29,240 | 26,150 | - | - | - | - | - | - | - | - | | |
| 1st add lot 8 | | 841351708 | 30,310 | 34,000 | 34,000 | 30,310 | - | - | - | - | - | - | - | - | | |
| 1st add lot 11 | | 841351711 | 15,020 | 36,660 | 36,660 | 15,020 | - | - | - | - | - | - | - | - | | |
| 1st add lot 12 | | 841351712 | 15,290 | 37,300 | 37,300 | 15,290 | - | - | - | - | - | - | - | - | | |
| 1st add lot 13 | | 842403713 | 15,260 | 37,220 | 37,220 | 15,260 | - | - | - | - | - | - | - | - | | |
| 1st add lot 14 | | 842403714 | 277,630 | 277,630 | 277,630 | 13,930 | 263,700 | 7,440.00 | (7,440.00) | - | 7,338.00 | - | 7,338.00 | 7,338 | Year 4 of 10 | |
| 1st add outlot b | | 8424037OLB | 12,500 | 12,500 | 12,500 | 12,500 | - | - | - | - | - | - | - | - | | |
| 3rd add lot 1 | | 841351901 | 202,690 | 202,690 | 211,750 | - | 211,750 | 5,719.00 | (5,719.00) | - | 5,892.00 | - | 5,892.00 | 5,892 | Year 4 of 10 | |
| 3rd add lot 2 | | 841351902 | 27,560 | 27,560 | 233,260 | - | 233,260 | - | - | - | 6,491.00 | - | 6,491.00 | 6,491 | year 1 of 10 | |
| 3rd add lot 3 | | 841351903 | 20,560 | 20,560 | 198,120 | - | 198,120 | - | - | - | 5,513.00 | - | 5,513.00 | 5,513 | year 1 of 10 | |
| 3rd add lot 4 | | 841351904 | 59,690 | 269,100 | 289,060 | - | 269,100 | 7,593.00 | (7,593.00) | - | 7,488.00 | - | 7,488.00 | 7,488 | year 4 of 10 | |
| 3rd add outlotA | | 8413519OLA | 8,030 | 8,030 | 8,030 | - | - | - | - | - | - | - | - | - | | |
| **Fields Development:** | | | **1,866,570** | **2,148,870** | | **200,010** | **2,297,730** | **55,306.00** | **(55,306.00)** | **-** | **63,937** | **-** | **63,937.00** | **63,937.00** | | |
| **Plantation Development** | | | | | | | | | | | | | | | **No project yet, per VanDyke, 11/29/10** | |
| **Total all TIF's** | | | **62,373,530** | **63,007,920** | **40,242,420** | **27,979,978** | **42,575,412** | **2,425,596** | **(2,373,685)** | **1,188,005** | **904,947** | **-** | **2,144,863** | **2,144,863** | | |

**Outstanding receivables:**

| | 6/30/12 | 6/30/13 | 6/30/14 | 6/30/15 | 6/30/16 | 6/30/17 | 6/30/18 | 06/30/19 | 06/30/20 | 06/30/21 | 06/30/22 | 06/30/23 | 06/30/24 | 06/30/25 | 06/30/26 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Trinity TIF bonds | 804,808 | 672,615 | 539,823 | 406,756 | 273,804 | 136,371 | - | | | | | | | | |
| Greystone | 51,911 | 39,253 | 26,595 | 13,937 | - | | | | | | | | | | |
| Rivers Edge TIF* | 11,925,000 | 11,300,000 | 11,030,000 | 10,040,000 | 8,940,000 | 7,725,000 | 6,900,000 | 6,755,000 | 6,590,000 | 6,405,000 | 5,415,000 | 4,285,000 | 3,000,000 | 1,525,000 | - |
| **Total** | **12,781,719** | **12,011,868** | **11,596,418** | **10,460,693** | **9,213,804** | **7,861,371** | **6,900,000** | **6,755,000** | **6,590,000** | **6,405,000** | **5,415,000** | **4,285,000** | **3,000,000** | **1,525,000** | - |

*This is only the amount of $ that comes from the TIF district to pay for the bonds, and may change annually based on assessed value and levy rate. Last payment in FY 2025/26.

**$ Amount of rebates by year**

| Name | 6/30/12 | 6/30/13 | 6/30/14 | 6/30/15 | 6/30/16 | 6/30/17 | 6/30/18 | 06/30/19 | 06/30/20 | 06/30/21 | 06/30/21 | 06/30/21 | 06/30/21 | 06/30/21 | 06/30/21 | **Total to be paid** | Notes |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Eyesurgeons Assoc. | 90,239 | 41,279 | | | | | | | | | | | | | | **494,566** | 6 year rebate up to $496,724 (Reimburse Tanglefoot La Improvements) |
| Quad Cities Realtor Assoc. | 34,759 | 27,066 | | | | | | | | | | | | | | **212,337** | 6 year rebate |
| State St. Revelopment | 40,085 | 38,105 | 38,105 | 38,105 | 38,105 | 38,105 | | | | | | | | | | **394,008** | 10 year rebate |
| Windmiller | 56,289 | 56,165 | 56,165 | 56,165 | 56,165 | 56,165 | | | | | | | | | | **535,217** | 10 year rebate |
| State St. Revelopment | 62,376 | 62,238 | 62,238 | 62,238 | 62,238 | 62,238 | | | | | | | | | | **575,043** | 10 year rebate |
| Daly Group | 292,669 | 290,889 | 290,889 | 290,889 | 290,889 | 290,889 | 290,889 | | | | | | | | | **3,329,335** | 11 year rebate |
| Home Depot | 151,828 | 150,905 | 150,905 | 150,905 | 150,905 | 150,905 | | | | | | | | | | **1,647,426** | 11 year rebate |
| Fields Development | 55,306 | 51,360 | 63,937 | 63,937 | 63,937 | 63,937 | 63,937 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | **897,573** | 10 year rebate |
| Olympic Steel rebate | 80,950 | 79,833 | 41,027 | | | | | | | | | | | | | **358,625** | 10 year rebate up to $358,625 |
| Burlington Coat Factory | - | 17,822 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | | | | **2,517,822** | 11 year rebate up to $2,745,000 |
| Vizient II, LLC | 14,076 | 14,076 | 14,045 | 7,803 | | | | | | | | | | | | **50,000** | 4 year rebate up to $50,000 |
| JNB Hometown Harbor | 7,579 | 59,899 | 189,260 | 189,260 | 189,260 | 189,260 | 189,260 | 189,260 | 189,260 | 189,260 | 189,260 | | | | | **1,770,818** | 11 year rebate, minimun AV $2.6M |
| Bowe Machine Co. | - | 2,764 | 12,500 | 12,500 | 12,500 | 12,500 | 9,736 | | | | | | | | | **62,500** | 10 year rebate, up to $62,500, $12,500 max per year |
| Plantation Development | | | | | | | | | | | | | | | | - | 8 year rebate, ending 8/4/17 |
| **Total rebates by year** | **886,156** | **892,401** | **1,169,071** | **1,121,802** | **1,113,999** | **1,113,999** | **803,822** | **489,260** | **489,260** | **489,260** | **489,260** | **300,000** | **50,000** | **50,000** | **50,000** | **12,845,270** | |

### *Road Use Tax Fund*

This fund accounts for all revenues received from the State of Iowa who shares revenues accumulated through motor vehicle registration fees, motor vehicle fuel taxes, and exise tax imposed on the rental of automobiles and a use tax on trailers. These funds are distributed to cities on a per capita basis as Road Use Taxes. Economic instability and fluctuating fuel costs can result in immediate fluctuations in revenues. Cities are only entitled to receive their share of the amount actually collected. Road use funds are available to finance City operations dealing with street maintenance, snow removal, construction, as well as providing funding for capital improvements dealing with streets.

### *Major Revenue Sources*

The City projects it will receive $3,226,619 in State shared revenues. These include the Road Use Tax and the Iowa Department of Transportation Bridge Maintenance Agreement. The Road Use Tax portion is allocated at a rate of $94.00 per capita. Census 2010 places the population of Bettendorf at 33,217. Current estimates from the IDOT project the per capita rate increasing to approximately $98.50 by FY 2015/16. The increasing RUT receipts is part of a trend that was established by the state in 1989, when key legislation made numerous changes in the distribution and allocation of Road Use Taxes to cities, counties and the state. The most significant change was the percentage allocated to cities, which increased from 18 percent to 20 percent. This increase was gradually phased in, with full implementation occuring in FY 1991/92.

### *Expenditures*

As in past years, in FY 2012/13 the City will continue to dedicate Road Use Tax receipts to improvement projects within the Road Use Fund. In FY 2012/13 budgeted expenditures are $3,516,096 and are broken out in the chart below.

### *Estimated Ending Fund Balance*

The City estimates an ending fund balance of the Road Use Tax Fund to be $562,349 or 16% of operating expenditures.

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Public Works:** | | | | | | | |
| Public Works Administration | 329,731 | 317,695 | 321,932 | 382,455 | 362,375 | (20,080) | -5.25% |
| Engineering | 405,791 | 268,646 | 202,885 | 200,928 | 283,179 | 82,251 | 40.94% |
| Sidewalk Operations | - | - | - | - | - | - | |
| Street Maintenance | 655,411 | 661,773 | 630,088 | 846,470 | 911,717 | 65,247 | 7.71% |
| Snow Removal | 1,983,087 | 1,321,044 | 1,595,115 | 923,276 | 1,206,655 | 283,379 | 30.69% |
| Street Cleaning | 73,358 | 73,769 | 69,333 | 84,020 | 19,847 | (64,173) | -76.38% |
| Traffic Signs & Markings | 209,517 | 214,021 | 202,607 | 214,429 | 232,649 | 18,220 | 8.50% |
| Street Drainage & Storm Sewers | - | - | - | - | - | - | |
| Trees & Plantings | 6,342 | 7,154 | 8,998 | 9,275 | 9,259 | (16) | -0.17% |
| City Trees Program | - | - | 11,937 | 13,600 | 9,750 | (3,850) | -28.31% |
| Trees & Roadway Maintenance | 59,418 | 61,994 | 62,819 | 63,992 | 63,939 | (53) | -0.08% |
| Traffic Signals | 439,687 | 433,043 | 392,863 | 382,642 | 416,726 | 34,084 | 8.91% |
| **Public Works** | **4,162,342** | **3,359,139** | **3,498,577** | **3,121,087** | **3,516,096** | **395,009** | **12.66%** |
| **Capital Outlay** | **96,749** | **-** | **-** | **158,630** | **-** | **(158,630)** | |
| **Total Expenditures by Function** | **4,259,091** | **3,359,139** | **3,498,577** | **3,279,717** | **3,516,096** | **236,379** | **7.21%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 967,133 | 869,646 | 808,833 | 833,535 | 903,606 | 70,071 | 8.41% |
| Part-time/Temporary Employees | - | - | - | 40 | - | (40) | |
| Contract help | 69,059 | 84,141 | 54,298 | 66,068 | 66,031 | (37) | -0.06% |
| Overtime | 102,730 | 86,252 | 122,907 | 40,318 | 90,700 | 50,382 | 124.96% |
| Retirement contributions | 179,847 | 169,018 | 165,022 | 192,581 | 210,058 | 17,477 | 9.08% |
| Health, Dental, Life Insurance | 204,274 | 198,522 | 181,490 | 210,191 | 193,402 | (16,789) | -7.99% |
| Other pay | 87,993 | 83,318 | 82,748 | 104,326 | 85,786 | (18,540) | -17.77% |
| **Total Salaries & Benefits** | **1,611,036** | **1,490,897** | **1,415,298** | **1,447,059** | **1,549,583** | **102,524** | **7.08%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 17,029 | 10,577 | 14,427 | 18,310 | 18,719 | 409 | 2.23% |
| Repair, maintenance & utilities | 542,639 | 520,933 | 617,892 | 628,997 | 615,284 | (13,713) | -2.18% |
| Risk Management | 48,180 | 49,322 | 54,818 | 55,876 | 60,090 | 4,214 | 7.54% |
| Contractual services | 176,222 | 162,105 | 165,230 | 210,663 | 236,523 | 25,860 | 12.28% |
| Operating expenditures | 1,762,830 | 1,123,446 | 1,229,684 | 740,723 | 1,027,833 | 287,110 | 38.76% |
| Minor equipment | 4,406 | 1,859 | 1,228 | 19,459 | 8,064 | (11,395) | -58.56% |
| **Total Operating expenditures** | **2,551,306** | **1,868,242** | **2,083,279** | **1,674,028** | **1,966,513** | **292,485** | **17.47%** |
| **Capital Outlay** | | | | | | - | |
| Miscellaneous equipment | 96,749 | - | - | 158,630 | | (158,630) | |
| **Total Capital Outlay** | **96,749** | **-** | **-** | **158,630** | **-** | **(158,630)** | |
| **Total Expenditures by Category** | **4,259,091** | **3,359,139** | **3,498,577** | **3,279,717** | **3,516,096** | **236,379** | **7.21%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**ROAD USE FUND**
**FY 2008/09 THROUGH FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | 2,606,609 | 2,742,103 | 2,999,494 | 3,157,619 | 3,226,619 | 69,000 | 2.19% |
| Charges for services | | | | | | | |
| Interest | 4,137 | 11,901 | 9,638 | 6,800 | 17,973 | 11,173 | 164.31% |
| Fines & forfeitures | | | | | | | |
| Other | 24,003 | 16,500 | 21,136 | 9,462 | 25,000 | 15,538 | 164.21% |
| **Total Revenue** | **2,634,749** | **2,770,504** | **3,030,268** | **3,173,881** | **3,269,592** | **95,711** | **3.02%** |
| **Expenditures:** | | | | | | | |
| Public Works | 4,162,342 | 3,359,143 | 3,486,640 | 3,107,487 | 3,506,346 | 398,859 | 12.84% |
| Culture & Recreation | | | | | | | |
| Community & Economic Development | | | 11,937 | 13,600 | 9,750 | (3,850) | -28.31% |
| General Government | | | | | | | |
| Debt service | | | | | | | |
| Capital Projects | 96,749 | | | 158,630 | | (158,630) | -100.00% |
| **Total Expenditures** | **4,259,091** | **3,359,143** | **3,498,577** | **3,279,717** | **3,516,096** | **236,379** | **7.21%** |
| Revenue over(under) expenditures | (1,624,342) | (588,639) | (468,309) | (105,836) | (246,504) | (140,668) | 132.91% |
| **Financing sources (uses):** | | | | | | | |
| Operating transfers in | 1,108,117 | 672,500 | 512,000 | 280,936 | 251,200 | (29,736) | -10.58% |
| Operating transfers out | (8,000) | (8,000) | (39,246) | - | - | | |
| Other financing sources | | | | | | | |
| **Financing sources (uses), net** | 1,100,117 | 664,500 | 472,754 | 280,936 | 251,200 | (29,736) | -10.58% |
| **over (under) expenditures and other** | **(524,225)** | **75,861** | **4,445** | **175,100** | **4,696** | **(170,404)** | **-97.32%** |
| Fund balances, beginning | 814,360 | 290,135 | 365,996 | 382,553 | 557,653 | 175,100 | 45.77% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | 12,112 | | | | |
| Fund balances, ending | 290,135 | 365,996 | 382,553 | 557,653 | 562,349 | 4,696 | 0.84% |
| Fund Balance % of Expenditures | 6.81% | 10.90% | 10.93% | 17.00% | 15.99% | | |

**DEPARTMENT: PUBLIC WORKS ROAD USE OPERATIONS** **SERVICE AREA: PUBLIC WORKS**
**FUND: ROAD USE**

**PROGRAM DESCRIPTION:**

Provide general supervision, management and planning of all of the functions of the department to ensure that services are provided effectively, efficiently, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues. To perform administrative and engineering service and provide technical assistance for the Department of Public Works and other departments of the City as may be required by code and policy. Keep in good repair, the surface, curbs and shoulders of 443.95 lanes miles of concrete, asphalt, and sealcoat roadways. City policy is no crushed rock driving surfaces - all sealcoat or better. Remove snow and ice in a timely manner to minimize hazardous driving conditions. Removal of dirt, litter and leaves fron paved streets and alleys. Provide a program of preventive maintenance. Install, paint and maintain traffic signs, preventive maintenance. Install, paint and maintain traffic signs, street name signs and pavement markings to ensure that the city's streets meet the accepted standards of the MUTCD. Remove dead trees from City right-of-way and cut brush from City-owned creek banks, ditches and near public buildings.

**ANALYSIS:**

Policy issues for 2012/13 include storm water ordinance and management, transportation plan, street improvements, trails and sidewalks, sanitary sewer inflow and infiltration identification and removal, and "green initiatives". Management issues include I-80/Middle Road, bus transfer point relocation, traffic signal preemption and separated trails. The Engineering Division's long term objectives include GIS Development, Pavement and Storm Water Management, which are extremely important to the City's overall development. An Assistant City Engineer has been hired to provide site plan reviews and enforcement of storm water ordinances in the field. In addition, Engineering's duties includes CIP project design, project management for consultant design projects, inspection services for subdivisions and CIP projects along with providing technical assistance for most city departments in the form of project designs, construction administration, planning, code changes, maps, record information, etc. Street program will utilize the hot asphalt patching box for pothole repairs. Mudjacking of residential streets will be a time and material contract. Street program will complete approximately $25,000 of patching funded out of CIP street repair. The Snow and Ice Control Policy is bare pavement within 18 hours of an average snowfall event of 4-6". During the winter of 12/13 Public Works crews will continue to perform anti-ice procedures before snow removal events when possible. The Public Works Department provides snow and ice control on all City streets including US 67 within city limits. The City receives reimbursement from IDOT for this effort. Public Works has a goal of sweeping the residential areas 4 times a year and the downtown (State and Grant Streets) 11 times a year. The Signs and Markings section will continue to use electronic software to inventory all city signs. The painting of white and yellow lines will contracted as in the past. The process of changing over the old street names with the new high intensity street names will continue one section at a time. Two parallel line crosswalks are being changed with paint to a continental crosswalk. Trees that are on City right-of-ways are the responsibility of Public Works for removal and disposal. Smaller trees will be removed by staff. Larger diameter trees will be removed more cost efficiently and safely by a contractor.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Road Use Fund | 2,770,502 | 3,030,268 | 3,173,881 | 3,269,592 |
| Transfers-in | 672,500 | 512,000 | 280,936 | 251,200 |
| **TOTAL REVENUES** | **3,443,002** | **3,542,268** | **3,454,817** | **3,520,792** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 970,070 | 943,228 | 910,349 | 1,014,523 |
| Employee Benefits & Costs | 334,804 | 321,830 | 407,710 | 371,752 |
| Staff Development | 8,983 | 14,427 | 15,310 | 15,719 |
| Services & Commodities | 1,550,245 | 1,751,473 | 1,327,484 | 1,623,687 |
| Capital Expenditures | 0 | 0 | 132,630 | 0 |
| **TOTAL APPROPRIATIONS** | **2,864,102** | **3,030,958** | **2,793,483** | **3,025,681** |
| **AUTHORIZED POSITIONS:** | | | | |
| Admin./Finance | 0.49 | 0.49 | 0.49 | 0.49 |
| Administrative Secretary | 0.85 | 0.85 | 0.85 | 0.85 |
| City Engineer | 1.00 | 1.00 | 1.00 | 1.00 |
| Civil Engineer | 1.00 | 1.00 | 1.00 | 1.00 |
| Assistant City Engineer | 0.00 | 0.00 | 0.00 | 1.00 |
| Deputy Public Works Director | 0.21 | 0.21 | 0.21 | 0.21 |
| Draftsperson | 0.93 | 0.93 | 0.93 | 0.93 |
| Engineering Tech | 1.00 | 1.00 | 1.00 | 1.00 |
| Heavy Equipment Operator | 2.00 | 2.00 | 2.00 | 2.00 |
| Inspector | 4.00 | 4.00 | 4.00 | 4.00 |
| Lead Equipment Operator | 1.00 | 1.00 | 1.00 | 1.00 |
| Light Equipment Operator | 6.00 | 6.00 | 6.00 | 6.00 |
| Operations Coordinator | 0.50 | 0.50 | 0.50 | 0.50 |
| Public Works Construction Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Public Works Coordinator | 0.35 | 0.35 | 0.35 | 0.25 |
| Public Works Director | 0.40 | 0.40 | 0.40 | 0.40 |
| Sign Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| Surveyor | 1.00 | 1.00 | 1.00 | 1.00 |
| **TOTAL POSITIONS** | **22.73** | **22.73** | **22.73** | **23.63** |

**DEPARTMENT: PUBLIC WORKS ROAD USE OPERATIONS** **SERVICE AREA: PUBLIC WORKS**
**FUND: ROAD USE**

**PERFORMANCE OBJECTIVES:**

1. Continue to implement and perform all requirements of the NPDES Phase II Permit.
2. Continue to maintain the collection system to meet the Iowa DNR mandates.
3. Conduct a major street improvements program for the next 17 years to reconstruct all arterial and major collector streets.
4. Prepare construction plans, open bids and provide construction project inspection.
5. Inspect all city-owned highway bridges and dams bi-annually
6. Plan review of new developments.
7. Inspection if all paving, sanitary sewer and storm sewer improvements in new developments.
8. Review traffic operations and maintain records.
9. Infrastructure accounting for GASB34 compliance.
10. Respond to documented requests for street repair in a prompt and efficient manner.
13. Remove snow accumulations up to six inches on all streets within 18 hours after snowfall stops.
14. Sweep 443 lane miles of streets: State and Grant - 11 times per year. Residential streets - 4 times per year.
15. Continue replacing signs on main roads: Devils Glen, 23rd Street, Tanglewood and changing posts to Telspar posts.
16. Continue replacing street signs at residential streets with 9" signs in accordance with Federal guidelines.
17. Paint all crosswalks at least once a year; some twice a year.
18. Recover data from the field to continue a computerized inventory of signs.
20. Remove dead and dangerous trees from City right-of-way.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Total lane miles to maintain (maintenance, snow remova sweeping, etc.) | 443 | 445 | 447 | 447 |
| 2. Alley miles to maintain | 17 | 17 | 17 | 17 |
| 3. Snowfall (inches) | 32 | 32 | 32 | 32 |
| 4. # of snow removal crew call-out events | 30 | 30 | 30 | 30 |
| 5. Stop signs to maintain | 1,642 | 1,645 | 1,645 | 1,645 |
| 6. # of tree removal requests | 20 | 20 | 20 | 20 |
| 8. City projects. | 20 | 21 | 24 | 24 |
| 9. Number of highway bridges and culverts. | 21 | 21 | 22 | 22 |
| 11. Total # of City parking lots to maintain. | 40 | 40 | 40 | 40 |
| 12. total miles or road shoulder to maintain. | 10 | 10 | 10 | 10 |
| 13. Painted miles to maintain | 94 | 94 | 95 | 95 |
| **WORKLOAD:** | | | | |
| Project design hours | 2,000 | 4,500 | 4,500 | 4,500 |
| Site plan reviews (hours) | 200 | 200 | 200 | 200 |
| Subdivision inspection (hours) | 1,000 | 1,000 | 1,000 | 1,000 |
| Consultant contract administration hours & number) | 2000/21 | 2000/7 | 2000/10 | 2000/10 |
| Construction contract administration & inspection | 6,000/16 | 6,000/14 | 6,000/16 | 6,000/17 |
| Traffic assistance & grants (hours) | 250 | 0 | 0 | 0 |
| Trees removed | 17 | 17 | 17 | 17 |
| Miles of annual seal coating | 14 | 13 | 13 | 13 |
| Cubic yards of concrete applied (panel replacement by staff | 200 | 200 | 200 | 200 |
| Tons of salt applied | 442 | 500 | 500 | 500 |
| Crosswalks painted (intersections) | 282 | 282 | 282 | 282 |
| Lane miles painted | 94 | 95 | 96 | 96 |
| **PRODUCTIVITY:** | | | | |
| Design cost % of construction cost | 3.50% | 3.50% | 3.50% | 3.50% |
| Subdivision inspection hours/subdivision | 250 | 250 | 250 | 250 |
| Subdivision inspection cost/lot served | 400 | 400 | 400 | 400 |
| Project administration, inspection cost % of construction cc | 8.50% | 8.50% | 8.50% | 8.50% |
| Average cost per mile of seal coating | $7,700 | $15,000 | $15,000 | $15,000 |
| Average cost per mudjack location | $1,143 | $1,425 | $1,500 | $1,500 |
| Cost per lane mile plowed and salted | $4,563 | $3,017 | $2,148 | $2,148 |
| Cost per lane mile swept | $41.49 | $37.57 | $9.65 | $9.65 |
| # of replaced faded or knocked down signs | 276 | 276 | 276 | 276 |
| **EFFECTIVENESS:** | | | | |
| Square yards pavement constructed (consultant/in-house/subdivision) | 60,000 | 90,515 | 90,000 | 90,000 |
| Projects constructed | 35 | 22 | 24 | 30 |
| Seal coating of rural roads as needed | 100% | 100% | 100% | 100% |
| Average total cost per call-out event | $67,224 | $47,804 | $31,732 | $31,732 |
| Total hours to achieve snow policy | 18 | 18 | 18 | 18 |
| Days between residential sweepings in season | 65 | 65 | 65 | 65 |
| Days between State/Grant street sweepings (in season) | 40 | 40 | 40 | 40 |
| % of stop signs replaced annual | 10% | 10% | 10% | 10% |
| % of arrows painted annually | | | 70% | 70% |
| % trees removed upon request | 100% | 100% | 100% | 100% |

**PROGRAM NAME: TRAFFIC SIGNALS** **SERVICE AREA: PUBLIC WORKS**
**DEPARTMENT: COMMUNITY DEVELOPMENT** **FUND: ROAD USE**

**PROGRAM DESCRIPTION:**

Install and maintain City owned traffic signals, street lighting and fiber optic communications. Provide a program of pre

**ANALYSIS:**

The continued installation and usage of cameras in conjunction with traffic signals will be ongoing. We will be replacing deteriorated traffic mast arms and poles over a 7-year period. The relamping of LED colors for our traffic signal lights continues to save a substantial amount on energy costs.

Budget year projects include: Traffic signal at 18th and Grant Streets.

Continue to install fiber where needed.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Road Use Fund | 433,043 | 392,863 | 408,642 | 416,726 |
| **TOTAL REVENUES** | **433,043** | **392,863** | **408,642** | **416,726** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 112,471 | 91,204 | 77,204 | 97,746 |
| Employee Benefits & Costs | 34,679 | 27,968 | 20,728 | 34,494 |
| Staff Development | 1,594 | 0 | 3,000 | 3,000 |
| Services & Commodities | 284,299 | 273,691 | 281,710 | 281,486 |
| Capital Expenditures | | | 26,000 | |
| **TOTAL APPROPRIATIONS** | **433,043** | **392,863** | **408,642** | **416,726** |
| **AUTHORIZED POSITIONS:** | | | | |
| City Electrician | 0.50 | 0.50 | 0.00 | 0.50 |
| Electrician | 1.00 | 1.00 | 1.00 | 1.00 |
| **TOTAL POSITIONS** | **1.50** | **1.50** | **1.00** | **1.50** |

**PROGRAM NAME: TRAFFIC SIGNALS** — **SERVICE AREA: PUBLIC WORKS**
**DEPARTMENT: COMMUNITY DEVELOPMENT** — **FUND: ROAD USE**

**PERFORMANCE OBJECTIVES:**

1. Upgrade poles and mast arms and replace signal heads because of age.
   a. 23rd Street
   b. Rewire 23rd Street and Grant Street, 18th Street and State Street
2. Maintain signals and street lights to assure proper operation.
3. Continue to install walk/don't walk count down signal heads and replace LED, reds, greens as well as re-lamping LED
4. Replace all street light fixtures on State Street with LEDs
5. Update Tomar Prompt System
6. Upgrade software for Traffic Responsive Control.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. # of traffic signals/street lights | 345 | 354 | 354 | 355 |
| 2. # of traffic controllers | 54 | 54 | 54 | 55 |
| 3. # of traffic boxes, poles and arms | 285 | 296 | 296 | 297 |
| 4. # of signal maintenance requests annually | 190 | 205 | 205 | 206 |
| 5. # of hours traffic signals inoperative | 15 | 10 | 10 | 11 |
| 6. # of Opticom signals | 54 | 54 | 54 | 55 |
| 7. # of street lights power company owned | 1,720 | 1,810 | 1,810 | 1,811 |
| 8. # of street lights city-owned | 290 | 296 | 296 | 297 |
| **WORKLOAD:** | | | | |
| 1. # of signals/street lights repaired | 590 | 640 | 640 | 641 |
| 2. # of traffic controllers replaced | 4 | 2 | 2 | 3 |
| 3. # of traffic boxes, poles and arms painted | 0 | 0 | 0 | 1 |
| 4. # of hours spent on signal maintenance | 4,400 | 4,430 | 4,430 | 4,431 |
| 5. # of new opticom signals installed | 0 | 0 | 0 | 1 |
| 6. Opticom signals maintained | 54 | 54 | 54 | 55 |
| 7. # of city-owned street lights repaired | 200 | 225 | 225 | 226 |
| 8. # of hours spend repairing city-owned street lights | 270 | 390 | 390 | 391 |
| **PRODUCTIVITY:** | | | | |
| 1. Program cost per capita | $13.04 | $11.83 | $12.30 | $12.55 |
| 2. Cost per traffic controller replaced | $5.85 | $6.00 | $6.00 | $6.00 |
| 3. Cost per traffic box, pole, arm painted | $0.00 | $0.00 | $0.00 | $0.00 |
| 4. # of hours spent on emergency maintenance | 200 | 188 | 189 | 190 |
| **EFFECTIVENESS:** | | | | |
| 1. $ cost of overtime (excluding benefits) | $7,066 | $6,277 | $5,000 | $5,000 |
| 2. % of time signals on-line and operating as programmed | 99.6% | 99.7% | 99.7% | 99.7% |

***Housing and Urban Development / Section 8 Fund***

Accounts for the US Department of Housing and Urban Development Block Grant programs.

***Financial Summary***

Projections for the HUD / Section 8 Fund have revenues including state and federal grants reaching $338,725. Budget requests will generate $438,656 in expenditures in FY 2012/13.

***Estimated Ending Fund Balance***

The HUD / Section 8 fund balance is expected to decline to $31,796 by the end of FY 2012/13.

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Community & Economic Development** | | | | | | | |
| HUD Section 8 Rental Assistance Program | 429,441 | 450,412 | 421,320 | 456,615 | 438,656 | (17,959) | -3.93% |
| **Community & Economic Development** | **429,441** | **450,412** | **421,320** | **456,615** | **438,656** | **(17,959)** | **-3.93%** |
| **Capital Outlay** | - | - | - | - | - | - | |
| **Total Expenditures by Function** | **429,441** | **450,412** | **421,320** | **456,615** | **438,656** | **(17,959)** | **-3.93%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 49,019 | 50,742 | 52,464 | 52,222 | 26,261 | (25,961) | -49.71% |
| Retirement contributions | 7,825 | 8,284 | 8,748 | 9,251 | 4,811 | (4,440) | -47.99% |
| Health, Dental, Life Insurance | 11,124 | 11,453 | 11,832 | 12,757 | 5,697 | (7,060) | -55.34% |
| Other pay | - | - | - | - | - | - | |
| **Total Salaries & Benefits** | **67,968** | **70,479** | **73,044** | **74,230** | **36,769** | **(37,461)** | **-50.47%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 1,276 | 1,935 | 2,774 | 2,503 | 1,300 | (1,203) | -48.06% |
| Repair, maintenance & utilities | 697 | 775 | 792 | 550 | 800 | 250 | 45.45% |
| Risk Management | 1,451 | 1,693 | 1,667 | 1,733 | 2,687 | 954 | 55.05% |
| Rental & other assistance payments | 333,290 | 352,551 | 332,265 | 363,500 | 383,500 | 20,000 | 5.50% |
| Contractual services | 22,338 | 21,526 | 9,390 | 12,949 | 12,450 | (499) | -3.85% |
| Operating expenditures | 2,421 | 1,453 | 1,388 | 1,150 | 1,150 | - | 0.00% |
| **Total Operating expenditures** | **361,473** | **379,933** | **348,276** | **382,385** | **401,887** | **19,502** | **5.10%** |
| **Capital Outlay** | | | | | | | |
| Miscellaneous equipment | - | - | - | - | | - | 0.00% |
| **Total Capital Outlay** | **-** | **-** | **-** | **-** | | **-** | **0.00%** |
| **Total Expenditures by Category** | **429,441** | **450,412** | **421,320** | **456,615** | **438,656** | **(17,959)** | **-3.93%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**HUD SECTION 8**
**FY 2008/09 THROUGH FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | 425,106 | 408,682 | 393,906 | 245,513 | 336,600 | 91,087 | 37.10% |
| Charges for services | | | | | | | |
| Interest | 4,470 | 1,983 | 962 | 500 | 125 | (375) | -75.00% |
| Fines & forfeitures | | | | | | | |
| Other | 2,289 | 2,516 | 4,210 | 2,226 | 2,000 | (226) | -10.15% |
| **Total Revenue** | **431,865** | **413,181** | **399,078** | **248,239** | **338,725** | **90,486** | **36.45%** |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Development | 429,441 | 450,410 | 421,319 | 456,615 | 438,656 | (17,959) | -3.93% |
| General Government | | | | | | | |
| Debt service | | | | | | | |
| Capital Projects | | | | | | | |
| **Total Expenditures** | **429,441** | **450,410** | **421,319** | **456,615** | **438,656** | **(17,959)** | **-3.93%** |
| Revenue over(under) expenditures | 2,424 | (37,229) | (22,241) | (208,376) | (99,931) | 108,445 | -52.04% |
| **Financing sources (uses):** | | | | | | | |
| Operating transfers in | | | 100,000 | | 10,000 | 10,000 | 100.00% |
| Operating transfers out | | | | | | | |
| Proceeds from bonds | | | | | | | |
| **Financing sources (uses), net over (under) expenditures and other** | **2,424** | **(37,229)** | **77,759** | **(208,376)** | **(89,931)** | **118,445** | **-56.84%** |
| Fund balances, beginning | 287,149 | 289,573 | 252,344 | 330,103 | 121,727 | (208,376) | -63.12% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | | | | | |
| Fund balances, ending | 289,573 | 252,344 | 330,103 | 121,727 | 31,796 | (89,931) | -73.88% |
| Fund Balance % of Expenditures | 67.43% | 56.03% | 78.35% | 26.66% | 7.25% | | |

**PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE** | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
**DEPARTMENT: COMMUNITY DEVELOPMENT** | **FUND: SECTION 8**

**PROGRAM DESCRIPTION:**

Operation of the Section 8 Rental Assistance Program. All costs are 100% reimbursed from federal funds. The primary objective of the program is to provide decent, safe, sanitary, and affordable housing for very low and extremely low income households and to provide these households with housing choices and the opportunity to move to areas outside of poverty concentration with current budget limitations.

**ANALYSIS:**

Our payment standards are 110% of approved area Fair Market Rents at this time to keep in line with actual rents in Bettendorf and our neighboring communities, thereby opening up portability options.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Lower Income Housing Assistance Grant | 408,682 | 390,024 | 245,513 | 336,600 |
| Interest | 1,983 | 1,025 | 500 | 125 |
| Miscellaneous | 2,516 | 102,000 | 2,226 | 12,000 |
| **TOTAL REVENUES** | **413,181** | **493,049** | **248,239** | **348,725** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 50,742 | 52,464 | 52,222 | 26,261 |
| Employee Benefits & Costs | 19,737 | 20,580 | 22,008 | 10,508 |
| Staff Development | 1,935 | 2,774 | 2,503 | 1,300 |
| Services & Commodities | 377,998 | 345,502 | 379,882 | 400,587 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **450,412** | **421,320** | **456,615** | **438,656** |
| **AUTHORIZED POSITIONS:** | | | | |
| Section 8 Coordinator | 1.00 | 1.00 | 1.00 | 0.50 |
| Secretary | 0.00 | 0.00 | 0.00 | 0.00 |
| Manager of Accounting | 0.01 | 0.01 | 0.01 | 0.00 |
| **TOTAL POSITIONS** | **1.01** | **1.01** | **1.01** | **0.50** |

**PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE** **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
**DEPARTMENT: COMMUNITY DEVELOPMENT** **FUND: SECTION 8**

**PERFORMANCE OBJECTIVES:**

1. Balance lease-up rate within current budget limitations.
2. To assure that all persons participating on the program are qualified.
3. To recover 85% of funds obtained through fraud.
4. To assure that a minimum of 75% of new admissions will have income at or below 30% of area median income.
5. To meet reporting requirement of 95% to MTCS (Multi-Family Tenant Characteristics System).
6. To receive passing score on SEMAP (Section 8 Management Assessment Program) evaluation occuring every other year.
7. To comply with A-133 requirements for annual audit.
8. To complete annual examinations, inspections, and re-inspections in a timely manner.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Total vouchers allowed in Section 8 program | 100 | 100 | 100 | 100 |
| 2. # of applications on file | 27 | 100 | 100 | 100 |
| 3. # of applications processed | 20 | 20 | 20 | 20 |
| 4. # of program violations investigated | 20 | 20 | 20 | 20 |
| **WORKLOAD:** | | | | |
| 1. Annual # of participants enrolled in Section 8 program | 70 | 70 | 70 | 70 |
| 2. Hours spent on program violations | 125 | 125 | 125 | 125 |
| 3. Total # of annual eligibility reviews | 70 | 70 | 70 | 70 |
| 4. Total # of interim eligibility reviews | 50 | 50 | 50 | 50 |
| 5. Total annual inspections of Section 8 units | 75 | 75 | 95 | 95 |
| 6. Total site visits | 100 | 100 | 125 | 125 |
| **PRODUCTIVITY:** | | | | |
| 1. Program cost per participant enrolled (federally funded)/ | $536 | $502 | $544 | $522 |
| 2. Revenue recovered from fraud cases (actual numbers) | $2,516 | $102,000 | $2,226 | $2,000 |
| **EFFECTIVENESS:** | | | | |
| 1. Annual lease up rate | 70% | 70% | 70% | 70% |
| 2. % of program violations prosecuted | 2 | 4 | 5 | 4 |
| 3. % of funds recovered from fraud | 85% | 85% | 85% | 85% |
| 4. # of tenant/landlord disputes resolved | 5 | 5 | 5 | 8 |
| 5. # of rental units complying with HQS requirements on first inspection | 45 | 45 | 45 | 46 |

***Police Funds***

These funds account for the Police Department's federal and state forfeiture program and miscellaneous donations to the Police Department. The primary purpose of the federal and state forfeiture program is to deter crime by depriving criminals of the profits and proceeds of their illegal activities and to weaken criminal enterprises by removing the mechanisms of crime. An ancillary purpose is to enhance cooperation among federal, state and local law enforcement agencies through the equitable sharing of forfeiture proceeds.

***Financial Summary***

Revenues in the Police Funds are projected to be $17,200 in FY 2012/13. Operational expenditures are budgeted to be $16,000 and $15,000 is budgeted to be transferred to the General Fund.

***Estimated Ending Fund Balance***

By the end of FY 2012/13 the fund is estimated to have a balance of $74,989.

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Public Safety** | | | | | | | |
| D.A.R.E. | - | - | - | - | | - | |
| Drug Seizure | - | - | - | 53,500 | 18,500 | (35,000) | |
| Federal Drug Seizure | 6,014 | - | - | - | - | - | 0.00% |
| Chaplain's Petty Cash | 2,533 | 5,633 | 1,296 | 7,500 | 7,500 | - | 0.00% |
| **Public Safety** | **8,547** | **5,633** | **1,296** | **61,000** | **26,000** | **(35,000)** | **-57.38%** |
| **Capital Outlay** | **-** | **6,192** | **13,870** | **40,000** | **5,000** | **(35,000)** | **-87.50%** |
| **Total Expenditures by Function** | **8,547** | **11,825** | **15,166** | **101,000** | **31,000** | **(70,000)** | **-69.31%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | | | | | | | |
| Part-time/Temporary Employees | | | | | | | |
| Contract help | | | | | | | |
| Overtime | | | | | | | |
| Retirement contributions | | | | | | | |
| Health, Dental, Life Insurance | | | | | | | |
| Other pay | | | | | | | |
| **Total Salaries & Benefits** | **-** | **-** | **-** | **-** | **-** | **-** | |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | | | | | | | |
| Repair, maintenance & utilities | | | | | | | |
| Risk Management | | | | | | | |
| Contractual services | | | | | | | |
| Operating expenditures | 2,533 | 5,633 | 1,296 | 7,500 | 7,500 | - | 0.00% |
| Minor equipment | 6,014 | - | - | 53,500 | 18,500 | (35,000) | -65.42% |
| **Total Operating expenditures** | **8,547** | **5,633** | **1,296** | **61,000** | **26,000** | **(35,000)** | **-57.38%** |
| **Capital Outlay** | | | | | | | |
| Miscellaneous equipment | - | 6,192 | 13,870 | 40,000 | 5,000 | (35,000) | -87.50% |
| **Total Capital Outlay** | **-** | **6,192** | **13,870** | **40,000** | **5,000** | **(35,000)** | **-87.50%** |
| **Total Expenditures by Category** | **8,547** | **11,825** | **15,166** | **101,000** | **31,000** | **(70,000)** | **-69.31%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**POLICE FUNDS**
**FY 2008/09 THROUGH FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | | | | | | | |
| Charges for services | | | | 3,777 | | | |
| Interest | 5,185 | 5,526 | 2,263 | 3,500 | 2,200 | (1,300) | -37.14% |
| Fines & forfeitures | | | | | | | |
| Other | 13,907 | 13,429 | 21,057 | 42,000 | 15,000 | (27,000) | -64.29% |
| **Total Revenue** | **19,092** | **18,955** | **23,320** | **49,277** | **17,200** | **(32,077)** | **-65.10%** |
| **Expenditures:** | | | | | | - | |
| Public Safety | 8,545 | 5,633 | 1,296 | 61,000 | 11,000 | (50,000) | -81.97% |
| Public Works | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Development | | | | | | | |
| General Government | | | | | | | |
| Debt service | | | | | | | |
| Capital Projects | - | 6,192 | 13,871 | 40,000 | 5,000 | (35,000) | -87.50% |
| **Total Expenditures** | **8,545** | **11,825** | **15,167** | **101,000** | **16,000** | **(85,000)** | **-84.16%** |
| Revenue over(under) expenditures | 10,547 | 7,130 | 8,153 | (51,723) | 1,200 | 52,923 | -102.32% |
| **Financing sources (uses):** | | | | | | | |
| Operating transfers in | - | | | | | | |
| Operating transfers out | - | | | | (15,000) | (15,000) | -100.00% |
| Proceeds from bonds | | | | | | | |
| **Financing sources (uses), net** | - | - | - | - | (15,000) | (15,000) | -100.00% |
| **over (under) expenditures and other** | **10,547** | **7,130** | **8,153** | **(51,723)** | **(13,800)** | **37,923** | **-73.32%** |
| Fund balances, beginning | 114,682 | 125,229 | 132,359 | 140,512 | 88,789 | (51,723) | -36.81% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | | | | | |
| Fund balances, ending | 125,229 | 132,359 | 140,512 | 88,789 | 74,989 | (13,800) | -15.54% |
| Fund Balance % of Expenditure | 1465.52% | 1119.32% | 926.43% | 87.91% | 468.68% | | |

**PROGRAM NAME: CHAPLAIN'S PETTY CASH** | **SERVICE AREA: PUBLIC SAFETY**

**DEPARTMENT: POLICE** | **FUND: CHAPLAIN'S PETTY CASH**

**PROGRAM DESCRIPTION:**

Provide short term assistance to needy individuals and families to deal with crisis situations.

**ANALYSIS:**

The Police Chaplain's fund is a vital fund to provide financial support to our chaplain program. This fund is used to provide financial assistance to individuals and families that need help during a crisis situation. A crisis situation could range from a family needing lodging due to a house fire or other family problem, to a citizen needing fuel to get them to another location for an emergency. Cash is never given to a person in need. A voucher is signed and approved by a police chaplain or our social worker, and then given to a pre-approved local business that then sends our department an invoice for those services.

All funds in this account are churches, civic groups, and businesses.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Donation | 7,227 | 6,091 | 8,000 | 8,000 |
| Interest | 902 | 426 | 600 | 600 |
| **TOTAL REVENUES** | **8,129** | **6,517** | **8,600** | **8,600** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 0 | 0 | 0 | 0 |
| Employee Benefits & Costs | 0 | 0 | 0 | 0 |
| Staff Development | 0 | 0 | 0 | 0 |
| Services & Commodities | 5,633 | 322 | 7,500 | 7,500 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **5,633** | **322** | **7,500** | **7,500** |

**AUTHORIZED POSITIONS:**

**TOTAL POSITIONS**

**PROGRAM NAME: CHAPLAIN'S PETTY CASH** **SERVICE AREA: PUBLIC SAFETY**

**DEPARTMENT: POLICE** **FUND: CHAPLAIN'S PETTY CASH**

**PERFORMANCE OBJECTIVES:**

1. Assist citizens in need with food, lodging, transportation or counseling.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. City of Bettendorf population (including transient) | 33,217 | 33,217 | 33,217 | 33,217 |
| 2. Requests for assistance | 17 | 17 | 17 | 17 |
| 3. # of chaplains | 3 | 3 | 3 | 3 |
| **WORKLOAD:** | | | | |
| 1. # of individuals and families assisted | 29 | 29 | 29 | 29 |
| 2. # of meals provided | 10 | 10 | 10 | 10 |
| 3. # of lodgings provided | 10 | 10 | 10 | 10 |
| 4. # of motorists provided with fuel | 5 | 5 | 5 | 5 |
| 5. Transportation (other) | 4 | 4 | 4 | 4 |
| 6. Counseling | 3 | 3 | 3 | 3 |
| **PRODUCTIVITY:** | | | | |
| 1. Average $ of individual assistance | $33 | $34 | $34 | $35 |
| 2. Donations | $7,227 | $6,091 | $8,000 | $8,000 |
| **EFFECTIVENESS:** | | | | |
| 1. % of requests for assistance filled | 76% | 76% | 76% | 176% |

**PROGRAM NAME: DRUG FORFEITURE & SEIZURE** | **SERVICE AREA: PUBLIC SAFETY**
**DEPARTMENT: POLICE** | **FUND: DRUG/SEIZURE**

**PROGRAM DESCRIPTION:**

Enhancement of the law enforcement function through the seizure and forfeiture of property and money.

**ANALYSIS:**

The Drug Forfeiture and Seizure fund is used to enhance law enforcement activities within the City of Bettendorf and not to be used to supplement funding normally budgeted within our fiscal budget.

These funds are obtained through seizure and forfeiture of property and money in connection with illegal activity.

In FY 06/07, the department purchase an artic cat all-terrain vehicle and two segways for special events and patrol.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Drug Control and System Improvement Grant | 0 | 0 | 3,777 | 0 |
| Interest | 4,624 | 1,835 | 2,900 | 1,600 |
| Seizure Revenue | 6,203 | 15,664 | 34,000 | 7,000 |
| Transfers In | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **10,827** | **17,499** | **40,677** | **8,600** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 0 | 0 | 0 | 0 |
| Employee Benefits & Costs | 0 | 0 | 0 | 0 |
| Staff Development | 0 | 0 | 0 | 0 |
| Services & Commodities | 0 | 974 | 53,500 | 3,500 |
| Capital Expenditures | 6,192 | 13,870 | 40,000 | 5,000 |
| Transfer Out / Vehicle Fund | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **6,192** | **14,844** | **93,500** | **8,500** |

**AUTHORIZED POSITIONS:**

**TOTAL POSITIONS**

**PROGRAM NAME: DRUG FORFEITURE & SEIZURE** — **SERVICE AREA: PUBLIC SAFETY**
**DEPARTMENT: POLICE** — **FUND: DRUG/SEIZURE**

**PERFORMANCE OBJECTIVES:**

1. Enhancement of department functions.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. $ of unbudgeted equipment items needed by the department | $50,000 | $50,000 | $50,000 | $50,000 |
| **WORKLOAD:** | | | | |
| 1. $ of unbudgeted equipment funded by seizure | $6,192 | $13,870 | $40,000 | $5,000 |
| **PRODUCTIVITY:** | | | | |
| 1. Cost of equipment purchased | $6,192 | $13,870 | $40,000 | $5,000 |
| **EFFECTIVENESS:** | | | | |
| 1. $ value of seizures made this fiscal year | $75,000 | $75,000 | $75,000 | $75,000 |
| 2. Current fund balance of drug seizure fund | $110,404 | $112,362 | $59,539 | $44,639 |

***Library Funds***

These funds account for State of Iowa grants, miscellaneous donations and fund raising efforts by the Bettendorf Public Library.

***Financial Summary***

Revenues in the Library Funds are projected to be $55,800. Expenditures are budgeted at $43,000 for operating supplies and $57,000 for library materials.

***Estimated Ending Fund Balance***

The remaining fund balance at the end of FY 2012/13 is projected at $761,344.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**LIBRARY FUNDS**
**FY 2008/09 THROUGH FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | 69,747 | 80,653 | 60,056 | | | | |
| Charges for services | | | | | | | |
| Interest | 34,772 | 36,976 | 14,740 | 26,700 | 15,300 | (11,400) | -42.70% |
| Fines & forfeitures | | | | | | | |
| Other | 53,086 | 67,195 | 112,780 | 47,000 | 40,500 | (6,500) | -13.83% |
| **Total Revenue** | **157,605** | **184,824** | **187,576** | **73,700** | **55,800** | **(17,900)** | **-24.29%** |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Culture & Recreation | 25,618 | 109,701 | 71,763 | 133,083 | 43,000 | (90,083) | -67.69% |
| Community & Economic Development | | | | | | | |
| General Government | | | | | | | |
| Debt service | | | | | | | |
| Capital Projects | 65,434 | 40,212 | 66,019 | 25,455 | 57,000 | 31,545 | 123.92% |
| **Total Expenditures** | **91,052** | **149,913** | **137,782** | **158,538** | **100,000** | **(58,538)** | **-36.92%** |
| Revenue over(under) expenditures | 66,553 | 34,911 | 49,794 | (84,838) | (44,200) | 40,638 | -47.90% |
| **Financing sources (uses):** | | | | | | | |
| Operating transfers in | | | | 3,650 | | (3,650) | |
| Operating transfers out | | | | | | | |
| Proceeds from bonds | | | | | | | |
| **Financing sources (uses), net** | | | | 3,650 | | (3,650) | |
| **over (under) expenditures and other** | **66,553** | **34,911** | **49,794** | **(81,188)** | **(44,200)** | **36,988** | **-45.56%** |
| Fund balances, beginning | 735,474 | 802,027 | 836,938 | 886,732 | 805,544 | (81,188) | -9.16% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | | | | | |
| Fund balances, ending | 802,027 | 836,938 | 886,732 | 805,544 | 761,344 | (44,200) | -5.49% |

**DEPARTMENT: LIBRARY** **SERVICE AREA: CULTURE & RECREATION**

**FUND: LIBRARY SPECIAL REVENUE FUNDS**

**PROGRAM DESCRIPTION:**

Money received from various non-City sources. Includes reimbursement from the State of Iowa for loaning library materials to non-residents, donations from library users, memorials and grants, bequests and other State funding.

**ANALYSIS:**

Library special funds are used primarily to enhance the Library collection, provide special programs, and provide staff training.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Iowa Open Access Reimbursement | 53,923 | 53,700 | 0 | 0 |
| Library Gift Fund | 65,484 | 112,778 | 50,650 | 40,500 |
| Interlibrary Loan Reimbursement | 18,869 | 0 | 0 | 0 |
| Kakert Fund | 1,712 | 0 | 0 | 0 |
| Enrich Iowa Funds | 7,859 | 6,356 | 0 | 0 |
| Interest | 36,975 | 14,740 | 26,700 | 15,300 |
| **TOTAL REVENUES** | **184,822** | **187,574** | **77,350** | **55,800** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 0 | 0 | 0 | 0 |
| Employee Benefits & Costs | 0 | 0 | 0 | 0 |
| Staff Development | 22,343 | 8,405 | 13,500 | 8,000 |
| Services & Commodities | 87,356 | 70,428 | 119,583 | 35,000 |
| Capital Expenditures | 40,212 | 58,947 | 25,455 | 57,000 |
| Transfers & Other | | | | |
| **TOTAL APPROPRIATIONS** | **149,911** | **137,780** | **158,538** | **100,000** |

**AUTHORIZED POSITIONS:**

**TOTAL POSITIONS**

**DEPARTMENT: LIBRARY** | **SERVICE AREA: CULTURE & RECREATION**
**FUND: LIBRARY SPECIAL REVENUE FUNDS**

**PERFORMANCE OBJECTIVES:**

Fund additional purchases for the Library collection, including eBooks.
Offer training opportunities to staff members.
Provide programs for Library users to fulfill the Library's mission.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Non-resident population (Iowa minus Bettendor | 2,999,217 | 3,029,210 | 3,059,502 | 3,090,097 |
| 2. # of interlibrary loan requests | 24,000 | 24,000 | 24,000 | 24,000 |
| **WORKLOAD:** | | | | |
| 1. Non-resident circulation (Iowa) | 160,000 | 140,000 | 140,000 | 140,000 |
| 2. # of items loaned | 28,000 | 40,000 | 40,000 | 40,000 |
| 3. # of items borrowed | 34,000 | 60,000 | 60,000 | 60,000 |
| **PRODUCTIVITY:** | | | | |
| 1. Average staff time to loan material (hours) | 9,915 | 9,000 | 9,000 | 9,000 |
| 2. Gift Fund contributions received | $65,484 | $112,778 | $50,650 | $40,500 |
| 3. Average staff time to loan materials | 10 min. | 11 min. | 12 min. | 13 min. |
| **EFFECTIVENESS:** | | | | |
| 1. Open access revenue received | 53,923 | 40,000 | 40,000 | 40,000 |
| 2. # of programs funded (Gift Fund) | 31 | 32 | 33 | 33 |
| 3. # of items purchased (Gift Fund) | 101 | 102 | 103 | 103 |
| 4. Kakert Fund staff recognition program held | 1 | 1 | 1 | 1 |
| 5. Kakert Fund scholarship given | 1 | 1 | 1 | 1 |
| 6. Number of E-Books purchased (Enrich Iowa Funds | 400 | 400 | 400 | 400 |

***Parks Funds***

These funds account for revenues received from park donations and funding of special projects. They include: Park Donations, and the Hendrick's Gift funds.

The Park Donations fund accounts for various contributions from outside sources that may not be budgeted or earmarked for a specific purpose.

The Hendrick's Gift Fund is an endowment created by the Hendrick's estate. Annual contributions are made by the estate. These contributions are restricted to be used for capital improvements for Bettendorf park facilities. The funds and projects are overseen by the Park Board.

***Estimated Ending Fund Balance***

The projected remaining fund balance at the end of FY 2012/13 is $128,113.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**PARK FUNDS**
**FY 2008/09 THROUGH FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | | | | | | | |
| Charges for services | | | | | | | |
| Interest | 4,408 | 5,151 | 1,970 | 3,575 | 2,300 | (1,275) | -35.66% |
| Fines & forfeitures | | | | | | | |
| Other | 8,911 | 27,651 | 4,656 | 4,000 | 4,000 | - | 0.00% |
| **Total Revenue** | **13,319** | **32,802** | **6,626** | **7,575** | **6,300** | **(1,275)** | **-16.83%** |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Development | 94,401 | 86,157 | - | - | - | | |
| General Government | | | | | | | |
| Debt service | | | | | | | |
| Capital Projects | | | | | | | |
| **Total Expenditures** | **94,401** | **86,157** | **-** | **-** | **-** | **-** | **0.00%** |
| Revenue over(under) expenditures | (81,082) | (53,355) | 6,626 | 7,575 | 6,300 | (1,275) | -16.83% |
| **Financing sources (uses):** | | | | | | | |
| Operating transfers in | 93,000 | 8,000 | - | - | - | | |
| Operating transfers out | (3,570) | (3,500) | (4,170) | (2,780) | (3,000) | (220) | 7.91% |
| Proceeds from bonds | | | | | | | |
| **Financing sources (uses), net** | 89,430 | 4,500 | (4,170) | (2,780) | (3,000) | (220) | 7.91% |
| **over (under) expenditures and other** | **8,348** | **(48,855)** | **2,456** | **4,795** | **3,300** | **(1,495)** | **-31.18%** |
| Fund balances, beginning | 214,237 | 222,585 | 173,730 | 120,018 | 124,813 | 4,795 | 4.00% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | (56,168) | | | | |
| Fund balances, ending | 222,585 | 173,730 | 120,018 | 124,813 | 128,113 | 3,300 | 2.64% |

Bettendorf IOWA
a premier city

# FY 2012/13 DEBT SERVICE

# Debt Service Fund Section Contents

2012/13

**Debt Service Funds:**


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**Debt Service Fund**

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general obligation bonds. General obligation bonds are the most common type of bonds issued by a city. The taxable valuation of all real property located in the city is pledged to pay them.

There are two types of general obligation bonds: essential corporate purpose and general corporate purpose. Bonds issued for a general corporate purpose require a public election with a 60% majority vote. Examples of general corporate purpose bonds include those issued for swimming pools, libraries, city halls, fire stations, and police stations. Bonds issued for an essential corporate purpose need only the approval of a resolution by a majority of the city council at an official meeting, following a published notice and hearing. Examples of essential corporate purpose bonds include those issued for street and bridge construction, refinancing of debt, park improvements and flood control.

The Statement of Net Assets from the City's Comprehensive Annual Financial Report accounts for general obligation debt backed by the full faith and credit of the City of Bettendorf. As of July 1, 2012 total general obligation debt in the Governmental Activities amounts to $91,440,000

As of July 1, 2012 the City also has $8,345,000 of general obligation bonds outstanding in the Sewer Enterprise Fund, $6,820,000 of general obligation bonds outstanding in the Storm Water Enterprise Fund, $515,000 of general obligation bonds outstanding in the Recycling/Solid Waste Fund and $11,925,000 of general obligation notes outstanding in the QC Waterfront Convention Center Fund, each of which are included in the Enterprise Funds section of the budget document.

The City currently has fourteen general obligation bond issues outstanding as of July 1, 2012. The bonds have interest rates ranging from 1.25% to 5.00% and mature in varying annual amounts, with the final maturities due in the year ending June 30, 2031. A brief description of each of these issues is listed below:

- **JUNE 1, 2003 $4,080,000 SERIES 2003A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $3,570,000 SERIES 2004A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2005, $4,590,000 SERIES 2005A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $4,580,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JULY 1, 2006, $6,300,000 SERIES 2006B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2007 through the June 1, 2015 maturities of the City's $6,275,000 General Obligation Bonds, Series 1998A, dated April 1, 1998. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **FEBRUARY 1, 2007, $3,760,000 SERIES 2007A GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2008 through the June 1, 2015 maturities of the City's $3,488,150 General Obligation Bonds, Series 2000A, dated May 1, 2000. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2007, $5,095,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $10,540,000 SERIES 2008A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **MARCH 1, 2009, $13,700,000 SERIES 2009A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2010, $14,400,000 SERIES 2010A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2010, $7,180,000 SERIES 2010B**

  Proceeds of these bonds will be used to refund the remaining June 1, 2012 through the June 1, 2021 maturities of the City's $4,015,000 General Obligation Bonds, Series 2001A, dated June 1, 2001 and to refund the remaining June 1, 2012 through the June 1, 2022 maturities of the City's $3,030,000 General Obligation Bonds, Series2002A, dated June 1, 2002. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2011, $15,235,000 SERIES 2011A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2011, $795,000 SERIES 2011A GENERAL OBLIGATION TIF REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2012 through the June 1, 2018 maturities of the City's $1,360,000 General Obligation TIF Bonds, Series 2003, dated June 1, 2003. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $11,340,000 SERIES 2012A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $505,000 SERIES 2012A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance park improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $2,145,000 SERIES 2012A GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2013 through the June 1, 2021 maturities of the City's $4,080,000 General Obligation Bonds, Series 2003A, dated June 1, 2003. The refunding is being conducted to achieve interest cost savings.
  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $1,960,000 SERIES 2012B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2014 through the June 1, 2022 maturities of the City's $3,570,000 General Obligation Bonds, Series 2004A, dated June 1, 2004. The refunding is being conducted to achieve interest cost savings.
  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $2,260,000 SERIES 2012B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2014 through the June 1, 2022 maturities of the City's $4,590,000 General Obligation Bonds, Series 2005A, dated June 1, 2005. The refunding is being conducted to achieve interest cost savings.
  These bonds were rated Aa1 from Moody's Investors Service.

**SUMMARY OF BOND ISSUES:**

General Obligation and TIF Debt outstanding as of July 1, 2012 consists of the following individual issues:

| Descriptions | Date Of Issue | Amount Issued | Interest Rates | Outstanding July 1, 2012 |
|---|---|---|---|---|
| | | | | |
| Various Public Improvements | June 2003 | 4,080,000 | 1.25-3.85% | 2,355,000 |
| Various Public Improvements(1) | June 2004 | 3,570,000 | 2.25-5.00% | 2,230,000 |
| Various Public Improvements | June 2005 | 4,590,000 | 3.00-4.50% | 3,145,000 |
| Various Public Improvements(2) | June 2006 | 4,580,000 | 4.125-4.50% | 3,390,000 |
| Refunding | July 2006 | 6,300,000 | 5.00-4.05% | 2,360,000 |
| Refunding | Feb 2007 | 3,760,000 | 3.80-3.90% | 1,735,000 |
| Various Public Improvements | June 2007 | 5,095,000 | 3.50-4.375% | 4,090,000 |
| Various Public Improvements(3) | June 2008 | 10,540,000 | 3.50-5.00% | 7,885,000 |
| Various Public Improvements | March 2009 | 13,700,000 | 2.50-4.50% | 10,570,000 |
| Various Public Improvements(4) | June 2010 | 14,400,000 | 2.00-4.10% | 13,195,000 |
| Refunding | June 2010 | 7,180,000 | 2.00-3.50% | 6,565,000 |
| Various Public Improvements(5) | June 2011 | 15,235,000 | 2.00-6.00% | 14,660,000 |
| TIF Refunding | June 2011 | 795,000 | 2.00-6.00% | 690,000 |
| Various Public Improvements | June 2012 | 11,340,000 | 2.00-3.125% | 11,340,000 |
| Park Improvements | June 2012 | 505,000 | 2.00-4.00% | 505,000 |
| Refunding | June 2012 | 2,145,000 | 2.00-4.00% | 2,145,000 |
| Refunding(6) | June 2012 | 1,960,000 | 2.00-3.00% | 1,960,000 |
| Refunding | June 2012 | 2,620,000 | 2.00-3.00% | 2,620,000 |
| **Total General Obligation Bonds** | | | | **$91,440,000** |

(1) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,275,000 and the Storm Water Enterprise Fund $1,275,000 are properly accounted for in the Enterprise Funds section of this document.

(2) The portion of these G.O. bonds relating to the Sewer Enterprise Fund. $1,885,000, are properly accounted for in the Enterprise Funds section of this document.

(3) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $2,090,000 and the Storm Water Enterprise Fund $2,095,000 are properly accounted for in the Enterprise Funds section of this document

(4) The portion of these G.O. bonds relating to the Recycling/Solid Waste Fund, $515,000 and the Storm Water Enterprise Fund $2,325,000 are properly accounted for in the Enterprise Funds section of this document.

(5) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,965,000 is properly accounted for in the Enterprise Funds section of this document.

(3) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,130,000 and the Storm Water Enterprise Fund $1,125,000 are properly accounted for in the Enterprise Funds section of this document

**SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:**

Annual debt service requirements to service all outstanding indebtedness accounted for in the Governmental Activities as of July 1, 2012 are as follows:

| Year ending June 30: | Principal | Interest |
|---|---|---|
| 2013 | 10,370,000.00 | 3,326,647.33 |
| 2014 | 8,615,000.00 | 3,020,041.89 |
| 2015 | 5,580,000.00 | 2,738,838.81 |
| 2016 | 5,040,000.00 | 2,566,460.50 |
| 2017 | 5,025,000.00 | 2,415,769.46 |
| 2018-2022 | 26,065,000.00 | 9,357,258.45 |
| 2023-2027 | 21,370,000.00 | 4,609,948.26 |
| 2028-2031 | 9,375,000.00 | 747,165.00 |
| **Total** | **91,440,000.00** | **28,782,129.70** |

**LEGAL DEBT MARGIN:**

The State of Iowa limits the amount of general obligation and tax increment financing debt that a City may issue. This limitation amounts to 5% of actual valuation of all property within the city limits. The computation for the legal debt margin for the City of Bettendorf as of June 30, 2012 is computed as follows:

| | |
|---|---|
| January 2010 100% assessed valuation | $2,802,773,226 |
| Plus: Public Gas & Electric Utilities | 85,204,466 |
| Plus: Captured Tax Increment Value | 82,751,531 |
| Less: Military Exemption | (4,148,478) |
| **Total assessed valuation of the property in the City of Bettendorf** | **$2,966,580,745** |
| Debt Limit, 5% of total actual valuation | $148,329,037 |
| Less debt applicable to debt limit: | |
| Debt service general obligation bonds & notes | 91,440,000 |
| Debt service TIF general obligation and TIF revenue bonds | 11,925,000 |
| Enterprise general obligation bonds | 15,680,000 |
| **Legal debt margin** | **$29,284,037** |
| **Percent of legal debt margin used** | **80.26%** |

**CURRENT TRENDS AND ISSUES:**

Budgeted property tax collections in the Debt Service Fund are $9,029,178 for FY 2012/13 compared to $8,499,270 for FY 2011/12. This is an increase of 6.2% mainly due to an increase in property valuations. Revenues from property taxes, interest earnings, other city taxes and escrow funds total the amount necessary to support debt service principal and interest payments of $13,570,122. Five of the City's bond issues will be paid off in the next four years.

The City's overall debt is structured with a rapid payout of principal and decreasing total annual debt service requirements annually through FY 2030/31. The fund balance in this fund is projected to stay relatively stable through FY 15/16. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found throughout the remaining pages of this section.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**DEBT SERVICE FUND**
**FY 2008/09 through FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | 6,790,453 | 7,108,873 | 8,195,527 | 8,499,270 | 9,029,178 | 529,908 | 6.23% |
| Other city taxes | 265,991 | 269,237 | 284,112 | 300,201 | 298,210 | (1,991) | -0.66% |
| Special assessments | | | | | | - | |
| Licenses and permits | | | | | | - | |
| Intergovernmental | 4,288 | 4,176 | 4,376 | 4,317 | 4,066 | (251) | -5.81% |
| Charges for services | | | | | | - | |
| Interest | 135,750 | 105,972 | 33,099 | 95,000 | 165,644 | 70,644 | 74.36% |
| Fines & forfeitures | | | | | | - | |
| Other | | | | 100,000 | | - | |
| **Total revenue** | **7,196,482** | **7,488,258** | **8,517,114** | **8,998,788** | **9,497,098** | **498,310** | **5.54%** |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Health & Social Services | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Devleopment | | | | | | | |
| General Government | | | | | | | |
| Debt service: | 6,503,779 | 6,921,818 | 15,418,231 | 11,362,530 | 11,134,861 | (227,669) | -2.00% |
| Capital Projects | | | | | | | |
| **Total expenditures** | **6,503,779** | **6,921,818** | **15,418,231** | **11,362,530** | **11,134,861** | **(227,669)** | **-2.00%** |
| Revenue over(under) expenditures | 692,703 | 566,440 | (6,901,117) | (2,363,742) | (1,637,763) | 725,979 | -30.71% |
| **Financing sources (uses):** | | | | | | | |
| Operating transfers in | - | - | - | - | - | - | |
| Operating transfers out | (611,290) | (593,353) | (596,836) | (597,195) | (199,319) | 397,876 | -66.62% |
| Proceeds from bonds | | 7,325,964 | | 7,285,000 | | | |
| Payment to bond escrow agent | | | | | | | |
| **Financing sources (uses), net** | (611,290) | 6,732,611 | (596,836) | 6,687,805 | (199,319) | (6,887,124) | -102.98% |
| **over (under) expenditures and other** | **81,413** | **7,299,051** | **(7,497,953)** | **4,324,063** | **(1,837,082)** | **(6,161,145)** | **-142.49%** |
| Fund balances, beginning | 724,672 | 806,085 | 8,105,136 | 607,183 | 4,931,246 | 4,324,063 | 712.15% |
| Residual equity transfer in (out) | | | | | | | |
| Fund balances, ending | 806,085 | 8,105,136 | 607,183 | 4,931,246 | 3,094,164 | (1,837,082) | -37.25% |

**City of Bettendorf**

**Debt Service Fund**

**FY 2012/13 Budget**

| Fiscal Year: | FY 2011/12 | FY 2012/13 | FY 2013/14 | FY 2014/15 | FY 2015/16 | FY 2016/17 |
|---|---|---|---|---|---|---|
| Taxable property value | 1,698,653,991 | 1,804,635,632 | 1,867,797,879 | 1,933,170,805 | 2,000,831,783 | 2,070,860,895 |
| Percentage increase from previous year | 3.48% | 6.24% | 3.50% | 3.50% | 3.50% | 3.50% |
| Tax levy | 5.00000 | 5.00000 | 5.00000 | 5.00000 | 5.00000 | 5.00000 |
| **Debt Service Fund:** | | | | | | |
| Property taxes levied | 8,493,270 | 9,023,178 | 9,338,989 | 9,665,854 | 10,004,159 | 10,354,304 |
| Less uncollected | - | - | - | - | - | - |
| Delinquent taxes | 6,000 | 6,000 | 6,500 | 6,500 | 6,500 | 6,500 |
| Other city taxes | 300,201 | 298,210 | 305,000 | 305,000 | 305,000 | 305,000 |
| Intergovernmental | 4,317 | 4,066 | 4,600 | 4,600 | 4,600 | 4,600 |
| Interest | 95,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Escrow interest | - | 15,644 | 7,814 | - | - | - |
| Net Bond proceeds | 7,385,000 | - | - | - | - | - |
| **Total revenues** | **16,283,788** | **9,497,098** | **9,812,903** | **10,131,954** | **10,470,259** | **10,820,404** |
| Principal retirement & Interest | (8,857,530) | (13,570,122) | (12,245,796) | (9,582,164) | (9,522,343) | (10,000,619) |
| Notes Payable | - | - | - | - | - | - |
| Bond issuance costs | (120,000) | - | - | - | - | - |
| **Total expenditures** | **(8,977,530)** | **(13,570,122)** | **(12,245,796)** | **(9,582,164)** | **(9,522,343)** | **(10,000,619)** |
| Transfers in from General Fund | - | - | - | - | - | - |
| Transfers in from CIP/LOT | - | - | - | - | - | - |
| Transfer in from Gaming | - | - | - | - | | |
| Bond premium | - | - | - | - | - | - |
| Bond issuance costs | - | - | - | - | - | - |
| Transfer out to Garbage/Recycling | - | - | (139,100) | (136,500) | (133,250) | - |
| Transfer out to Stormwater | (197,731) | (199,319) | (200,469) | (201,444) | (201,944) | (201,944) |
| Transfer out to Family Museum | (399,464) | - | (58,753) | (57,780) | (57,430) | (56,980) |
| **Total expenditures & transfers out** | **(9,574,725)** | **(13,769,441)** | **(12,644,118)** | **(9,977,888)** | **(9,914,967)** | **(10,259,543)** |
| **Revenue & other financing sources over(under) expenditures and other financing** | **6,709,063** | **(4,272,343)** | **(2,831,214)** | **154,066** | **555,292** | **560,862** |
| **Beginning fund balance** | **607,183** | **7,316,246** | **3,043,903** | **212,689** | **366,755** | **922,047** |
| **Ending fund balance** | **7,316,246** | **3,043,903** | **212,689** | **366,755** | **922,047** | **1,482,909** |

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BETTENDORF, IOWA that the City shall continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved.

BE IT FURTHER RESOLVED that the City shall maintain effective communication with bond rating agencies concerning its financial condition, in keeping with a policy of full disclosure on its annual financial reports and official statement.

BE IT FURTHER RESOLVED that several key debt indicators used by national credit ratings agencies when reviewing the City's creditworthiness will be calculated and reviewed by the City annually as part of adopting its Five Year Capital Improvements Program.

The key debt indicators to be reviewed annually as part of the City's Five Year Capital Improvements Program will include, but is not limited to the following:

| | 6/30/08 Actual | 6/30/09 Actual | 6/30/10 Actual | 6/30/11 Projected |
|---|---|---|---|---|
| **Debt Margin Ratio** | 49.12% | 61.71% | 72.57% | 72.51% |

As mandated by the State of Iowa this ratio calculates the percentage of the City's outstanding general obligation debt to debt applicable to the debt limit. The debt limit shall not exceed 5% of total actual assessed valuation.

| | 6/30/08 Actual | 6/30/09 Actual | 6/30/10 Actual | 6/30/11 Projected |
|---|---|---|---|---|
| **G.O. Net Direct Debt as a % of full assessed value** | 2.40% | 3.26% | 3.56% | 3.95% |

This ratio indicates the relationship between the City's debt and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the source of the City's revenues used to repay debt. A small ratio is an indication that the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations.

| | 6/30/08 Actual | 6/30/09 Actual | 6/30/10 Actual | 6/30/11 Projected |
|---|---|---|---|---|
| **G.O. Indirect & Net Direct Debt as a % of Full Assessed Value** | 2.97% | 3.87% | 4.26% | 4.39% |

This ratio indicates the relationship between the debt burden of all governmental entities within the City of Bettendorf and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the primary source of revenues that governmental entities use to repay debt. A small ratio indicates the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations because the overall debt burden on taxpayers is lower.

| | 6/30/08 Actual | 6/30/09 Actual | 6/30/10 Actual | 6/30/11 Projected |
|---|---|---|---|---|
| **G.O. Net Debt per Capita** | $2,087 | $2,771 | $3,089 | $3,443 |

This indicator indicates the per capita debt burden of the City of Bettendorf only and is a general indicator of the City's debt burden on individual taxpayers. A smaller ratio indicates a lighter burden.

| | 6/30/08 Actual | 6/30/09 Actual | 6/30/10 Actual | 6/30/11 Projected |
|---|---|---|---|---|
| **Overlapping Net Debt per Capita** | $2,544 | $3,285 | $3,693 | $3,828 |

This indicator indicates the per capita debt burden of all governmental entities within the City of Bettendorf and is a general indicator of the overlapping debt burden on City taxpayers. A smaller ratio indicates a lighter burden on taxpayers.

| | 6/30/08 Actual | 6/30/09 Actual | 6/30/10 Actual | 6/30/11 * Projected |
|---|---|---|---|---|
| **Debt Service as a % of General Governmental Expenditures** | 16.76% | 12.51% | 11.10% | 21.79% |

This ratio is a measure of the City's ability to repay debt without hampering other City services. A small ratio indicates a lesser burden on the City's operating budget. (* 6/30/11 includes $7.1 million refunding bonds, net of the refunding issue the calculation equals 12.14%)

| | 6/30/08 Actual | 6/30/09 Actual | 6/30/10 Actual | 6/30/11 Projected |
|---|---|---|---|---|
| **Unreserved General Fund Balance as a % of General Fund Revenues** | 26.09% | 26.75% | 26.05% | 25.64% |

A high ratio suggests the presence of resources that can be used to overcome a temporary shortfall of revenues.

Sources of Indicators:

Official Statement, City of Bettendorf, Series 2005A G.O. Bonds
Moody's Treasurer's Association, Debt Policy Handbook
Municipal Treasurer's Association, Debt Policy Handbook
Government Finance Officer's Association, GFOA

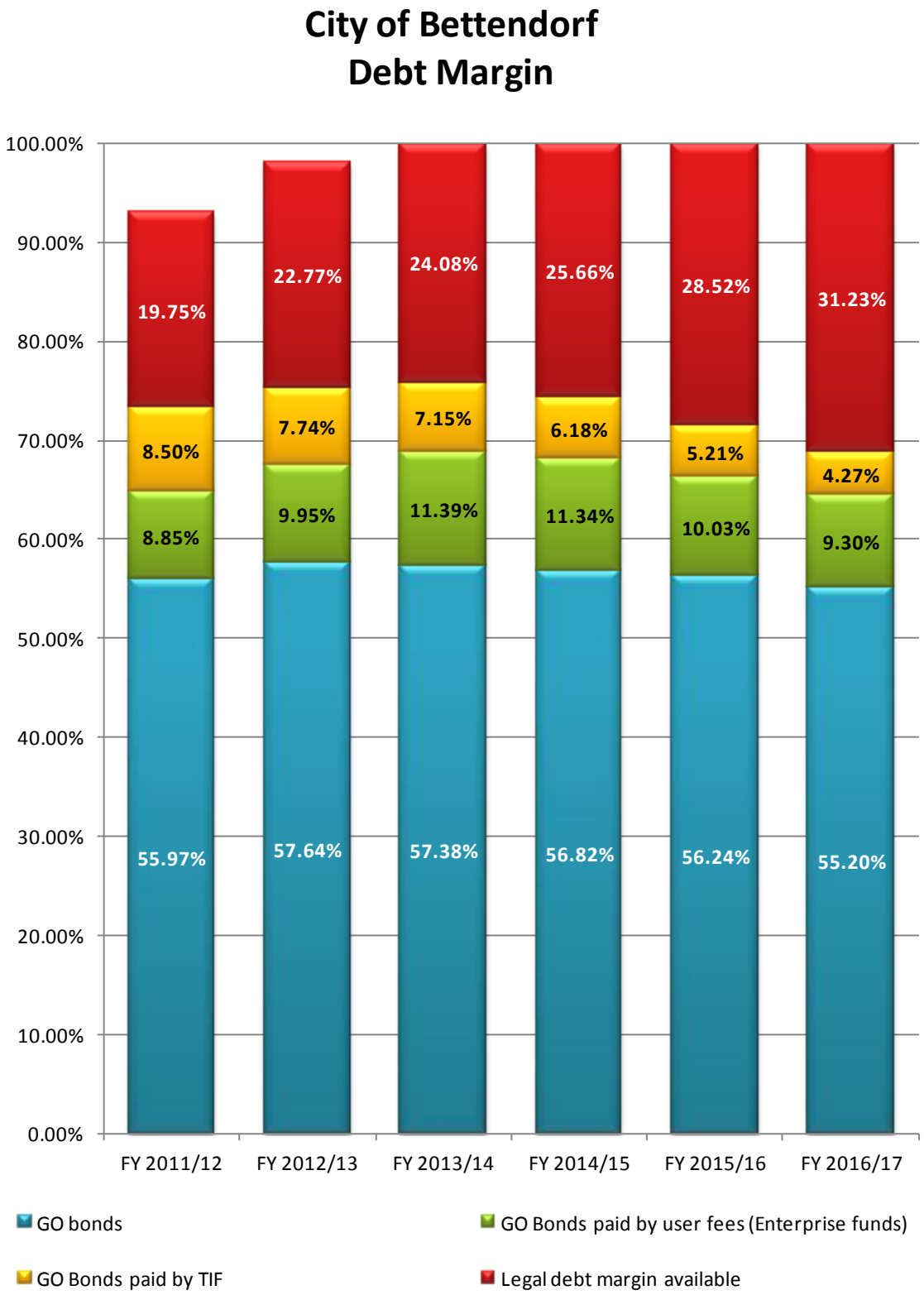
**City of Bettendorf, Iowa**
**Legal Debt Margin Information**

| Fiscal Year | FY 2011/12 | FY 2012/13 | FY 2013/14 | FY 2014/15 | FY 2015/16 | FY 2016/17 |
|---|---|---|---|---|---|---|
| 100% assessed valuation(excluding ag) | $ 2,802,773,226 | $ 2,911,324,449 | $ 3,056,890,671 | $ 3,209,735,205 | $ 3,370,221,965 | $ 3,521,881,953 |
| Plus: Public gas and electric utilities | 85,204,466 | 87,269,980 | 87,500,000 | 87,500,000 | 87,500,000 | 87,500,000 |
| Plus: Captured tax increment value | 82,751,531 | 74,877,772 | 75,000,000 | 75,000,000 | 75,000,000 | 75,000,000 |
| Less: Military exemption | (4,148,478) | (4,063,286) | (4,063,286) | (4,063,286) | (4,063,286) | (4,063,286) |
| **Total assessed valuation of the property** | **$ 2,966,580,745** | **$ 3,069,408,915** | **$ 3,215,327,385** | **$ 3,368,171,919** | **$ 3,528,658,679** | **$ 3,680,318,667** |
| **Debt limit, 5% of total actual valuation** | **$ 148,329,037** | **$ 153,470,446** | **$ 160,766,369** | **$ 168,408,596** | **$ 176,432,934** | **$ 184,015,933** |
| **Debt applicable to debt limit:** | | | | | | |
| Debt service general obligation bonds | 83,020,000 | 88,455,000 | 92,240,000 | 95,690,000 | 99,220,000 | 101,570,000 |
| Refunded GO bonds | 7,730,000 | 2,910,000 | - | - | - | - |
| Debt service TIF revenue bonds | 12,615,000 | 11,880,000 | 11,500,000 | 10,400,000 | 9,185,000 | 7,850,000 |
| Enterprise general obligation bonds | 13,130,000 | 15,265,000 | 18,315,000 | 19,090,000 | 17,695,000 | 17,115,000 |
| Refunded Enterprise bonds | 2,550,000 | - | - | - | - | - |
| **Total outstanding GO debt:** | **119,045,000** | **118,510,000** | **122,055,000** | **125,180,000** | **126,100,000** | **126,535,000** |
| **Legal debt margin** | **$ 29,284,037** | **$ 34,960,446** | **$ 38,711,369** | **$ 43,228,596** | **$ 50,332,934** | **$ 57,480,933** |

**Percentage of debt margin used(excluding refunded bonds):**

| | | | | | | |
|---|---|---|---|---|---|---|
| Legal debt margin available | 19.75% | 22.77% | 24.08% | 25.66% | 28.52% | 31.23% |
| GO Bonds paid by TIF | 8.50% | 7.74% | 7.15% | 6.18% | 5.21% | 4.27% |
| GO Bonds paid by user fees (Enterprise funds) | 8.85% | 9.95% | 11.39% | 11.34% | 10.03% | 9.30% |
| GO bonds | 55.97% | 57.64% | 57.38% | 56.82% | 56.24% | 55.20% |
| Refunded bonds | 6.93% | 1.90% | 0.00% | 0.00% | 0.00% | 0.00% |
| **Total debt margin used** | **80.25%** | **77.23%** | **75.92%** | **74.34%** | **71.48%** | **68.77%** |
| | **100.00%** | **100.00%** | **100.00%** | **100.00%** | **100.00%** | **100.00%** |

| | | | | | | |
|---|---|---|---|---|---|---|
| **Debt Levy Rate(per $1,000 taxable valuation)** | **5.00** | **5.00** | **5.00** | **5.00** | **5.00** | **5.00** |
| **New debt to be issued (NET PROCEEDS):** | | | | | | |
| **GO Bonds** (FY 11/12 $2.145M current refunding) | $ 13,990,000 | $ 10,000,000 | $ 9,000,000 | $ 9,000,000 | $ 9,000,000 | $ 9,000,000 |
| **GO Refunding** | $ 6,835,000 | | | | | |
| **General Corporate Bonds:** | | | | | | |
| Forest Grove Park | | $ 700,000 | | | | |
| Downtown Land Acquisition | | | $ 700,000 | | | |
| Fire Truck | | | | $ 700,000 | $ 700,000 | |
| Museum Exhibit Hall | | $ 700,000 | | | | |
| Solid Waste/Recycling garbage packers | | | | | | $ 700,000 |
| **Sewer GO Bonds** | | | $ 4,000,000 | | | |
| **Storm Water GO Bonds** | | $ 2,000,000 | | $ 2,000,000 | | |


City of Bettendorf
Debt Margin
100.00%
90.00%
80.00%
70.00%
60.00%
50.00%
40.00%
30.00%
20.00%
10.00%
0.00%
19.75%
22.77%
24.08%
25.66%
28.52%
31.23%
8.50%
7.74%
7.15%
6.18%
5.21%
4.27%
8.85%
9.95%
11.39%
11.34%
10.03%
9.30%
55.97%
57.64%
57.38%
56.82%
56.24%
55.20%
FY 2011/12
FY 2012/13
FY 2013/14
FY 2014/15
FY 2015/16
FY 2016/17
GO bonds
GO Bonds paid by user fees (Enterprise funds)
GO Bonds paid by TIF
Legal debt margin available

Museum
STOP

KUBOTA

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | 6/1/2003 $4.080 Million GO Bonds | 6/1/2004 $3.570 Million GO Bonds | 6/1/2004 $2.040 Million Sewer GO Bonds | 6/1/2004 $2.040 Million Storm GO Bonds | 6/1/2004 $7.160 Million GO Ref. Bonds | 6/1/2004 $7.160 Million Museum Ref. Bonds | 6/1/2005 $4.590 Million GO Bonds |
|---|---|---|---|---|---|---|---|
| | **Principal** | | | | | | |
| 2012 | 215,000.00 | 180,000.00 | 105,000.00 | 105,000.00 | 450,900.00 | 384,100.00 | 225,000.00 |
| 2013 | 2,355,000.00 | 2,230,000.00 | 1,275,000.00 | 1,275,000.00 | | | 235,000.00 |
| 2014 | | | | | | | 2,910,000.00 |
| 2015 | | | | | | | |
| 2016 | | | | | | | |
| 2017 | | | | | | | |
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| 2048 | | | | | | | |
| 2049 | | | | | | | |
| **Total** | **2,570,000.00** | **2,410,000.00** | **1,380,000.00** | **1,380,000.00** | **450,900.00** | **384,100.00** | **3,370,000.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | 6/1/2006 $4.580 Million GO Bonds | 6/1/2006 $2.545 Million Sewer GO Bonds | 7/1/06 $6.300 Million GO Refunding | 2/1/07 $3.760 Million GO Refunding | 5/15/07 $5.095 Million GO Bonds | 6/1/2008 $10.540 Million GO Bonds | 6/1/08 $2.505 Million Sewer GO Bonds |
|---|---|---|---|---|---|---|---|
| | Principal | | | | | | |
| 2012 | 215,000.00 | 120,000.00 | 730,000.00 | 535,000.00 | 220,000.00 | 400,000.00 | 105,000.00 |
| 2013 | 225,000.00 | 125,000.00 | 750,000.00 | 555,000.00 | 225,000.00 | 420,000.00 | 110,000.00 |
| 2014 | 230,000.00 | 130,000.00 | 795,000.00 | 570,000.00 | 235,000.00 | 435,000.00 | 115,000.00 |
| 2015 | 240,000.00 | 135,000.00 | 815,000.00 | 610,000.00 | 245,000.00 | 455,000.00 | 120,000.00 |
| 2016 | 250,000.00 | 140,000.00 | | | 250,000.00 | 475,000.00 | 125,000.00 |
| 2017 | 260,000.00 | 145,000.00 | | | 260,000.00 | 495,000.00 | 130,000.00 |
| 2018 | 275,000.00 | 150,000.00 | | | 270,000.00 | 515,000.00 | 135,000.00 |
| 2019 | 285,000.00 | 160,000.00 | | | 280,000.00 | 535,000.00 | 145,000.00 |
| 2020 | 295,000.00 | 165,000.00 | | | 295,000.00 | 560,000.00 | 150,000.00 |
| 2021 | 310,000.00 | 170,000.00 | | | 305,000.00 | 590,000.00 | 155,000.00 |
| 2022 | 325,000.00 | 180,000.00 | | | 315,000.00 | 615,000.00 | 165,000.00 |
| 2023 | 340,000.00 | 190,000.00 | | | 330,000.00 | 645,000.00 | 170,000.00 |
| 2024 | 355,000.00 | 195,000.00 | | | 345,000.00 | 680,000.00 | 180,000.00 |
| 2025 | | | | | 360,000.00 | 715,000.00 | 190,000.00 |
| 2026 | | | | | 375,000.00 | 750,000.00 | 200,000.00 |
| 2027 | | | | | | | |
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| 2049 | | | | | | | |
| **Total** | **3,605,000.00** | **2,005,000.00** | **3,090,000.00** | **2,270,000.00** | **4,310,000.00** | **8,285,000.00** | **2,195,000.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | | | | | Land acquistion | PW Facility remodel | Garbage packers |
|---|---|---|---|---|---|---|---|
| | **6/1/08** | **8/29/08** | **8/29/08** | **3/15/09** | **3/15/09** | **3/15/09** | **6/1/2010** |
| | **$2.510** | **$2.675** | **$11.140** | **$12.300** | **$0.700** | **$0.700** | **$0.765** |
| | **Million** | **Million** | **Million** | **Million** | **Million** | **Million** | **Million** |
| | **Storm** | **TIF** | **TIF** | **GO** | **GO** | **GO** | **Solid Waste** |
| **FY** | **GO Bonds** | **Bonds** | **Bonds** | **Bonds** | **Bonds** | **Bonds** | **Bonds** |
| | **Principal** | | | | | | |
| 2012 | 105,000.00 | 70,000.00 | 515,000.00 | 830,000.00 | 30,000.00 | 30,000.00 | 125,000.00 |
| 2013 | 110,000.00 | 75,000.00 | 550,000.00 | 850,000.00 | 35,000.00 | 35,000.00 | 125,000.00 |
| 2014 | 115,000.00 | 80,000.00 | 190,000.00 | 495,000.00 | 35,000.00 | 35,000.00 | 130,000.00 |
| 2015 | 120,000.00 | 85,000.00 | 905,000.00 | 25,000.00 | 0.00 | 0.00 | 130,000.00 |
| 2016 | 125,000.00 | 100,000.00 | 1,000,000.00 | 515,000.00 | 35,000.00 | 35,000.00 | 130,000.00 |
| 2017 | 130,000.00 | 105,000.00 | 1,110,000.00 | 25,000.00 | 0.00 | 0.00 | |
| 2018 | 140,000.00 | 85,000.00 | 740,000.00 | 535,000.00 | 35,000.00 | 35,000.00 | |
| 2019 | 145,000.00 | 110,000.00 | 35,000.00 | 555,000.00 | 40,000.00 | 40,000.00 | |
| 2020 | 150,000.00 | 165,000.00 | 0.00 | 580,000.00 | 40,000.00 | 40,000.00 | |
| 2021 | 155,000.00 | 185,000.00 | 0.00 | 605,000.00 | 40,000.00 | 40,000.00 | |
| 2022 | 165,000.00 | 170,000.00 | 820,000.00 | 630,000.00 | 45,000.00 | 45,000.00 | |
| 2023 | 170,000.00 | 155,000.00 | 975,000.00 | 660,000.00 | 45,000.00 | 45,000.00 | |
| 2024 | 180,000.00 | 160,000.00 | 1,125,000.00 | 695,000.00 | 45,000.00 | 45,000.00 | |
| 2025 | 190,000.00 | 300,000.00 | 1,175,000.00 | 730,000.00 | 50,000.00 | 50,000.00 | |
| 2026 | 200,000.00 | 690,000.00 | 835,000.00 | 770,000.00 | 55,000.00 | 55,000.00 | |
| 2027 | | | | 810,000.00 | 55,000.00 | 55,000.00 | |
| 2028 | | | | 860,000.00 | 60,000.00 | 60,000.00 | |
| 2029 | | | | | | | |
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| 2049 | | | | | | | |
| **Total** | **2,200,000.00** | **2,535,000.00** | **9,975,000.00** | **10,170,000.00** | **645,000.00** | **645,000.00** | **640,000.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
# Fiscal Year 2012/2013 Budget

| | Landscaping | | | | | | |
|---|---|---|---|---|---|---|---|
| | **6/1/2010** | **6/1/2010** | **6/1/10** | **6/1/10** | **6/1/2011** | **6/1/2011** | **6/1/2011** |
| | **$0.690** | **$13.710** | **$2.540** | **$7.180** | **$15.235** | **$2.035** | **$0.795** |
| | **Million** | **Million** | **Million** | **Million** | **Million** | **Million** | **Million** |
| | **GO** | **GO** | **Storm** | **GO** | **GO** | **Sewer** | **TIF** |
| **FY** | **Bonds** | **Bonds** | **GO Bonds** | **Refunding** | **Bonds** | **Bonds** | **Refunding** |
| | **Principal** | | | | | | |
| 2012 | 30,000.00 | 590,000.00 | 110,000.00 | 615,000.00 | 575,000.00 | 70,000.00 | 105,000.00 |
| 2013 | 30,000.00 | 595,000.00 | 110,000.00 | 630,000.00 | 675,000.00 | 85,000.00 | 110,000.00 |
| 2014 | 30,000.00 | 600,000.00 | 110,000.00 | 630,000.00 | 510,000.00 | 85,000.00 | 110,000.00 |
| 2015 | 30,000.00 | 610,000.00 | 115,000.00 | 650,000.00 | 495,000.00 | 85,000.00 | 110,000.00 |
| 2016 | 30,000.00 | 620,000.00 | 115,000.00 | 665,000.00 | 730,000.00 | 90,000.00 | 115,000.00 |
| 2017 | 35,000.00 | 635,000.00 | 120,000.00 | 685,000.00 | 745,000.00 | 90,000.00 | 120,000.00 |
| 2018 | 35,000.00 | 655,000.00 | 120,000.00 | 705,000.00 | 765,000.00 | 95,000.00 | 125,000.00 |
| 2019 | 35,000.00 | 670,000.00 | 125,000.00 | 735,000.00 | 790,000.00 | 95,000.00 | |
| 2020 | 35,000.00 | 695,000.00 | 130,000.00 | 755,000.00 | 820,000.00 | 100,000.00 | |
| 2021 | 35,000.00 | 715,000.00 | 130,000.00 | 780,000.00 | 0.00 | 100,000.00 | |
| 2022 | 40,000.00 | 740,000.00 | 135,000.00 | 330,000.00 | 850,000.00 | 105,000.00 | |
| 2023 | 40,000.00 | 765,000.00 | 140,000.00 | | 880,000.00 | 110,000.00 | |
| 2024 | 40,000.00 | 795,000.00 | 145,000.00 | | 920,000.00 | 115,000.00 | |
| 2025 | 40,000.00 | 825,000.00 | 155,000.00 | | 960,000.00 | 120,000.00 | |
| 2026 | 45,000.00 | 855,000.00 | 160,000.00 | | 1,005,000.00 | 125,000.00 | |
| 2027 | 45,000.00 | 890,000.00 | 165,000.00 | | 1,050,000.00 | 130,000.00 | |
| 2028 | 45,000.00 | 925,000.00 | 170,000.00 | | 1,100,000.00 | 140,000.00 | |
| 2029 | 50,000.00 | 965,000.00 | 180,000.00 | | 1,155,000.00 | 145,000.00 | |
| 2030 | | | | | 1,210,000.00 | 150,000.00 | |
| 2031 | | | | | | | |
| 2032 | | | | | | | |
| 2033 | | | | | | | |
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| 2048 | | | | | | | |
| 2049 | | | | | | | |
| **Total** | **670,000.00** | **13,145,000.00** | **2,435,000.00** | **7,180,000.00** | **15,235,000.00** | **2,035,000.00** | **795,000.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | | Park Improvements | | | | | |
|---|---|---|---|---|---|---|---|
| | 6/1/2012 | 6/1/2012 | 6/1/2012 | 6/1/2012 | 6/1/2012 | 6/1/2012 | 6/1/2012 |
| | $11.340 Million GO | $0.505 Million GO | $2.145 Million GO | $6.835 Million GO | $6.835 Million GO | $6.835 Million Sewer | $6.835 Million Storm |
| FY | Bonds | Bonds | Refunding | Refunding | Refunding | Refunding | Refunding |
| | Principal | | Principal | Principal | Principal | Principal | Principal |
| 2012 | | | | | | | |
| 2013 | 180,000.00 | 45,000.00 | 190,000.00 | | | | |
| 2014 | 525,000.00 | 50,000.00 | 205,000.00 | 215,000.00 | | 120,000.00 | 125,000.00 |
| 2015 | 530,000.00 | 50,000.00 | 210,000.00 | 215,000.00 | 290,000.00 | 130,000.00 | 125,000.00 |
| 2016 | 530,000.00 | 50,000.00 | 235,000.00 | 210,000.00 | 295,000.00 | 125,000.00 | 120,000.00 |
| 2017 | 700,000.00 | 310,000.00 | 240,000.00 | 205,000.00 | 310,000.00 | 120,000.00 | 115,000.00 |
| 2018 | 520,000.00 | | 240,000.00 | 210,000.00 | 320,000.00 | 125,000.00 | 125,000.00 |
| 2019 | 545,000.00 | | 265,000.00 | 210,000.00 | 340,000.00 | 125,000.00 | 125,000.00 |
| 2020 | 555,000.00 | | 270,000.00 | 220,000.00 | 345,000.00 | 125,000.00 | 125,000.00 |
| 2021 | 570,000.00 | | 290,000.00 | 235,000.00 | 355,000.00 | 130,000.00 | 130,000.00 |
| 2022 | 585,000.00 | | | 240,000.00 | 365,000.00 | 130,000.00 | 135,000.00 |
| 2023 | 600,000.00 | | | | | | |
| 2024 | 605,000.00 | | | | | | |
| 2025 | 625,000.00 | | | | | | |
| 2026 | 650,000.00 | | | | | | |
| 2027 | 675,000.00 | | | | | | |
| 2028 | 690,000.00 | | | | | | |
| 2029 | 735,000.00 | | | | | | |
| 2030 | 750,000.00 | | | | | | |
| 2031 | 770,000.00 | | | | | | |
| 2032 | | | | | | | |
| 2033 | | | | | | | |
| 2034 | | | | | | | |
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| 2048 | | | | | | | |
| 2049 | | | | | | | |
| **Total** | **11,340,000.00** | **505,000.00** | **2,145,000.00** | **1,960,000.00** | **2,620,000.00** | **1,130,000.00** | **1,125,000.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | | Forest Grove Pk | | Museum exhibits | |
|---|---|---|---|---|---|
| | **6/1/2013** | **6/1/2013** | **6/1/13** | **6/1/13** | **6/1/2014** |
| | **$10.135** | **$0.740** | **$2.060** | **$0.740** | **$9.120** |
| | **Million** | **Million** | **Million** | **Million** | **Million** |
| | **GO** | **GO** | **Storm** | **Museum** | **GO** |
| **FY** | **Bonds** | **Bonds** | **GO Bonds** | **Bonds** | **Bonds** |
| 2012 | | | | | |
| 2013 | | | | | |
| 2014 | 445,000.00 | 35,000.00 | 90,000.00 | 50,000.00 | |
| 2015 | 465,000.00 | 35,000.00 | 95,000.00 | 50,000.00 | 405,000.00 |
| 2016 | 470,000.00 | 35,000.00 | 95,000.00 | 50,000.00 | 425,000.00 |
| 2017 | 470,000.00 | 35,000.00 | 95,000.00 | 50,000.00 | 425,000.00 |
| 2018 | 480,000.00 | 35,000.00 | 100,000.00 | 540,000.00 | 430,000.00 |
| 2019 | 485,000.00 | 35,000.00 | 100,000.00 | | 435,000.00 |
| 2020 | 490,000.00 | 35,000.00 | 100,000.00 | | 440,000.00 |
| 2021 | 500,000.00 | 35,000.00 | 100,000.00 | | 445,000.00 |
| 2022 | 505,000.00 | 35,000.00 | 105,000.00 | | 450,000.00 |
| 2023 | 520,000.00 | 40,000.00 | 105,000.00 | | 460,000.00 |
| 2024 | 530,000.00 | 40,000.00 | 110,000.00 | | 470,000.00 |
| 2025 | 540,000.00 | 40,000.00 | 110,000.00 | | 475,000.00 |
| 2026 | 555,000.00 | 40,000.00 | 115,000.00 | | 485,000.00 |
| 2027 | 570,000.00 | 40,000.00 | 115,000.00 | | 500,000.00 |
| 2028 | 585,000.00 | 45,000.00 | 120,000.00 | | 510,000.00 |
| 2029 | 605,000.00 | 45,000.00 | 120,000.00 | | 525,000.00 |
| 2030 | 620,000.00 | 45,000.00 | 125,000.00 | | 535,000.00 |
| 2031 | 640,000.00 | 45,000.00 | 130,000.00 | | 550,000.00 |
| 2032 | 660,000.00 | 45,000.00 | 130,000.00 | | 570,000.00 |
| 2033 | | | | | 585,000.00 |
| 2034 | | | | | |
| 2035 | | | | | |
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| 2048 | | | | | |
| 2049 | | | | | |
| **Total** | **10,135,000.00** | **740,000.00** | **2,060,000.00** | **740,000.00** | **9,120,000.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | Downtown Land acq | | | Fire Truck | | | Fire truck | |
|---|---|---|---|---|---|---|---|---|
| | **6/1/2014** | **6/1/14** | **6/1/2015** | **6/1/2015** | **6/1/2015** | **6/1/2016** | **6/1/2016** | **6/1/17** |
| | **$0.740** | **$4.120** | **$9.120** | **$0.740** | **$2.060** | **$9.120** | **$0.740** | **$9.120** |
| | **Million** | **Million** | **Million** | **Million** | **Million** | **Million** | **Million** | **Million** |
| | **GO** | **Sewer** | **GO** | **GO** | **Storm** | **GO** | **GO** | **GO** |
| **FY** | **Bonds** | **GO Bonds** | **Bonds** | **Bonds** | **Bonds** | **Bonds** | **Bonds** | **Bonds** |
| | **Principal** | | | | | | | **Principal** |
| 2012 | | | | | | | | |
| 2013 | | | | | | | | |
| 2014 | | | | | | | | |
| 2015 | 35,000.00 | 180,000.00 | | | | | | |
| 2016 | 35,000.00 | 190,000.00 | 405,000.00 | 35,000.00 | 90,000.00 | | | |
| 2017 | 35,000.00 | 190,000.00 | 425,000.00 | 35,000.00 | 95,000.00 | 405,000.00 | 35,000.00 | |
| 2018 | 35,000.00 | 190,000.00 | 425,000.00 | 35,000.00 | 95,000.00 | 425,000.00 | 35,000.00 | 405,000.00 |
| 2019 | 35,000.00 | 200,000.00 | 430,000.00 | 35,000.00 | 95,000.00 | 425,000.00 | 35,000.00 | 425,000.00 |
| 2020 | 35,000.00 | 200,000.00 | 435,000.00 | 35,000.00 | 100,000.00 | 430,000.00 | 35,000.00 | 425,000.00 |
| 2021 | 35,000.00 | 200,000.00 | 440,000.00 | 35,000.00 | 100,000.00 | 435,000.00 | 35,000.00 | 430,000.00 |
| 2022 | 35,000.00 | 200,000.00 | 445,000.00 | 35,000.00 | 100,000.00 | 440,000.00 | 35,000.00 | 435,000.00 |
| 2023 | 35,000.00 | 210,000.00 | 450,000.00 | 35,000.00 | 100,000.00 | 445,000.00 | 35,000.00 | 440,000.00 |
| 2024 | 40,000.00 | 210,000.00 | 460,000.00 | 35,000.00 | 105,000.00 | 450,000.00 | 35,000.00 | 445,000.00 |
| 2025 | 40,000.00 | 220,000.00 | 470,000.00 | 40,000.00 | 105,000.00 | 460,000.00 | 35,000.00 | 450,000.00 |
| 2026 | 40,000.00 | 220,000.00 | 475,000.00 | 40,000.00 | 110,000.00 | 470,000.00 | 40,000.00 | 460,000.00 |
| 2027 | 40,000.00 | 230,000.00 | 485,000.00 | 40,000.00 | 110,000.00 | 475,000.00 | 40,000.00 | 470,000.00 |
| 2028 | 40,000.00 | 230,000.00 | 500,000.00 | 40,000.00 | 115,000.00 | 485,000.00 | 40,000.00 | 475,000.00 |
| 2029 | 45,000.00 | 240,000.00 | 510,000.00 | 40,000.00 | 115,000.00 | 500,000.00 | 40,000.00 | 485,000.00 |
| 2030 | 45,000.00 | 240,000.00 | 525,000.00 | 45,000.00 | 120,000.00 | 510,000.00 | 40,000.00 | 500,000.00 |
| 2031 | 45,000.00 | 250,000.00 | 535,000.00 | 45,000.00 | 120,000.00 | 525,000.00 | 45,000.00 | 510,000.00 |
| 2032 | 45,000.00 | 260,000.00 | 550,000.00 | 45,000.00 | 125,000.00 | 535,000.00 | 45,000.00 | 525,000.00 |
| 2033 | 45,000.00 | 260,000.00 | 570,000.00 | 45,000.00 | 130,000.00 | 550,000.00 | 45,000.00 | 535,000.00 |
| 2034 | | | 585,000.00 | 45,000.00 | 130,000.00 | 570,000.00 | 45,000.00 | 550,000.00 |
| 2035 | | | | | | 585,000.00 | 45,000.00 | 570,000.00 |
| 2036 | | | | | | | | 585,000.00 |
| 2037 | | | | | | | | |
| 2038 | | | | | | | | |
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| 2048 | | | | | | | | |
| 2049 | | | | | | | | |
| **Total** | **740,000.00** | **4,120,000.00** | **9,120,000.00** | **740,000.00** | **2,060,000.00** | **9,120,000.00** | **740,000.00** | **9,120,000.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | 6/1/17 $0.700 Million solid waste Bonds | 6/1/18 $9.120 Million GO Bonds | 6/1/19 $9.120 Million GO Bonds | 6/1/20 $9.120 Million GO Bonds | 6/1/21 $9.120 Million GO Bonds | 6/1/22 $9.120 Million GO Bonds | Total Principal by Year |
|---|---|---|---|---|---|---|---|
| 2012 | | | | | | | 7,790,000.00 |
| 2013 | | | | | | | 14,210,000.00 |
| 2014 | | | | | | | 10,435,000.00 |
| 2015 | | | | | | | 8,795,000.00 |
| 2016 | | | | | | | 8,940,000.00 |
| 2017 | | | | | | | 9,385,000.00 |
| 2018 | 128,595.00 | | | | | | 10,313,595.00 |
| 2019 | 134,060.00 | 405,000.00 | | | | | 9,664,060.00 |
| 2020 | 139,758.00 | 425,000.00 | 405,000.00 | | | | 10,344,758.00 |
| 2021 | 145,697.00 | 425,000.00 | 425,000.00 | 405,000.00 | | | 10,215,697.00 |
| 2022 | 151,890.00 | 430,000.00 | 425,000.00 | 425,000.00 | 405,000.00 | | 11,786,890.00 |
| 2023 | | 435,000.00 | 430,000.00 | 425,000.00 | 425,000.00 | 405,000.00 | 11,255,000.00 |
| 2024 | | 440,000.00 | 435,000.00 | 430,000.00 | 425,000.00 | 425,000.00 | 11,710,000.00 |
| 2025 | | 445,000.00 | 440,000.00 | 435,000.00 | 430,000.00 | 425,000.00 | 11,645,000.00 |
| 2026 | | 450,000.00 | 445,000.00 | 440,000.00 | 435,000.00 | 430,000.00 | 12,020,000.00 |
| 2027 | | 460,000.00 | 450,000.00 | 445,000.00 | 440,000.00 | 435,000.00 | 9,220,000.00 |
| 2028 | | 470,000.00 | 460,000.00 | 450,000.00 | 445,000.00 | 440,000.00 | 9,500,000.00 |
| 2029 | | 475,000.00 | 470,000.00 | 460,000.00 | 450,000.00 | 445,000.00 | 8,800,000.00 |
| 2030 | | 485,000.00 | 475,000.00 | 470,000.00 | 460,000.00 | 450,000.00 | 7,800,000.00 |
| 2031 | | 500,000.00 | 485,000.00 | 475,000.00 | 470,000.00 | 460,000.00 | 6,600,000.00 |
| 2032 | | 510,000.00 | 500,000.00 | 485,000.00 | 475,000.00 | 470,000.00 | 5,975,000.00 |
| 2033 | | 525,000.00 | 510,000.00 | 500,000.00 | 485,000.00 | 475,000.00 | 5,260,000.00 |
| 2034 | | 535,000.00 | 525,000.00 | 510,000.00 | 500,000.00 | 485,000.00 | 4,480,000.00 |
| 2035 | | 550,000.00 | 535,000.00 | 525,000.00 | 510,000.00 | 500,000.00 | 3,820,000.00 |
| 2036 | | 570,000.00 | 550,000.00 | 535,000.00 | 525,000.00 | 510,000.00 | 3,275,000.00 |
| 2037 | | 585,000.00 | 570,000.00 | 550,000.00 | 535,000.00 | 525,000.00 | 2,765,000.00 |
| 2038 | | | 585,000.00 | 570,000.00 | 550,000.00 | 535,000.00 | 2,240,000.00 |
| 2039 | | | | 585,000.00 | 570,000.00 | 550,000.00 | 1,705,000.00 |
| 2040 | | | | | 585,000.00 | 570,000.00 | 1,155,000.00 |
| 2041 | | | | | | 585,000.00 | 585,000.00 |
| 2042 | | | | | | | 0.00 |
| 2043 | | | | | | | 0.00 |
| 2044 | | | | | | | 0.00 |
| 2045 | | | | | | | 0.00 |
| 2046 | | | | | | | 0.00 |
| 2047 | | | | | | | 0.00 |
| 2048 | | | | | | | 0.00 |
| 2049 | | | | | | | 0.00 |
| **Total** | **700,000.00** | **9,120,000.00** | **9,120,000.00** | **9,120,000.00** | **9,120,000.00** | **9,120,000.00** | **231,690,000.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | 6/1/2003 $4.08 Million GO Bonds | 6/1/2004 $3.57 Million GO Bonds | 6/1/2004 $2.04 Million Sewer GO Bonds | 6/1/2004 $2.04 Million Storm GO Bonds | 6/1/2004 $7.16 Million GO Ref. Bonds | 6/1/2004 $7.16 Million Museum Ref. Bonds | 6/1/2005 $4.59 Million GO Bonds |
|---|---|---|---|---|---|---|---|
| | **Interest** | | | | | | |
| 2012 | 88,912.50 | 114,486.12 | 64,550.69 | 64,550.69 | 18,036.00 | 15,364.00 | 139,777.50 |
| 2013 | 6,853.96 | 107,154.12 | 60,416.69 | 60,416.69 | | | 130,777.50 |
| 2014 | | | | | | | 121,377.50 |
| 2015 | | | | | | | |
| 2016 | | | | | | | |
| 2017 | | | | | | | |
| 2018 | | | | | | | |
| 2019 | | | | | | | |
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| 2048 | | | | | | | |
| 2049 | | | | | | | |
| **Total** | **95,766.46** | **221,640.24** | **124,967.38** | **124,967.38** | **18,036.00** | **15,364.00** | **391,932.50** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | 6/1/2006 | 6/1/2006 | 7/1/06 | 2/1/07 | 5/15/07 | 6/1/2008 | 6/1/08 |
|---|---|---|---|---|---|---|---|
| | $4.580 Million GO | $2.545 Million Sewer | $6.300 Million GO | $3.760 Million GO | $5.095 Million GO | $10.54 Million GO | $2.51 Million Sewer |
| FY | Bonds | GO Bonds | Refunding | Refunding | Bonds | Bonds | GO Bonds |
| | Interest | | | | | | |
| 2012 | 154,034.97 | 85,596.29 | 124,007.50 | 87,717.50 | 177,937.50 | 349,131.26 | 92,531.26 |
| 2013 | 145,152.28 | 80,660.22 | 94,807.50 | 67,387.50 | 169,137.50 | 336,131.26 | 89,118.76 |
| 2014 | 135,871.85 | 75,503.15 | 64,807.50 | 46,020.00 | 160,137.50 | 321,431.26 | 85,268.76 |
| 2015 | 126,326.27 | 70,198.73 | 33,007.50 | 23,790.00 | 150,737.50 | 306,206.26 | 81,243.76 |
| 2016 | 116,382.96 | 64,673.30 | | | 140,937.50 | 289,143.76 | 76,743.76 |
| 2017 | 106,041.92 | 58,926.84 | | | 130,937.50 | 270,143.76 | 71,743.76 |
| 2018 | 95,303.14 | 52,959.36 | | | 120,537.50 | 250,343.76 | 66,543.76 |
| 2019 | 84,034.05 | 46,697.21 | | | 109,737.50 | 229,743.76 | 61,143.76 |
| 2020 | 71,877.10 | 39,941.66 | | | 98,537.50 | 208,343.76 | 55,343.76 |
| 2021 | 58,940.75 | 32,753.01 | | | 86,737.50 | 185,943.76 | 49,343.76 |
| 2022 | 45,441.95 | 25,251.81 | | | 74,156.26 | 161,606.26 | 42,950.00 |
| 2023 | 31,240.08 | 17,359.92 | | | 60,926.26 | 135,468.76 | 35,937.50 |
| 2024 | 15,909.30 | 8,840.70 | | | 46,901.26 | 107,250.00 | 28,500.00 |
| 2025 | | | | | 32,066.26 | 73,250.00 | 19,500.00 |
| 2026 | | | | | 16,406.26 | 37,500.00 | 10,000.00 |
| 2027 | | | | | | | |
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| 2048 | | | | | | | |
| 2049 | | | | | | | |
| **Total** | **1,186,556.62** | **659,362.20** | **316,630.00** | **224,915.00** | **1,575,831.30** | **3,261,637.62** | **865,912.60** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | 6/1/08 $2.510 Million Storm GO Bonds | 8/29/08 $2.675 Million TIF Bonds | 8/29/08 $11.140 Million TIF Bonds | 3/15/09 $12.30 Million GO Bonds | 3/15/09 $0.70 Million GO Bonds | 3/15/09 $0.70 Million GO Bonds | 6/1/2010 $0.765 Million Solid Waste Bonds |
|---|---|---|---|---|---|---|---|
| | **Interest** | | | | | | |
| 2012 | 92,731.26 | 129,252.64 | 751,443.76 | 371,906.26 | 24,206.26 | 24,206.26 | 14,100.00 |
| 2013 | 89,318.76 | 125,317.85 | 709,495.83 | 351,156.26 | 23,456.26 | 23,456.26 | 11,600.00 |
| 2014 | 85,468.76 | 202,635.00 | 975,700.00 | 329,906.26 | 22,581.26 | 22,581.26 | 9,100.00 |
| 2015 | 81,443.76 | 196,008.75 | 935,275.00 | 317,531.26 | 21,706.26 | 21,706.26 | 6,500.00 |
| 2016 | 76,943.76 | 188,100.00 | 833,525.00 | 316,906.26 | 21,706.26 | 21,706.26 | 3,250.00 |
| 2017 | 71,943.76 | 179,550.00 | 720,500.00 | 302,743.76 | 20,743.76 | 20,743.76 | |
| 2018 | 66,743.76 | 170,358.75 | 595,100.00 | 301,993.76 | 20,743.76 | 20,743.76 | |
| 2019 | 61,143.76 | 229,200.00 | 718,475.00 | 285,943.76 | 19,693.76 | 19,693.76 | |
| 2020 | 55,343.76 | 214,200.00 | 714,850.00 | 266,518.76 | 18,293.76 | 18,293.76 | |
| 2021 | 49,343.76 | 193,800.00 | 714,850.00 | 243,318.76 | 16,693.76 | 16,693.76 | |
| 2022 | 42,950.00 | 171,000.00 | 687,300.00 | 219,118.76 | 15,093.76 | 15,093.76 | |
| 2023 | 35,937.50 | 152,100.00 | 561,875.00 | 193,918.76 | 13,293.76 | 13,293.76 | |
| 2024 | 28,500.00 | 133,500.00 | 429,375.00 | 167,518.76 | 11,493.76 | 11,493.76 | |
| 2025 | 19,500.00 | 115,200.00 | 252,750.00 | 138,850.00 | 9,637.50 | 9,637.50 | |
| 2026 | 10,000.00 | 65,400.00 | 85,875.00 | 107,825.00 | 7,512.50 | 7,512.50 | |
| 2027 | | | | 74,137.50 | 5,106.26 | 5,106.26 | |
| 2028 | | | | 38,700.00 | 2,700.00 | 2,700.00 | |
| 2029 | | | | | | | |
| 2030 | | | | | | | |
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| 2049 | | | | | | | |
| **Total** | **867,312.60** | **2,465,622.99** | **9,686,389.59** | **4,027,993.88** | **274,662.64** | **274,662.64** | **44,550.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | 6/1/2010 | 6/1/2010 | 6/1/10 | 6/1/10 | 6/1/2011 | 6/1/2011 | 6/1/2011 |
|---|---|---|---|---|---|---|---|
| | $0.69 Million | $13.710 Million | $2.540 Million | $7.180 Million | $15.235 Million | $2.035 Million | $0.795 Million |
| | GO | GO | Storm | GO | GO | Sewer | TIF |
| FY | Bonds | Bonds | GO Bonds | Refunding | Bonds | Bonds | Refunding |
| | Interest | | | | | | |
| 2012 | 22,220.00 | 435,825.00 | 80,720.00 | 203,832.50 | 650,392.71 | 85,867.71 | 20,177.08 |
| 2013 | 21,620.00 | 424,025.00 | 78,520.00 | 191,532.50 | 588,862.50 | 77,862.50 | 16,525.00 |
| 2014 | 21,020.00 | 412,125.00 | 76,320.00 | 178,932.50 | 575,362.50 | 76,162.50 | 14,325.00 |
| 2015 | 20,420.00 | 400,125.00 | 74,120.00 | 166,332.50 | 565,162.50 | 74,462.50 | 12,125.00 |
| 2016 | 19,670.00 | 384,875.00 | 71,245.00 | 150,082.50 | 555,262.50 | 72,762.50 | 9,925.00 |
| 2017 | 18,920.00 | 369,375.00 | 68,370.00 | 131,795.00 | 537,012.50 | 70,512.50 | 7,050.00 |
| 2018 | 17,957.50 | 351,912.50 | 65,070.00 | 111,245.00 | 516,525.00 | 68,037.50 | 3,750.00 |
| 2019 | 16,907.50 | 332,262.50 | 61,470.00 | 88,332.50 | 493,575.00 | 65,187.50 | |
| 2020 | 15,682.50 | 308,812.50 | 57,095.00 | 62,607.50 | 467,900.00 | 62,100.00 | |
| 2021 | 14,457.50 | 284,487.50 | 52,545.00 | 38,070.00 | 439,200.00 | 58,600.00 | |
| 2022 | 13,267.50 | 260,177.50 | 48,125.00 | 11,550.00 | 439,200.00 | 54,850.00 | |
| 2023 | 11,867.50 | 234,277.50 | 43,400.00 | | 405,200.00 | 50,650.00 | |
| 2024 | 10,427.50 | 206,737.50 | 38,360.00 | | 370,000.00 | 46,250.00 | |
| 2025 | 8,947.50 | 177,322.50 | 32,995.00 | | 324,000.00 | 40,500.00 | |
| 2026 | 7,427.50 | 145,972.50 | 27,105.00 | | 276,000.00 | 34,500.00 | |
| 2027 | 5,672.50 | 112,627.50 | 20,865.00 | | 225,750.00 | 28,250.00 | |
| 2028 | 3,872.50 | 77,027.50 | 14,265.00 | | 173,250.00 | 21,750.00 | |
| 2029 | 2,050.00 | 39,565.00 | 7,380.00 | | 118,250.00 | 14,750.00 | |
| 2030 | | | | | 60,500.00 | 7,500.00 | |
| 2031 | | | | | | | |
| 2032 | | | | | | | |
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| 2049 | | | | | | | |
| **Total** | **252,407.50** | **4,957,532.50** | **917,970.00** | **1,334,312.50** | **7,781,405.21** | **1,010,555.21** | **83,877.08** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | 6/1/2012 $11.340 Million GO Bonds | 6/1/2012 $0.51 Million GO Bonds | 6/1/2012 $2.145 Million GO Refunding | 6/1/2012 $6.835 Million GO Refunding | 6/1/2012 $6.835 Million GO Refunding | 6/1/2012 $6.835 Million Sewer Refunding | 6/1/2012 $6.835 Million Storm Refunding |
|---|---|---|---|---|---|---|---|
| | Interest | Interest | Interest | Interest | Interest | Interest | Interest |
| 2012 | | | | | | | |
| 2013 | 397,841.94 | 18,068.89 | 76,714.44 | 56,922.22 | 79,064.44 | 32,795.56 | 32,638.89 |
| 2014 | 377,312.50 | 16,400.00 | 69,650.00 | 54,500.00 | 75,700.00 | 31,400.00 | 31,250.00 |
| 2015 | 366,812.50 | 15,400.00 | 65,550.00 | 50,200.00 | 75,700.00 | 29,000.00 | 28,750.00 |
| 2016 | 350,912.50 | 13,900.00 | 59,250.00 | 45,900.00 | 69,900.00 | 26,400.00 | 26,250.00 |
| 2017 | 335,012.50 | 12,400.00 | 52,200.00 | 39,600.00 | 61,050.00 | 22,650.00 | 22,650.00 |
| 2018 | 307,012.50 | | 42,600.00 | 33,450.00 | 51,750.00 | 19,050.00 | 19,200.00 |
| 2019 | 286,212.50 | | 33,000.00 | 27,150.00 | 42,150.00 | 15,300.00 | 15,450.00 |
| 2020 | 264,412.50 | | 22,400.00 | 20,850.00 | 31,950.00 | 11,550.00 | 11,700.00 |
| 2021 | 242,212.50 | | 11,600.00 | 14,250.00 | 21,600.00 | 7,800.00 | 7,950.00 |
| 2022 | 219,412.50 | | | 7,200.00 | 10,950.00 | 3,900.00 | 4,050.00 |
| 2023 | 196,012.50 | | | | | | |
| 2024 | 172,012.50 | | | | | | |
| 2025 | 147,812.50 | | | | | | |
| 2026 | 129,062.50 | | | | | | |
| 2027 | 109,562.50 | | | | | | |
| 2028 | 89,312.50 | | | | | | |
| 2029 | 68,612.50 | | | | | | |
| 2030 | 46,562.50 | | | | | | |
| 2031 | 24,062.50 | | | | | | |
| 2032 | | | | | | | |
| 2033 | | | | | | | |
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| 2049 | | | | | | | |
| **Total** | **4,130,166.94** | **76,168.89** | **432,964.44** | **350,022.22** | **519,814.44** | **199,845.56** | **199,888.89** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | 6/1/2013 $10.135 Million GO Bonds | 6/1/2013 $0.74 Million GO Bonds | 6/1/13 $2.060 Million Storm GO Bonds | 6/1/13 $0.74 Million Museum Bonds | 6/1/2014 $9.12 Million GO Bonds |
|---|---|---|---|---|---|
| 2012 | | | | | |
| 2013 | | | | | |
| 2014 | 239,135.00 | 15,943.96 | 44,552.08 | 8,753.33 | |
| 2015 | 218,070.00 | 14,507.50 | 40,585.00 | 7,780.00 | 196,928.33 |
| 2016 | 214,815.00 | 14,262.50 | 39,920.00 | 7,430.00 | 179,350.00 |
| 2017 | 210,585.00 | 13,947.50 | 39,065.00 | 6,980.00 | 176,375.00 |
| 2018 | 205,415.00 | 13,597.50 | 38,115.00 | 6,480.00 | 172,550.00 |
| 2019 | 199,655.00 | 13,177.50 | 36,915.00 | | 168,250.00 |
| 2020 | 192,865.00 | 12,705.00 | 35,565.00 | | 163,030.00 |
| 2021 | 185,025.00 | 12,180.00 | 34,065.00 | | 157,090.00 |
| 2022 | 176,025.00 | 11,602.50 | 32,415.00 | | 150,415.00 |
| 2023 | 165,167.50 | 10,972.50 | 30,525.00 | | 142,990.00 |
| 2024 | 153,467.50 | 10,152.50 | 28,372.50 | | 134,710.00 |
| 2025 | 140,747.50 | 9,292.50 | 26,007.50 | | 125,075.00 |
| 2026 | 126,977.50 | 8,372.50 | 23,477.50 | | 114,862.50 |
| 2027 | 112,270.00 | 7,412.50 | 20,717.50 | | 103,707.50 |
| 2028 | 96,595.00 | 6,412.50 | 17,842.50 | | 91,707.50 |
| 2029 | 79,630.00 | 5,220.00 | 14,662.50 | | 78,957.50 |
| 2030 | 61,480.00 | 3,982.50 | 11,362.50 | | 65,045.00 |
| 2031 | 42,260.00 | 2,700.00 | 7,800.00 | | 50,332.50 |
| 2032 | 21,780.00 | 1,372.50 | 3,965.00 | | 34,657.50 |
| 2033 | | | | | 17,842.50 |
| 2034 | | | | | |
| 2035 | | | | | |
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| 2049 | | | | | |
| **Total** | **2,841,965.00** | **187,813.96** | **525,929.58** | **37,423.33** | **2,323,875.83** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | 6/1/2014 $0.74 Million GO Bonds | 6/1/14 $4.120 Million Sewer GO Bonds | 6/1/2015 $9.12 Million GO Bonds | 6/1/2015 $0.74 Million GO Bonds | 6/1/2015 $2.060 Million Storm Bonds | 6/1/2016 $9.12 Million GO Bonds | 6/1/2016 $0.74 Million GO Bonds | 6/1/17 $9.12 Million GO Bonds |
|---|---|---|---|---|---|---|---|---|
| | Interest | | | | | | | Interest |
| 2012 | | | | | | | | |
| 2013 | | | | | | | | |
| 2014 | | | | | | | | |
| 2015 | 15,943.96 | 89,104.16 | | | | | | |
| 2016 | 14,507.50 | 81,170.00 | 196,928.33 | 15,943.96 | 44,552.08 | | | |
| 2017 | 14,262.50 | 79,840.00 | 179,350.00 | 14,507.50 | 40,585.00 | 196,928.33 | 15,943.96 | |
| 2018 | 13,947.50 | 78,130.00 | 176,375.00 | 14,262.50 | 39,920.00 | 179,350.00 | 14,507.50 | 196,928.33 |
| 2019 | 13,597.50 | 76,230.00 | 172,550.00 | 13,947.50 | 39,065.00 | 176,375.00 | 14,262.50 | 179,350.00 |
| 2020 | 13,177.50 | 73,830.00 | 168,250.00 | 13,597.50 | 38,115.00 | 172,550.00 | 13,947.50 | 176,375.00 |
| 2021 | 12,705.00 | 71,130.00 | 163,030.00 | 13,177.50 | 36,915.00 | 168,250.00 | 13,597.50 | 172,550.00 |
| 2022 | 12,180.00 | 68,130.00 | 157,090.00 | 12,705.00 | 35,565.00 | 163,030.00 | 13,177.50 | 168,250.00 |
| 2023 | 11,602.50 | 64,830.00 | 150,415.00 | 12,180.00 | 34,065.00 | 157,090.00 | 12,705.00 | 163,030.00 |
| 2024 | 10,972.50 | 61,050.00 | 142,990.00 | 11,602.50 | 32,415.00 | 150,415.00 | 12,180.00 | 157,090.00 |
| 2025 | 10,152.50 | 56,745.00 | 134,710.00 | 10,972.50 | 30,525.00 | 142,990.00 | 11,602.50 | 150,415.00 |
| 2026 | 9,292.50 | 52,015.00 | 125,075.00 | 10,152.50 | 28,372.50 | 134,710.00 | 10,972.50 | 142,990.00 |
| 2027 | 8,372.50 | 46,955.00 | 114,862.50 | 9,292.50 | 26,007.50 | 125,075.00 | 10,152.50 | 134,710.00 |
| 2028 | 7,412.50 | 41,435.00 | 103,707.50 | 8,372.50 | 23,477.50 | 114,862.50 | 9,292.50 | 125,075.00 |
| 2029 | 6,412.50 | 35,685.00 | 91,707.50 | 7,412.50 | 20,717.50 | 103,707.50 | 8,372.50 | 114,862.50 |
| 2030 | 5,220.00 | 29,325.00 | 78,957.50 | 6,412.50 | 17,842.50 | 91,707.50 | 7,412.50 | 103,707.50 |
| 2031 | 3,982.50 | 22,725.00 | 65,045.00 | 5,220.00 | 14,662.50 | 78,957.50 | 6,412.50 | 91,707.50 |
| 2032 | 2,700.00 | 15,600.00 | 50,332.50 | 3,982.50 | 11,362.50 | 65,045.00 | 5,220.00 | 78,957.50 |
| 2033 | 1,372.50 | 7,930.00 | 34,657.50 | 2,700.00 | 7,800.00 | 50,332.50 | 3,982.50 | 65,045.00 |
| 2034 | | | 17,842.50 | 1,372.50 | 3,965.00 | 34,657.50 | 2,700.00 | 50,332.50 |
| 2035 | | | | | | 17,842.50 | 1,372.50 | 34,657.50 |
| 2036 | | | | | | | | 17,842.50 |
| 2037 | | | | | | | | |
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| 2049 | | | | | | | | |
| **Total** | **187,813.96** | **1,051,859.16** | **2,323,875.83** | **187,813.96** | **525,929.58** | **2,323,875.83** | **187,813.96** | **2,323,875.83** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | 6/1/17 $0.70 Million solid waste Bonds | 6/1/18 $9.12 Million GO Bonds | 6/1/19 $9.12 Million GO Bonds | 6/1/20 $9.12 Million GO Bonds | 6/1/21 $9.12 Million GO Bonds | 6/1/22 $9.12 Million GO Bonds | Total Interest by Year |
|---|---|---|---|---|---|---|---|
| 2012 | | | | | | | 4,483,515.22 |
| 2013 | | | | | | | 4,774,809.08 |
| 2014 | | | | | | | 4,977,234.43 |
| 2015 | | | | | | | 4,898,760.26 |
| 2016 | | | | | | | 4,815,233.19 |
| 2017 | | | | | | | 4,690,986.11 |
| 2018 | 29,750.00 | | | | | | 4,548,259.64 |
| 2019 | 24,285.00 | 196,928.33 | | | | | 4,667,092.15 |
| 2020 | 18,587.00 | 179,350.00 | 196,928.33 | | | | 4,567,476.65 |
| 2021 | 12,648.00 | 176,375.00 | 179,350.00 | 196,928.33 | | | 4,446,207.65 |
| 2022 | 6,455.00 | 172,550.00 | 176,375.00 | 179,350.00 | 196,928.33 | | 4,304,888.39 |
| 2023 | | 168,250.00 | 172,550.00 | 176,375.00 | 179,350.00 | 196,928.33 | 4,041,784.63 |
| 2024 | | 163,030.00 | 168,250.00 | 172,550.00 | 176,375.00 | 179,350.00 | 3,598,042.54 |
| 2025 | | 157,090.00 | 163,030.00 | 168,250.00 | 172,550.00 | 176,375.00 | 3,088,498.76 |
| 2026 | | 150,415.00 | 157,090.00 | 163,030.00 | 168,250.00 | 172,550.00 | 2,566,703.76 |
| 2027 | | 142,990.00 | 150,415.00 | 157,090.00 | 163,030.00 | 168,250.00 | 2,088,387.52 |
| 2028 | | 134,710.00 | 142,990.00 | 150,415.00 | 157,090.00 | 163,030.00 | 1,818,005.00 |
| 2029 | | 125,075.00 | 134,710.00 | 142,990.00 | 150,415.00 | 157,090.00 | 1,528,235.00 |
| 2030 | | 114,862.50 | 125,075.00 | 134,710.00 | 142,990.00 | 150,415.00 | 1,265,070.00 |
| 2031 | | 103,707.50 | 114,862.50 | 125,075.00 | 134,710.00 | 142,990.00 | 1,037,212.50 |
| 2032 | | 91,707.50 | 103,707.50 | 114,862.50 | 125,075.00 | 134,710.00 | 865,037.50 |
| 2033 | | 78,957.50 | 91,707.50 | 103,707.50 | 114,862.50 | 125,075.00 | 705,972.50 |
| 2034 | | 65,045.00 | 78,957.50 | 91,707.50 | 103,707.50 | 114,862.50 | 565,150.00 |
| 2035 | | 50,332.50 | 65,045.00 | 78,957.50 | 91,707.50 | 103,707.50 | 443,622.50 |
| 2036 | | 34,657.50 | 50,332.50 | 65,045.00 | 78,957.50 | 91,707.50 | 338,542.50 |
| 2037 | | 17,842.50 | 34,657.50 | 50,332.50 | 65,045.00 | 78,957.50 | 246,835.00 |
| 2038 | | | 17,842.50 | 34,657.50 | 50,332.50 | 65,045.00 | 167,877.50 |
| 2039 | | | | 17,842.50 | 34,657.50 | 50,332.50 | 102,832.50 |
| 2040 | | | | | 17,842.50 | 34,657.50 | 52,500.00 |
| 2041 | | | | | | 17,842.50 | 17,842.50 |
| 2042 | | | | | | | 0.00 |
| 2043 | | | | | | | 0.00 |
| 2044 | | | | | | | 0.00 |
| 2045 | | | | | | | 0.00 |
| 2046 | | | | | | | 0.00 |
| 2047 | | | | | | | 0.00 |
| 2048 | | | | | | | 0.00 |
| 2049 | | | | | | | 0.00 |
| **Total** | **91,725.00** | **2,323,875.83** | **2,323,875.83** | **2,323,875.83** | **2,323,875.83** | **2,323,875.83** | **75,712,614.98** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | 6/1/2003 $4.08 Million GO Bonds | 6/1/2004 $3.57 Million GO Bonds | 6/1/2004 $2.04 Million Sewer GO Bonds | 6/1/2004 $2.04 Million Storm GO Bonds | 6/1/2004 $7.16 Million GO Ref. Bonds | 6/1/2004 $7.16 Million Museum Ref. Bonds | 6/1/2005 $4.59 Million GO Bonds |
|---|---|---|---|---|---|---|---|
| **FY** | **Principal & Interest** | | | | | | |
| 2012 | 303,912.50 | 294,486.12 | 169,550.69 | 169,550.69 | 468,936.00 | 399,464.00 | 364,777.50 |
| 2013 | 2,361,853.96 | 2,337,154.12 | 1,335,416.69 | 1,335,416.69 | | | 365,777.50 |
| 2014 | 0.00 | 0.00 | 0.00 | 0.00 | | | 3,031,377.50 |
| 2015 | 0.00 | 0.00 | 0.00 | 0.00 | | | 0.00 |
| 2016 | 0.00 | 0.00 | 0.00 | 0.00 | | | 0.00 |
| 2017 | 0.00 | 0.00 | 0.00 | 0.00 | | | 0.00 |
| 2018 | 0.00 | 0.00 | 0.00 | 0.00 | | | 0.00 |
| 2019 | 0.00 | 0.00 | 0.00 | 0.00 | | | 0.00 |
| 2020 | 0.00 | 0.00 | 0.00 | 0.00 | | | 0.00 |
| 2021 | 0.00 | 0.00 | 0.00 | 0.00 | | | 0.00 |
| 2022 | | 0.00 | 0.00 | 0.00 | | | 0.00 |
| 2023 | | | | | | | 0.00 |
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| 2049 | | | | | | | |
| **Total** | **2,665,766.46** | **2,631,640.24** | **1,504,967.38** | **1,504,967.38** | **468,936.00** | **399,464.00** | **3,761,932.50** |

# City of Bettendorf, Iowa Bond Payment Schedule
# Fiscal Year 2012/2013 Budget

| | 6/1/2006 $4.58 Million GO Bonds | 6/1/2006 $2.55 Million Sewer GO Bonds | 7/1/06 $6.30 Million GO Refunding | 2/1/07 $3.76 Million GO Refunding | 5/15/07 $5.10 Million GO Bonds | 6/1/2008 $10.540 Million GO Bonds | 6/1/08 $2.51 Million Sewer GO Bonds |
|---|---|---|---|---|---|---|---|
| **FY** | **Principal & Interest** | | | | | | |
| 2012 | 369,034.97 | 205,596.29 | 854,007.50 | 622,717.50 | 397,937.50 | 749,131.26 | 197,531.26 |
| 2013 | 370,152.28 | 205,660.22 | 844,807.50 | 622,387.50 | 394,137.50 | 756,131.26 | 199,118.76 |
| 2014 | 365,871.85 | 205,503.15 | 859,807.50 | 616,020.00 | 395,137.50 | 756,431.26 | 200,268.76 |
| 2015 | 366,326.27 | 205,198.73 | 848,007.50 | 633,790.00 | 395,737.50 | 761,206.26 | 201,243.76 |
| 2016 | 366,382.96 | 204,673.30 | | | 390,937.50 | 764,143.76 | 201,743.76 |
| 2017 | 366,041.92 | 203,926.84 | | | 390,937.50 | 765,143.76 | 201,743.76 |
| 2018 | 370,303.14 | 202,959.36 | | | 390,537.50 | 765,343.76 | 201,543.76 |
| 2019 | 369,034.05 | 206,697.21 | | | 389,737.50 | 764,743.76 | 206,143.76 |
| 2020 | 366,877.10 | 204,941.66 | | | 393,537.50 | 768,343.76 | 205,343.76 |
| 2021 | 368,940.75 | 202,753.01 | | | 391,737.50 | 775,943.76 | 204,343.76 |
| 2022 | 370,441.95 | 205,251.81 | | | 389,156.26 | 776,606.26 | 207,950.00 |
| 2023 | 371,240.08 | 207,359.92 | | | 390,926.26 | 780,468.76 | 205,937.50 |
| 2024 | 370,909.30 | 203,840.70 | | | 391,901.26 | 787,250.00 | 208,500.00 |
| 2025 | | | | | 392,066.26 | 788,250.00 | 209,500.00 |
| 2026 | | | | | 391,406.26 | 787,500.00 | 210,000.00 |
| 2027 | | | | | | | |
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| 2049 | | | | | | | |
| **Total** | **4,791,556.62** | **2,664,362.20** | **3,406,630.00** | **2,494,915.00** | **5,885,831.30** | **11,546,637.62** | **3,060,912.60** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | 6/1/08 $2.510 Million Storm GO Bonds | 8/29/08 $2.675 Million TIF Bonds | 8/29/08 $11.140 Million TIF Bonds | 3/15/09 $12.30 Million GO Bonds | 3/15/09 $0.70 Million GO Bonds | 3/15/09 $0.70 Million GO Bonds | 6/1/2010 $0.77 Million Solid Waste Bonds |
|---|---|---|---|---|---|---|---|
| **FY** | **Principal & Interest** | | | | | | |
| 2012 | 197,731.26 | 199,252.64 | 1,266,443.76 | 1,201,906.26 | 54,206.26 | 54,206.26 | 139,100.00 |
| 2013 | 199,318.76 | 200,317.85 | 1,259,495.83 | 1,201,156.26 | 58,456.26 | 58,456.26 | 136,600.00 |
| 2014 | 200,468.76 | 282,635.00 | 1,165,700.00 | 824,906.26 | 57,581.26 | 57,581.26 | 139,100.00 |
| 2015 | 201,443.76 | 281,008.75 | 1,840,275.00 | 342,531.26 | 21,706.26 | 21,706.26 | 136,500.00 |
| 2016 | 201,943.76 | 288,100.00 | 1,833,525.00 | 831,906.26 | 56,706.26 | 56,706.26 | 133,250.00 |
| 2017 | 201,943.76 | 284,550.00 | 1,830,500.00 | 327,743.76 | 20,743.76 | 20,743.76 | 0.00 |
| 2018 | 206,743.76 | 255,358.75 | 1,335,100.00 | 836,993.76 | 55,743.76 | 55,743.76 | 0.00 |
| 2019 | 206,143.76 | 339,200.00 | 753,475.00 | 840,943.76 | 59,693.76 | 59,693.76 | 0.00 |
| 2020 | 205,343.76 | 379,200.00 | 714,850.00 | 846,518.76 | 58,293.76 | 58,293.76 | 0.00 |
| 2021 | 204,343.76 | 378,800.00 | 714,850.00 | 848,318.76 | 56,693.76 | 56,693.76 | 0.00 |
| 2022 | 207,950.00 | 341,000.00 | 1,507,300.00 | 849,118.76 | 60,093.76 | 60,093.76 | 0.00 |
| 2023 | 205,937.50 | 307,100.00 | 1,536,875.00 | 853,918.76 | 58,293.76 | 58,293.76 | 0.00 |
| 2024 | 208,500.00 | 293,500.00 | 1,554,375.00 | 862,518.76 | 56,493.76 | 56,493.76 | 0.00 |
| 2025 | 209,500.00 | 415,200.00 | 1,427,750.00 | 868,850.00 | 59,637.50 | 59,637.50 | 0.00 |
| 2026 | 210,000.00 | 755,400.00 | 920,875.00 | 877,825.00 | 62,512.50 | 62,512.50 | 0.00 |
| 2027 | | 0.00 | 0.00 | 884,137.50 | 60,106.26 | 60,106.26 | 0.00 |
| 2028 | | 0.00 | 0.00 | 898,700.00 | 62,700.00 | 62,700.00 | 0.00 |
| 2029 | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2030 | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2031 | | | | | | | 0.00 |
| 2032 | | | | | | | 0.00 |
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| 2049 | | | | | | | |
| **Total** | **3,067,312.60** | **5,000,622.99** | **19,661,389.59** | **14,197,993.88** | **919,662.64** | **919,662.64** | **684,550.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | 6/1/2010 $0.69 Million GO Bonds | 6/1/2010 $13.710 Million GO Bonds | 6/1/10 $2.540 Million Storm GO Bonds | 6/1/10 $7.180 Million GO Refunding | 6/1/2011 $15.235 Million GO Bonds | 6/1/2011 $2.035 Million Sewer Bonds | 6/1/2011 $0.795 Million TIF Refunding |
|---|---|---|---|---|---|---|---|
| **FY** | **Principal & Interest** | | | | | | |
| 2012 | 52,220.00 | 1,025,825.00 | 190,720.00 | 818,832.50 | 1,225,392.71 | 155,867.71 | 125,177.08 |
| 2013 | 51,620.00 | 1,019,025.00 | 188,520.00 | 821,532.50 | 1,263,862.50 | 162,862.50 | 126,525.00 |
| 2014 | 51,020.00 | 1,012,125.00 | 186,320.00 | 808,932.50 | 1,085,362.50 | 161,162.50 | 124,325.00 |
| 2015 | 50,420.00 | 1,010,125.00 | 189,120.00 | 816,332.50 | 1,060,162.50 | 159,462.50 | 122,125.00 |
| 2016 | 49,670.00 | 1,004,875.00 | 186,245.00 | 815,082.50 | 1,285,262.50 | 162,762.50 | 124,925.00 |
| 2017 | 53,920.00 | 1,004,375.00 | 188,370.00 | 816,795.00 | 1,282,012.50 | 160,512.50 | 127,050.00 |
| 2018 | 52,957.50 | 1,006,912.50 | 185,070.00 | 816,245.00 | 1,281,525.00 | 163,037.50 | 128,750.00 |
| 2019 | 51,907.50 | 1,002,262.50 | 186,470.00 | 823,332.50 | 1,283,575.00 | 160,187.50 | 0.00 |
| 2020 | 50,682.50 | 1,003,812.50 | 187,095.00 | 817,607.50 | 1,287,900.00 | 162,100.00 | 0.00 |
| 2021 | 49,457.50 | 999,487.50 | 182,545.00 | 818,070.00 | 439,200.00 | 158,600.00 | 0.00 |
| 2022 | 53,267.50 | 1,000,177.50 | 183,125.00 | 341,550.00 | 1,289,200.00 | 159,850.00 | 0.00 |
| 2023 | 51,867.50 | 999,277.50 | 183,400.00 | 0.00 | 1,285,200.00 | 160,650.00 | 0.00 |
| 2024 | 50,427.50 | 1,001,737.50 | 183,360.00 | 0.00 | 1,290,000.00 | 161,250.00 | 0.00 |
| 2025 | 48,947.50 | 1,002,322.50 | 187,995.00 | 0.00 | 1,284,000.00 | 160,500.00 | 0.00 |
| 2026 | 52,427.50 | 1,000,972.50 | 187,105.00 | 0.00 | 1,281,000.00 | 159,500.00 | 0.00 |
| 2027 | 50,672.50 | 1,002,627.50 | 185,865.00 | 0.00 | 1,275,750.00 | 158,250.00 | 0.00 |
| 2028 | 48,872.50 | 1,002,027.50 | 184,265.00 | 0.00 | 1,273,250.00 | 161,750.00 | 0.00 |
| 2029 | 52,050.00 | 1,004,565.00 | 187,380.00 | | 1,273,250.00 | 159,750.00 | 0.00 |
| 2030 | 0.00 | | | | 1,270,500.00 | 157,500.00 | 0.00 |
| 2031 | 0.00 | | | | 0.00 | 0.00 | 0.00 |
| 2032 | 0.00 | | | | 0.00 | 0.00 | 0.00 |
| 2033 | | | | | 0.00 | 0.00 | 0.00 |
| 2034 | | | | | 0.00 | 0.00 | 0.00 |
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| **Total** | **922,407.50** | **18,102,532.50** | **3,352,970.00** | **8,514,312.50** | **23,016,405.21** | **3,045,555.21** | **878,877.08** |

# City of Bettendorf, Iowa Bond Payment Schedule
# Fiscal Year 2012/2013 Budget

| | 6/1/2012 $11.340 Million GO Bonds | 6/1/2012 $0.51 Million GO Bonds | 6/1/2012 $2.145 Million GO Refunding | 6/1/2012 $6.835 Million GO Refunding | 6/1/2012 $6.835 Million GO Refunding | 6/1/2012 $6.835 Million Sewer Refunding | 6/1/2012 $6.835 Million Storm Refunding |
|---|---|---|---|---|---|---|---|
| **FY** | **Principal & Interest** | | **Principal & Interest** | **Principal & Interest** | **Principal & Interest** | **Principal & Interest** | **Principal & Interest** |
| 2012 | | | | | | | |
| 2013 | 577,841.94 | 63,068.89 | 266,714.44 | 56,922.22 | 79,064.44 | 32,795.56 | 32,638.89 |
| 2014 | 902,312.50 | 66,400.00 | 274,650.00 | 269,500.00 | 75,700.00 | 151,400.00 | 156,250.00 |
| 2015 | 896,812.50 | 65,400.00 | 275,550.00 | 265,200.00 | 365,700.00 | 159,000.00 | 153,750.00 |
| 2016 | 880,912.50 | 63,900.00 | 294,250.00 | 255,900.00 | 364,900.00 | 151,400.00 | 146,250.00 |
| 2017 | 1,035,012.50 | 322,400.00 | 292,200.00 | 244,600.00 | 371,050.00 | 142,650.00 | 137,650.00 |
| 2018 | 827,012.50 | 0.00 | 282,600.00 | 243,450.00 | 371,750.00 | 144,050.00 | 144,200.00 |
| 2019 | 831,212.50 | 0.00 | 298,000.00 | 237,150.00 | 382,150.00 | 140,300.00 | 140,450.00 |
| 2020 | 819,412.50 | 0.00 | 292,400.00 | 240,850.00 | 376,950.00 | 136,550.00 | 136,700.00 |
| 2021 | 812,212.50 | 0.00 | 301,600.00 | 249,250.00 | 376,600.00 | 137,800.00 | 137,950.00 |
| 2022 | 804,412.50 | 0.00 | 0.00 | 247,200.00 | 375,950.00 | 133,900.00 | 139,050.00 |
| 2023 | 796,012.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2024 | 777,012.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2025 | 772,812.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2026 | 779,062.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2027 | 784,562.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2028 | 779,312.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2029 | 803,612.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2030 | 796,562.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2031 | 794,062.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
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| 2049 | | | | | | | |
| **Total** | **15,470,166.94** | **581,168.89** | **2,577,964.44** | **2,310,022.22** | **3,139,814.44** | **1,329,845.56** | **1,324,888.89** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | 6/1/2013 $10.14 Million GO Bonds | 6/1/2013 $0.74 Million GO Bonds | 6/1/13 $2.060 Million Storm GO Bonds | 6/1/13 $0.74 Million Museum Bonds | 6/1/2014 $9.12 Million GO Bonds |
|---|---|---|---|---|---|
| **FY** | | | | | |
| 2012 | | | | | |
| 2013 | | | | | |
| 2014 | 684,135.00 | 50,943.96 | 134,552.08 | 58,753.33 | |
| 2015 | 683,070.00 | 49,507.50 | 135,585.00 | 57,780.00 | 601,928.33 |
| 2016 | 684,815.00 | 49,262.50 | 134,920.00 | 57,430.00 | 604,350.00 |
| 2017 | 680,585.00 | 48,947.50 | 134,065.00 | 56,980.00 | 601,375.00 |
| 2018 | 685,415.00 | 48,597.50 | 138,115.00 | 546,480.00 | 602,550.00 |
| 2019 | 684,655.00 | 48,177.50 | 136,915.00 | 0.00 | 603,250.00 |
| 2020 | 682,865.00 | 47,705.00 | 135,565.00 | 0.00 | 603,030.00 |
| 2021 | 685,025.00 | 47,180.00 | 134,065.00 | 0.00 | 602,090.00 |
| 2022 | 681,025.00 | 46,602.50 | 137,415.00 | 0.00 | 600,415.00 |
| 2023 | 685,167.50 | 50,972.50 | 135,525.00 | 0.00 | 602,990.00 |
| 2024 | 683,467.50 | 50,152.50 | 138,372.50 | 0.00 | 604,710.00 |
| 2025 | 680,747.50 | 49,292.50 | 136,007.50 | 0.00 | 600,075.00 |
| 2026 | 681,977.50 | 48,372.50 | 138,477.50 | 0.00 | 599,862.50 |
| 2027 | 682,270.00 | 47,412.50 | 135,717.50 | 0.00 | 603,707.50 |
| 2028 | 681,595.00 | 51,412.50 | 137,842.50 | 0.00 | 601,707.50 |
| 2029 | 684,630.00 | 50,220.00 | 134,662.50 | 0.00 | 603,957.50 |
| 2030 | 681,480.00 | 48,982.50 | 136,362.50 | 0.00 | 600,045.00 |
| 2031 | 682,260.00 | 47,700.00 | 137,800.00 | 0.00 | 600,332.50 |
| 2032 | 681,780.00 | 46,372.50 | 133,965.00 | 0.00 | 604,657.50 |
| 2033 | 0.00 | | | | 602,842.50 |
| 2034 | 0.00 | | | | 0.00 |
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| 2049 | | | | | |
| **Total** | **12,976,965.00** | **927,813.96** | **2,585,929.58** | **777,423.33** | **11,443,875.83** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | 6/1/2014 | 6/1/14 | 6/1/2015 | 6/1/2015 | 6/1/2015 | 6/1/2016 | 6/1/2016 | 6/1/17 |
|---|---|---|---|---|---|---|---|---|
| | $0.74 Million GO Bonds | $4.120 Million Sewer GO Bonds | $9.12 Million GO Bonds | $0.74 Million GO Bonds | $2.060 Million Storm Bonds | $9.12 Million GO Bonds | $0.74 Million GO Bonds | $9.12 Million GO Bonds |
| FY | Principal & Interest | | | | | | | Principal & Interest |
| 2012 | | | | | | | | |
| 2013 | | | | | | | | |
| 2014 | | | | | | | | |
| 2015 | 50,943.96 | 269,104.16 | | | | | | |
| 2016 | 49,507.50 | 271,170.00 | 601,928.33 | 50,943.96 | 134,552.08 | | | |
| 2017 | 49,262.50 | 269,840.00 | 604,350.00 | 49,507.50 | 135,585.00 | 601,928.33 | 50,943.96 | |
| 2018 | 48,947.50 | 268,130.00 | 601,375.00 | 49,262.50 | 134,920.00 | 604,350.00 | 49,507.50 | 601,928.33 |
| 2019 | 48,597.50 | 276,230.00 | 602,550.00 | 48,947.50 | 134,065.00 | 601,375.00 | 49,262.50 | 604,350.00 |
| 2020 | 48,177.50 | 273,830.00 | 603,250.00 | 48,597.50 | 138,115.00 | 602,550.00 | 48,947.50 | 601,375.00 |
| 2021 | 47,705.00 | 271,130.00 | 603,030.00 | 48,177.50 | 136,915.00 | 603,250.00 | 48,597.50 | 602,550.00 |
| 2022 | 47,180.00 | 268,130.00 | 602,090.00 | 47,705.00 | 135,565.00 | 603,030.00 | 48,177.50 | 603,250.00 |
| 2023 | 46,602.50 | 274,830.00 | 600,415.00 | 47,180.00 | 134,065.00 | 602,090.00 | 47,705.00 | 603,030.00 |
| 2024 | 50,972.50 | 271,050.00 | 602,990.00 | 46,602.50 | 137,415.00 | 600,415.00 | 47,180.00 | 602,090.00 |
| 2025 | 50,152.50 | 276,745.00 | 604,710.00 | 50,972.50 | 135,525.00 | 602,990.00 | 46,602.50 | 600,415.00 |
| 2026 | 49,292.50 | 272,015.00 | 600,075.00 | 50,152.50 | 138,372.50 | 604,710.00 | 50,972.50 | 602,990.00 |
| 2027 | 48,372.50 | 276,955.00 | 599,862.50 | 49,292.50 | 136,007.50 | 600,075.00 | 50,152.50 | 604,710.00 |
| 2028 | 47,412.50 | 271,435.00 | 603,707.50 | 48,372.50 | 138,477.50 | 599,862.50 | 49,292.50 | 600,075.00 |
| 2029 | 51,412.50 | 275,685.00 | 601,707.50 | 47,412.50 | 135,717.50 | 603,707.50 | 48,372.50 | 599,862.50 |
| 2030 | 50,220.00 | 269,325.00 | 603,957.50 | 51,412.50 | 137,842.50 | 601,707.50 | 47,412.50 | 603,707.50 |
| 2031 | 48,982.50 | 272,725.00 | 600,045.00 | 50,220.00 | 134,662.50 | 603,957.50 | 51,412.50 | 601,707.50 |
| 2032 | 47,700.00 | 275,600.00 | 600,332.50 | 48,982.50 | 136,362.50 | 600,045.00 | 50,220.00 | 603,957.50 |
| 2033 | 46,372.50 | 267,930.00 | 604,657.50 | 47,700.00 | 137,800.00 | 600,332.50 | 48,982.50 | 600,045.00 |
| 2034 | | | 602,842.50 | 46,372.50 | 133,965.00 | 604,657.50 | 47,700.00 | 600,332.50 |
| 2035 | | | 0.00 | | | 602,842.50 | 46,372.50 | 604,657.50 |
| 2036 | | | 0.00 | | | 0.00 | | 602,842.50 |
| 2037 | | | 0.00 | | | 0.00 | | |
| 2038 | | | 0.00 | | | | | |
| 2039 | | | | | | | | |
| 2040 | | | | | | | | |
| 2041 | | | | | | | | |
| 2042 | | | | | | | | |
| 2043 | | | | | | | | |
| 2044 | | | | | | | | |
| 2045 | | | | | | | | |
| 2046 | | | | | | | | |
| 2047 | | | | | | | | |
| 2048 | | | | | | | | |
| 2049 | | | | | | | | |
| **Total** | **927,813.96** | **5,171,859.16** | **11,443,875.83** | **927,813.96** | **2,585,929.58** | **11,443,875.83** | **927,813.96** | **11,443,875.83** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| | 6/1/17 $0.70 Million solid waste Bonds | 6/1/18 $9.12 Million GO Bonds | 6/1/19 $9.12 Million GO Bonds | 6/1/20 $9.12 Million GO Bonds | 6/1/21 $9.12 Million GO Bonds | 6/1/22 $9.12 Million GO Bonds | Total Principal & Interest by Year |
|---|---|---|---|---|---|---|---|
| **FY :** | | | | | | | |
| 2012 | | | | | | | 12,273,515.22 |
| 2013 | | | | | | | 18,984,809.08 |
| 2014 | | | | | | | 15,412,234.43 |
| 2015 | | | | | | | 13,693,760.26 |
| 2016 | | | | | | | 13,755,233.19 |
| 2017 | | | | | | | 14,075,986.11 |
| 2018 | 158,345.00 | | | | | | 14,861,854.64 |
| 2019 | 158,345.00 | 601,928.33 | | | | | 14,331,152.15 |
| 2020 | 158,345.00 | 604,350.00 | 601,928.33 | | | | 14,912,234.65 |
| 2021 | 158,345.00 | 601,375.00 | 604,350.00 | 601,928.33 | | | 14,661,904.65 |
| 2022 | 158,345.00 | 602,550.00 | 601,375.00 | 604,350.00 | 601,928.33 | | 16,091,778.39 |
| 2023 | 0.00 | 603,250.00 | 602,550.00 | 601,375.00 | 604,350.00 | 601,928.33 | 15,296,784.63 |
| 2024 | 0.00 | 603,030.00 | 603,250.00 | 602,550.00 | 601,375.00 | 604,350.00 | 15,308,042.54 |
| 2025 | 0.00 | 602,090.00 | 603,030.00 | 603,250.00 | 602,550.00 | 601,375.00 | 14,733,498.76 |
| 2026 | 0.00 | 600,415.00 | 602,090.00 | 603,030.00 | 603,250.00 | 602,550.00 | 14,586,703.76 |
| 2027 | 0.00 | 602,990.00 | 600,415.00 | 602,090.00 | 603,030.00 | 603,250.00 | 11,308,387.52 |
| 2028 | 0.00 | 604,710.00 | 602,990.00 | 600,415.00 | 602,090.00 | 603,030.00 | 11,318,005.00 |
| 2029 | 0.00 | 600,075.00 | 604,710.00 | 602,990.00 | 600,415.00 | 602,090.00 | 10,328,235.00 |
| 2030 | 0.00 | 599,862.50 | 600,075.00 | 604,710.00 | 602,990.00 | 600,415.00 | 9,065,070.00 |
| 2031 | 0.00 | 603,707.50 | 599,862.50 | 600,075.00 | 604,710.00 | 602,990.00 | 7,637,212.50 |
| 2032 | 0.00 | 601,707.50 | 603,707.50 | 599,862.50 | 600,075.00 | 604,710.00 | 6,840,037.50 |
| 2033 | 0.00 | 603,957.50 | 601,707.50 | 603,707.50 | 599,862.50 | 600,075.00 | 5,965,972.50 |
| 2034 | 0.00 | 600,045.00 | 603,957.50 | 601,707.50 | 603,707.50 | 599,862.50 | 5,045,150.00 |
| 2035 | 0.00 | 600,332.50 | 600,045.00 | 603,957.50 | 601,707.50 | 603,707.50 | 4,263,622.50 |
| 2036 | 0.00 | 604,657.50 | 600,332.50 | 600,045.00 | 603,957.50 | 601,707.50 | 3,613,542.50 |
| 2037 | | 602,842.50 | 604,657.50 | 600,332.50 | 600,045.00 | 603,957.50 | 3,011,835.00 |
| 2038 | | | 602,842.50 | 604,657.50 | 600,332.50 | 600,045.00 | 2,407,877.50 |
| 2039 | | | | 602,842.50 | 604,657.50 | 600,332.50 | 1,807,832.50 |
| 2040 | | | | | 602,842.50 | 604,657.50 | 1,207,500.00 |
| 2041 | | | | | | 602,842.50 | 602,842.50 |
| 2042 | | | | | | | 0.00 |
| 2043 | | | | | | | 0.00 |
| 2044 | | | | | | | 0.00 |
| 2045 | | | | | | | 0.00 |
| 2046 | | | | | | | 0.00 |
| 2047 | | | | | | | 0.00 |
| 2048 | | | | | | | 0.00 |
| 2049 | | | | | | | 0.00 |
| **Total** | **791,725.00** | **11,443,875.83** | **11,443,875.83** | **11,443,875.83** | **11,443,875.83** | **11,443,875.83** | **307,402,614.98** |

# City of Bettendorf, Iowa Bond Payment Schedule
# Fiscal Year 2012/2013 Budget

| FY | Total Debt Service Fund | Total TIF Debt Service | Total Sewer Enterprise Fund | Total Storm Enterprise Fund | Total Solid Waste Enterprise Fund | Total Museum Enterprise Fund | Total Principal Payments |
|---|---|---|---|---|---|---|---|
| | Principal Summary by Fund | | | | | | |
| 2012 | 5,870,900.00 | 690,000.00 | 400,000.00 | 320,000.00 | 125,000.00 | 384,100.00 | 7,790,000.00 |
| 2013 | 10,260,000.00 | 735,000.00 | 1,595,000.00 | 1,495,000.00 | 125,000.00 | 0.00 | 14,210,000.00 |
| 2014 | 8,985,000.00 | 380,000.00 | 450,000.00 | 440,000.00 | 130,000.00 | 50,000.00 | 10,435,000.00 |
| 2015 | 6,410,000.00 | 1,100,000.00 | 650,000.00 | 455,000.00 | 130,000.00 | 50,000.00 | 8,795,000.00 |
| 2016 | 6,330,000.00 | 1,215,000.00 | 670,000.00 | 545,000.00 | 130,000.00 | 50,000.00 | 8,940,000.00 |
| 2017 | 6,770,000.00 | 1,335,000.00 | 675,000.00 | 555,000.00 | 0.00 | 50,000.00 | 9,385,000.00 |
| 2018 | 7,420,000.00 | 950,000.00 | 695,000.00 | 580,000.00 | 128,595.00 | 540,000.00 | 10,313,595.00 |
| 2019 | 8,070,000.00 | 145,000.00 | 725,000.00 | 590,000.00 | 134,060.00 | 0.00 | 9,664,060.00 |
| 2020 | 8,695,000.00 | 165,000.00 | 740,000.00 | 605,000.00 | 139,758.00 | 0.00 | 10,344,758.00 |
| 2021 | 8,515,000.00 | 185,000.00 | 755,000.00 | 615,000.00 | 145,697.00 | 0.00 | 10,215,697.00 |
| 2022 | 9,225,000.00 | 990,000.00 | 780,000.00 | 640,000.00 | 151,890.00 | 0.00 | 11,786,890.00 |
| 2023 | 8,930,000.00 | 1,130,000.00 | 680,000.00 | 515,000.00 | 0.00 | 0.00 | 11,255,000.00 |
| 2024 | 9,185,000.00 | 1,285,000.00 | 700,000.00 | 540,000.00 | 0.00 | 0.00 | 11,710,000.00 |
| 2025 | 9,080,000.00 | 1,475,000.00 | 530,000.00 | 560,000.00 | 0.00 | 0.00 | 11,645,000.00 |
| 2026 | 9,365,000.00 | 1,525,000.00 | 545,000.00 | 585,000.00 | 0.00 | 0.00 | 12,020,000.00 |
| 2027 | 8,470,000.00 | 0.00 | 360,000.00 | 390,000.00 | 0.00 | 0.00 | 9,220,000.00 |
| 2028 | 8,725,000.00 | 0.00 | 370,000.00 | 405,000.00 | 0.00 | 0.00 | 9,500,000.00 |
| 2029 | 8,000,000.00 | 0.00 | 385,000.00 | 415,000.00 | 0.00 | 0.00 | 8,800,000.00 |
| 2030 | 7,165,000.00 | 0.00 | 390,000.00 | 245,000.00 | 0.00 | 0.00 | 7,800,000.00 |
| 2031 | 6,100,000.00 | 0.00 | 250,000.00 | 250,000.00 | 0.00 | 0.00 | 6,600,000.00 |
| 2032 | 5,460,000.00 | 0.00 | 260,000.00 | 255,000.00 | 0.00 | 0.00 | 5,975,000.00 |
| 2033 | 4,870,000.00 | 0.00 | 260,000.00 | 130,000.00 | 0.00 | 0.00 | 5,260,000.00 |
| 2034 | 4,350,000.00 | 0.00 | 0.00 | 130,000.00 | 0.00 | 0.00 | 4,480,000.00 |
| 2035 | 3,820,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3,820,000.00 |
| 2036 | 3,275,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3,275,000.00 |
| 2037 | 2,765,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2,765,000.00 |
| 2038 | 2,240,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2,240,000.00 |
| 2039 | 1,705,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,705,000.00 |
| 2040 | 1,155,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,155,000.00 |
| 2041 | 585,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 585,000.00 |
| 2042 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2043 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2044 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2045 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2046 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2047 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2048 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2049 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| **Total** | **191,795,900.00** | **13,305,000.00** | **12,865,000.00** | **11,260,000.00** | **1,340,000.00** | **1,124,100.00** | **231,690,000.00** |

# City of Bettendorf, Iowa Bond Payment Schedule
## Fiscal Year 2012/2013 Budget

| FY | Total Debt Service Fund | Total TIF Debt Service | Total Sewer Enterprise Fund | Total Storm Enterprise Fund | Total Solid Waste Enterprise Fund | Total Museum Enterprise Fund | Total Interest Payments |
|---|---|---|---|---|---|---|---|
| | Interest Summary by Fund | | | | | | |
| 2012 | 2,986,629.84 | 900,873.48 | 328,545.95 | 238,001.95 | 14,100.00 | 15,364.00 | 4,483,515.22 |
| 2013 | 3,310,122.33 | 851,338.68 | 340,853.73 | 260,894.34 | 11,600.00 | 0.00 | 4,774,809.08 |
| 2014 | 3,260,795.85 | 1,192,660.00 | 268,334.41 | 237,590.84 | 9,100.00 | 8,753.33 | 4,977,234.43 |
| 2015 | 3,172,163.60 | 1,143,408.75 | 344,009.15 | 224,898.76 | 6,500.00 | 7,780.00 | 4,898,760.26 |
| 2016 | 3,192,342.79 | 1,031,550.00 | 321,749.56 | 258,910.84 | 3,250.00 | 7,430.00 | 4,815,233.19 |
| 2017 | 3,230,619.25 | 907,100.00 | 303,673.10 | 242,613.76 | 0.00 | 6,980.00 | 4,690,986.11 |
| 2018 | 3,229,051.51 | 769,208.75 | 284,720.62 | 229,048.76 | 29,750.00 | 6,480.00 | 4,548,259.64 |
| 2019 | 3,216,529.92 | 947,675.00 | 264,558.47 | 214,043.76 | 24,285.00 | 0.00 | 4,667,092.15 |
| 2020 | 3,179,255.47 | 929,050.00 | 242,765.42 | 197,818.76 | 18,587.00 | 0.00 | 4,567,476.65 |
| 2021 | 3,124,464.12 | 908,650.00 | 219,626.77 | 180,818.76 | 12,648.00 | 0.00 | 4,446,207.65 |
| 2022 | 3,081,946.58 | 858,300.00 | 195,081.81 | 163,105.00 | 6,455.00 | 0.00 | 4,304,888.39 |
| 2023 | 3,015,104.71 | 713,975.00 | 168,777.42 | 143,927.50 | 0.00 | 0.00 | 4,041,784.63 |
| 2024 | 2,762,879.34 | 562,875.00 | 144,640.70 | 127,647.50 | 0.00 | 0.00 | 3,598,042.54 |
| 2025 | 2,494,776.26 | 367,950.00 | 116,745.00 | 109,027.50 | 0.00 | 0.00 | 3,088,498.76 |
| 2026 | 2,229,958.76 | 151,275.00 | 96,515.00 | 88,955.00 | 0.00 | 0.00 | 2,566,703.76 |
| 2027 | 1,945,592.52 | 0.00 | 75,205.00 | 67,590.00 | 0.00 | 0.00 | 2,088,387.52 |
| 2028 | 1,699,235.00 | 0.00 | 63,185.00 | 55,585.00 | 0.00 | 0.00 | 1,818,005.00 |
| 2029 | 1,435,040.00 | 0.00 | 50,435.00 | 42,760.00 | 0.00 | 0.00 | 1,528,235.00 |
| 2030 | 1,199,040.00 | 0.00 | 36,825.00 | 29,205.00 | 0.00 | 0.00 | 1,265,070.00 |
| 2031 | 992,025.00 | 0.00 | 22,725.00 | 22,462.50 | 0.00 | 0.00 | 1,037,212.50 |
| 2032 | 834,110.00 | 0.00 | 15,600.00 | 15,327.50 | 0.00 | 0.00 | 865,037.50 |
| 2033 | 690,242.50 | 0.00 | 7,930.00 | 7,800.00 | 0.00 | 0.00 | 705,972.50 |
| 2034 | 561,185.00 | 0.00 | 0.00 | 3,965.00 | 0.00 | 0.00 | 565,150.00 |
| 2035 | 443,622.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 443,622.50 |
| 2036 | 338,542.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 338,542.50 |
| 2037 | 246,835.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 246,835.00 |
| 2038 | 167,877.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 167,877.50 |
| 2039 | 102,832.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 102,832.50 |
| 2040 | 52,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 52,500.00 |
| 2041 | 17,842.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 17,842.50 |
| 2042 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2043 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2044 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2045 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2046 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2047 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2048 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2049 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| **Total** | **56,213,162.85** | **12,235,889.66** | **3,912,502.11** | **3,161,998.03** | **136,275.00** | **52,787.33** | **75,712,614.98** |

# City of Bettendorf, Iowa Bond Payment Schedule
# Fiscal Year 2012/2013 Budget

| FY | Total Debt Service Fund | Total TIF DEBT SERVICE | Total Sewer Enterprise Fund | Total Storm Enterprise Fund | Total Solid Waste Enterprise Fund | Total Museum Enterprise Fund | Principal & Interest Payments |
|---|---|---|---|---|---|---|---|
| | Principal & Interest Summary by Fund | | | | | | |
| 2012 | 8,857,529.84 | 1,590,873.48 | 728,545.95 | 558,001.95 | 139,100.00 | 399,464.00 | 12,273,515.22 |
| 2013 | 13,570,122.33 | 1,586,338.68 | 1,935,853.73 | 1,755,894.34 | 136,600.00 | 0.00 | 18,984,809.08 |
| 2014 | 12,245,795.85 | 1,572,660.00 | 718,334.41 | 677,590.84 | 139,100.00 | 58,753.33 | 15,412,234.43 |
| 2015 | 9,582,163.60 | 2,243,408.75 | 994,009.15 | 679,898.76 | 136,500.00 | 57,780.00 | 13,693,760.26 |
| 2016 | 9,522,342.79 | 2,246,550.00 | 991,749.56 | 803,910.84 | 133,250.00 | 57,430.00 | 13,755,233.19 |
| 2017 | 10,000,619.25 | 2,242,100.00 | 978,673.10 | 797,613.76 | 0.00 | 56,980.00 | 14,075,986.11 |
| 2018 | 10,649,051.51 | 1,719,208.75 | 979,720.62 | 809,048.76 | 158,345.00 | 546,480.00 | 14,861,854.64 |
| 2019 | 11,286,529.92 | 1,092,675.00 | 989,558.47 | 804,043.76 | 158,345.00 | 0.00 | 14,331,152.15 |
| 2020 | 11,874,255.47 | 1,094,050.00 | 982,765.42 | 802,818.76 | 158,345.00 | 0.00 | 14,912,234.65 |
| 2021 | 11,639,464.12 | 1,093,650.00 | 974,626.77 | 795,818.76 | 158,345.00 | 0.00 | 14,661,904.65 |
| 2022 | 12,306,946.58 | 1,848,300.00 | 975,081.81 | 803,105.00 | 158,345.00 | 0.00 | 16,091,778.39 |
| 2023 | 11,945,104.71 | 1,843,975.00 | 848,777.42 | 658,927.50 | 0.00 | 0.00 | 15,296,784.63 |
| 2024 | 11,947,879.34 | 1,847,875.00 | 844,640.70 | 667,647.50 | 0.00 | 0.00 | 15,308,042.54 |
| 2025 | 11,574,776.26 | 1,842,950.00 | 646,745.00 | 669,027.50 | 0.00 | 0.00 | 14,733,498.76 |
| 2026 | 11,594,958.76 | 1,676,275.00 | 641,515.00 | 673,955.00 | 0.00 | 0.00 | 14,586,703.76 |
| 2027 | 10,415,592.52 | 0.00 | 435,205.00 | 457,590.00 | 0.00 | 0.00 | 11,308,387.52 |
| 2028 | 10,424,235.00 | 0.00 | 433,185.00 | 460,585.00 | 0.00 | 0.00 | 11,318,005.00 |
| 2029 | 9,435,040.00 | 0.00 | 435,435.00 | 457,760.00 | 0.00 | 0.00 | 10,328,235.00 |
| 2030 | 8,364,040.00 | 0.00 | 426,825.00 | 274,205.00 | 0.00 | 0.00 | 9,065,070.00 |
| 2031 | 7,092,025.00 | 0.00 | 272,725.00 | 272,462.50 | 0.00 | 0.00 | 7,637,212.50 |
| 2032 | 6,294,110.00 | 0.00 | 275,600.00 | 270,327.50 | 0.00 | 0.00 | 6,840,037.50 |
| 2033 | 5,560,242.50 | 0.00 | 267,930.00 | 137,800.00 | 0.00 | 0.00 | 5,965,972.50 |
| 2034 | 4,911,185.00 | 0.00 | 0.00 | 133,965.00 | 0.00 | 0.00 | 5,045,150.00 |
| 2035 | 4,263,622.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4,263,622.50 |
| 2036 | 3,613,542.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3,613,542.50 |
| 2037 | 3,011,835.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3,011,835.00 |
| 2038 | 2,407,877.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2,407,877.50 |
| 2039 | 1,807,832.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,807,832.50 |
| 2040 | 1,207,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,207,500.00 |
| 2041 | 602,842.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 602,842.50 |
| 2042 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2043 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2044 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2045 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2046 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2047 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2048 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2049 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| **Total** | **248,009,062.85** | **25,540,889.66** | **16,777,502.11** | **14,421,998.03** | **1,476,275.00** | **1,176,887.33** | **307,402,614.98** |

**PROGRAM NAME: DEBT SERVICE** | **SERVICE AREA: DEBT SERVICE**

**DEPARTMENT: FINANCE** | **FUND: DEBT SERVICE**

**PROGRAM DESCRIPTION:**

To provide financial management over the City's general obligation debt, ensuring that procedures and policies as adopted by the City Council are implemented properly. The Debt Service covered in this program includes all Tax Increment Financing (TIF) debt issued by the Cit

**ANALYSIS:**

The Mayor and City Council are committed to addressing the current and future needs of the City while striving to improve the City's current bond rating and prudently managing the City's overall indebtedness.

For FY 2012/13, $10.1 million of GO bonds for various city-wide projects and $740,000 of GO bonds for Forest Grove Park will be issued in the spring of 2013. Please see the Capital Projects Funds section for more information.

Moody's Investors Service increased the Aa2 bond rating to Aa1 for the City's General Obligation bonds in the spring of 2010 and reaffirmed the rating in 2011 and 2012.

The City's legal debt margin ratio, net of all TIF bonds (E4) is projected to be at 77.23% at the end of 2012/13 and withint the City's estimate for the year. The City Council's goal is to maintain its legal debt margin (net of TIF debt) at approximately 65% or below. The total legal debt margin, including TIF debt (E3) will exceed 65% to encourage economic development within The City,

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Property Taxes | 7,108,873 | 8,215,200 | 8,499,270 | 9,029,178 |
| Other City Taxes | 269,237 | 284,470 | 300,201 | 298,210 |
| Intergovernmental | 4,176 | 4,253 | 4,317 | 4,066 |
| Interest | 105,972 | 75,801 | 95,000 | 165,644 |
| Transfer In/Other | 0 | 0 | 100,000 | 0 |
| Proceeds From Bonds | 7,325,964 | 0 | 7,285,000 | 0 |
| **TOTAL REVENUES** | **14,814,222** | **8,579,724** | **16,283,788** | **9,497,098** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 0 | 0 | 0 | 0 |
| Employee Benefits & Costs | 0 | 0 | 0 | 0 |
| Staff Development | 0 | 0 | 0 | 0 |
| Services & Commodities | 0 | 0 | 0 | 0 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| Principal & Interest on Bonds | 6,921,818 | 15,435,139 | 8,977,530 | 13,570,122 |
| **TOTAL APPROPRIATIONS** | **6,921,818** | **15,435,139** | **8,977,530** | **13,570,122** |
| Transfer Out / Recycling | 0 | 0 | 0 | 0 |
| Transfer Out / Family Museum | 394,209 | 395,692 | 399,464 | 0 |
| Transfer Out / Stormwater Fund | 199,144 | 201,144 | 197,731 | 199,319 |
| **TOTAL NET OF TRANSFERS** | **7,515,171** | **16,031,975** | **9,574,725** | **13,769,441** |

**AUTHORIZED POSITIONS:**

**TOTAL POSITIONS**

**PROGRAM NAME: DEBT SERVICE** | **SERVICE AREA: DEBT SERVICE**

**DEPARTMENT: FINANCE** | **FUND: DEBT SERVICE**

**PERFORMANCE OBJECTIVES:**

1. To maintain the City's debt margin ratio, net of all TIF bonds, at 65% or below.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. # of G.O. bond issues outstanding at year end | 16 | 14 | 19 | 18 |
| 2. Total outstanding principal in the Debt Service Fund G.O. | $75,390,200 | $78,050,900 | $90,750,000 | $91,365,000 |
| 3. # of Bond issues paid with TIF funds currently outstandin | 4 | 3 | 3 | 3 |
| 4. Total outstanding principal on TIF bonds | $15,110,000 | $13,305,000 | $12,615,000 | $11,880,000 |
| **WORKLOAD:** | | | | |
| 1. # new G.O. bonds issued | 2 | 1 | 2 | 2 |
| 2. Size of new G.O. bonds issued | $21,580,000 | $15,235,000 | $18,570,000 | $10,875,000 |
| 3. # of new TIF bonds issued | 0 | 1 | 0 | 0 |
| 4. Size of new TIF bonds issued | $0 | $795,000 | $0 | $0 |
| 5. # of G.O/TIF bonds retired/called | 0/0 | 4/1 | 1/0 | 2/1 |
| **PRODUCTIVITY:** | | | | |
| 1. $ of principal paid on G.O. bonds | $4,438,100 | $12,574,300 | $5,870,900 | $10,260,000 |
| 2. $ of interest paid on G.O. bonds | $2,443,841 | $2,860,839 | $2,986,630 | $3,310,122 |
| 3. $ of principal paid on TIF bonds | $1,560,000 | $2,600,000 | $690,000 | $735,000 |
| 4. $ of interest paid on TIF bonds | $1,180,314 | $1,065,310 | $900,873 | $851,339 |
| **EFFECTIVENESS:** | | | | |
| 1. Prop. tax levy per $1,000 assessed value for Debt Service | $4.50000 | $5.00000 | $5.00000 | $5.00000 |
| 2. Current G.O. bond rating | Aa1 | Aa1 | Aa1 | Aa1 |
| 3. % of legal debt margin ratio used | 72.57% | 72.51% | 80.25% | 77.23% |
| 4. % of legal debt margin ratio used net of all TIF bonds* | 62.05% | 63.41% | 71.75% | 69.49% |
| 5. Debt Service Fund balance | $8,105,136 | $607,183 | $7,316,246 | $3,043,903 |
| 6. % of Debt Obligations amortized within 10 years | 63.87% | 67.23% | 66.12% | 66.00% |

Bettendorf IOWA
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# FY 2012/13 CAPITAL FUNDS

# Capital Funds Section Contents 2012/13


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The Capital Funds account for resources used for the acquisition and construction of major capital equipment, facilities and infrastructure, except those financed by Proprietary Funds. The funds in this category are as follows:

**Capital Projects Reserve –** Accounts for the acquisition and construction of major capital facilities.

**Vehicle Fund –** Accounts for the purchase and replacement of vehicles currently owned by the City.

**Electronic Equipment Fund –** Accounts for the replacement of electronic equipment, such as copiers, computers and telephone systems currently owned by the City.

**CIP/LOT & Interest Fund –** Accounts for the revenues from Local Option Sales Tax and interest earnings applicable to capital projects.

**George Thuenen Overpass Fund –** Accounts for money received from Isle of Capri for the repair and maintenance of the overpass on George Thuenen Drive.

**Future Projects –** Accounts for deposits received when a developer has an existing unpaved border road and the City requires the developer to pay the estimated cost of paving that road. Funds are used by the City when the border street is paved as part of a larger project to offset special assessment to property owners.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**CIP / LOT & INTEREST**
**FY 2008/09 - FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | | | | | | | |
| Charges for services | | | | | | | |
| Interest | 143,706 | 38,627 | 13,281 | 18,000 | 15,000 | 1,719 | 12.94% |
| Fines & forfeitures | | | | | | | |
| Other | | | | | | | |
| **Total revenue** | **143,706** | **38,627** | **13,281** | **18,000** | **15,000** | 1,719 | 12.94% |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Health & Social Services | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Devleopment | | | | | | | |
| General Government | | | | | | | |
| Debt service: | | | | | | | |
| Capital Projects | | | | | | | |
| **Total expenditures** | - | - | - | - | - | | |
| Revenue over(under) expenditures | 143,706 | 38,627 | 13,281 | 18,000 | 15,000 | 1,719 | 12.94% |
| **Financing sources(uses):** | | | | | | | |
| Discounts | | | | | | | |
| Operating transfers in | 1,673,563 | 1,649,277 | 1,751,625 | 1,844,000 | 1,862,440 | 110,815 | 6.33% |
| Operating transfers out | (2,349,546) | (3,477,945) | (1,480,396) | (2,473,126) | (1,504,997) | (24,601) | 1.66% |
| Proceeds from bonds | | | | | | | |
| **Financing sources(uses), net** | (675,983) | (1,828,668) | 271,229 | (629,126) | 357,443 | 86,214 | 31.79% |
| **Revenue and other financing sources over (under) expenditures and other financing uses** | **(532,277)** | **(1,790,041)** | **284,510** | **(611,126)** | **372,443** | 87,933 | 30.91% |
| Fund balances, beginning | 2,960,922 | 2,428,645 | 638,604 | 923,114 | 311,988 | (326,616) | -51.15% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | | | | | |
| Fund balances, endings | 2,428,645 | 638,604 | 923,114 | 311,988 | 684,431 | (238,683) | -25.86% |

# Statement of Revenue, Expenditures & Changes in Fund Balance

**2012/13**

| | Capital Projects | Vehicle Replacemt | Electronic Equipment | CIP/LOT & Interest | Geo Thuenen Overpass | Future Projects | Total Capital Funds |
|---|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | | |
| Property Taxes | | | | | | | 0 |
| TIF Revenues | | | | | | | 0 |
| Other City Taxes | | | | | | | 0 |
| Licenses & Permits | | | | | | | 0 |
| Use of Money & Property | 108,025 | 8,500 | 10,000 | 15,000 | 15,000 | | 156,525 |
| Intergovernmental | 502,000 | | | | | | 502,000 |
| Charges for Services | | | | | | | 0 |
| Special Assessments | | | | | | | 0 |
| Miscellaneous | 320,378 | | | | 50,000 | | 370,378 |
| Bond Proceeds | 10,925,000 | | | | | | 10,925,000 |
| Other financing sources | | 40,000 | | | | | 40,000 |
| Transfers In | 362,276 | 700,000 | 100,000 | 1,862,440 | | | 3,024,716 |
| **Total Revenues & Other Sources** | **12,217,679** | **748,500** | **110,000** | **1,877,440** | **65,000** | **0** | **15,018,619** |
| **Expenditures & Other Financing Uses:** | | | | | | | |
| Public Safety | | | | | | | 0 |
| Public Works | | | | | | | 0 |
| Culture & Recreation | | | | | | | 0 |
| Community & Economic Development | | | | | | | 0 |
| General Government | | | | | | | 0 |
| Debt Service | | | | | | | 0 |
| Capital Projects | 12,973,854 | 1,048,856 | 76,740 | | | | 14,099,450 |
| **Total Government Activities Exp.** | **12,973,854** | **1,048,856** | **76,740** | **0** | **0** | **0** | **14,099,450** |
| Business Type/Enterprises | | | | | | | 0 |
| **Total Gov Activities & Business Exp.** | **12,973,854** | **1,048,856** | **76,740** | **0** | **0** | **0** | **14,099,450** |
| Transfers Out | 265,000 | 0 | 63,600 | 1,504,997 | 0 | 0 | 1,833,597 |
| **Total ALL Expenditures/Transfers Out** | **13,238,854** | **1,048,856** | **140,340** | **1,504,997** | **0** | **0** | **15,933,047** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | (1,021,175) | (300,356) | (30,340) | 372,443 | 65,000 | 0 | (914,428) |
| **Estimated Beginning Fund Balance** | **2,208,083** | **740,057** | **515,775** | **311,988** | **612,896** | **275,318** | **4,664,117** |
| **Ending Fund Balance June 30** | **1,186,908** | **439,701** | **485,435** | **684,431** | **677,896** | **275,318** | **3,749,689** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**COMMUNITY IMPROVEMENT PROGRAM**
**FY 2008/09 - FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | 953,309 | 1,921,226 | 1,978,259 | 1,408,547 | 502,000 | (906,547) | -64.36% |
| Charges for services | | | | | | | |
| Interest | 93,941 | 33,265 | 37,003 | 39,721 | 108,025 | 68,304 | 171.96% |
| Fines & forfeitures | | | | | | | |
| Other | 39,290 | 226,793 | 94,761 | 374,966 | 320,378 | (54,588) | -14.56% |
| **Total revenue** | **1,086,540** | **2,181,284** | **2,110,023** | **1,823,234** | **930,403** | **(892,831)** | **-48.97%** |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Health & Social Services | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Devleopment | | | | | | | |
| General Government | | | | | | | |
| Debt service: | 63,872 | 117,504 | 162,862 | 160,000 | - | | |
| Capital Projects | 19,293,561 | 21,997,798 | 17,068,973 | 15,693,138 | 12,973,854 | (2,719,284) | -17.33% |
| **Total expenditures** | **19,357,433** | **22,115,302** | **17,231,835** | **15,853,138** | **12,973,854** | **(2,879,284)** | **-18.16%** |
| Revenue over(under) expenditures | (18,270,893) | (19,934,018) | (15,121,812) | (14,029,904) | (12,043,451) | 1,986,453 | -14.16% |
| **Financing sources(uses):** | | | | | | | |
| Discounts | | | | | | | |
| Operating transfers in | 1,612,671 | 3,626,049 | 636,589 | 777,223 | 362,276 | (414,947) | -53.39% |
| Operating transfers out | (60,000) | (118,941) | (96,790) | (1,253,650) | (265,000) | 988,650 | -78.86% |
| Other Financing Sources | | | 538,909 | - | | | |
| Proceeds from bonds | 13,733,339 | 14,533,649 | 15,235,000 | 11,845,000 | 10,925,000 | (920,000) | -7.77% |
| **Financing sources(uses), net** | 15,286,010 | 18,040,757 | 16,313,708 | 11,368,573 | 11,022,276 | (346,297) | -3.05% |
| **Revenue and other financing sources over (under) expenditures and other financing uses** | **(2,984,883)** | **(1,893,261)** | **1,191,896** | **(2,661,331)** | **(1,021,175)** | **1,640,156** | **-61.63%** |
| Fund balances, beginning | 8,555,662 | 5,570,779 | 3,677,518 | 4,869,414 | 2,208,083 | (2,661,331) | -54.65% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | | | | | |
| Fund balances, endings | 5,570,779 | 3,677,518 | 4,869,414 | 2,208,083 | 1,186,908 | (1,021,175) | -46.25% |

# CITY OF BETTENDORF
# FIVE YEAR COMMUNITY IMPROVEMENT PLAN
# FY 2012/13– 2016/17

## INTRODUCTION

The City of Bettendorf has a significant investment in its streets, public facilities, city buildings, parks and other capital improvements. Preserving and upgrading these investments, along with planning for future infrastructure needs of the community represents an ongoing challenge, given existing revenue streams and the growth in demand for City services. In the past several years, the City Council and the residents of the City of Bettendorf, through their actions, have demonstrated a firm commitment to, and investment in the City's Community Improvement Plan.

The attached Five Year Community Improvement Plan (CIP) for the City of Bettendorf, Iowa (the City) anticipates projects to be undertaken during fiscal years 2012/13 through 2016/17. It has been designed in conjunction with the City's current comprehensive *Pavement Management Plan, Land Use Plan*, *Parks & Recreation Master Plan*, *Bi-State Traffic Study*, *Thoroughfare Plan*, and *Storm Water Management Plan*. During the next several years the City also intends to conduct a *Municipal Facilities Study* to protect the community's investment in City-owned buildings through renovation, acquisition and construction. These plans and studies form the basis for the City's Five-Year Plan and play a vital role of identifying costs well in advance of the need for funding.

The purpose of this document is not to present a complete and detailed financial plan for each individual project listed on the CIP project list, but rather to outline the estimated cost, timing and anticipated revenue sources available for each of the projects. As the City prepares to undertake specific projects, the Mayor and City Council, in consultation with City Staff, will consider and implement specific financing options, hold the necessary public hearings and pass formal resolutions for each of the projects listed on the following pages.

This CIP is not a static document which fixes the community improvement projects which the City "must" complete during the next five years. Instead, it should be viewed as a planning document or guide to what the City "believes" it is able to accomplish in the near future, given the constraints placed upon the City by itself or other factors. As time passes, changes outside the control of the City may affect the timing and magnitude of the projects listed in this CIP. Therefore, the CIP will be reviewed annually during the budget process and updated as necessary to reflect the changed circumstances that may occur over time.

## DEFINITION OF A CAPITAL IMPROVEMENT

A capital improvement results in a permanent addition to the City's assets resulting from the nonrecurring expenditure of public funds. This is accomplished through: 1) acquisition of property or easement; 2) construction; 3) renovation or replacement of physical asset of the community which extends its useful life or increases its usefulness or capacity, and 4) studies or surveys which are an integral part thereof. Such projects may include the expenditure of funds from sources other than the annual budget which are needed to render municipal services. Included in this definition should be any fixed equipment initially necessary to make a project functional such as furniture and fixtures for a new building or pumping equipment for a lift station

Capital improvements are large-scale endeavors in cost, size, and benefit to the community and typically have a service life in excess of ten years and cost in excess of $25,000. This definition differs from capital expenditures, which are requested as part of the operating budget. A capital expenditure is an expense, which will benefit current and future budget years, is of a tangible nature, and has a significant value over $5,000.

## PROCEDURE

The City annually develops a five-year Community Improvement Program (CIP). The CIP:

- Plans development or rehabilitation of public property to protect it from deterioration, extend its useful life and preserve the community's prior investments;
- Anticipates land acquisition for open space, parks, streets, drainage ways and other community facilities;
- Anticipates property acquisition for assets with a useful life in excess of ten years and cost in excess of $25,000; and
- Plans for public buildings, utilities, streets, park facilities and other physical property of the community.

The preparation and annual updating of the Capital Improvement Program is conducted annually with community involvement. The City undertakes a comprehensive process to insure that the interests of all City departments and agencies are represented. Each year City departments identify potential CIP projects on a Capital Project Budget Request Form, prioritize them for inclusion in the five-year plan, and identify corresponding funding sources.

The Finance department then compiles a complete listing of all the capital project requests submitted by the various City departments. This list is reviewed by City staff and department heads and is revised as needed to remain within the general guidelines set forth by the Mayor and City Council for debt policy. As part of the process financial analyses and projections are compiled to estimate fiscal capacity. An inventory of existing revenues is undertaken according to the type of revenue. Knowledge of past experiences and an awareness of trends in taxation, assessment and public expenditures for the city, and for units of comparable size and fiscal capacity, are also considered for the development and evaluation of the program proposals. Finally, a forecast of possible revenues from existing tax sources is made for the next five years.

This unified effort finally results in a proposed CIP document, which is presented for City Council's consideration. Through public hearings, the general public is encouraged to comment on the proposed CIP projects. Recommendations are reviewed by the City Council, which considers and adopts the annual program as a planning document to guide capital improvement decisions in the City for the following year. The final adopted project list is included with this section of the Annual Operating Budget.

**OBJECTIVES OF THE MAYOR AND CITY COUNCIL**

*It is the policy of the City of Bettendorf to develop, maintain, and revise, when necessary, a continuing Capital Improvements Program. The goal of the program is to provide the infrastructure and physical plant required by the City to respond to needs and demands of the citizens in the manner that makes the best use of the limited monies available and is consistent with the various legal requirements and policies of the City.*

The Mayor and City Council have expressed a desire to accomplish these goals through:

- Placing a high priority to invest in the City's capital assets, streets/infrastructure, sewers, public facilities and parks to satisfy the current needs of our citizens and to accommodate the future planned growth of the City;
- Creating a balanced CIP Program covering broad spectrum of projects city-wide;
- Avoiding to burden future generations with infrastructure failure and inadequate public facilities;
- Evaluating the impact of the CIP plan on the operating budget;
- Improving the City's current bond rating while prudently managing the City's overall bonded indebtedness.

To help assist the Mayor and Council in determining the level of CIP projects to fund, they: 1) Evaluate citizen input received through Community Meetings, Citizen Advisory Committees and Surveys; 2) Participate in long range planning through goal setting established by the Mayor & Council, various boards and city staff; 3) Review the current Pavement Management Plan; and 4) Evaluate available revenue sources and the impact on the levy rate. In addition, the Mayor and Council annually review the City's "Debt Management Guidelines", included in the Debt Services Fund section of this document, which discloses the City's current bonded indebtedness and projected creditworthiness. These guidelines consist of indicators that are calculated and reviewed by the City and its financial advisors as part of adopting its Five-Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, is established for each indicator.

As part of the CIP process, a Debt Margin & Property Tax Debt Levy Analysis report is prepared detailing how bonding requirements, projected for the next five years, have been scheduled to meet the goals outlined in the City's Debt Management Guidelines. These analyses for FY 2012/13 - FY 2016/17 are included under the Debt Service section of this document.

Consideration is also given to State imposed debt limits for general obligation bonds and TIF bonds, per capita income expenditures and the long-term impact of the projects. A projection of probable revenues and maintenance costs for each proposed project to be financed with revenue bonds gives the City a fairly good idea of the amount of fees necessary to finance the project and the length of time for the bond maturity. A review of the associated operating costs for project proposals is also necessary to determine the amount and manner in which projects will be continuously

managed and operated. The feasibility of alternative means by which the various proposed projects could be financed is also analyzed. This analysis entails knowing what alternatives are available and determining the best possible means of financing each project among the alternative methods.

**REVENUE SOURCES**

A distinction must be made between the revenue sources available for a CIP project and the method of financing used to provide some of those revenues. For this CIP, the primary revenue sources are anticipated to be General Obligation Bond Proceeds, Local Option Sales Tax Revenue, and Federal and State Grants. To a lesser extent the CIP relies upon Investment Earnings, Gaming Revenue from the Isle of Capri Riverboat Casino, Unencumbered Fund Balances/Retained Earnings and other miscellaneous revenue sources. Each of these revenue sources is discussed briefly below with a chart of FY 12/13 Revenue Sources by Type displayed on the next page.

**General Obligation Bonds and Revenue Bonds**

The primary source of funds to pay for the proposed CIP projects in this document will be through the issuance of General Obligation (G.O.) bonds and Revenue Bonds. General Obligation bonds are backed by the full faith and credit and power of the City to levy general property taxes for repayment of the bonds. During the spring of 2013, $10.2 million in G.O. bonds are projected to be issued for the City's Capital Project fund, primarily for infrastructure projects to be constructed through the 2013 calendar year, as described on the attached project list. An additional $2 million G.O. is anticipated to be issued for Stormwater projects.

While the CIP relies heavily on G.O. bonds to provide funds with which to construct capital projects, there are several other types of bonds available to fund some of the CIP projects in future years. Primary among these other types are revenue bonds. In contrast to the use of the full faith and credit taxing power of the City used to repay G.O. bonds, revenue bonds are repaid from operating revenues generated by a facility for which the bonds are issued, such as the Sewer Utility. Tax Increment Financing (TIF) revenue bonds are a variation of the revenue bond. With the TIF revenue bond, the revenue source for repayment of the bonds is the tax increment attributable to the increase in value of a specific project.

During the next five years the City anticipates to issue approximately $46 million in G.O. Bonds, $4 million each of Sewer & Stormwater G.O. Bonds and $4.2 million of General Corporate Bonds. The G.O. Bonds will be used largely to finance infrastructure projects and the development of several City parks and recreation trails. The 4 million in sewer G.O bonds are anticipated to be issued largely to finance the construction of the Spencer Creek Lift Station and interceptor sewer from Forrest Grove Park NW to Middle Road under I-80 and would require a projected increase in user fees over the next 5 years up to $2.67 100 cubic feet of flow. This lift station and interceptor sewer will open up a significant area encouraging commercial and residential development within the City. The $4 million in Stormwater G.O. Bonds will fund various projects including a city-wide Infiltration and Inflow study/analysis and various stormwater projects throughout the City including Stafford Creek and Greenway Creek. The $4.2 million in General Corporate Bonds will be issued in increments of $700,000 over the next 5 years for Improvements to Forest Grove Park, Downtown Land Acquisition, a new Fire Truck, construction of a renovated exhibit hall at the Family Museum, and the purchase of several solid waste/recycling garbage packers.

In addition to issuing bonds, the City will be responsible for its proportionate share of funding a $25 million upgrade to the Waste Water Treatment Plant in Davenport, sometime within the next ten years. Davenport will be issuing Revenue Bonds for the entire project and Bettendorf's share is estimated to be approximately $5 million and will require an increase in user fees to pay for its portion of the project.

**Investment Earnings**

A portion of the annual CIP projects is anticipated to be financed through investment earnings generated by the investment of unused bond proceeds, fund balances and prudent cash management. City staff estimates that this source of revenue will produce approximately $500,000 during the next five years to be used for Capital Projects listed in this document.

**Local Option Sales Tax Revenue**
The City levies a one-cent local option sales tax, which became effective January 1, 1989 pursuant a referendum. As set forth in the referendum, sixty (60%) percent of the proceeds of the local option sales tax shall be used for property tax relief and forty (40%) percent of the proceeds of the local option sales tax shall be used for capital purchases or capital improvement projects such as, but not limited to, those outlined under the detailed project list included in this section.

For the fiscal year ended June 30, 2013, the one-cent local option sales tax will generate approximately $4.610 million for the City, with $1,844,000 (40%) allocated for capital purchases. City staff estimates that for the period covered by this CIP, the allocation of local option sales tax will average between $231,000 - $455,000 annually for capital projects listed in the CIP and the balance for other capital purchases including vehicle purchases and park improvements..

**State and Federal Grants**
Although the capital budget is financed primarily through bond proceeds and local option sales tax, the City actively pursues Federal and State Grants to leverage these funds. Federal and State aid is available for several of the projects listed in this CIP. Many grants require matching participation by the City through other revenue sources. For the period covered by this CIP, staff estimates that Federal & State Grants will generate approximately $2.68 million dollars of the total revenue stream. Approximately $226 thousand dollars of Federal money will be allocated for the construction of various projects across the City during 2012/13, including recreation trails and the IJR I80/Middle Road interchange study.

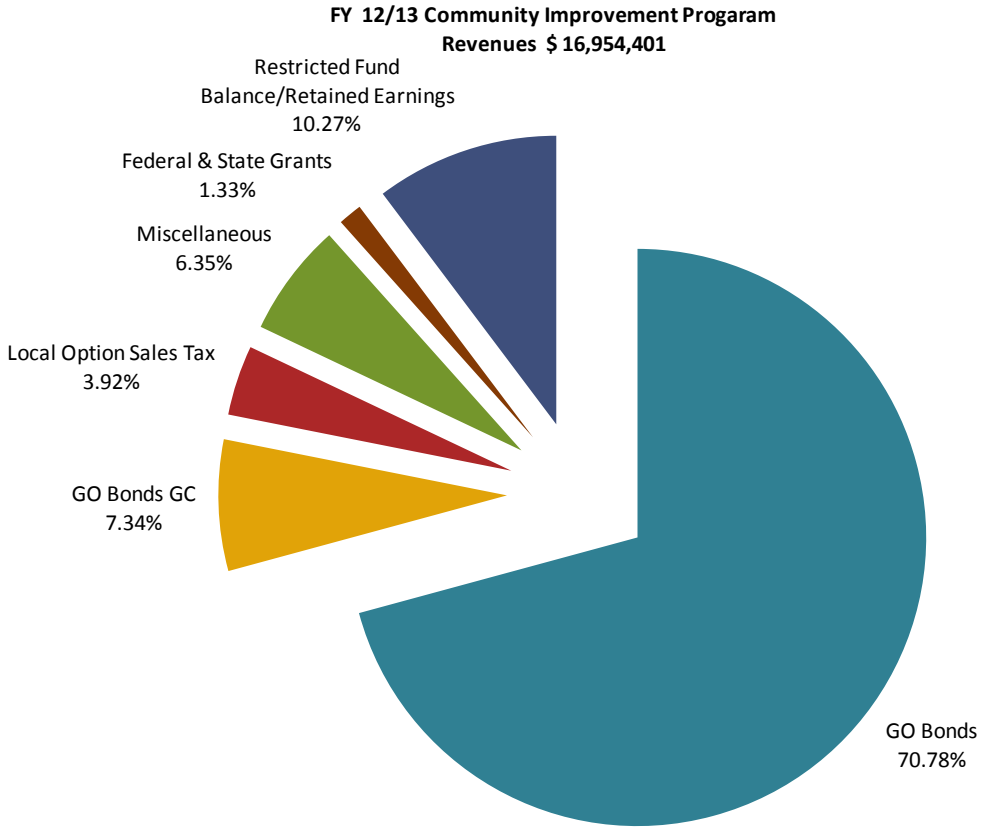
**Gaming Revenue**
Gaming revenue received from Riverboat Casinos has been available to the City since April 1995. For fiscal years FY 2012/13 - FY 2016/17, in an effort to keep user fees as low as possible, the city has allocated the majority of the gaming money it receives annually to supplement the operating budgets of several Enterprise Funds including the Family Museum, Life Fitness Center, Palmer Hills Golf Course and Splash Landing.

Historically, the Council has been unified in appropriating the majority of gaming revenue towards the funding of “one-time” capital projects or the purchase of capital equipment verses “on-going” operating expenses. The City does not want to become heavily reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

**Fund Balance/Retained Earnings**
The Fund Balance in the City’s Capital Project Fund is used to supplement other revenue sources in order to reduce bonding requirements. For FY 2012/13, approximately $1.7 million in fund balances in the Capital Project Fund will be carried forward from previous years and allocated towards current projects. The funds have been accumulating from unspent local option tax, interest income and unspent bond proceeds from previous years and will be allocated towards various projects listed in the FY 2012/13 CIP Plan.

**Miscellaneous Revenue**
The CIP also relies on a number of additional financing sources for particular CIP projects. Included among these sources of finance are contributions from other Cities, Economic Development Funds, Future Project Funds, private fund raising and TIF revenue from projects that were cash flowed from City funds. The use of these sources of revenue is limited to particular CIP projects. These revenue sources are not intended to provide a substantial source for completion of the proposed CIP projects.

**User Fees**
User fees generated from various Enterprise Funds pay for the majority of capital projects within each of the individual Enterprise Funds.




- **General Obligation Bonds:** The primary source of funds to pay for Capital Improvement Projects. G.O. Bonds are backed by the full faith and credit of the issuer to levy property taxes to repay bonds. (Fiscal Year 2012/13, $ 12,000,000 G.O. Bonds plus **General Corporate G.O. Bonds:** $1,245,000)

- **Local Option Sales Tax:** The city levies a one-cent local option sales tax, which became effective 1/1/89 by referendum. As set forth in the referendum, 40% of the proceeds shall be used for Capital Improvement Projects.
(Fiscal Year 2012/13, $ 665,235)

- **Federal & State Grants:** The city actively pursues Federal & State grants to help reduce the amount that must be bonded for. Many grants require matching participation by the City through bonds or current revenues.
(Fiscal Year 2012/13, $ 225,954)

- **Miscellaneous:** The Capital Improvement Program relies on a number of additional financing sources for particular projects. Their sources include economic development funds, sewer connection fees, future project funds, Tax Increment financing revenue, intergovernmental revenue, user fees and investment earnings.
(Fiscal Year 2012/13, $1,077,378)

- **Fund Balances/Retained Earnings:** Restricted balances from reserve funds or unspent bond proceeds. Unrestricted/unencumbered balances used to supplement other revenue sources and reduce bonding requirements.
(Fiscal Year 2012/13, $1,740m,835)

- **TIF Revenue Bonds:** These bonds are project driven and normally repaid through taxes paid by the developer. In recent years the City has been rebating taxes to developers instead of issuing TIF Revenue Bonds.
(Fiscal Year 2012/13, $0)

**CAPITAL EXPENDITURES**

The FY 2012/13 Community Improvement Budget is an integral part of the City's overall financial program. For FY 2012/13, capital project expenditures are projected to account for $16,954,401 of the City's total budget and are designated in eight major categories described below:

***Municipal Facilities:*** For FY 2012/13 the allocation of capital funds for Municipal Facilities totals $118,000 and primarily will fund the roof replacement of one of the City's salt domes and a Maintenance Facility/Bus Barn study.

***Transportation and Infrastructure Projects:*** More than $8.5 million has been allocated to "Transportation and Infrastructure" projects for FY 2012/13. The largest projects in that category include $1,090,000 for the completion of Tanglefoot Lane Reconstruction from 18th to Greenbrier (phase II); $ 600,000 to start phase III of Tanglefoot Lane Reconstruction from Greenbrier to Utica Ridge; $400,000 for the completion of 29th Street from Maplecrest Dr to Tanglefoot Lane; $590,000 of various street overlay projects thoughtout the City; $825,000 to continue with Hopewell Avenue paving from Middle Road to East line of Century Heights 18th addition. $5 million for various street resurfacing, sealcoat and patching projects, sidewalks, and alleys costing under $500,000 each, account for the balance of projects in this category.

***Leisure and Cultural Projects:*** More than $3.8 million has been budgeted for "Leisure & Cultural" projects for FY 2012/13. Projects in this category and include $250,000 to begin phase I of Forest Grove Park development; $55,000 for final improvements at Palmer Hills Golf Course; $804,000 of improvements for various city parks; nearly $1.5 million for various recreation trails throughout the City with a portion being funded through Federal Grants; and $1.2 million for majog renovation of the Exhibit Hall at the Family Museum.

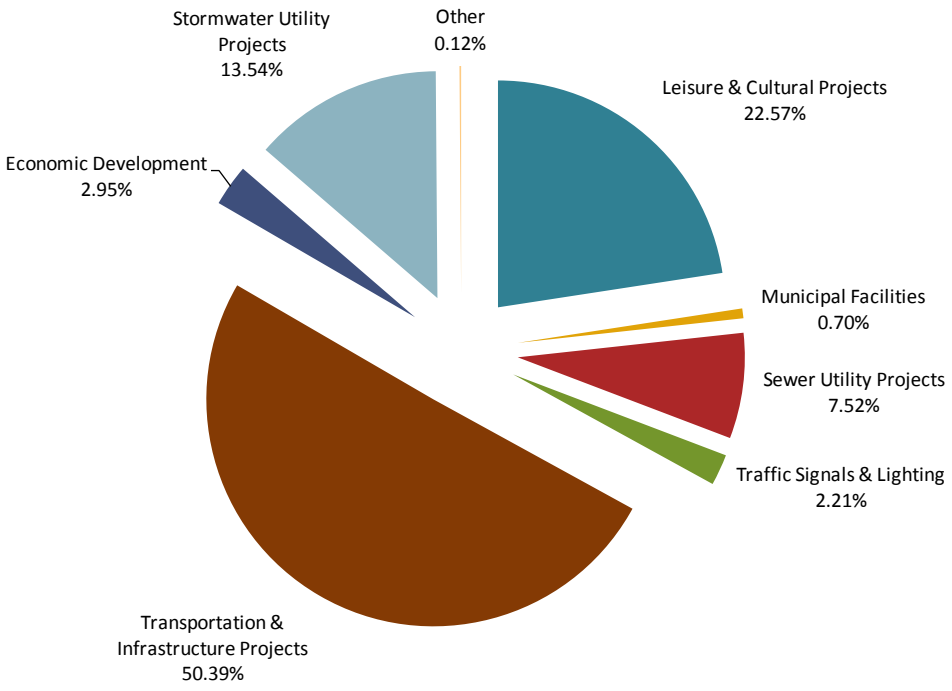
***Sewer Utility Projects:*** Approximately $1.3 million will be allocated for "Sewer Utility Projects" this year. The Pigeon Creek interceptor at Centry Heights will be constructed along with $650,000 for I & I pipe rehabilitation for basins 5 and 19 (phase IIB). In addition, several smaller sewer projects will be completed throughout the City, including Infiltration/Inflow Investigation, manhole rehabilitation, and pipelining and chimney seals.

***Stormwater Utility Projects:*** The City's Stormwater Utility Fund anticipates constructing $2.3 million in projects during the upcoming year. Construction will continue on an 8 acre detention basin at Hopewell school for $310,000 and another one at Ginger Creek and 53rd for $110,000; $1.33 million has been allocated to various creek bank stabilization projects including phase I and II of Stafford Creek between 18th and Crow Creek Road, Duck Creek and Greenway Creek from Terrace Park Dr to Tanglefoot Terrace. In addition, dollars have been allocated for numerous smaller stormwater erosion projects throughout the City, including storm sewer linings, intake repair, Middle Park Lagoon dredging and detention, 25th St culvert extension at 23rd and Lincoln, and 18th Street/Avalon Court Improvements.

***Traffic Signals & Lighting***: Capital outlay for traffic signals, street lighting and fiber optic cabling total $375,000 for FY 2012/13. Projects include various replacement and construction of devices throughout the City. New traffic signals are planned at Middle Road & Devils Glen with dual turn lanes . The City also plans to spend $85,000 for pre-emption upgrades to allow emergency vehicles to change signals when needed.

***Economic Development Projects***: More than $500,000 of Economic Development Projects are planned throughout the City including the Downtown Streetscape Project, the ongoing funding of the IJR-I80/Middle interchange study and the I74 ADA pedestrian access ramp "let down structure" and the I-80 water main extension.

**FY 12/13 Community Improvement Program**
**Expenditures $ 16,954,401**




- **Transportation & Infrastructure Projects:** Projects dedicated to convenient public transportation through the replacement and construction of the community's streets, bridges, sidewalks and other infrastructure projects. (Fiscal Year 2012/13, $8,542,672)
- **Sewer Utility Projects:** Construction or replacement of the City's Sanitary Sewer interceptor system and improvements to the Wastewater Treatment Facility owned jointly with the City of Davenport. (Fiscal Year 2012/13, $1,275,000)
- **Traffic Signals & Lighting:** Dedicated to public safety through the replacement and construction of traffic signals and street lighting throughout the city. (Fiscal Year 2012/13, $375,000)
- **Stormwater Utility Projects:** Construction of regional detention areas and various smaller erosion projects throughout the City. (Fiscal Year 2012/13, $2,296,000)
- **Municipal Facilities:** Protection of the community's investment in City-owned buildings through renovation, acquisition and construction. (Fiscal Year 2012/13, $118,000)
- **Leisure & Cultural Projects:** Replacement and construction of recreational and cultural projects that enrich the quality of life for citizens and visitors in the community. (Fiscal Year 2012/13, $3,827,000)
- **Economic Development Projects:** Economic development projects are large-scale endeavors in cost, size and benefit to the community. (Fiscal Year 2012/13, $500,729)
- **Other:** Miscellaneous projects and equipment purchases in excess of $25,000 with useful lives of ten years or longer. (Fiscal Year 2012/13, $20,000)

**IMPACT OF CAPITAL PROJECTS ON FUTURE OPERATING BUDGETS:**

A major component of preparing a fiscally sound Capital Improvement Program is to determine the amount and manner, in which projects will be managed, maintained and operated on an on-going basis. Each of the projects listed within the proposed Five-Year CIP Program will impact the City's operating budget to varying degrees. The chart below summarizes the impact that the proposed FY 2012/13 CIP will have on the FY 2012/13 operating budget:

| Project name, Operating Fund Name | Personnel | Operating | Total Impact |
|---|---|---|---|
| Com & Econ Dev Projects, General Fund | | | - |
| PW Street Projects, Road Use Fund | | 137,000 | 137,000 |
| Sidewalks, Road Use Fund | | 9,100 | 9,100 |
| Undesignated Alleys, Road Use Fund | | 3,300 | 3,300 |
| Complete Streets, General Fund | 5,000 | 7,500 | 12,500 |
| New traffic signals, Road Use Fund | | 11,250 | 11,250 |
| Forrest Grove Park - future years | | | - |
| Recreation Trails, General Fund | 21,500 | 20,000 | 41,500 |
| Playground & Park Expansion, General Fund | | 5,500 | 5,500 |
| | | **Total** | **220,150** |

A brief narrative summary of the projected impacts on the FY 2012/13 operating budget are outlined below. Please refer to the list of CIP projects at the end of this section as you proceed reading through the next several summary paragraphs.

Economic & Community Development projects, numbers 1-13

Most of the dollars allocated this year for Economic & Community Development projects are for studies including the IJR-I80/Middle Road interchange, Transportation Plan, and the I-74 ADA Pedestrian access ramp "let down structure". Once the studies/plans are completed and adopted, construction will begin, and following construction the City will begin seeing some ongoing impact on the operating budgets, but for FY 12/13 no operating expenditures were needed or budgeted. The City has agreed to pay for the construction of an 8 inch water main extension to I-80, but ongoing maintenance and repair in future years will be provided by American Water.

Public Works projects, numbers 14 – 165 and 250 -306:

The majority of the projects listed in this section consist of reconstruction, resurfacing, widening, or seal coating existing city streets and infrastructure, as well as, several sidewalks, recreation trails, alleys and new paving projects. By their make-up, these types of projects will always impact future operating budgets. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets, sidewalks and alleys. The City receives Road Use Funds from the State of Iowa on a per capita basis. Due to budget constraints, the State of Iowa has reduced it's per capita funding the past two years by nearly 5%, so funding for ongoing road use operating costs will prove to be challenging in the upcoming years and may become reliant on gaming revenue, local option sales tax, or property taxes. Operating and maintenance expenses for the City's new recreation trails are largely being paid of the Park Maintenance Division of the General Fund.

Park and Recreation projects, numbers 166 - 215:

Increased operating costs associated with all current and future Park & Recreation projects have been addressed in the operating budgets of the General Fund or corresponding Enterprise Funds. For FY 2012/13, increased operating costs of $57,000 are summarized in the chart above across various funds. New property tax dollars and user fees are the main source of revenue to cover the added expenses generated from these projects.

Traffic Signal projects, numbers 216-232:

Very similar to the infrastructure projects described under Public Works above, all proposed traffic signal projects will have new on-going operating and maintenance costs associated with them, including utilities. These costs have been addressed in the FY 2012/13 operating budget and the new source of revenue will come from increased Road Use Taxes.

Miscellaneous City-wide projects, numbers 233-249:
Most projects listed in this section are not anticipated to impact the current or future operating budgets of the City greatly. The exception will be the ongoing annual costs of maintaining Forrest Grove Park once it is constructed in future years. Maintenance dollars for all public facilities are allocated annually in the operating budgets for the general upkeep of buildings and equipment.

**FY 2012/13 BOND ISSUES:**

- $10 million of G.O. bonds are proposed to be issued during the spring of 2013 to fund essential corporate purpose capital improvement projects listed in the City's Capital Improvement Plan for calendar year 2012. An additional $2 million of Stormwater G.O. bonds will also be issued for projects.

**DEBT MARGIN & PROPERTY TAX DEBT LEVY ANALYSIS**

Based on the January 2011 assessed valuation of real property in the City of Bettendorf an analysis of the current and projected legal debt margins and property tax debt levies for fiscal year 2012/13 through fiscal year 2016/17 was prepared based upon the proposed Five-Year CIP plan. That analysis is included under Debt Service section of this document. The analysis was conducted using the following assumptions:

- Taxable property values would increase 2%-3.5% annually after FY 2012/13;
- The legal debt limit of 5% of gross property value would not change;
- No additional General Obligation debt would be issued by the City outside of the Capital Improvement Plan;
- The Capital Improvement Plan debt would be financed for no more than 20 years using a level payment structure and projecting future interest rates using actual rates effective the Spring of 2012;
- Taxable valuations as a percentage of gross valuations would *average* 55% for the period covered by the CIP, across all property class types;
- The City's debt service levy rate would remain at $5.00 per $1,000 of assessed valuation for the five year period,
- The Unrestricted Fund Balance of the Debt Service Fund would be maintained at a minimum of $150,000.

Based on the results of this analysis, the goal of completing the CIP projects targeted for FY 2012/13 through FY 2016/17 while simultaneously meeting the Council's Debt Management Guidelines can be accomplished.

**CAPITAL IMPROVEMENT PROGRAM LIST**

The City's 5-Year Capital Improvement Program List, beginning on the next page, is comprised of 306 projects in the City's governmental funds and 102 projects in various enterprise funds. The CIP list covers fiscal years 2012/13 through 2016/17 as well as projects projected to be constructed well into the future.

**SUMMARY**

The Mayor and Council are committed to addressing the current and future needs of the City while striving to improve the city's current bond rating and prudently managing the City's overall bonded indebtedness. This Capital Improvement Program was developed in accordance with the City of Bettendorf's adopted financial and management policies, and prioritization of capital needs. The program shows the City's tradition of citizen involvement in capital project planning and represents a continued commitment to sound long range financial planning and direction. This commitment will continue to challenge the management of the City in years to come.

## CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2011/12 - FY 2016/17

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Community & Economic Development:** | | | | | | | | | | | | |
| 1 | Civic complex signs - (City's marketing team proposal) | ED0007 | Sales Tax & Interest | | | | | 45,000 | | | 45,000 | |
| 2 | City Facility Signs - Redo/enhance, 5 @ $30,000 every other year | ED0009 | Sales Tax & Interest | 19,437 | | | | | | | 0 | |
| 3 | 23rd Street Overpass | 3PW010 | TIF Bonds | | | | | | | | 0 | 7,000,000 |
| 4 | IJR-I80/Middle interchange study (Fed #626) | ED0003 | Federal Aid | 100,179 | | 32,954 | | | | | 32,954 | |
| 5 | IJR-I80/Middle interchange study (235+106+85 from feds) | ED0003 | Sales Tax & Interest | 25,045 | | 8,238 | | | | | 8,238 | |
| 6 | I-80 Interchange Reconstruction | | other | | | | | | | | 0 | 28,000,000 |
| 7 | Transportation Plan (includes separated trails) | ED0010 | G.O. Bonds | 38,244 | 50,000 | 50,000 | | | | | 50,000 | |
| 8 | Extending Isle of Capri Parkway West under Bridge to 12th Street | | G.O. Bonds | | | | | | | | 0 | 500,000 |
| 9 | I-74 ADA Pedestrian access ramp "let down structure" - Design | ED0015 | G.O. Bonds | | | 101,355 | | | | | 101,355 | |
| 10 | I-74 ADA Pedestrian access ramp "let down structure" - construction | | G.O. Bonds | | | | | | | 1,700,000 | 1,700,000 | |
| 11 | I-74 cost sharing improvements including Grant Street | | G.O. Bonds | | | | | | | | 0 | 6,093,097 |
| 12 | I-80 Water Main Extention (8 inch main) | ED0014 | Sales Tax & Interest | | 163,997 | 163,997 | | | | | 163,997 | |
| 13 | I-80 Water Main Extention - American Water (8 inch main) | ED0014 | other | | 85,378 | 85,378 | | | | | 85,378 | |
| **Public Works** | | | | | | | | | | | | |
| 14 | 4th St Paving | PW0150 | G.O. Bonds | 58,541 | | | | | | | 0 | |
| 15 | 8th St. Riverdrive to Mississippi Bld overlay | PW0172 | G.O. Bonds | 9,850 | | | | | | | 0 | |
| 16 | 17th from Mississippi to Grant overlay | | G.O. Bonds | | | | | 100,000 | | | 100,000 | |
| 17 | 18th St. & Middle intersection, eastbound dual left turn lane, & northbound right turn lane | | G.O. Bonds | | | | | | | | 0 | 200,000 |
| 18 | 18th St Traffic Study | PW0236 | G.O. Bonds | 30,000 | | | | | | | 0 | |
| 19 | 23th St. from Grant to Central Road-reconstruct/paving (Fed # 631) sidewalks | PW0109 | Federal Aid | -383 | | | | | | | 0 | |
| 20 | 53rd Ave Widening on south side from Devils Glen to North Ridge Circle | PW0305 | G.O. Bonds | 208,789 | | | | | | | 0 | |
| 21 | 53rd/Pigeon Cr Rd/Ginger Cr Rd over thick/Turn Ln - oversive culvert | PW0050 | G.O. Bonds | | | | | | | | 0 | 50,000 |
| 22 | 53rd right turn lane at 18th | PW0308 | G.O. Bonds | | | 40,000 | | | | | 40,000 | |

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 23 | Downtown Flood Wall improvements between 8th and 10th - YET TO BE DETERMINED | | G.O. Bonds | | | | | | | | 0 | |
| 24 | Belmont Road - Phase I (Fed #627) 80% | | Federal Aid | 12,000 | | | | | | | 0 | |
| 25 | Belmont Road - Phase I (Fed #627) 20% | | G.O. Bonds | 3,000 | | | | | | | 0 | |
| 26 | Belmont Road Sealcoat replacement Phase II Corral-valley Dr. 7.5% (Riverdale)(Fed #630) | PW0068 | Intergovernmental | 14,436 | | | | | | | 0 | |
| 27 | Belmont Road Sealcoat replacement Phase II Corral-valley Dr.85% (Fed #630) | PW0068 | Federal Aid | 149,490 | | | | | | | 0 | |
| 28 | Belmont Road sealcoat replacement Phase II Corral-valley Dr 7.5%. (Fed #630) | PW0068 | G.O. Bonds | 14,436 | | | | | | | 0 | |
| 29 | Boulevard shaping, seeding & sodding | PW0074 | G.O. Bonds | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 | 10,000 |
| 30 | Bridges Load Rating | PW0220 | G.O. Bonds | 9,132 | | | | | | | 0 | |
| 31 | CIP Final Row Surveys | pw0039 | G.O. Bonds | 2,000 | 10,000 | 18,000 | 10,000 | 10,000 | 10,000 | 10,000 | 58,000 | 10,000 |
| 32 | Contingency (projects>$25,000) | 2AD001 | G.O. Bonds | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 75,000 |
| 33 | Criswell - valley to US67 | | G.O. Bonds | | | | | 400,000 | | | 400,000 | 1,200,000 |
| 34 | Criswell - Wells Ferry to Hopewell | | G.O. Bonds | | | | | | | | 0 | 4,000,000 |
| 35 | Criswell - Hopewell to valley | | G.O. Bonds | | | | | | | | 0 | 2,900,000 |
| 36 | Curb & Gutter Replacement | PW0046 | G.O. Bonds | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 200,000 | 40,000 |
| 37 | Deer Trail - reconstruction | PW0230 | G.O. Bonds | 6,245 | | | | | | | 0 | |
| 38 | Depot: River Gulf to 31st Street - paving | PW0233 | G.O. Bonds | 500,000 | | 150,000 | | | | | 150,000 | |
| 39 | Depot: River Gulf to 31st Street (River Gulf Grain contribution) | | Other | 100,000 | | | | | | | 0 | |
| 40 | Depot Street - HAZMAT cleanup | | G.O. Bonds | 105,000 | | | | | | | 0 | |
| 41 | Devils Glen widening at Village Point | pw0119 | G.O. Bonds | | | | | | | | 0 | 40,000 |
| 42 | Dodds Drive to valley Drive | | G.O. Bonds | | | | | | | | 0 | 1,800,000 |
| 43 | Forest Grove sealcoat replacement west City limits to Eagle Ridge. Davenport Lead with 4 lanes & 10 ft Rec Trail. | PW0047 | G.O. Bonds | 5,000 | 160,000 | 200,000 | 320,000 | | | | 520,000 | |
| 44 | Forest Grove Paving - Eagle Ridge to Devils Glen. Grade 4 Lane and pave 2, with 10 ft Rec Trail (DAVENPORT IS MANAGING THIS PROJECT, this is the City's Match) | | G.O. Bonds | | | | | | 30,000 | 730,000 | 760,000 | |
| 45 | Forest Grove sealcoat replacement - Middle to NEW Park & 10 ft Rec Trail. 4 lane | | G.O. Bonds | | | | | | | | 0 | 780,000 |
| 46 | Forest Grove sealcoat replacement - Middle to NEW Park & 10 ft Rec Trail. 4 lane | | Federal Aid | | | | | | | | 0 | 3,120,000 |

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 47 | Forrest Grove sealcoat replacement - Devils Glen to Middle (Paving) & 10 ft Rec Trail. 4 lane. | | G.O. Bonds | | | | | | | | 0 | 1,140,000 |
| 48 | Forrest Grove sealcoat replacement - Devils Glen to Middle (Paving) & 10 ft Rec Trail. 4 lane. | | Federal Aid | | | | | | | | 0 | 4,560,000 |
| 49 | Forrest Grove - Park to Criswell and 10 ft Rec Trail. 4 lane. | | G.O. Bonds | | | | | | | | 0 | 3,900,000 |
| 50 | Hopewell Ave. sealcoat replacement/ROW/Design Devils to Middle | PW0009 | G.O. Bonds | 71,000 | | | | | | | 0 | |
| 51 | Hopewell Ave paving/ROW/design - Middle to east line Century Hgts to 18th Addition - PLUS 10 st recreation trail. (Incudes portion due PV school for $150,000) | PW0081 | G.O. Bonds | 1,050,000 | 500,000 | 825,000 | 1,575,000 | | | | 2,400,000 | |
| 52 | Hopewell Ave Paving (PH II) ROW/design East line Century Hgts 18th addition to Criswell, plus 10 ft recreation trail. (Special assessments up to $850,000 may be available) | PW0098 | G.O. Bonds | | | 200,000 | 400,000 | 2,300,000 | | | 2,900,000 | |
| 53 | Indiana Ave sealcoat replacement at Middle Rd. from 56th Ave to Barr | | TIF Bonds | | | | | | | | 0 | 2,600,000 |
| 54 | Indiana Ave Bridge near 56th Street | | G.O. Bonds | | | | | | | | 0 | 125,000 |
| 55 | Middle Rd Bridge over Duck Creek | PW0093 | G.O. Bonds | | | | | | | | 0 | 1,450,000 |
| 56 | Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road | 2PW029 | G.O. Bonds | 37,608 | | | | | | | 0 | |
| 57 | Middle Road Widening, (Crow Creek & Crow Creek Road West Side) 50% share | | G.O. Bonds | | | | 150,000 | | | | 150,000 | |
| 58 | Middle Road Median & Crosswalk Renovation, Duck Creek Mall | PW0189 | G.O. Bonds | 198,621 | | | | | | | 0 | |
| 59 | Moencks Road - valley to US67 | PW0069 | G.O. Bonds | | | | | | | | 0 | 1,100,000 |
| 60 | Parkway Dr Left Turn Lane at Middle Rd. | | G.O. Bonds | | | | | | | | 0 | 90,000 |
| 61 | Sealcoat Rural Roads- City-wide projects 2011 | PW0215 | G.O. Bonds | 205,766 | | | | | | | 0 | |
| 62 | Sealcoat Rural Roads- City-wide projects | | G.O. Bonds | | | | 150,000 | 150,000 | 150,000 | 150,000 | 600,000 | |
| 63 | Sealcoat Rural Roads- City-wide projects 2012 | PW0251 | G.O. Bonds | | 150,000 | 220,000 | | | | | 220,000 | |
| 64 | Street patching | PW0227 | G.O. Bonds | 17,028 | | | 500,000 | 500,000 | 500,000 | 500,000 | 2,000,000 | |
| 65 | Street patching 2008 | PW0122 | G.O. Bonds | 40 | | | | | | | 0 | |
| 66 | Street patching 2011 (DOT reimbursement) | PW0204 | Other | 125,000 | | | | | | | 0 | |
| 67 | Street patching 2011 | PW0204 | G.O. Bonds | 475,713 | | | | | | | 0 | |

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 68 | Street patching 2012 | PW0269 | G.O. Bonds | | 500,000 | 500,000 | | | | | 500,000 | |
| 69 | Tanglefoot Lane Extension, Diercks to Middle. INCLUDES 10' Recreation Trail on north side. | PW0090 | G.O. Bonds | 9,900 | | | | | | | 0 | |
| 70 | Pleasant Ridge Roadway - from Belmont to Bridge | PW0249 | G.O. Bonds | 10,000 | | 70,000 | | | | | 70,000 | |
| 71 | Pleasant Ridge Bridge and Roadway - $50K from home owners | PW0249 | G.O. Bonds | | 50,000 | 50,000 | | | | | 50,000 | |
| 72 | Pleasant Ridge Bridge and Roadway - ($50Kfrom home owners) | PW0249 | Other | | 50,000 | 50,000 | | | | | 50,000 | |
| 74 | Devils Glen Bridge at Spencer Creek | PW0237 | G.O. Bonds | 15,000 | 32,480 | 32,480 | 40,000 | | | | 72,480 | 1,200,000 |
| 75 | Devils Glen Bridge at Spencer Creek | pw0237 | State Aid | | 160,000 | 160,000 | 160,000 | | | | 320,000 | 900,000 |
| 76 | Devils Glen Bridge over Duck Creek/repair | PW0302 | G.O. Bonds | 170,000 | | | | | | | 0 | |
| 77 | Crow Creek bridge over East Pigeon | PW0309 | G.O. Bonds | | | 18,000 | | | | | 18,000 | |
| 78 | 53rd bridge over Crow Creek | PW0310 | G.O. Bonds | | | 140,000 | | | | | 140,000 | |
| 79 | Bridge Rehab & Maintenance 2012 | PW0250 | G.O. Bonds | 17,175 | | | | | | | 0 | |
| 80 | Bridges Scour Analysis | PW0239 | G.O. Bonds | 25,000 | 25,000 | | | | | | 0 | |
| 81 | Lincoln Road Bridge replacement | PW0231 | G.O. Bonds | 500 | | | | | | | 0 | |
| 82 | Middle road bridge over Crow Creek | 2PW028 | G.O. Bonds | | 10,000 | 10,000 | | | | | 10,000 | |
| 83 | 23rd bridge over Duck Creek | PW0255 | G.O. Bonds | | 30,000 | 30,000 | | | | | 30,000 | |
| 84 | 18th street bridge over Duck Creek | PW0311 | G.O. Bonds | | 30,000 | 30,000 | | | | | 30,000 | |
| 85 | Devils Glen bridge over Crow Creek | PW0312 | G.O. Bonds | | 10,000 | 10,000 | | | | | 10,000 | |
| 86 | Valley Dr bridge over Crow Creek | PW0313 | G.O. Bonds | | 10,000 | 10,000 | | | | | 10,000 | |
| **Undesignated Sidewalks** | | | | | | | | | | | | |
| 87 | Moencks Road Sidewalks | PW0135 | G.O. Bonds | 50,000 | 125,000 | 125,000 | | | | | 125,000 | |
| 88 | Annual Sidewalk Program - 2011 | PW0191 | G.O. Bonds | 1,328 | | | | | | | 0 | |
| 89 | Annual Sidewalk Program - 2012 and future years - Replacement/repair of existing | PW0228 | G.O. Bonds | 160,352 | 175,000 | | 175,000 | 175,000 | 175,000 | 175,000 | 700,000 | |
| 90 | Annual Sidewalk Program 2012/13 | PW0314 | G.O. Bonds | 25,000 | | 150,000 | | | | | 150,000 | |
| 91 | Annual Sidewalks - New to fill in gaps | PW0192 | G.O. Bonds | 140,765 | | | | 75,000 | 75,000 | 75,000 | 225,000 | |
| 92 | Separated Trails - repairs to existing | PW0258 | G.O. Bonds | | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | |
| 93 | 18th and 53rd various sidewalks | PW0259 | G.O. Bonds | 45,000 | 65,000 | 65,000 | | | | | 65,000 | |

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|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 94 | Sidewalks from 26th Street to 33rd along State Street - north side (6 Ft wide) | PW0246 | G.O. Bonds | 190,000 | 175,000 | 175,000 | 175,000 | | | | 350,000 | |
| **Undesignated Alley Replacement** | | | | | | | | | | | | |
| 95 | Various Alley Repair 2011/12 and future years | PW0229 | G.O. Bonds | | | 50,000 | | | | | 50,000 | |
| 96 | Grant Street/Brown Street Alley Sealcoat Replacement - 8th to 10th | PW0112 | G.O. Bonds | 209,325 | | | | | | | 0 | |
| 97 | Pheasant Run & Alley | | G.O. Bonds | | | | | | | | 0 | 180,000 |
| 98 | Alley paving 21st to 23rd, between Oak St and Cody St | PW0217 | G.O. Bonds | 495,898 | | | | | | | 0 | |
| 99 | Allley E. of 23rd South of Coleman | | G.O. Bonds | | | | | | | | 0 | 250,000 |
| 100 | Alley paving 30th to 31st, between Central & Bellevue | PW0216 | G.O. Bonds | 56,612 | | | | | | | 0 | |
| 101 | Alley from 28th to 29th between Cody and Glen | | G.O. Bonds | | | | | 250,000 | | | 250,000 | |
| 102 | Alley from Custer to 4th between Brown and Holmes | | G.O. Bonds | | | | | | 50,000 | 180,000 | 230,000 | |
| 103 | Alley from 4th to Peterson Lane between Holmes and Mississippi | PW0260 | G.O. Bonds | | 120,000 | 120,000 | 180,000 | | | | 300,000 | |
| 104 | Alley from 4th to Peterson Between Brown & Holmes | PW0260 | G.O. Bonds | | | | | 120,000 | 180,000 | | 300,000 | |
| 105 | Alley between 10th and 12th - between Brown and Holmes | | G.O. Bonds | | | | | 200,000 | | | 200,000 | |
| 106 | Peterson Lane Alley | | G.O. Bonds | | | | | | 120,000 | 305,000 | 425,000 | |
| 107 | 23rd to 25th - Central to Bellvue | PW0242 | G.O. Bonds | 27,819 | 175,000 | 175,000 | | | | | 175,000 | |
| 108 | 23rd to 25th - Bellvue to Oak | PW0315 | G.O. Bonds | | | 40,000 | 140,000 | | | | 180,000 | |
| 109 | Alley from 8th to 10th - South of Mississippi - dog leg | | G.O. Bonds | | | | | 40,000 | 200,000 | | 240,000 | |
| 110 | Alley from 16th to 17th between Grant St and Brown Street | | G.O. Bonds | | | | | | | | 0 | 225,000 |
| 111 | Alley between Oak and Cody from 25th to 26th | | G.O. Bonds | | | | | | | | 0 | 175,000 |
| 112 | Alley between Bellevue and Oak from 21st to 23rd | | G.O. Bonds | | | | | | | | 0 | 250,000 |

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 113 | Alley Between Brown and Mississippi from 16th to 18th | | G.O. Bonds | | | | | | | | 0 | 225,000 |
| 114 | Alley between Grant and Mississippi from 19th to 21st | | G.O. Bonds | | | | | | | | 0 | 175,000 |
| 115 | Alley south of Mississippi between 20th and 21st | | G.O. Bonds | | | | | | | | 0 | 175,000 |
| 116 | Alley west side of Jefferson School | | G.O. Bonds | | | | | | | | 0 | 225,000 |
| 117 | Alley north of Hall between Mississippi and 10th | | G.O. Bonds | | | | | | | | 0 | 150,000 |
| **Undesignated Sealcoat Replacement - Replacing with PCC & Drainable base - C & G** | | | | | | | | | | | | |
| 118 | 25th Street - Oak to Glen AND Cody - 25th to 26th Street | PW0238 | G.O. Bonds | 400,000 | 300,000 | 204,000 | | | | | 204,000 | |
| 119 | Cody - 25th to 26th Street | PW0240 | G.O. Bonds | 3,485 | 310,000 | 350,000 | | | | | 350,000 | |
| 120 | 26th - State to top of hill | | G.O. Bonds | | | | 600,000 | | | | 600,000 | |
| 121 | 19th Street - Grant to Mississippi | | G.O. Bonds | | | | | 400,000 | | | 400,000 | |
| 122 | Brown Street - '18th to 19th | | G.O. Bonds | | | | | | 300,000 | | 300,000 | |
| 123 | Roberts - 25th to 26th | | G.O. Bonds | | | | | | 200,000 | | 200,000 | |
| 124 | 27th - State to Grant | | G.O. Bonds | | | | | | | 250,000 | 250,000 | |
| 125 | Valleyview - Dobbs to valley Dr | | G.O. Bonds | | | | | | | 200,000 | 200,000 | 1,500,000 |
| 126 | Robeson Ave - OCI 33 | PW0180 | G.O. Bonds | 131,187 | | | | | | | 0 | |
| 127 | Alcoa Ave - OCI 45 | PW0174 | G.O. Bonds | 15,183 | | | | | | | 0 | |
| 128 | Alcoa (Broadview Heights Subdivision) - Resurfacing (North St, Oak St, Bellevue Ave, 15th St, 16th St, 16 1/2 St, 17th St) | PW0214 | G.O. Bonds | 491,192 | | | | | | | 0 | |
| 129 | Tanglewood sealcoat replacement - 1/2 mile East of Devil's Glen to Middle | | G.O. Bonds | | | | | | | | 0 | 720,000 |
| 130 | Tanglewood sealcoat replacement, Devils Glen to 1/2 mile east | | G.O. Bonds | | | | | | | | 0 | 1,100,000 |
| 131 | TenPlus - Central to 28th - 16' wide OCI 32 | PW0205 | G.O. Bonds | 1,060,000 | | | | | | | 0 | |
| 132 | 28th 1/2 Street south of Cental to Ten Plus | | G.O. Bonds | | | | | 400,000 | | | 400,000 | |
| 133 | 35th Street Sealcoat Replacement - State to Elm OCI 31 (See stormwater for pump) | pw0125 | G.O. Bonds | -72,670 | | | | | | | 0 | |
| 134 | Elm Street from 35th Street 700 feet east to bike trail to overlook | PW0304 | G.O. Bonds | 280,000 | 309,000 | 309,000 | | | | | 309,000 | |
| 135 | Elm Street Paving, 35th to 42nd St sealcoat replacement | pw0147 | G.O. Bonds | 1,470 | | | | | | | 0 | 950,000 |
| 136 | 42nd Street sealcoat replacement south of State Street OCI 36 | PW0163 | G.O. Bonds | 4,030 | | | | | | 200,000 | 200,000 | 1,400,000 |

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|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 137 | North Oak - 19th Street to Oak Street | PW0212 | G.O. Bonds | 3,920 | | | | | | | 0 | |
| 138 | Brown 14th to 18th | | G.O. Bonds | | | | | | | | 0 | 1,100,000 |
| 139 | Oak Lane Reconstruction - east of 23rd Street | PW0213 | G.O. Bonds | 46,702 | | | | | | | 0 | |
| **Street Overlay Program** | | | | | | | | | | | | |
| 140 | Annual Program | PW0155 | G.O. Bonds | 22,704 | | | | 500,000 | 500,000 | 500,000 | 1,500,000 | |
| 141 | Street Overlays 2008 | PW0123 | G.O. Bonds | 500 | | | | | | | 0 | |
| 142 | 2012 Street Overlay - Woodland Lane (Spruce to Hillside), Linbergh (Crow Creek to Chesterfield), Elmwwod (Elmwood Lane to Elmwood Ave), Aspen Hills Circle (Apple Valley Circle Dr), Davenshire (Clover Hills to Oxford) | PW0223 PW0224 PW0225 | G.O. Bonds | 60,000 | 590,000 | 590,000 | | | | | 590,000 | |
| 143 | Highland Park Div - West of I-74 | | G.O. Bonds | | | | 30,000 | | | | 30,000 | |
| 144 | Kimberly Ridge Rd - Lincoln to End | PW0261 | G.O. Bonds | | 20,000 | 20,000 | 210,000 | | | | 230,000 | |
| 145 | Parkway - Middle Rd to Grantwood school | PW0262 | G.O. Bonds | | 260,000 | 260,000 | | | | | 260,000 | |
| 146 | Lincoln Place | PW0263 | G.O. Bonds | | 35,000 | 35,000 | | | | | 35,000 | |
| **Undesignated Street Reconstruction - Replacing PCC Pavement** | | | | | | | | | | | | |
| 147 | Avalon Court-Avalon Drive to End OCI=41.7 | | G.O. Bonds | | | | | | | | 0 | 100,000 |
| 148 | Avalon Drive-18th Street to Sutton PL. OCI=41.9 | | G.O. Bonds | | | | | | | | 0 | 600,000 |
| 149 | 18th Street reconstruction - Avalon Ct | PW0316 | G.O. Bonds | 50,000 | | 325,000 | | | | | 325,000 | |
| 150 | Dundee Lane reconstruction. - 29th to Maplecrest OCI 56 | | G.O. Bonds | | | | | | | | 0 | 570,000 |
| 151 | East Crest Ave Reconstruction (31' wide) 18th Street to Apple valley Drive OCI 48 | | G.O. Bonds | | | | | | | | 0 | 350,000 |
| 152 | Summit Hills Drive Reconstruction/Spruce Hills - Magnolia.OCI=46 | PW0092 | G.O. Bonds | | | | | | | | 0 | 290,000 |
| 153 | Elmore Ave. Reconstruct | PW0243 | G.O. Bonds | 50,000 | 50,000 | 50,000 | | | | | 50,000 | |
| 154 | Oak Street - 21st east to mid-block | PW0244 | G.O. Bonds | 250,000 | 115,000 | | | | | | 0 | |
| 155 | Fairview Drive reconstruction(31' wide) from Sunburst Drive to overland. OCI=46 | | G.O. Bonds | | | | | | | | 0 | 350,000 |
| 156 | Cypress Drive -Hillside Dr to Summit Hills Dr OCI=43.97 | PW0137 | G.O. Bonds | | | | | | | | 0 | 275,000 |
| 157 | Wakonda from Golden Valley to Belair | | G.O. Bonds | | | | 400,000 | | | | 400,000 | |
| 158 | St Andrews Green from 18th to 1st intersection | PW0264 | G.O. Bonds | 10,000 | 95,000 | 90,000 | | | | | 90,000 | |

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|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 159 | Hillside - Cypress to Greenway | PW0265 | G.O. Bonds | 10,000 | 300,000 | 290,000 | | | | | 290,000 | |
| 160 | New Lexington - Asbury to Aspen Hills | | G.O. Bonds | | | | 150,000 | | | | 150,000 | |
| 161 | Wood Lane - Greenwood west to CL | | G.O. Bonds | | | | 100,000 | | | | 100,000 | |
| 162 | Monterey Court - North of Fairlane | | G.O. Bonds | | | | 300,000 | | | | 300,000 | |
| 163 | Sutton - 18th to 550' west | | G.O. Bonds | | | | | 225,000 | | | 225,000 | |
| 164 | Welshire - Oakwood to Spruce | | G.O. Bonds | | | | | 300,000 | 275,000 | | 575,000 | |
| 165 | Broadview - 14th to Lincoln | | G.O. Bonds | | | | | | 200,000 | 200,000 | 400,000 | |
| **Recreation Trails** | | | | | | | | | | | | |
| 166 | Comprehensive study: Recreational Trails, Bike Lanes, Separated Trails | PK0168 | G.O. Bonds | 5,000 | | 135,000 | | | | | 135,000 | |
| 167 | Downtown Recreation Trail (Isle of Capri to Bellingham) (20% City) | PK0002 | G.O. Bonds | 170,191 | | | | | | | 0 | |
| 168 | Downtown Recreation Trail (Isle of Capri to Bellingham) (80% State)(Fed #628) | PK0002 | Federal Aid | 839,870 | | | | | | | 0 | |
| 169 | Downtown Recreation Trail (Isle of Capri to Bellingham) Riverdale Share | PK0002 | other | 145,710 | | | | | | | 0 | |
| 170 | Mississippi Riverfront Trail - includes scenic overlook, waterless restroom, drinking fountain, etc (Fed #629) | PK0002 | Federal Aid | 87,668 | | | | | | | 0 | |
| 171 | Mississippi Riverfront Trail - includes scenic overlook, waterless restroom, drinking fountain, etc (Fed #629) | PK0002 | G.O. Bonds | 105,401 | | 38,000 | | | | | 38,000 | |
| 172 | Field Sike RT and Bridge/Crow Creek | PK0019 | G.O. Bonds | 100 | | | | | | | 0 | |
| 173 | Recreation Trail - Middle Road to Crow Creek Park along the creek | PK0018 | G.O. Bonds | 120,000 | | 300,000 | | | | | 300,000 | |
| 174 | Recreation Trail from SE corner of 53rd & Devils Glen to Field Sike along Crow Creek | PK0012 | G.O. Bonds | 8,000 | 400,000 | 400,000 | | | | | 400,000 | |
| 175 | Crow Creek Recreation Trail - Field Sike to Forrest Grove | | G.O. Bonds | | | | | | 200,000 | | 200,000 | |
| 176 | Recreation Trail: Highway 67 @ Crow Creek to east City limits @ Harbor Drive | PK0167 | G.O. Bonds | | 100,000 | 100,000 | 200,000 | | | | 300,000 | |
| 177 | Recreation Trail: Highway 67 @ Crow Creek to east City limits @ Harbor Drive | PK0167 | Federal Aid | | | | 800,000 | | | | 800,000 | |
| 178 | Rec Trial through Tower Property | PK0160 | G.O. Bonds | 1,000 | | | | | | | 0 | |
| 179 | Crow Creek Recreation Trail - Middle Road to Valley Dr ; then along Valley Dr back to Belmont - 10 ft | | G.O. Bonds | | | | | 250,000 | 250,000 | | 500,000 | |

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|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 180 | Crow Creek Recreation Trail - Middle Road to Valley Dr ; then along Valley Dr back to Belmont - 10 ft | | Federal Aid | | | | | 375,000 | 375,000 | | 750,000 | |
| 181 | Crow Creek Recreation Trail: Valley Dr to US 67 (including under bridges on both roads) to connect with existing recreation trail from US 67 @ Crow Creek to east City limits @ Harbor Dr | | G.O. Bonds | | | | | | | 600,000 | 600,000 | |
| **Separated Trails** | | | | | | | | | | | | |
| 182 | Middle Road - From Devils Glen to Duck Creek Bridge. 8 to 10 feet wide Devils Glen to 18th, 6 ' wide 18th to Duck Creek Bridge. | PK0155 | G.O. Bonds | 100,000 | 523,000 | 200,000 | 503,000 | | | | 703,000 | |
| 183 | Middle Road - From Devils Glen to Duck Creek Bridge. 8' feet wide Devils Glen to 18th, 6 ' wide 18th to Duck Creek Bridge. | PK0155 | Federal Aid | | 342,000 | 33,000 | 742,000 | | | | 775,000 | |
| 184 | ADA ramp to Duck Creek Trail at Parkway | PW0307 | G.O. Bonds | | | 50,000 | | | | | 50,000 | |
| 185 | Separated Trail on Middle Road: Round-a-bout @ 53rd to Hopewell - west side, 10 ft separated trail | | G.O. Bonds | | | | | 500,000 | | | 500,000 | |
| 186 | Separted Trail on Middle Road: Hopewell to Forrest Grove on west side, 10 ft separated trail | | G.O. Bonds | | | | | | 500,000 | | 500,000 | |
| 187 | Devils Glen Road East Side - Separated 10' Trail from Crow Creek Park to Middle Road | PW0317 | G.O. Bonds | 5,000 | 240,000 | 125,000 | 850,000 | | | | 975,000 | |
| 188 | Devils Glen Road East Side - Separated 10' Trail from Middle Road to Devils Glen Park plus sidewalk gap on east side | PW0317 | G.O. Bonds | 765,000 | 570,000 | 110,000 | | | | | 110,000 | |
| **Parks & Recreation - Board Allocation** | | | | | | | | | | | | |
| 189 | Community Center Improvements | 4PK004 | Sales Tax & Interest | | | 30,000 | | | 100,000 | | 130,000 | 50,000 |
| 190 | Field Sike Park Development | PK0001 | Sales Tax & Interest | | | | | | | | 0 | 400,000 |
| 191 | Crow Creek Park Development -Entrance-Paving-Shelters-Landscaping-Trails-Signage, road improvements | PK0015 | G.O. Bonds GC | | 155,000 | 155,000 | | | | | 155,000 | 100,000 |
| 192 | Crow Creek Park Interpretive trails, signage, etc | PK0156 | Other | 100 | 25,000 | 25,000 | | | | | 25,000 | |
| 193 | Devils Glen Park/Paving Roadways - Curbs, Gutters, Asphalting | | Sales Tax & Interest | | | | | 70,000 | | | 70,000 | 100,000 |
| 194 | Lagoon Dredging PLUS additional Storm Water funds | PK0016 | G.O. Bonds GC | 1,000 | | 209,000 | | | | | 209,000 | |
| 195 | Park & Master Plan | 1PK006 | Sales Tax & Interest | | 15,000 | 15,000 | 5,000 | | | | 20,000 | 25,000 |
| 196 | Park Land Acquisition - Property Acquisition | 2PK004 | Sales Tax & Interest | | | | | | | | 0 | 150,000 |

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|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 197 | Park playground equipment | 2PK005 | G.O. Bonds GC | 125,000 | | | | | | | 0 | 100,000 |
| 198 | Park playground equipment | 2PK005 | Sales Tax & Interest | | | 105,000 | 125,000 | 125,000 | 125,000 | 125,000 | 605,000 | 100,000 |
| 199 | Park playground equipment (Hendricks Fund) | 2PK006 | other | | | 50,000 | | | | | 50,000 | |
| 200 | Park playground equipment $45,000 SCRA AWARDED | PK0165 | other | | 160,000 | 45,000 | | | | | 45,000 | |
| 201 | Eagles Landing Parking Expansion | | Sales Tax & Interest | | | | 10,000 | 40,000 | | | 50,000 | 100,000 |
| 202 | Hollowview Park Waterless RR | | Sales Tax & Interest | | | | 25,000 | | | | 25,000 | 100,000 |
| 203 | Leach Park Dredging | | Sales Tax & Interest | | | | | 60,000 | | | 60,000 | 50,000 |
| 204 | Middle Park Waterless RR - 23rd St Field/Upper Playground | | Sales Tax & Interest | | | | | 25,000 | | | 25,000 | 25,000 |
| 205 | VMP Bandshell Renovation & Skatepark | | Sales Tax & Interest | | | | | | | | 0 | 145,000 |
| 206 | Middle Park Lagoon RR | | Sales Tax & Interest | | | | | | | 100,000 | 100,000 | |
| 207 | Eagles Landing Fishing Pier | | Sales Tax & Interest | | | | | | | | 0 | 75,000 |
| 208 | Splash Landing Study | PK0162 | Sales Tax & Interest | | | | | | | 30,000 | 30,000 | 25,000 |
| 209 | Kiwanis Ball Field Lights | PK0162 | other | | | 15,000 | | | | | 15,000 | |
| 210 | Kiwanis Ball Field Lights | | other | | | 27,000 | | | | | 27,000 | |
| 211 | Kiwanis Ball Field Lights | PK0162 | Sales Tax & Interest | 80,000 | | 58,000 | | | | | 58,000 | |
| 212 | Resurface McManus Park poured in place surface | PK0163 | G.O. Bonds | 62,950 | | | | | | | 0 | |
| 213 | Middle park roadway | | Sales Tax & Interest | | | | | | | | 0 | 125,000 |
| 214 | Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails | 9PK002 | G.O. Bonds GC | | 100,000 | 100,000 | | | | | 100,000 | |
| 215 | Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails | 9PK002 | Sales Tax & Interest | 31,000 | | | 50,000 | 25,000 | 125,000 | 75,000 | 275,000 | |
| **Traffic** | | | | | | | | | | | | |
| 216 | various TSL | CD0051 | G.O. Bonds | 2,506 | 15,000 | 15,000 | | | | | 15,000 | |
| 217 | Warning Light @ 6th and Grant | | G.O. Bonds | 15,000 | | | | | | | 0 | |
| 218 | 18th & Crow Creek Rd.Pedestrian TSL | CD0019 | G.O. Bonds | 15,000 | | | | | | | 0 | |
| 219 | 17th and Grant TSL | CD0023 | G.O. Bonds | 140,000 | | | | | | | 0 | |
| 220 | Middle Road and Devils Glen - Traffic Signal installation - Dual turn lane | CD0036 | G.O. Bonds | | 95,000 | 95,000 | | | | | 95,000 | |

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|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 221 | Fiber Optic Cabling | 2CD005 | G.O. Bonds | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 225,000 | 0 |
| 222 | LED signal head lens replacement | 2CD011 | G.O. Bonds | 18,000 | 18,000 | 18,000 | 6,000 | 6,000 | 6,000 | 6,000 | 42,000 | 0 |
| 223 | 18th Street Speed sign BHS | CD0049 | Sales Tax & Interest | 14,506 | | | | | | | 0 | |
| 224 | Moencks Road Pedestrian Signal | | G.O. Bonds | 10,000 | | | | | | | 0 | |
| 225 | Speed Signs by various schools | CD0054 | Sales Tax & Interest | 78,943 | 32,000 | 32,000 | 16,000 | 16,000 | 16,000 | | 80,000 | 0 |
| 226 | Pre-emption Upgrades - To Allow Emergency vehicles to Change Signals | 2CD010 | G.O. Bonds | 2,173 | 85,000 | 85,000 | | | | | 85,000 | |
| 227 | Scott Community College & Belmont Road TSL - if needed | CD0040 | G.O. Bonds | | | | | | | | 0 | 50,000 |
| 228 | Scott Community College & Belmont Road TSL | CD0040 | Other | | | | | | | | 0 | 72,500 |
| 229 | Traffic Signal Studies | CD0022 | G.O. Bonds | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | |
| 230 | Traffic Signals & Mast Arms Upgrades | 2CD009 | G.O. Bonds | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 300,000 | |
| 231 | Move Traffic Controller Cabinet on 18th and State | CD0058 | G.O. Bonds | 64,878 | | | | | | | 0 | |
| 232 | Forest Grove Fiber Optics conduit from Devils Glen to Middle Road | CD0056 | G.O. Bonds | | | | 125,000 | | | | 125,000 | |
| **Miscellaneous City-Wide Projects** | | | | | | | | | | | 0 | |
| 233 | Maintenance Center Elevator Installation & Annex Expansion | AD0009 | Sales Tax & Interest | 20,313 | | | | | | | 0 | |
| 234 | Maintenance Center Patching | PW0218 | G.O. Bonds | 276,129 | | | | | | | 0 | |
| 235 | Maintenance Facility/Bus Barn study (PW & Parks) | AD0015 | Sales Tax & Interest | | 23,000 | 23,000 | | | | | 23,000 | |
| 236 | Security Remodel of Annex - Master site plan | AD0017 | Sales Tax & Interest | 16,736 | | | | | | | 0 | |
| 237 | I-80 & Middle, Gateway Fire Station land acquisition | | Sales Tax & Interest | | | | | | | | 0 | 100,000 |
| 238 | Civil Defense Sirens- Replacement of 4-1950's & 2-new sirens for North & East | AD0001 | Sales Tax & Interest | | | 20,000 | | | | | 20,000 | |
| 239 | City Hall carpet replacement/painting and remodel vacated Dispatch area | AD0013 | Sales Tax & Interest | 50,000 | | | | | | | 0 | |
| 240 | Faye's Field/Landscaping | AD0014 | G.O. Bonds GC | 354,156 | | | | | | | 0 | |
| 241 | Forrest Grove Park - Design | PK0159 | Sales Tax & Interest | 130,000 | | | | | | | 0 | |
| 242 | Forrest Grove Park - Phase I Development | PK0014 | G.O. Bonds GC | 2,443 | 250,000 | 250,000 | 450,000 | | | | 700,000 | 3,500,000 |
| 243 | City Hall - Replace boiler and domestic heater | AD0016 | Sales Tax & Interest | 21,004 | | | | | | | 0 | |

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 244 | Library roof replacement (old section) | | Sales Tax & Interest | | | | | | | | 0 | 160,000 |
| 245 | Generator Library/Museum | | Sales Tax & Interest | | | | | | | | 0 | 100,000 |
| 246 | Library - Upgrade main level rest rooms | LB0012 | G.O. Bonds GC | 67,666 | | | | | | | 0 | |
| 247 | Police - car port for patrol and detective vehicles | PD0005 | G.O. Bonds GC | 130,287 | | | | | | | 0 | |
| 248 | Salt Dome roof replacement | AD0018 | G.O. Bonds GC | | 65,000 | 65,000 | | | | | 65,000 | |
| 249 | Windpower - Annex/Crow Creek - Electricity Generation | | Sales Tax & Interest | | | | | | | | 0 | 250,000 |
| **Arterial/Collector Plan** | | | | | | | | | | | | |
| 250 | Maplecrest Road Reconstruction: 29th Street to West of Dundee Lane | PW0210 | G.O. BONDS | 3,577 | | | | | | | 0 | |
| 251 | Spruce Hills Drive: Utica Ridge Road to Woodland Lane | PW0211 | G.O. BONDS | 259,064 | | | | | | | 0 | |
| 252 | Lincoln Road: From 18th to 100' west of Mark Twain entrance | PW0178 | G.O. BONDS | 4,057 | | | | | | | 0 | |
| 253 | Lincoln Road PV/Brdvwn to 14th | PW0232 | G.O. BONDS | 373,755 | | | | | | | 0 | |
| 254 | 18th Street: Maplecrest to Echodale | | G.O. BONDS | | | | 100,000 | 775,000 | | | 875,000 | |
| 255 | 18th Street: New Lexington to St. John's Court & St. John's Court to Crow Creek Road (south) | | G.O. BONDS | | | | | 300,000 | 850,000 | | 1,150,000 | |
| 256 | 18th Street: Spruce Hills Drive to Tech Drive | | G.O. BONDS | | | | | | 300,000 | 800,000 | 1,100,000 | |
| 257 | 18th Street: St. Andrew's Green to Barcelona Drive | | G.O. BONDS | | | | | 517,000 | | | 517,000 | |
| 258 | 18th Street: Middle Road to Spruce Hills Drive | | G.O. BONDS | | | | 400,000 | 1,100,000 | | | 1,500,000 | 1,500,000 |
| 259 | 18th Street: Duck Creek Bridge to Middle Road | | G.O. BONDS | | | | | | | | 0 | 350,000 |
| 260 | 18th Street: Crow Creek Road south to 53rd Street | | G.O. BONDS | | | | | | | | 0 | 1,725,000 |
| 261 | 18th Street: Central to Lincoln | | G.O. BONDS | | | | | | 100,000 | 1,100,000 | 1,200,000 | 1,139,600 |
| 262 | 18th Street: State Street to Mississippi | | G.O. BONDS | | | | | | | | 0 | 730,000 |
| 263 | 18th Street: 53rd north to St. Andrews | | G.O. BONDS | | | | | | | | 0 | 1,225,000 |
| 264 | Spruce Hills Drive: Woodland to Avalon | | G.O. BONDS | | | | | 300,000 | 800,000 | | 1,100,000 | |
| 265 | Spruce Hills: Avalon to 18th Street | | G.O. BONDS | | | | | | | | 0 | 1,230,000 |
| 266 | Spruce Hills Drive: Cumberland Square east entrance to Middle Road | | G.O. BONDS | | | | | | | | 0 | 613,750 |
| 267 | Spruce Hills Drive: 18th to Cumberland Square entrance (east) | | G.O. BONDS | | | | | | | | 0 | 416,560 |

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 268 | Greenbrier Drive: Tanglefoot Lane to Bristol Drive | | G.O. BONDS | | | | 100,000 | 400,000 | | | 500,000 | |
| 269 | Greenbrier: Queens to Crow Creek Road | | G.O. BONDS | | | | | | | | 0 | 820,000 |
| 270 | Middle Road: 18th Street east to beginning of turn lane at St. Peter's Church | | G.O. BONDS | | | | | | | | 0 | 1,800,000 |
| 271 | Middle Road: Happy Joe Drive to AAA Court | | G.O. BONDS | | | | | | | 250,000 | 250,000 | 1,650,000 |
| 272 | Middle Road: AAA Court to Devils Glen Road | | G.O. BONDS | | | | | | | | 0 | 1,500,000 |
| 273 | Middle Road: 23rd (St. Peter's Church) to Happy Joe Drive | | G.O. BONDS | | | | | | | | 0 | 1,700,000 |
| 274 | Middle Road: 1-74 to Duck Creek Bridge | | G.O. BONDS | | | | | | | | 0 | 2,011,000 |
| 275 | Middle Road: Forest Grove Road north to construction header at I-80 eastbound ramp | | G.O. BONDS | | | | | | | | 0 | 706,750 |
| 276 | Middle Road: Duck Creek Bridge to 18th Street | | G.O. BONDS | | | | | | | 400,000 | 400,000 | 1,950,000 |
| 277 | Middle Road: Ridge Point to Woodfield Drive inner lanes only & Woodfield Drive north to Construction Header | | G.O. BONDS | | | | | | | 100,000 | 100,000 | 1,607,000 |
| 278 | Middle Road: Devils Glen Road to Belmont Road | | G.O. BONDS | | | | | | 400,000 | 1,900,000 | 2,300,000 | 2,235,000 |
| 279 | Middle Road Reconstruction & ROW Crow Creek Road to Forest Grove | | G.O. Bonds | | | | | | | | 0 | 5,500,000 |
| 280 | Utica Ridge Road: Spruce Hills Drive to Tanglefoot Lane - 5 lane with 6 ft sidewalk on east side | PW0303 | G.O. BONDS | 55,000 | 1,350,000 | | 500,000 | 1,350,000 | | | 1,850,000 | 1,677,600 |
| 281 | 23rd Street: Wrenwood Court north to Middle Road | | G.O. BONDS | | | | | | | | 0 | 551,250 |
| 282 | 29th Street: Maplecrest Drive to Tanglefoot Lane | PW0241 | G.O. BONDS | 500,000 | 945,000 | 400,000 | | | | | 400,000 | |
| 283 | Olympia Drive: Hillcrest to Spruce Hills Drive | | G.O. BONDS | | | | | | 200,000 | 370,000 | 570,000 | |
| 284 | Olympia Drive: Harmony north to Hillcrest | | G.O. BONDS | | | | | 200,000 | 300,000 | | 500,000 | |
| 285 | Maplecrest: #3311 to Devils Glen Road | | G.O. BONDS | | | | | | | | 0 | 429,300 |
| 286 | Maplecrest: Willow Drive west to Genesis entrance | | G.O. BONDS | | | | | | | | 0 | 736,000 |
| 287 | Lincoln Road: 19th west to Wildwood | | G.O. BONDS | | | | | | | | 0 | 260,500 |
| 288 | Devils Glen Road: State Street to Duck Creek Bridge | | G.O. BONDS | | | | | | | | 0 | 1,183,000 |
| 289 | Greenbrier: Davenshire to Tanglefoot | | G.O. BONDS | | | | | | | | 0 | 972,000 |
| 290 | Greenbrier: Spruce Hills Drive to Davenshire | | G.O. BONDS | | | | | | | | 0 | 925,000 |
| 291 | Lincoln Road: Wildwood to 23rd Street | | G.O. BONDS | | | | | | | | 0 | 756,000 |
| 292 | 23rd Street: Edgewood Park north to Lincoln Road | | G.O. BONDS | | | | | | | | 0 | 620,000 |
| 293 | Olympia Drive: Middle Road to Salem Court | | G.O. BONDS | | | | | | | | 0 | 567,750 |
| 294 | Olympia Drive: Salem Court to Harmony Drive | | G.O. BONDS | | | | | | | | 0 | 605,000 |
| 295 | Maplecrest: Genesis entrance to H.S. entrance | | G.O. BONDS | | | | | | | | 0 | 675,000 |

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **296** | 23rd Street: Oak Street to Edgewood Park entrance | | G.O. BONDS | | | | | | | | 0 | 760,000 |
| **297** | 23rd Street: Lincoln Road to Wrenwood Court | | G.O. BONDS | | | | | | | | 0 | 1,500,000 |
| **298** | 23rd Street: Central to Oak Street | | G.O. BONDS | | | | | | | | 0 | 410,000 |
| **299** | Crow Creek - Davis to Applevalley | | G.O. BONDS | | | | | | 50,000 | 200,000 | 250,000 | 1,200,000 |
| **300** | Crow Creek - Davis to Devils Glen | | G.O. BONDS | | | | | | | | 0 | 1,500,000 |
| **301** | Crow Creek - Amesbury to 18th | | G.O. BONDS | | | | | | | | 0 | 1,400,000 |
| **302** | Tanglefoot Lane Reconstruction: Rollingwood Court to Devils Glen Road (Phase I) | PW0209 | G.O. BONDS | 1,355,000 | | | | | | | 0 | |
| **303** | Tanglefoot - 18th Street to Greenbrier: Phase II 2500 | PW0226 | G.O. BONDS | 500,000 | 1,050,000 | 1,090,000 | | | | | 1,090,000 | |
| **304** | Tanglefoot - Greenbrier to Utica Ridge: Phase III 2700 | PW0267 | G.O. BONDS | | 600,000 | 600,000 | 1,300,000 | | | | 1,900,000 | |
| **305** | Valley Dr/Valley Viiew to East City Limits | PW0187 | G.O. BONDS | 17,000 | | | | | | | 0 | |
| **306** | Valley Drive - Highway 67 to Belmont design | PW0188 | G.O. BONDS | 51,360 | | | | | | | 0 | |
| | TOTAL PROJECTS | | | 15,550,138 | 12,708,855 | 11,951,401 | 12,377,000 | 12,929,000 | 7,967,000 | 11,536,000 | 56,760,401 | 137,258,657 |

## CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2011/12 - FY 2016/17

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Palmer Hills Golf Enterprise Fund:** | | | | | | | | | | | 0 | |
| 1 | Tee box and Sand Trap improvements | 2GC004 | Transfer from CIP | 20,000 | | | | | | | 20,000 | |
| 2 | Tee box and Sand Trap improvements | 2GC004 | Sales tax & Interest | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 140,000 | |
| 3 | Interior Renovation Projects, Holes #14, #15, #16 & #17 | 2GC006 | Transfer from CIP | 248,000 | | | | | | | 248,000 | |
| 4 | Interior Renovation Projects, Holes #14, #15, #16 & #17 | 2GC006 | Sales tax & Interest | 100,000 | | | | | | | 100,000 | |
| 5 | Interior Renovation Projects, Holes #14, #15, #16 & #17 | | Transfer in from Storm Water | 150,000 | | | | | | | 150,000 | |
| 6 | Erosion Control #16 | 2GC005 | Sales tax & Interest | | | | | | | | 0 | 65,000 |
| 7 | Replace Pavillion and install waterless restrooms | | Sales tax & Interest | | | | | | | | 0 | 150,000 |
| 8 | New Carpeting and paint - Grill | 2GC012 | Sales tax & Interest | 14,000 | | | | | | | 14,000 | |
| 9 | #9 and #10 pond and creek erosion | 2GC007 | Transfer in from Storm Water | 1,000 | | | | 300,000 | | | 301,000 | |
| 10 | Cart Path Improvements | 2GC011 | Sales tax & Interest | 25,000 | 25,000 | | | 35,000 | | 30,000 | 115,000 | |
| 11 | Practice Range Renovation | | Sales tax & Interest | 40,000 | 40,000 | 35,000 | | | | | 115,000 | 40,000 |
| 12 | Double Row Irrigation System | 2GC003 | Sales tax & Interest | 900,000 | 500,000 | | | | | | 1,400,000 | 0 |
| | Total Sales Tax Only | | | 1,099,000 | 585,000 | 55,000 | 20,000 | 55,000 | 20,000 | 50,000 | 1,884,000 | 255,000 |
| | **Total Palmer Hills Enterprise Fund** | | | **1,518,000** | **585,000** | **55,000** | **20,000** | **355,000** | **20,000** | **50,000** | 2,603,000 | **255,000** |
| **Downtown Improvements:** | | | | | | | | | | | 0 | |
| 1 | Downtown Streetscape Master Plan | ED0002 | Transfer from CIP | | | | | 350,000 | 350,000 | | 700,000 | |
| 2 | Downtown Streetscape PH2 | ED0013 | Transfer from CIP | 450,000 | | | | | | | 450,000 | |
| 3 | Downtown Streetscape Master Plan | | G.O. Bonds GC | | | | 700,000 | | | | 700,000 | |
| 4 | Façade Program and I-74 bridge fund | ED0011 | Sales Tax & Interest | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | | | 250,000 | |
| 5 | Relocation Assistance - I74 | ED0012 | Sales Tax & Interest | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | | | 500,000 | |
| | **Total Downtown Improvements** | | | **600,000** | **150,000** | **150,000** | **850,000** | **500,000** | **350,000** | **0** | **2,600,000** | **0** |

## CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2011/12 - FY 2016/17

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Splash Landing:** | | | | | | | | | | | 0 | |
| 1 | Replace Slides | | Sales tax & Interest | | | | | 100,000 | | | 100,000 | |
| 2 | Pool Repair/cracking and painting improvements | | Sales tax & Interest | 86,850 | | | | | | | 86,850 | |
| 3 | ADA compliance - installation of a lift | | Sales tax & Interest | | 5,000 | 5,000 | | | | | 10,000 | |
| | **Total Splash Landing Fund** | | | **86,850** | **5,000** | **5,000** | **0** | **100,000** | **0** | **0** | 196,850 | **0** |
| **Family Museum for Arts & Science Funds:** | | | | | | | | | | | 0 | |
| 1 | Replace Boiler | FM0017 | sales tax & interest | 35,149 | | | | | | | 35,149 | |
| 2 | Exhibit Design/Development/Renovation - Phase 1, 2 and 3 (City Portion) | FM0018 | G.O. Bonds GC | 165,000 | 544,000 | 466,000 | | | | | 1,175,000 | |
| 3 | Exhibit Design/Development/Renovation - Phase 1, 2 and 3 | FM0018 | Fund Raising | | 756,000 | 561,000 | | | | | 1,317,000 | |
| 4 | Exhibit Design/Development/Renovation - Phase 1, 2 and 3 (CAT GRANT AWARDED) | FM0018 | Other | | | 195,000 | | | | | 195,000 | |
| | **Total Family Museum** | | | **200,149** | **1,300,000** | **1,222,000** | **0** | **0** | **0** | **0** | 2,722,149 | **0** |
| **George Thuenen Bridge** | | | | | | | | | | | 0 | |
| 1 | George Thuenen bridge repairs | PW0008 | Existing fund balance | 70,000 | | | | | | | 70,000 | |
| | **Total George Thuenen bridge** | | | **70,000** | **0** | **0** | **0** | **0** | **0** | **0** | 70,000 | |
| **Transit** | | | | | | | | | | | 0 | |
| 5 | City Match to above projects | | sales tax & interest | | | | | | | | 0 | |
| | **Total Transit** | | | **0** | | **0** | **0** | **0** | | | 0 | |
| **QC Convention Center** | | | | | | | | | | | 0 | |
| 1 | various Improvements | AD0004 | Existing fund balance | 17,142 | | | | | | | 17,142 | |
| | **Total QC Convention Center** | | | **17,142** | **0** | **0** | **0** | **0** | **0** | **0** | 17,142 | |

## CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2011/12 - FY 2016/17

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Life Fitness Center** | | | | | | | | | | | 0 | |
| 1 | New addition for cardio, move cybex to cardio, create youth space | | sales tax & interest | | | | | | | | 0 | 150,000 |
| 2 | Tennis Court Resurfacing | | sales tax & interest | | | | 50,000 | | | | 50,000 | |
| 3 | Aerobic Room Renovation, HvAC, floor, audio/video | | sales tax & interest | | | | | | | | 0 | 50,000 |
| 4 | Lighting Replacement | LF0001 | sales tax & interest | 25,667 | | | | | | | 25,667 | |
| 5 | Building, Lobby & office renovation to create a more welcoming atmosphere | | sales tax & interest | | | | | | | | 0 | 150,000 |
| | **Total Recreation Fund** | | | 25,667 | 0 | 0 | 50,000 | 0 | 0 | 0 | 75,667 | 350,000 |
| **Sewer Enterprise Fund:** | | | | | | | | | | | 0 | |
| | Projected Future Rate Increases | | | **$.20 (4/1/12) $1.88** | | **$.20 (4/1/13) $2.08** | **$.20 (4/1/14) $2.28** | **$.20 (4/1/15) $2.48** | **4% (4/1/16) $2.59** | **3% (4/1/16) $2.67** | 0 | |
| 1 | Brookview Heights sewer extention | SW0033 | Sewer G.O. Bonds | | | | 50,000 | 250,000 | | | 300,000 | 0 |
| 2 | 6th Street Sewer separation | SW0030 | Sewer G.O. Bonds | -26,197 | | | | | | | | |
| 3 | Avalon Ct - Sewer Protection | SW0048 | Sewer G.O. Bonds | 15,000 | | 50,000 | | | | | 65,000 | |
| 4 | Center Ct Sewer Repair | SW0047 | Sewer G.O. Bonds | 3,877 | | | | | | | | |
| 5 | Chimney Seals | SW0017/ SW0037 | Sewer G.O. Bonds | | | | 75,000 | 75,000 | 75,000 | 75,000 | 300,000 | 0 |
| 6 | West Pigeon Creek Interceptor @ Century Hts vl | SW0004 | Sewer G.O. Bonds | | 50,000 | 50,000 | | | | | 100,000 | 0 |
| 7 | Field Stone PT. District Sewer | | Sewer G.O. Bonds | | | | | 35,000 | | | 35,000 | 0 |
| 8 | Greenway Dr. parallel sewer | | Sewer G.O. Bonds | | | | | | | | 0 | 375,000 |
| 9 | Hopewell Interceptor - Hopewell to Forest Grove, Phase III | SW0039 | Sewer G.O. Bonds | 500 | | | 425,000 | | | | 425,500 | 0 |
| 10 | Pipe Lining (Annual) | SW0053 | Sewer G.O. Bonds | 30,000 | | 90,000 | | | | | 120,000 | |
| 11 | Infiltration/Inflow analysis and corrections City-wide | SW0038 | Sewer G.O. Bonds | 45,000 | | | | | | | 45,000 | 0 |
| 12 | WASTE WATER TREATMENT UPGRADE $5 million - will require rate increase ($25 million issued by Davenport, Bett @ 20%, PROJECTED CONSTRUCTION may be put off till FY 2020/21) | | Sewer Revenue Bonds | | | | | | | | 0 | 5,000,000 |
| 13 | Other Local Sewers | SW0006 | Sewer G.O. Bonds | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 350,000 | 50,000 |

## CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2011/12 - FY 2016/17

| | *Project Description* | *Project #* | *Anticipated Revenue Source* | *FY 11/12 Amended Budget* | *FY 12/13 Adopted* | *FY 12/13 Projected* | *FY 13/14 Request* | *FY 14/15 Request* | *FY 15/16 Request* | *FY 16/17 Request* | *5-Year CIP Cost 12/13 - 16/17* | *Unfunded Projects* |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **14** | I-80 Development, Spencer Creek sewer interceptor-Design & ROW & Construction - from Forrest Grove Park NW to Middle Road under I-80 - will require rate increase | SW0028 | Sewer G.O. Bonds | 75,000 | | | 1,450,000 | 1,450,000 | | | 2,975,000 | |
| **15** | I-80 Development, Spencer Creek Lift station - Building structure only (NO PUMPS) at Forrest Grove Park - will require rate increase | SW0036 | Existing fund balance | | | | | | 300,000 | | 300,000 | |
| **16** | I-80 Development, Spencer Creek , Pumps for lift station, and completion of interceptor sewers to Indiana | | Sewer G.O Bonds | | | | | | | | | 2,000,000 |
| **17** | Sewer Televising | SW0043 | Sewer G.O. Bonds | 5,000 | 50,000 | 95,000 | 50,000 | 50,000 | 50,000 | 50,000 | 350,000 | 0 |
| **18** | I & I Manhole Rehab Basins 2, 5, 17, 10 | SW0044 | Sewer G.O. Bonds | 40,000 | | | | | | | 40,000 | |
| **19** | I & I Phase III Investigation | SW0045 | Sewer G.O. Bonds | 130,000 | | 100,000 | | | | | 230,000 | |
| **20** | I & I Manhole Rehab, Phase IIB Basin 6 | | Sewer G.O. Bonds | | | 190,000 | | | | | 190,000 | |
| **21** | I & I Pipe repair, Phase II | SW0049 | Sewer G.O. Bonds | **3000** | | | | | | | | |
| **22** | I & I Pipe repair, Phase IIB, Basins 5,19 | SW0050 | Sewer G.O. Bonds | 80,000 | 190,000 | 650,000 | | | | | 920,000 | |
| **23** | I & I Pipe repair, Phase III Investigation | SW0051 | Sewer G.O. Bonds | 1,000 | | | | | | | | |
| **24** | I & I Manhole Rehab, Phase III, Basins 1,3,4,7,12,14 | | Sewer G.O. Bonds | | | | | | | | 0 | 265,000 |
| **25** | I & I Pipe repair, Phase III, Basins 1,3,4,7,12,14 | | Sewer G.O. Bonds | | | | | | | | 0 | 735,000 |
| | **Total Sewer Projects** | | | **452,180** | **340,000** | **1,275,000** | **2,100,000** | **1,910,000** | **475,000** | **175,000** | **6,727,180** | **7,425,000** |

## CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2011/12 - FY 2016/17

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Storm Water Utility Fund - Project Costs** | | | | | | | | | | | 0 | |
| | **Projected increase in rates** | | | **$.35 (4/1/12) $2.35** | | **$.35 (4/1/13) $2.70** | **$.35 (4/1/14) $3.05** | **$.35 (4/1/15) $3.40** | **$.35 (4/1/16) $3.75** | | 0 | |
| 1 | 25th St Culvert extension - 23rd & Lincoln 70-30 cost share | SM0077 | Stormwater GO Bonds | 56,000 | 56,000 | 56,000 | | | | | 168,000 | |
| 2 | 25th St Culvert extension - 23rd & Lincoln 70-30 cost share | SM0077 | OTHER | 24,000 | 24,000 | 24,000 | | | | | 72,000 | |
| 3 | 18th Street /Avalon Court Improvements | SM0082 | Stormwater GO Bonds | 55,000 | | 240,000 | | | | | 295,000 | |
| 4 | Middle Park Lagoon dredging & detention | | Stormwater GO Bonds | | 130,000 | 210,000 | | | | | 340,000 | |
| 5 | Palmer Hills interior renovations | | Transfer to Palmer Hills | 150,000 | | | | | | | | |
| 6 | Blackbird Creek bank stabilization - Barcelona to 18th Street | | Stormwater GO Bonds | | | | | | | | 0 | 250,000 |
| 7 | Pleasant Valley Creek bank stabilization - Elk Drive to Pleasant Ridge | SM0071 | Stormwater GO Bonds | 35,000 | | 195,000 | | | | | 230,000 | |
| 8 | Hopewell Creek Detention @ school - 8 acres | SM0044 | Stormwater GO Bonds | 190,000 | 310,000 | 310,000 | 250,000 | | | | 1,060,000 | |
| 9 | Ginger Creek Detention @ 53rd | SM0046 | Stormwater GO Bonds | 40,000 | | 110,000 | | | | | 150,000 | |
| 10 | Hopewell Creek Regional Detention @ Hopewell - design, construction | SM0003 | Stormwater GO Bonds | | | 36,000 | | | | | 36,000 | |
| 11 | Hopewell Creek Reg. Det. @ Forest Grove - 14 acres | SM0045 | Stormwater GO Bonds | | | | | | | | 0 | 1,635,000 |
| 12 | Duck Creek Stabilization - Future | | Stormwater GO Bonds | | 50,000 | 50,000 | 200,000 | 150,000 | | | 450,000 | |
| 13 | Duck Creek Stabilization - Phase III | SM0070 | Stormwater GO Bonds | 21,270 | | | | | | | 21,270 | |
| 14 | Duck Creek Bank Stabilization - Phase IV | SM0080 | Stormwater GO Bonds | 50,000 | 230,000 | 230,000 | | | | | 510,000 | |
| 15 | Crow Creek Road E Utica Det Ev | SM0072 | Stormwater GO Bonds | 28,000 | | | | | | | 28,000 | |
| 16 | Immediate Council Priority Projects | | Stormwater GO Bonds | | | | 250,000 | 250,000 | 0 | 750,000 | 1,250,000 | |
| 17 | Tanglefoot/Tanglewood Hills Storm Sewer | SM0081 | Stormwater GO Bonds | 60,000 | | | | | | | 60,000 | |
| 18 | Maintenance Center Storm Sewer repairs | SM0076 | Stormwater GO Bonds | 74,431 | | | | | | | 74,431 | |
| 19 | Intake Repair | | Stormwater GO Bonds | | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 450,000 | |
| 20 | Stormwater pump at 35th | SM0066 | Stormwater GO Bonds | 76,176 | | | | | | | | |
| 21 | Middle Road-Stafford Creek Culvert-add 10'x12' barrel to existing culvert including associated PDD repairs & upstream channel improvements | | Stormwater GO Bonds | | | | | 100,000 | | | 100,000 | 480,000 |
| 22 | Stafford Creek Bank Stabilization - between 18th and Crow Creek Road: Phase I | SM0083 | Transfer from CIP | 100,000 | 250,000 | 400,000 | | | | | 750,000 | |

| | Project Description | Project # | Anticipated Revenue Source | FY 11/12 Amended Budget | FY 12/13 Adopted | FY 12/13 Projected | FY 13/14 Request | FY 14/15 Request | FY 15/16 Request | FY 16/17 Request | 5-Year CIP Cost 12/13 - 16/17 | Unfunded Projects |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 23 | Stafford Creek Bank Stabilization - between 18th and Crow Creek Road: Phase II | | Stormwater GO Bonds | | 400,000 | 400,000 | | | | | 800,000 | |
| 24 | Storm sewer linings | SM0021 | Stormwater GO Bonds | 50,000 | 50,000 | 50,000 | 50,000 | 150,000 | 150,000 | 150,000 | 650,000 | |
| 25 | Small storm sewers & drain tile | SM0037 | Stormwater GO Bonds | 25,000 | 85,000 | 60,000 | 85,000 | 90,000 | 90,000 | 90,000 | 525,000 | |
| 26 | Storm Water Management Plan | SM0075 | Stormwater GO Bonds | 3,960 | | | | | | | 3,960 | |
| 27 | Greenway Creek Stabilization - Terrace Park Drive to Tanglefoot Terrace | SM0084 | Stormwater GO Bonds | 500 | 300,000 | 300,000 | | | | | 600,500 | |
| 28 | Greenway Creek stabilization - Tanglefoot Terrace to Tanglefoot Lane | | Stormwater GO Bonds | | | | | | 190,000 | | 190,000 | |
| 29 | Greenway Creek bank Stabilization - Tanglefoot Lane to Golden Valley Drive | | Stormwater GO Bonds | | | | | | | | 0 | 400,000 |
| 30 | West Pigeon Creek regional detention @ Hopewell | | Stormwater GO Bonds | | | | | | | | 0 | 400,000 |
| 31 | West Pigeon Creek bank Stabilization - Crow Creek Road to Surrey Drive | | Stormwater GO Bonds | | | | | | | | 0 | 220,000 |
| 32 | Meier Park - soil quiality restoration | | Stormwater GO Bonds | 1,700 | | | | | | | | |
| 33 | Wessel Park Storm Sewer-Replace Drainage Ditch with New storm Sewer from 26th St & Glenn to Oak and plantings | SM0023 | Stormwater GO Bonds | 3,000 | | | | | | | 3,000 | 80,000 |
| 34 | 2011 subdrain installation 17th etc | SM0074 | Stormwater GO Bonds | 91,638 | | | | | | | 91,638 | |
| 35 | Palmer Hills BIOCELL | Sm0079 | Stormwater GO Bonds | 15,432 | | | | | | | | |
| 36 | Stafford Creek - Maple Crest to Middle | SM0036 | Stormwater GO Bonds | 430,000 | | | | | | | 430,000 | |
| 37 | Stafford Creek Bank Stabiliaztion - Tanglefoot to Maplecrest | | Stormwater GO Bonds | | | | 220,000 | 220,000 | | | 440,000 | |
| 38 | Pinebrook Lane drainage relief | | Stormwater GO Bonds | | | | | | 50,000 | | 50,000 | |
| 39 | White Post Road Detention | SM0073 | Stormwater GO Bonds | 500 | | 25,000 | | | | | 25,500 | |
| 40 | Drainage improvement @ 49 Parklane Cr | SM0086 | Stormwater GO Bonds | | | 25,000 | | | | | | |
| | **Total PROJECT COSTS Storm Water Utility Fund** | | | **1,581,607** | **1,960,000** | **2,296,000** | **1,130,000** | **1,035,000** | **555,000** | **1,065,000** | **9,854,299** | **3,465,000** |

***Vehicle Fund***

The City of Bettendorf provides vehicles to various City Departments in order to perform their duties. The vehicle fund provides for the long-term commitment of the Mayor, Council and management to adequately fund for these purchases.It is the City's goal to maintain the size, quality and reliability of the fleet at a level that will allow our employees to perform their duties efficiently and effectively. Subsequently, it is the intention to plan for the replacement of vehicles to minimize the financial impact of significant purchases in any one budget year for the City of Bettendorf. A Vehicle Advisory Committee has been established to make recommendations to the City Administrator regarding vehicle replacement, change in fleet size, vehicle specifications, vehicle replacement funding levels, and any other concerns regarding city vehicles. The Committee is made up of representatives from most city departments and reviews all requests for new and replacement vehicles and recommends purchases to the City Administration during the budget process. As a part of this process, the committee has developed a recommended life for all types of vehicles as well as a grading review system for replacement based on age, maintenance costs, mileage and usefulness.

***Revenue Sources***

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

***Expenditures***

The following charts show the historical expenditures and a five year plan with expected expenditures by department. There is also a listing of vehicles approved for purchase in FY 2012/13.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**VEHICLE REPLACEMENT FUND**
**FY 2008/09 - FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | | | 166,116 | | | | |
| Charges for services | | | | | | | |
| Interest | 42,638 | 11,788 | 12,410 | 24,000 | 8,500 | (15,500) | -64.58% |
| Fines & forfeitures | | | | | | | |
| Other | 250 | | | | | | |
| **Total revenue** | **42,888** | **11,788** | **178,526** | **24,000** | **8,500** | **(15,500)** | **-64.58%** |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Health & Social Services | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Devleopment | | | | | | | |
| General Government | | | | | | | |
| Debt service: | | | | | | | |
| Capital Projects | 1,244,817 | 776,210 | 490,285 | 432,338 | 1,048,856 | 616,518 | 142.60% |
| **Total expenditures** | **1,244,817** | **776,210** | **490,285** | **432,338** | **1,048,856** | **616,518** | **142.60%** |
| Revenue over(under) expenditures | (1,201,929) | (764,422) | (311,759) | (408,338) | (1,040,356) | (632,018) | 154.78% |
| **Financing sources(uses):** | | | | | | | |
| Proceeds from sale of assets | 37,112 | 2,982 | 57,553 | 38,000 | 40,000 | 2,000 | 5.26% |
| Operating transfers in | 675,415 | 557,000 | 505,039 | 225,000 | 700,000 | 475,000 | 211.11% |
| Operating transfers out | | (494) | (91,714) | - | | | |
| Proceeds from bonds | | | | | | | |
| **Financing sources(uses), net** | 712,527 | 559,488 | 470,878 | 263,000 | 740,000 | 477,000 | 181.37% |
| **Revenue and other financing sources over (under) expenditures and other financing uses** | **(489,402)** | **(204,934)** | **159,119** | **(145,338)** | **(300,356)** | **(155,018)** | **106.66%** |
| Fund balances, beginning | 1,420,612 | 931,210 | 726,276 | 885,395 | 740,057 | (145,338) | -16.42% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | | | | | |
| Fund balances, endings | 931,210 | 726,276 | 885,395 | 740,057 | 439,701 | (300,356) | -40.59% |

**City of Bettendorf, Vehicle Fund**
**Fund Balance Summary**
**FY 2011/12 Thru FY 2016/17 Estimate**

| Vehicle Fund: | 11/12 Estimate | 12/13 Estimate | 13/14 Estimate | 14/15 Estimate | 15/16 Estimate | 16/17 Estimate |
|---|---|---|---|---|---|---|
| **Fund Balance at July 1:** | **885,395** | **1,124,557** | **824,201** | **498,901** | **644,401** | **698,401** |
| Revenues: | | | | | | |
| Transfer In /General Fund | 50,000 | 50,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Transfer in/Road use | 0 | 0 | 0 | 0 | 0 | 0 |
| I-JOBS | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer in/Flood Reimb | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer In /Gaming Fund | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer In/Sales Tax | 575,000 | 650,000 | 650,000 | 650,000 | 650,000 | 650,000 |
| Transfer in/Drug Seizure | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer in/CIP | 0 | 0 | 0 | 785,000 | 461,000 | 0 |
| Interest | 8,500 | 8,500 | 8,500 | 8,500 | 10,000 | 10,000 |
| Vehicle sales/misc | 38,000 | 40,000 | 40,000 | 45,000 | 40,000 | 40,000 |
| **Total revenue** | **671,500** | **748,500** | **848,500** | **1,638,500** | **1,311,000** | **850,000** |
| Expenditures: | | | | | | |
| Police | 239,021 | 225,000 | 250,800 | 189,000 | 193,000 | 228,300 |
| Fire | 0 | 517,356 | 0 | 785,000 | 461,000 | 32,000 |
| Library | 0 | 0 | 0 | 20,000 | 0 | 0 |
| Parks | 96,096 | 142,000 | 185,000 | 183,000 | 72,000 | 148,000 |
| Public Works | 17,971 | 164,500 | 666,000 | 316,000 | 531,000 | 569,000 |
| Road Use fund | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development | 79,250 | 0 | 72,000 | 0 | 0 | 32,000 |
| Administration/Finance/Econ | 0 | 0 | 0 | 0 | 0 | 20,000 |
| **Total Vehicle Fund expenditures** | **432,338** | **1,048,856** | **1,173,800** | **1,493,000** | **1,257,000** | **1,029,300** |
| Transfer to Transit fund | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total expenditures** | **432,338** | **1,048,856** | **1,173,800** | **1,493,000** | **1,257,000** | **1,029,300** |
| Revenues over(under) exp | 239,162 | (300,356) | (325,300) | 145,500 | 54,000 | (179,300) |
| **Fund balance at June 30** | **1,124,557** | **824,201** | **498,901** | **644,401** | **698,401** | **519,101** |

**Other funds:**

| | | | | | | |
|---|---|---|---|---|---|---|
| Garbage/Recycling fund | - | 150,000 | 367,000 | 550,000 | - | 750,000 |
| Transit fund | - | - | - | - | - | 540,000 |
| The LOOP Transit Fund | - | - | - | - | 880,000 | - |
| Sewer fund | 144,000 | 330,000 | - | - | - | - |
| Road Use fund | - | - | - | - | - | - |
| Stormwater Utility | - | 40,000 | - | 300,000 | 16,000 | - |
| Garage fund | - | - | - | - | - | - |
| Life Fitness Center | - | - | - | - | - | - |
| Museum | - | - | - | - | 25,000 | |
| Golf enterprise fund | 147,734 | - | 30,500 | 39,000 | 58,000 | 65,000 |
| **Total all vehicle purchases** | **724,072** | **1,568,856** | **1,571,300** | **2,382,000** | **2,236,000** | **2,384,300** |

# Vehicle Requests by Fund & Department

2012/13

| Department/Description | Replaces: | Request | Budget Recommendation | Notes |
|---|---|---|---|---|
| **Vehicle Replacement Fund:** | | | | |
| **Police:** | | | | |
| 1 Special Ops SUV | #0601 '06 Ford Explorer | 36,500 | 36,500 | Auction on GovDeals or transfer to CD |
| 5 Patrol SUVs | #0922, #0832, #0830, #0930, #0831 Ford CVPs | 188,500 | 188,500 | Auction on GovDeals |
| **Total Police** | | **225,000** | **225,000** | |
| **Fire:** | | | | |
| Fire Engine/Pumper | #9304 '93 Freightliner E3 | 517,356 | 517,356 | Trade-in or Auction |
| **Total Fire** | | **517,356** | **517,356** | |
| **Public Works:** | | | | |
| 4x4 3/4 ton Pick-up with plow (Engineering) | #0512 '05 GMC 2500 (3/4 ton) | 30,000 | 30,000 | Trade-in or auction on GovDeals |
| 4x4 3/4 tonPick-up with plow & bed organizer (Engineering) | #0025 '00 Ford E-250 Van | 37,500 | 37,500 | #0025 to Garage, auction old Garage van |
| Single Axle Dump Truck | #0440 '05 Internat'l 7300 | 97,000 | 97,000 | Trade-in |
| **Total Public Works** | | **164,500** | **164,500** | |
| **Parks:** | | | | |
| Line Painter | #0615 '06 Smithco Super Liner | 9,000 | 9,000 | Trade-in or auction on GovDeals |
| Tractor | #0111 '00 Kubota M5700 4x4 | 25,000 | 25,000 | Trade-in or auction on GovDeals |
| 4x4 Mower | #0612 '06 Toro 4100D | 45,000 | 45,000 | Trade-in |
| 4x4 3/4 ton Pick-up with plow | #0424 '04 Ford F-250 (3/4 ton) | 35,000 | 35,000 | #0424 to Engineering |
| 4x2 1/2 ton Pick-up | #0008 '00 Ford F-150 (1/2 ton) | 28,000 | 28,000 | #0008 to be auctioned, replaced w/ existing truck |
| **Total Parks** | | **142,000** | **142,000** | |
| **Total Vehicle Replacement Fund** | | **1,048,856** | **1,048,856** | |
| **Sewer:** | | | | |
| 4x4 1 ton Pick-up with crane and utility box | #0414 '04 Ford F-350 (1 ton) | 40,000 | 40,000 | Trade-in or auction on GovDeals |
| Sewer VACON | #0122 '02 International VACON | 290,000 | 290,000 | Trade-in |
| **Total Sewer** | | **330,000** | **330,000** | |
| **Storm Water:** | | | | |
| 4x4 1 ton Pick-up with crane and utility box | #0413 '04 GMC 3500 (1 ton) | 40,000 | 40,000 | Trade-in or auction on GovDeals |
| **Total Storm Water** | | **40,000** | **40,000** | |
| **Recycling/Solid Waste Fund:** | | | | |
| Rear Load Packer | #9909 '99 Internat'l Packer | 150,000 | 150,000 | No trade value, move to back-up or auction |
| **Total Recycling/Solid Waste Fund** | | **150,000** | **150,000** | |
| **Total Vehicle Requests** | | **1,568,856** | **1,568,856** | |

| ***Other Transfers*** | |
|---|---|
| #0017 00 Ford Ranger | To be transferred from CD to Park Ambassador Program |
| #0805 & #0806 08 Chevy Tahoes | To be transferred from PD to CD for inspections |
| #0018 02 Ford F-350 | To be transferred from Sewer to Streets to replace #9902 |
| #9717 97 Ford F-250 | To be transferred from Golf to Vehicle Pool, use at Golf in winter or contract plowing |
| #9920 00 Ford F-250 | To be transferred from Golf to Vehicle Pool, use at Golf in winter or contract plowing |

| ***To be Auctioned on GovDeals*** | |
|---|---|
| #0604 06 Crown Vic | #0605 06 Crown Vic |
| #0704 07 Crown Vic | #0505 05 Crown Vic |
| #0012 00 Chevy Pick-up | #0507 05 Crown Vic |
| #9353 93 Ford F-150 | #9919 98 Buick Regal |
| #9408 94 Chevy Pick-up | #9407 94 Chevy Pick-up |
| #9721 97 Chevy Pick-up | #9714 97 Ford F-250 |
| #0504 05 Crown Vic | #8552 85 Chevy Van |

***Electronic Equipment Fund***

The City of Bettendorf provides electronic equipment consisting of computers, software, hardware and network infrastructure, copiers radio systems and telephone systems to various City Departments in order to perform their duties. The electronic equipment fund provides for the long-term commitment of the Mayor, Council and management to adequately fund new and replacement electronic equipment. The intention of the fund is to plan for new and/or future replacement of all electronic equipment to minimize the financial impact of significant purchases in any one budget year. The information services division reviews all requests for new and replacement electronic equipment and recommends purchases to City Administration during the budget process. As a part of this process, the information services division has developed a recommended life for all types of electronic equipment based on years, maintenance cost and usefulness.

***Revenue Sources***

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund.

***Expenditures***

The following charts show the historical expenditures and a five year plan with expected expenditures by department and type equipment. There is also a listing of equipment approved for purchase in FY 2012/13.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**ELECTRONIC EQUIPMENT FUND**
**FY 2008/09 - FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 20112/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | | | | | | | |
| Charges for services | | | | | | | |
| Interest | 46,025 | 37,625 | 10,701 | 16,000 | 10,000 | (6,000) | -37.50% |
| Fines & forfeitures | | | | | | | |
| Other | | | 8,012 | 5,732 | | | |
| **Total revenue** | **46,025** | **37,625** | **18,713** | **21,732** | **10,000** | **(11,732)** | **-53.98%** |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Health & Social Services | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Devleopment | | | | | | | |
| General Government | | | | | | | |
| Debt service: | | | | | | | |
| Capital Projects | 157,843 | 39,034 | 49,689 | 234,556 | 76,740 | (157,816) | -67.28% |
| **Total expenditures** | **157,843** | **39,034** | **49,689** | **234,556** | **76,740** | **(157,816)** | **-67.28%** |
| Revenue over(under) expenditures | (111,818) | (1,409) | (30,976) | (212,824) | (66,740) | 146,084 | -68.64% |
| **Financing sources(uses):** | | | | | | | |
| Discounts | | | | | | | |
| Operating transfers in | - | | | 100,000 | 100,000 | - | 0.00% |
| Operating transfers out | (164,578) | (54,200) | (63,241) | (46,752) | (63,600) | (16,848) | 36.04% |
| Proceeds from bonds | | | | | | | |
| **Financing sources(uses), net** | (164,578) | (54,200) | (63,241) | 53,248 | 36,400 | (16,848) | -31.64% |
| **Revenue and other financing sources over (under) expenditures and other financing uses** | **(276,396)** | **(55,609)** | **(94,217)** | **(159,576)** | **(30,340)** | **129,236** | **-80.99%** |
| Fund balances, beginning | 1,101,573 | 825,177 | 769,568 | 675,351 | 515,775 | (159,576) | -23.63% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | | | | | |
| Fund balances, endings | 825,177 | 769,568 | 675,351 | 515,775 | 485,435 | (30,340) | -5.88% |

## Five Year Plan

| | FY 12/13 Estimate | FY 13/14 Estimate | FY 14/15 Estimate | FY 15/16 Estimate | FY 16/17 Estimate |
|---|---|---|---|---|---|
| **Fund Balance at July 1** | **515,776** | **491,436** | **426,210** | **354,132** | **414,833** |
| **Revenues:** | | | | | |
| Transfer In /General Fund | - | 50,000 | 50,000 | 75,000 | 75,000 |
| Transfer In /Gaming Fund | - | - | - | - | - |
| Transfer in/CIP(Sales tax) | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Miscellaneous | - | - | - | - | - |
| Interest | 10,000 | 4,914 | 4,262 | 3,541 | 4,148 |
| **Total revenue** | **110,000** | **154,914** | **154,262** | **178,541** | **179,148** |
| **Expenditures (individual Items greater than $5,000, General Fund and Road Use Fund)** | | | | | |
| Copiers | 15,000 | - | 15,000 | - | 15,000 |
| Plotters | 10,000 | - | 10,000 | - | 10,000 |
| Data Collection Software - PW | - | - | - | - | - |
| **SOFTWARE:** | | | | - | - |
| GPS/routing software for Public Works | | | | | |
| Community Development/Sungard | | | | | |
| **SQUAD CAR EQUIPMENT:** | | | | - | - |
| Mobile Data Computers Police squads (18 @ $5,000) | - | - | 90,000 | - | - |
| MPH II Radar Units | 3,900 | | 3,900 | | 3,900 |
| Mobile Vision Cameras in squads | 15,600 | 15,600 | 15,600 | 15,600 | 15,600 |
| **RADIO EQUIPMENT:** | | | | | |
| 800 MHz handheld radios | - | 8,000 | - | - | 8,000 |
| Pagers-fire | 6,240 | 6,240 | 6,240 | 6,240 | 6,240 |
| **TELEPHONE NETWORK:** | | | | | |
| Phone/Voice Mail System Replacement | - | 15,000 | 15,000 | 15,000 | 15,000 |
| **VIDEO EQUIPMENT:** | | | | | |
| Video/Security cameras Police Department | - | 6,000 | - | 6,000 | - |
| Audio/Video Equipment Council | - | 30,000 | - | - | 30,000 |
| **NETWORK :** | | | | | |
| Network Infrastructure | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| **Total expenditures - over $5,000** | 70,740 | 100,840 | 175,740 | 62,840 | 123,740 |
| Transfer to Recycling/Solid Waste - Routing Software | - | - | - | - | - |
| Transfer to General Fund - minor equipment less than $5,000 | 26,800 | 61,500 | 17,400 | 18,200 | 12,000 |
| Transfer to Road Use - minor equipment less than $5,000 | 1,200 | 18,400 | 1,200 | 1,200 | 600 |
| Transfer to Museum - All Electronic Equipment | 3,600 | 7,400 | - | 3,600 | - |
| Transfer to Info Services - minor equipment less than $5,000 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 |
| **Total Transfers Out** | 63,600 | 119,300 | 50,600 | 55,000 | 44,600 |
| **Total Expenditures & Transfers Out** | 134,340 | 220,140 | 226,340 | 117,840 | 168,340 |
| **Revenues over(under) expenditures** | (24,340) | (65,226) | (72,078) | 60,701 | 10,808 |
| **Fund balance at June 30** | **491,436** | **426,210** | **354,132** | **414,833** | **425,642** |

| Other funds replacements (All Electronic Equipment - regardless of $ amount) | FY 12/13 Estimate | FY 13/14 Estimate | FY 14/15 Estimate | FY 15/16 Estimate | FY 15/16 Estimate |
|---|---|---|---|---|---|
| Recycling fund | - | - | 1,350 | - | - |
| Transit fund | - | - | 1,350 | - | - |
| Sewer fund (Cartegraph) | - | - | 1,350 | - | - |
| Garage fund (CFA upgrade) | 600 | - | - | 600 | |
| Stormwater fund | 600 | | | 600 | |
| Life Fitness Center | 2,400 | 2,550 | 4,050 | - | - |
| Splash Landing | - | - | - | - | - |
| Golf enterprise fund | 2,400 | 2,400 | 500 | - | 2,400 |
| **Total Other Funds -all electronic replacements** | **6,000** | **4,950** | **8,600** | **1,200** | **2,400** |
| **General fund (Minor Equipment less than $5,000)** | | | | | |
| Fire Dept. | - | 12,950 | - | - | - |
| Police | 1,800 | 16,250 | 6,000 | 3,600 | 3,600 |
| Finance | 1,800 | - | 5,400 | 1,200 | 1,200 |
| Administration | 600 | - | - | - | - |
| Mayor & Council | 10,000 | - | - | - | - |
| Human Resources | - | 1,200 | - | - | 600 |
| Legal | 600 | 1,000 | - | 600 | - |
| Public Information | - | - | - | 5,000 | |
| Library | 5,400 | 33,550 | 6,000 | 6,000 | 6,000 |
| Parks Admin | 1,800 | 1,800 | - | | |
| Public works | 1,800 | - | - | 1,800 | 600 |
| Community Dev | 3,000 | 7,700 | - | - | - |
| **Total General fund transfer in** | **26,800** | **61,500** | **17,400** | **18,200** | **12,000** |
| **Road Use Fund (Minor Equipment less than $5,000)** | | | | | |
| Public works | - | 1,200 | - | 1,200 | |
| Engineering | 600 | 17,200 | - | - | - |
| Signs | - | - | - | - | - |
| PW Administration | 600 | - | 1,200 | | 600 |
| **Total Road Use Fund transfer in** | **1,200** | **18,400** | **1,200** | **1,200** | **600** |
| **FMAS (All Equipment regardless of $ amount)** | | | | | |
| PC'S | 3,600 | 3,400 | - | 3,600 | - |
| Copier | - | 4,000 | - | - | - |
| **Total FMAS Fund transfer in** | **3,600** | **7,400** | **-** | **3,600** | **-** |
| **Information services (Minor equipment less than $5,000** | | | | | |
| Miscellaneous network equipment/printers/PC's, as needed | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 |
| **Total IS Fund transfer in** | **32,000** | **32,000** | **32,000** | **32,000** | **32,000** |
| **Total electronic eqiupment (Minor equipment less than $5000)** | **69,600** | **124,250** | **59,200** | **56,200** | **47,000** |
| **Total Electronic Equipment purchases - All Funds** | **140,340** | **225,090** | **234,940** | **119,040** | **170,740** |

# Electronic Equipment Requests by Fund & Department

2012/13

| Department/Description | Request | Admin Rec |
|---|---|---|
| **Electronic Equipment Fund:** | | |
| Mobile Vision Cameras - Police Squads | 15,600 | 15,600 |
| MPH II Radar Units | 3,900 | 3,900 |
| Plotter - Engineering Department | 10,000 | 10,000 |
| Copier - Library | 15,000 | 15,000 |
| Pagers - Fire Department | 6,240 | 6,240 |
| Network Infrastructure | 20,000 | 20,000 |
| **Total Electronic Equipment Fund - capital equipment more than $5,000:** | **70,740** | **70,740** |
| **Transfer to General Fund - minor equipment less than $5,000:** | | |
| Police replacements - Personal Computers | 1,800 | 1,800 |
| Administration | 600 | 600 |
| Finance | 1,800 | 1,800 |
| Mayor & Council | 10,000 | 10,000 |
| Legal - PC | 600 | 600 |
| Library replacements - Various PC's | 5,400 | 5,400 |
| Parks Administration - PC | 1,800 | 1,800 |
| Public Works Various PC's | 1,800 | 1,800 |
| Community Development - Replacement PC's | 3,000 | 3,000 |
| **Total Transfer to General Fund- minor equipment less than $5,000** | **26,800** | **26,800** |
| **Transfer to Road Use Fund - minor equipment less than $5,000** | | |
| Public Works Engineering | 600 | 600 |
| Public Works Administration | 600 | 600 |
| **Transfer to Museum Fund - minor equipment less than $5,000:** | | |
| Family Museum replacements - Various PC's | 3,600 | 3,600 |
| **Transfer to Information Service Fund - minor equipment less than $5,000:** | | |
| Information Services - annual funding - as needed throughout the year | 32,000 | 32,000 |
| **Total Electronic Equipment Fund** | **134,340** | **134,340** |
| **Stormwater Fund - minor equipment less than $5,000 - replacement PC's** | 600 | 600 |
| **Garage Fund - minor equipment less than $5,000 - replacement PC's** | 600 | 600 |
| **Life Fitness Center Fund - minor equipment less than $5,000 - replacement PC's** | 2,400 | 2,400 |
| **Palmer Hills Golf Course Fund - minor equipment less than $5,000 - replacement PC's** | 2,400 | 2,400 |
| **Transit Fund - minor equipment less than $5,000 - replacement PC's** | 0 | 0 |
| **Total Electronic Equipment , all Funds** | **140,340** | **140,340** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**CIP / LOT & INTEREST**
**FY 2008/09 - FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | | | | | | | |
| Charges for services | | | | | | | |
| Interest | 143,706 | 38,627 | 13,281 | 18,000 | 15,000 | 1,719 | 12.94% |
| Fines & forfeitures | | | | | | | |
| Other | | | | | | | |
| **Total revenue** | **143,706** | **38,627** | **13,281** | **18,000** | **15,000** | 1,719 | 12.94% |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Health & Social Services | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Devleopment | | | | | | | |
| General Government | | | | | | | |
| Debt service: | | | | | | | |
| Capital Projects | | | | | | | |
| **Total expenditures** | - | - | - | - | - | | |
| Revenue over(under) expenditures | 143,706 | 38,627 | 13,281 | 18,000 | 15,000 | 1,719 | 12.94% |
| **Financing sources(uses):** | | | | | | | |
| Discounts | | | | | | | |
| Operating transfers in | 1,673,563 | 1,649,277 | 1,751,625 | 1,844,000 | 1,862,440 | 110,815 | 6.33% |
| Operating transfers out | (2,349,546) | (3,477,945) | (1,480,396) | (2,473,126) | (1,504,997) | (24,601) | 1.66% |
| Proceeds from bonds | | | | | | | |
| **Financing sources(uses), net** | (675,983) | (1,828,668) | 271,229 | (629,126) | 357,443 | 86,214 | 31.79% |
| **Revenue and other financing sources over (under) expenditures and other financing uses** | **(532,277)** | **(1,790,041)** | **284,510** | **(611,126)** | **372,443** | 87,933 | 30.91% |
| Fund balances, beginning | 2,960,922 | 2,428,645 | 638,604 | 923,114 | 311,988 | (326,616) | -51.15% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | | | | | |
| Fund balances, endings | 2,428,645 | 638,604 | 923,114 | 311,988 | 684,431 | (238,683) | -25.86% |

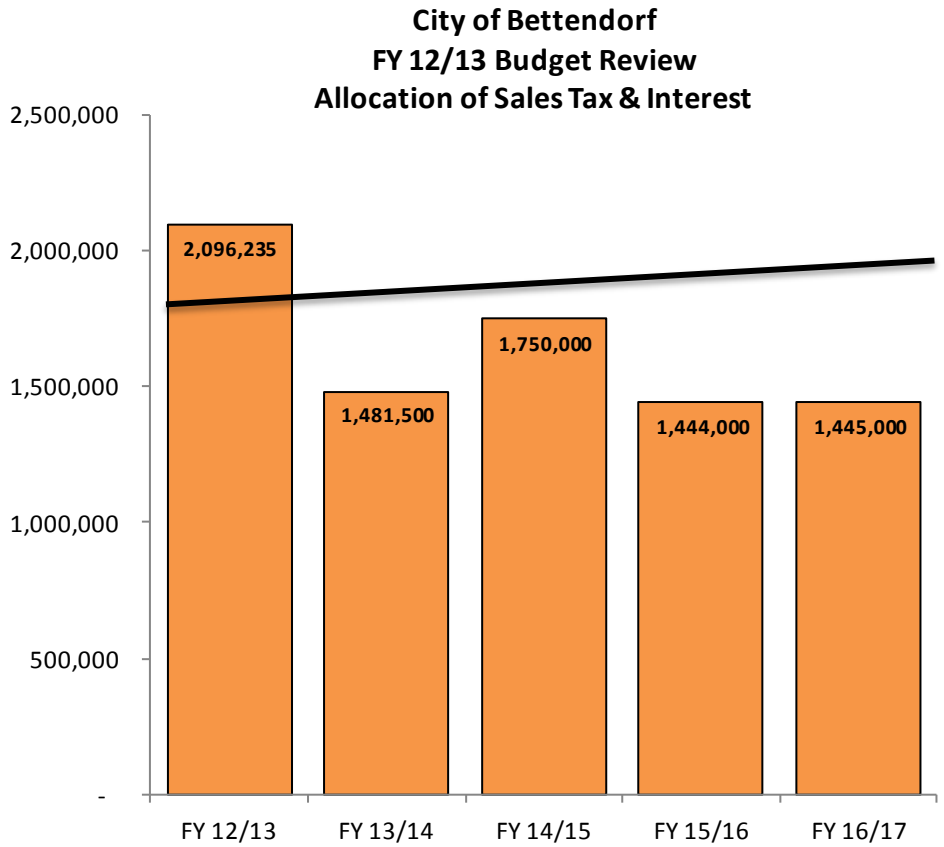
# Sales Tax & Interest – Revenue & Expenditures Detail

2012/13

| | FY 2012/13 Projected | FY 2013/14 Projected | FY 2014/15 Projected | FY 2015/16 Projected | FY 2016/17 Projected |
|---|---|---|---|---|---|
| Fund Balance July 1 | 311,988 | 93,193 | 512,757 | 687,632 | 1,187,506 |
| **Revenues:** | | | | | |
| Sales Tax Receipts, growth from previous year | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% |
| Sales Tax Receipts (40%) | 1,862,440 | 1,881,064 | 1,899,875 | 1,918,874 | 1,938,063 |
| Interest | 15,000 | 20,000 | 25,000 | 25,000 | 25,000 |
| **Total Revenue** | **1,877,440** | **1,901,064** | **1,924,875** | **1,943,874** | **1,963,063** |
| **Expenditures:** | | | | | |
| Transfer to General Fund | 131,000 | | | | |
| Transfer to Vehicle - Road Use Capital Equipment Supplement | 1,050,000 | 650,000 | 650,000 | 650,000 | 650,000 |
| Transfer to Electronic to supplement equipment purchases | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Transfer to Road Use for Brine Maker & Fiber equip | - | - | - | - | - |
| Transfer to Family Museum (CIP projects) | - | - | - | - | - |
| Transfer to Palmer Hills $400,000 Loan repaymt | 50,000 | - | - | - | - |
| Transfer to Palmer Hills/capital equip/projects | 55,000 | 50,500 | 94,000 | 78,000 | 115,000 |
| Transfer to Spash Landing | 5,000 | - | 100,000 | - | - |
| Transfer to LFC for capital improvements | - | 50,000 | - | - | - |
| Transfer to Downtown Improvement Fund | 150,000 | 150,000 | 150,000 | - | - |
| Transfer to QCWCC, capital maintenance fund | 100,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| **Sub-total all funds, non-CIP** | **1,641,000** | **1,250,500** | **1,344,000** | **1,078,000** | **1,115,000** |
| **CIP projects:** | | | | | |
| Civic complex signs (City's marketing team proposal) | | | 45,000 | | |
| IJR - I80/Middle interchange study | 8,238 | | | | |
| I-80 water main extension | 163,997 | | | | |
| Community Center Improvements | 30,000 | | | 100,000 | |
| Devils Glen Pk/paving roadways, etc | | | 70,000 | | |
| Park & master plan | 15,000 | 5,000 | | | |
| Park playground equipment | 105,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Eagles Landing parking expansion | | 10,000 | 40,000 | | |
| Hollowview Pk waterless restroom | | 25,000 | | | |
| Leach Park dredging | | | 60,000 | | |
| Middle Park waterless restroom | | | 25,000 | | |
| Middle Park lagoon restroom | | | | | 100,000 |
| Splash Landing study | | | | | 30,000 |
| Kiwanis ball fields lights | 58,000 | | | | |
| Resurfacing athletic courts, etc | | 50,000 | 25,000 | 125,000 | 75,000 |
| Speed signs by various schools | 32,000 | 16,000 | 16,000 | 16,000 | |
| Maint Facility/bus barn study | 23,000 | | | | |
| Total transfer to CIP fund | 455,235 | 231,000 | 406,000 | 366,000 | 330,000 |
| **Total ALL Expenditures** | **2,096,235** | **1,481,500** | **1,750,000** | **1,444,000** | **1,445,000** |
| **Fund Balance June 30** | **93,193** | **512,757** | **687,632** | **1,187,506** | **1,705,569** |

## City of Bettendorf
## FY 2012/13 Budget Review
## Allocation of Sales Tax & Interest

| | FY 12/13 | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 |
|---|---|---|---|---|---|
| **Total Revenues** | **1,877,440** | **1,901,064** | **1,924,875** | **1,943,874** | **1,963,063** |
| General Fund | 131,000 | - | - | - | - |
| Downtown Improvement Fund | 150,000 | | | | |
| Family Museum | - | - | - | - | - |
| Vehicle Fund | 1,050,000 | 650,000 | 650,000 | 650,000 | 650,000 |
| Electronic Equipment Fund | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Palmer Hills | 105,000 | 50,500 | 94,000 | 78,000 | 115,000 |
| Life Fitness Center | - | 50,000 | - | - | - |
| Splash Landing | 5,000 | - | 100,000 | - | - |
| Transit | - | - | - | - | - |
| Road Use | - | - | - | - | - |
| QCWCC | 100,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| CIP projects | 455,235 | 381,000 | 556,000 | 366,000 | 330,000 |
| **Total Capital funding** | **2,096,235** | **1,481,500** | **1,750,000** | **1,444,000** | **1,445,000** |



**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES**
**GEORGE THUENEN OVERPASS**
**FY 2008/09 - FY 2012/13**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Revenue:** | | | | | | | |
| Property taxes | | | | | | | |
| Other city taxes | | | | | | | |
| Special assessments | | | | | | | |
| Licenses and permits | | | | | | | |
| Intergovernmental | | | | | | | |
| Charges for services | | | | | | | |
| Interest | 20,728 | 23,179 | 10,348 | 15,000 | 15,000 | - | 0.00% |
| Fines & forfeitures | | | | | | | |
| Other | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | 0.00% |
| **Total revenue** | **70,728** | **73,179** | **60,348** | **65,000** | **65,000** | **-** | **0.00%** |
| **Expenditures:** | | | | | | | |
| Public Safety | | | | | | | |
| Public Works | | | | | | | |
| Health & Social Services | | | | | | | |
| Culture & Recreation | | | | | | | |
| Community & Economic Devleopment | | | | | | | |
| General Government | | | | | | | |
| Debt service: | | | | | | | |
| Capital Projects | - | - | 44,818 | 45,130 | | (45,130) | -100.00% |
| **Total expenditures** | **-** | **-** | **44,818** | **45,130** | **-** | **(45,130)** | **-100.00%** |
| Revenue over(under) expenditures | 70,728 | 73,179 | 15,530 | 19,870 | 65,000 | 45,130 | 227.13% |
| **Financing sources(uses):** | | | | | | | |
| Discounts | | | | | | | |
| Operating transfers in | | | | | | | |
| Operating transfers out | | | | | | | |
| Proceeds from bonds | | | | | | | |
| **Financing sources(uses), net** | - | - | - | - | - | | |
| **Revenue and other financing sources over (under) expenditures and other financing uses** | **70,728** | **73,179** | **15,530** | **19,870** | **65,000** | **45,130** | **227.13%** |
| Fund balances, beginning | 433,589 | 504,317 | 577,496 | 593,026 | 612,896 | 19,870 | 3.35% |
| Residual equity transfer in (out) | | | | | | | |
| Adjustment for restatement | | | | | | | |
| Fund balances, endings | 504,317 | 577,496 | 593,026 | 612,896 | 677,896 | 65,000 | 10.61% |

Bettendorf IOWA
a premier city

# FY 2012/13 BUSINESS TYPE FUNDS

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***Enterprise Funds***

The Enterprise Funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business, and where the costs of providing the service are expected to be financed through user charges.

Bettendorf has ten enterprise funds. They are:

***Sewer Enterprise Fund***

This fund accounts for the construction, operation and maintenance of the City's sanitary sewer system.

***Solid Waste / Recycling***

This fund accounts for the operation and maintenance of the City's solid waste collection system.

***Family Museum of Arts and Sciences***

This fund accounts for the operations and maintenance of the Bettendorf Family Museum.

***Palmer Hills Golf Course***

This fund accounts for the operations and maintenance of the City's municipal golf course.

***Life Fitness Center***

This fund is used to account for the operations and maintenance of Bettendorf's fitness and recreation center.

***Splash Landing***

This fund accounts for the operations and maintenance of the City's public aquatic center.

***Storm Water Utility***

This fund is used to account for the operations and maintenance of the City's storm water system.

***Public Transit & Riverfront Circulator Funds***

These funds account for the operations and maintenance of the City's mass transit system and the new Riverfront Circulator.

***QC Waterfront Convention Center***

This fund accounts for the construction, operations and maintenance of the Event Center.

***Internal Service Funds***

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

***Employee Health Insurance Fund***

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

***Risk Management Fund***

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

***Municipal Garage Fund***

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

***Information Services / GIS***

This fund was established to account for services provide by the Information Services department to the rest of the City.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**ENTERPRISE FUNDS**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Budget | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | 423,708 | 477,487 | 574,812 | 780,365 | 625,161 | (155,204) | -19.89% |
| Special assessments | | | | | | | |
| Permits and licenses | 50,400 | 118,036 | 118,380 | 119,500 | 119,300 | (200) | -0.17% |
| Charges for services | 7,556,260 | 8,717,881 | 9,534,674 | 10,156,956 | 10,477,295 | 320,339 | 3.15% |
| Other | 1,470,083 | 1,195,324 | 1,343,013 | 1,250,587 | 1,231,701 | (18,886) | -1.51% |
| **Total operating revenue** | **9,500,451** | **10,508,728** | **11,570,879** | **12,307,408** | **12,453,457** | **146,049** | **1.19%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 4,691,381 | 5,607,782 | 5,897,322 | 5,841,581 | 5,819,602 | (21,979) | -0.38% |
| Supplies and services | 5,583,721 | 5,612,477 | 6,210,903 | 7,180,655 | 6,806,348 | (374,307) | -5.21% |
| Depreciation | 2,331,412 | 2,823,363 | 3,134,992 | 3,087,865 | 3,040,592 | (47,273) | -1.53% |
| **Total operating expenses** | **12,606,514** | **14,043,622** | **15,243,217** | **16,110,101** | **15,666,542** | **(443,559)** | **-2.75%** |
| Operating income(loss) | (3,106,063) | (3,534,894) | (3,672,338) | (3,802,693) | (3,213,085) | 589,608 | -15.51% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 351,216 | 187,973 | 111,539 | 127,030 | 132,100 | 5,070 | 3.99% |
| Interest expense | (631,848) | (1,173,629) | (1,219,125) | (1,476,708) | (1,382,727) | 93,981 | -6.36% |
| (Loss) on disposal of assets | (458) | | | | | | |
| Other financing sources | 1,178,873 | 2,231,569 | 1,164,821 | 576,259 | 1,305,000 | 728,741 | 126.46% |
| Net Income(loss) | (2,208,280) | (2,288,981) | (3,615,103) | (4,576,112) | (3,158,712) | 1,417,400 | -30.97% |
| Transfers in | 3,850,975 | 4,089,616 | 4,247,167 | 5,748,395 | 3,496,992 | (2,251,403) | -39.17% |
| Transfers out | - | (2,750) | (376,596) | (150,000) | (87,000) | 63,000 | -42.00% |
| Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital | | | | | | | |
| **Net income** | **1,642,695** | **1,797,885** | **255,468** | **1,022,283** | **251,280** | **(771,003)** | **-75.42%** |
| Retained earnings, beginning | 37,372,974 | 39,015,669 | 40,813,554 | 41,069,022 | 42,091,305 | 1,022,283 | 2.49% |
| Adjustments to retained earnings | | | | | | | |
| **Retained earnings, ending** | **39,015,669** | **40,813,554** | **41,069,022** | **42,091,305** | **42,342,585** | **251,280** | **0.60%** |

# Statement of Revenue, Expenditures & Changes in Fund Balances 2012/13

| | Sewer Utility | Solid Waste Mgmt. | Family Museum | Palmer Hills Golf Course | LFC Enterprise | Aquatic Enterprise |
|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | |
| Property Taxes | | | | | | |
| TIF Revenues | | | | | | |
| Other City Taxes | | | | | | |
| Licenses & Permits | 112,300 | | | | | |
| Use of Money & Property | 30,000 | 30,000 | 1,700 | 5,000 | 38,400 | |
| Intergovernmental | | | | | | |
| Charges for Services | 2,842,729 | 1,895,450 | 746,200 | 732,000 | 660,291 | 252,800 |
| Special Assessments | | | | | | |
| Miscellaneous | 5,000 | 3,000 | 65,000 | 369,000 | | 7,500 |
| Bond Proceeds | . | | | | | |
| Other financing sources | 250,000 | | 756,000 | | | |
| Transfers In | | | 840,689 | 135,000 | 44,852 | 99,657 |
| **Total Revenues & Other Sources** | **3,240,029** | **1,928,450** | **2,409,589** | **1,241,000** | **743,543** | **359,957** |
| **Expenditures & Other Financing Uses:** | | | | | | |
| Public Safety | | | | | | |
| Public Works | | | | | | |
| Culture & Recreation | | | | | | |
| Community & Economic Development | | | | | | |
| General Government | | | | | | |
| Debt Service | | | | | | |
| Capital Projects | | | | | | |
| **Total Government Activities Exp.** | **0** | **0** | **0** | **0** | **0** | **0** |
| Business Type/Enterprises | 3,671,358 | 1,989,121 | 1,836,614 | 1,222,528 | 873,543 | 513,957 |
| **Total Gov Activities & Business Exp.** | **3,671,358** | **1,989,121** | **1,836,614** | **1,222,528** | **873,543** | **513,957** |
| Transfers Out | | | 87,000 | | | |
| **Total ALL Expenditures/Transfers Out** | **3,671,358** | **1,989,121** | **1,923,614** | **1,222,528** | **873,543** | **513,957** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | (431,329) | (60,671) | 485,975 | 18,472 | (130,000) | (154,000) |
| **Estimated Beginning Fund Balance** | **15,620,428** | **1,935,732** | **3,738,386** | **3,876,591** | **2,508,701** | **2,466,132** |
| **Ending Fund Balance June 30** | **15,189,099** | **1,875,061** | **4,224,361** | **3,895,063** | **2,378,701** | **2,312,132** |

# Statement of Revenue, Expenditures & Changes in Fund Balances

2012/13

| | Stormwater Utility | Transit | Transit Riverfront | QCWCC | Total Enterprise |
|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | |
| Property Taxes | | | | | 0 |
| TIF Revenues | | | | | 0 |
| Other City Taxes | | | | | 0 |
| Licenses & Permits | 7,000 | | | | 119,300 |
| Use of Money & Property | 11,000 | | | 16,000 | 132,100 |
| Intergovernmental | | 502,741 | 122,420 | | 625,161 |
| Charges for Services | 905,625 | 112,200 | 30,000 | 2,300,000 | 10,477,295 |
| Special Assessments | | | | | 0 |
| Miscellaneous | | | 106,773 | 675,428 | 1,231,701 |
| Bond Proceeds | | | | | 0 |
| Other financing sources | 199,000 | | | 100,000 | 1,305,000 |
| Transfers In | 449,319 | 696,943 | 29,052 | 1,201,480 | 3,496,992 |
| **Total Revenues & Other Sources** | **1,571,944** | **1,311,884** | **288,245** | **4,292,908** | **17,387,549** |
| **Expenditures & Other Financing Uses:** | | | | | |
| Public Safety | | | | | 0 |
| Public Works | | | | | 0 |
| Culture & Recreation | | | | | 0 |
| Community & Economic Development | | | | | 0 |
| General Government | | | | | 0 |
| Debt Service | | | | | 0 |
| Capital Projects | | | | | 0 |
| **Total Government Activities Exp.** | **0** | **0** | **0** | **0** | **0** |
| Business Type/Enterprises | 959,079 | 1,505,594 | 408,217 | 4,069,258 | 17,049,269 |
| **Total Gov Activities & Business Exp.** | **959,079** | **1,505,594** | **408,217** | **4,069,258** | **17,049,269** |
| Transfers Out | | | | | 87,000 |
| **Total ALL Expenditures/Transfers Out** | **959,079** | **1,505,594** | **408,217** | **4,069,258** | **17,136,269** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 612,865 | (193,710) | (119,972) | 223,650 | 251,280 |
| **Estimated Beginning Fund Balance** | **2,836,516** | **1,053,523** | **541,323** | **7,513,974** | **42,091,305** |
| **Ending Fund Balance June 30** | **3,449,381** | **859,813** | **421,351** | **7,737,624** | **42,342,585** |

***Sewer Enterprise Fund***

This fund accounts for the operation and maintenance of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation), all capital projects and equipment and all bond issues. Increases to user fees are periodically considered to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. The last rate change was effective April 2012 when the sewer usage rate was increased from $1.48 to $1.88 per 100 cubic yards. An increase to $2.08 is planned for April 1, 2013, with additional $0.20 increases after that through April 1, 2015. The annual increases will help to offset debt service costs related to the construction of a $49,000,000 Sanitary Sewer Equalization Basin System at the Waste Water Treatment Plant in Davenport. The basins are required to mitigate sewer back-ups and overflows due to excess sewer flows during wet weather. The City of Bettendorf is currently responsible for roughly 20% of the costs of the project.

***Financial Summary***

The Sanitary Sewer Utility Fund has budgeted for $3,240,029 in revenues and expenditures of $3,671,358 for FY 2012/13. Retained earnings are expected to be $15,189,099 by fiscal year end.

***Debt Service***

As of July 1, 2012 the City has $8,345,000 of general obligation bonds in the Sewer Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has five general obligation bond issues outstanding as of July 1, 2012. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $130,000 to $580,000 per issue, with the final maturities due in the year ending June 30, 2030. A brief description of these issues are listed below:

- **JUNE 1, 2004, $2,040,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $2,545,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,505,000 SERIES 2008A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2011, $2,035,000 SERIES 2011A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $1,130,000 SERIES 2012B SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to refund the June 1, 2013 through June 1, 2022 maturities of the City's General Obligation Bonds, Series 2004A, dated June 1, 2004.

  These bonds were rated Aa1 from Moody's Investros Service.

**SUMMARY OF BOND ISSUES:**

General Obligation and Revenue bonds outstanding as of July 1, 2012 consist of the following individual issues:

| | Date Of Issue | Amount Issued | Interest Rates | Outstanding July 1, 2012 |
|---|---|---|---|---|
| Sewer Improvements | June 2004 | 2,040,000 | 2.25 - 5.00% | 1,275,000 |
| Sewer Improvements | June 2006 | 2,545,000 | 4.125- 4.50% | 1,885,000 |
| Sewer Improvements | June 2008 | 2,505,000 | 2.95 - 4.10% | 2,090,000 |
| Sewer Improvements | June 2011 | 2,035,000 | 2.00-5.00% | 1,965,000 |
| Sewer Refunding | June 2012 | 1,130,000 | 2.00-3.00% | 1,130,000 |
| **Total General Obligation Bonds** | | | | **$8,345,000** |

**SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2012 are as follows:

| | General Obligation Bonds | | Revenue Bonds | |
|---|---|---|---|---|
| **Year ending June 30:** | **Principal** | **Interest** | **Principal** | **Interest** |
| 2013 | 1,595,000.00 | 340,853.73 | - | - |
| 2014 | 450,000.00 | 268,334.41 | - | - |
| 2015 | 470,000.00 | 254,904.99 | - | - |
| 2016 | 480,000.00 | 240,579.56 | - | - |
| 2017-2021 | 2,610,000.00 | 936,184.38 | - | - |
| 2022-2026 | 2,175,000.00 | 418,989.93 | | |
| 2027-2030 | 565,000.00 | 72,250.00 | | |
| **Total** | **8,345,000.00** | **2,532,097.00** | **-** | **-** |

**CURRENT TRENDS AND ISSUES:**

Budgeted revenues from user fees are $2,842,729 for FY 2012/13 compared to $2,522,917 for FY 2011/12. The City issued $1.13 million in bonds on June 1, 2012 to refund maturities of the 2004A issue. An additional issue of $4.12 million is planned for FY 14/15. Several smaller sewer interceptors funded by existing cash balances are also scheduled for construction during FY 2013 – 2017. A complete listing of all Sewer Utility capital projects for the next ten years, FY 2013 - 2017, can be found under the Capital Projects section of this budget document.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators

# Sewer Fund Expenditures by Function & Category

2012/13

Sewer Enterprise — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Finance:** | | | | | | | |
| Sewer Administration | 1,148,837 | 1,230,695 | 1,257,292 | 1,264,729 | 1,262,576 | (2,153) | -0.17% |
| **Public Works:** | | | | | | | |
| Engineering | 45,484 | 47,841 | 54,840 | 64,395 | 58,889 | (5,506) | -8.55% |
| Sanitary Sewers | 1,648,164 | 1,815,798 | 1,835,654 | 1,829,872 | 2,041,835 | 211,963 | 11.58% |
| Transfers-out | - | - | 39,246 | - | - | - | |
| **Total Sewer Utility** | **2,842,485** | **3,094,334** | **3,187,032** | **3,158,996** | **3,363,300** | **204,304** | **6.47%** |
| **Debt Service** | **125,945** | **93,174** | **178,157** | **328,546** | **308,058** | **(20,488)** | **-6.24%** |
| **Total Expenditures by Function** | **2,968,430** | **3,187,508** | **3,365,189** | **3,487,542** | **3,671,358** | **183,816** | **5.27%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 328,343 | 341,615 | 352,048 | 371,581 | 391,438 | 19,857 | 5.34% |
| Part-time/Temporary Employees | - | - | - | - | - | - | |
| Contract help | 4,759 | 5,875 | 3,474 | 3,500 | 3,500 | - | |
| Overtime | 15,193 | 13,879 | 10,808 | 9,400 | 10,400 | 1,000 | 10.64% |
| Retirement contributions | 53,991 | 58,371 | 60,900 | 64,657 | 72,883 | 8,226 | 12.72% |
| Health, Dental, Life Insurance | 62,828 | 75,088 | 68,280 | 84,599 | 80,021 | (4,578) | -5.41% |
| Other pay | 8,150 | 8,355 | 28,300 | 8,750 | 8,400 | (350) | -4.00% |
| **Total Salaries & Benefits** | **473,264** | **503,183** | **523,810** | **542,487** | **566,642** | **24,155** | **4.45%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 7,836 | 697 | 7,909 | 5,374 | 5,374 | - | 0.00% |
| Repair, maintenance & utilities | 1,147,899 | 1,247,535 | 1,308,196 | 1,232,616 | 1,230,690 | (1,926) | -0.16% |
| Risk Management | 53,405 | 51,292 | 36,876 | 50,099 | 48,771 | (1,328) | -2.65% |
| Contractual services | 1,083,939 | 1,225,647 | 1,223,005 | 1,269,495 | 1,439,395 | 169,900 | 13.38% |
| Operating expenditures | 72,883 | 63,987 | 47,458 | 56,425 | 69,928 | 13,503 | 23.93% |
| Minor equipment | 3,259 | 1,993 | 532 | 2,500 | 2,500 | - | 0.00% |
| **Total Operating expenditures** | **2,369,221** | **2,591,151** | **2,623,976** | **2,616,509** | **2,796,658** | **180,149** | **6.89%** |
| **Transfers-out** | | | **39,246** | | | | |
| **Debt Service** | **125,945** | **93,174** | **178,157** | **328,546** | **308,058** | **(20,488)** | **-6.24%** |
| **Total Expenditures by Category** | **2,968,430** | **3,187,508** | **3,365,189** | **3,487,542** | **3,671,358** | **183,816** | **5.27%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**SEWER UTILITY FUND**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Special assessments | | | | | | | |
| Permits and licenses | 45,469 | 111,736 | 111,120 | 112,500 | 112,300 | (200) | -0.18% |
| Charges for services | 2,481,093 | 2,421,249 | 2,446,055 | 2,522,917 | 2,842,729 | 319,812 | 12.68% |
| Other | 181 | 27 | 16,147 | 5,079 | 5,000 | (79) | -1.56% |
| **Total operating revenue** | **2,526,743** | **2,533,012** | **2,573,322** | **2,640,496** | **2,960,029** | **319,533** | **12.10%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 477,772 | 498,643 | 523,810 | 542,487 | 566,642 | 24,155 | 4.45% |
| Supplies and services | 1,352,924 | 1,504,497 | 1,487,770 | 1,490,132 | 1,670,281 | 180,149 | 12.09% |
| Depreciation & Amortization | 1,016,299 | 1,095,979 | 1,136,208 | 1,126,377 | 1,126,377 | - | 0.00% |
| **Total operating expenses** | **2,846,995** | **3,099,119** | **3,147,788** | **3,158,996** | **3,363,300** | **204,304** | **6.47%** |
| Operating income(loss) | (320,252) | (566,107) | (574,466) | (518,500) | (403,271) | 115,229 | -22.22% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 93,649 | 38,220 | 23,245 | 28,000 | 30,000 | 2,000 | 7.14% |
| Interest expense | (125,945) | (93,174) | (178,156) | (328,546) | (308,058) | 20,488 | -6.24% |
| (Loss) on disposal of assets | | | | | | | |
| Other financing sources | 507,934 | 299,097 | 257,321 | 250,000 | 250,000 | - | 0.00% |
| Net Income(loss) | 155,386 | (321,964) | (472,056) | (569,046) | (431,329) | 137,717 | -24.20% |
| Transfers in | 61,713 | | | | | | |
| Transfers out | | | (39,246) | - | | | |
| **Net income** | **217,099** | **(321,964)** | **(511,302)** | **(569,046)** | **(431,329)** | **137,717** | **-24.20%** |
| Retained earnings, beginning | 16,805,641 | 17,022,740 | 16,700,776 | 16,189,474 | 15,620,428 | (569,046) | -3.51% |
| Adjustments to retained earnings | | | | | | | |
| **Retained earnings, ending** | **17,022,740** | **16,700,776** | **16,189,474** | **15,620,428** | **15,189,099** | **(431,329)** | **-2.76%** |

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | | |
| Receipts from customers and users | 2,448,978 | 2,652,969 | 2,711,972 | 2,522,917 | 2,842,729 |
| Receipts from other operating revenue | 181 | 27 | 16,147 | 117,579 | 117,300 |
| Payments to suppliers | (1,319,272) | (1,532,565) | (1,459,873) | (1,490,132) | (1,670,281) |
| Payments to employees | (462,661) | (493,809) | (499,693) | (542,487) | (566,642) |
| Net cash provided by (used in) operating activities | 667,226 | 626,622 | 768,553 | 607,877 | 723,106 |
| **Cash Flows from Noncapital Financing Activities:** | | | | | |
| Proceeds of interfund accounts | - | - | 376,877 | 100,000 | - |
| Payments of interfund accounts | - | - | - | - | - |
| Transfers in | 61,713 | - | - | - | - |
| Transfers out | - | - | (39,246) | - | - |
| Net cash provided by (used in) noncapital financing activities | 61,713 | - | 337,631 | 100,000 | - |
| **Cash Flows from Capital and Related Financing Activities:** | | | | | |
| Purchase of capital assets (CIP) | (1,467,234) | (758,471) | (1,161,527) | (340,000) | (1,275,000) |
| Purchase of capital assets (Vehicles & other capital) | | - | - | (168,957) | (330,000) |
| Purchase of capital assets (Wastewater Treatment Plant) | | - | - | | (241,270) |
| Debt service/Equalization Basin | | | | | |
| Proceeds from sale of capital assets | 16,120 | | | | |
| Proceeds from bonds | - | - | 2,082,411 | | - |
| Advances to other governments for future capital outlay | - | - | - | - | - |
| Principal paid on debt | (485,000) | (310,000) | (320,000) | (400,000) | (425,000) |
| Interest paid on debt | (282,001) | (266,397) | (253,972) | (328,546) | (308,058) |
| Payment for bond issuance costs | - | - | - | - | |
| Increase(decrease) in contracts payable | - | - | - | - | - |
| Equity transfer | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | (2,218,115) | (1,334,868) | 346,912 | (1,237,503) | (2,579,328) |
| **Cash Flows from Investing Activities, interest received** | 94,766 | 38,220 | 23,245 | 28,000 | 30,000 |
| Net increase in cash and cash equivalents | (1,394,410) | (670,026) | 1,476,341 | (501,626) | (1,826,222) |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **4,302,872** | **2,908,462** | **2,238,436** | **3,714,777** | **3,213,151** |
| **Ending** | **2,908,462** | **2,238,436** | **3,714,777** | **3,213,151** | **1,386,929** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (320,252) | (566,107) | (496,191) | (518,500) | (403,271) |
| Adjustments to reconcile operating (loss) to net cash provided by (used in) operating activities: | | | | | |
| Depreciation | 1,008,468 | 1,093,532 | 1,123,930 | 1,123,930 | 1,123,930 |
| Amortization | 7,831 | 2,447 | 2,447 | 2,447 | 2,447 |
| **Change in assets and liabilities:** | | | | | |
| Receivables | (77,584) | 119,984 | - | - | - |
| (Increase) in inventories | - | - | - | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | 33,652 | (28,068) | | | |
| Increase (decrease) in accrued liabilities | 15,111 | 4,834 | | | |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **667,226** | **626,622** | **630,186** | **607,877** | **723,106** |
| **Noncash Capital and Related Financing Activities:** | | | | | |
| Disposal of fixed assets contributed | - | - | - | - | - |
| Acquisition of capital assets through contracts payable | 175,825 | (132,130) | - | - | - |
| Capital assets contributed | 507,934 | 299,097 | - | - | - |
| Capitalized interest | 154,756 | 172,261 | | | |

**PROGRAM NAME: SANITARY SEWER OPERATIONS** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS** | **FUND: SEWER UTILITY**

**PROGRAM DESCRIPTION:**

Responsible for the maintenance and repair of 180 miles of sanitary sewer lines. Maintain three sanitary lift stations.

**ANALYSIS:**

The Public Works Department will continue to provide inspection of the city's sewers through the use of closed circuit TV, (CCTV) and cleaning through the use of the sewer cleaning equipment. Public Works staff will respond to sewer related issues and Iowa One Call requests.

The increase in operating expenditures is for the City's share of expenses for the Davenport Wastewater Treatment Plant and other shared facilities.

The Sanitary Sewer Operations program is funded by the Sewer Enterprise Fund. Revenues are generated from quarterly residential and commercial fees for usage using water consumption fees.

Sanitary Sewer Operations have direct and indirect impact on nearly all of the City's stated goals including: financially sound city providing quality city services, attracting new businesses, orderly growth and development and a premier place to live in the Quad Cities.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Sewer Enterprise Fund (See Administration) | | | | |
| **TOTAL REVENUES** | | | | |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 328,107 | 340,986 | 355,981 | 376,976 |
| Employee Benefits & Costs | 121,012 | 132,151 | 138,082 | 141,554 |
| Staff Development | 697 | 7,909 | 5,374 | 5,374 |
| Services & Commodities | 1,413,824 | 1,409,449 | 1,394,830 | 1,576,820 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **1,863,640** | **1,890,495** | **1,894,267** | **2,100,724** |
| **AUTHORIZED POSITIONS:** | | | | |
| Public Works Director | 0.25 | 0.25 | 0.25 | 0.25 |
| Administrative Secretary | 0.15 | 0.15 | 0.15 | 0.15 |
| Public Works Coordinator | 0.05 | 0.05 | 0.05 | 0.00 |
| Deputy Public Works Director, Operations | 0.20 | 0.20 | 0.20 | 0.20 |
| Lead Equipment Operator | 0.50 | 0.75 | 0.75 | 0.75 |
| Heavy Equipment Operator | 2.00 | 2.00 | 2.00 | 2.00 |
| Light Equipment Operator | 3.00 | 2.00 | 2.00 | 3.00 |
| **TOTAL POSITIONS** | **6.15** | **5.40** | **5.40** | **6.35** |

**PROGRAM NAME: SANITARY SEWER OPERATIONS** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS** | **FUND: SEWER UTILITY**

**PERFORMANCE OBJECTIVES:**

1. There are 180 miles of sanitary sewer to repair and maintain of which approximately 130 miles are local sewers (50 miles of interceptor). Goal is to televise a minimum of 40% of local sewer per year. Sewers needing cleaning will be re-scheduled.
2. Clean & televise sanitary sewer lines prior to street repairs.
3. Excavate and repair when necessary.
4. Inspect and record maintenance on Lift Station Pumps monthly.
5. Repair Equipment in Lift Stations when needed.
6. Maintain sanitary sewer manholes.
7. Respond to Iowa 1 Calls on a daily basis.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Miles of sanitary sewer lines | 179 | 180 | 181 | 181 |
| 2. Total Wastewater customers | 12,455 | 12,912 | 13,045 | 13,045 |
| **WORKLOAD:** | | | | |
| 1. Miles of sanitary sewer lines cleaned & televised to meet g | 75 | 75 | 75 | 75 |
| 2. Problem calls responded to | 31 | 31 | 31 | 31 |
| 3. Problem calls - City responsibility | 14 | 14 | 14 | 14 |
| **PRODUCTIVITY:** | | | | |
| 1. Program cost per mile maintained without WWTP | $10,411 | $10,503 | $10,466 | $11,606 |
| 2. Program cost per customer | $149.63 | $146.41 | $145.21 | $161.04 |
| 3. Average miles of sewer line maintained per employee | 29 | 33 | 34 | 29 |
| **EFFECTIVENESS:** | | | | |
| 1. % of sanitary sewer lines cleaned & televised annually | 40% | 40% | 40% | 40% |
| 2. Annual wastewater treatment plant charges | $1,457,805 | $1,209,485 | $1,619,990 | $1,619,990 |
| 3. Annual contribution to the Wastewater Treatment Plant Replacement Fund | $204,593 | $226,965 | $249,661 | $250,000 |

**PROGRAM NAME: SEWER ADMINISTRATION** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: FINANCE** | **FUND: SEWER ENTERPRISE**

**PROGRAM DESCRIPTION:**

To provide financial management for the Sewer Enterprise Fund including capital project planning, debt management, rate development, customer billing and collection, customer service and public information.

**ANALYSIS:**

The major initiative continues to focus on billing and collection services, debt management and capital projects planning.

In future years, the City is preparing for a large development at Interstate 80 and Middle Road and will be installing the sewer service there. There will also be a major upgrade to the Wastewater Treatment Plant within the next several years. At that time, the City Council will need to review the costs and possibly adopt a rate increase.

During FY 11/12, the City implemented on line bill payment through its website, we expect increased usage as customers become more familia with the website.

Effective in April 2012 the sewer usage rate was increased from $1.68 to $1.88 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. The last time the City increased the sewer usage rate was April of 2008.

The workload of issuing quarterly bills and refund checks (W3 and W4) for outside sewer refund meters continues to grow as the City expands with new residential homes each year. Approximately 74% of all bills issued are collected through the City's lockbox system or through ACH. The remaining 26% are collected through the mail at City Hall or through the internet.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Charges for Services | 2,421,249 | 2,446,055 | 2,522,917 | 2,842,729 |
| Interest | 38,220 | 23,245 | 28,000 | 30,000 |
| Miscellaneous Revenue | 299,124 | 273,467 | 255,079 | 255,000 |
| Licenses and Permits | 111,736 | 111,120 | 112,500 | 112,300 |
| Special Assessments | 0 | 0 | 0 | 0 |
| Transfers in | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **2,870,329** | **2,853,887** | **2,918,496** | **3,240,029** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 33,680 | 34,612 | 36,900 | 36,762 |
| Employee Benefits & Costs | 11,060 | 16,059 | 11,524 | 11,350 |
| Staff Development | 0 | 0 | 0 | 0 |
| Services & Commodities | 89,974 | 70,412 | 89,928 | 88,087 |
| Depreciation and Interest Expense | 1,189,153 | 1,314,365 | 1,454,923 | 1,434,435 |
| **TOTAL APPROPRIATIONS** | **1,323,867** | **1,435,448** | **1,593,275** | **1,570,634** |
| Acquisition of Capital Assets/Equipment | 758,471 | 1,161,527 | 801,704 | 1,846,270 |
| Principal Paid on Bonds | 310,000 | 320,000 | 400,000 | 425,000 |
| **AUTHORIZED POSITIONS:** | | | | |
| Finance Director | 0.10 | 0.02 | 0.02 | 0.02 |
| Manager of Accounting | 0.10 | 0.05 | 0.05 | 0.05 |
| Accountant | 0.10 | 0.10 | 0.10 | 0.10 |
| Account Clerks | 0.28 | 0.28 | 0.28 | 0.28 |
| Admin. | 0.025 | 0.025 | 0.025 | 0.025 |
| **TOTAL POSITIONS** | **0.605** | **0.475** | **0.475** | **0.475** |

**PROGRAM NAME: SEWER ADMINISTRATION** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: FINANCE** | **FUND: SEWER ENTERPRISE**

**PERFORMANCE OBJECTIVES:**

1. To maintain sewer enterprise bond coverage ratio at no less than 1.25%.
2. To maintain usage rate charge of $1.88 per 100 cubic feet through 6/30/13.
3. To construct sewer capital projects out of existing cash balances first and then bond proceeds.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. # of residential customer accounts | 12,731 | 12,707 | 12,843 | 12,900 |
| 2. # of commercial and industrial customer accounts | 792 | 785 | 780 | 780 |
| 3. # of active outside sewer refund meters | 941 | 945 | 956 | 975 |
| 4. Bond size of new issues/# of new issues | 0/0 | $2,035,000/1 | $1,130,000/1 | 0/0 |
| **WORKLOAD:** | | | | |
| 1. # of annual billings - all accounts | 56,605 | 56,897 | 57,677 | 57,700 |
| 2. Annual usage - all accounts | 1,261,086 | 1,265,033 | 1,360,069 | 1,361,000 |
| 3. # of credits issued for outside sewer refund meters | 914 | 654 | 778 | 800 |
| 4. $ value of credits issued for outside water meters | $61,717 | $83,693 | $125,660 | $130,000 |
| 5. Total revenue and G.O. debt outstanding | $5,900,000 | $7,615,000 | $8,345,000 | $6,750,000 |
| 6. Annual debt service payments (P & I) | $576,397 | $574,854 | $728,546 | $1,935,854 |
| 7. # of bills paid through lock box | 38,312 | 39,311 | 38,710 | 38,710 |
| 8. # of bills paid through ACH | 3,962 | 3,944 | 3,420 | 3,500 |
| 9. # of final billed accounts | 1,513 | 1,919 | 1,500 | 1,600 |
| 10. # of annual billing adjustments | 1,196 | 1,064 | 1,266 | 1,275 |
| 11. # of sewer assessments certified to County for collection | 2,123 | 1,925 | 2,044 | 2,050 |
| 12.# of payments paid thru the internet | n/a | n/a | 278 | 400 |
| **PRODUCTIVITY:** | | | | |
| 1. Program cost as a % of departmental cost (excluding depreciation, principal and interest payments) | 14.28% | 14.43% | 13.26% | 14.80% |
| **EFFECTIVENESS:** | | | | |
| 1. Rate charge per 100 cubic feet | $1.68 | $1.68 | $1.68 | $1.88 |
| 2. Handling charge per billing | $5.75 | $5.75 | $5.75 | $6.75 |
| 3. Annual change in net assets | ($321,964) | ($616,045) | ($569,046) | ($431,329) |
| 4. $ value of sewer assessments certified to County Treasur | $251,858 | $177,404 | $212,500 | $212,500 |
| 5. % of performance objectives achieved | 100% | 100% | 100% | 100% |

***Recycling/Solid Waste Management Fund***

The Solid Waste Management Fund accounts for the operations fo the City's garbage, recycling, yard waste and bulky waste collection services. In the the fall of 2004 the City began an automated garbage collection program that is paid for through user fees. Through this program the City has been able to offer a higher level of service and increase efficiencies in delivering the service. Residents are charged a fee based on the size of trash cart they choose to use, in addition to a monthly base fee. The City is also offering year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City continues to offer its yard waste program for a fee of $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. After careful review of the costs associated with the program, the City Council approved a rate increase of 3% for all cart sizes effective April 1, 2012. Regular increases of 3% per year are a possible consideration to stay within the break even point.

**City of Bettendorf**
**FY 2012/13 Budget Review**
**Garbage Fees**

| Size | Current Monthly Fee | Annualized | Monthly fee beginning 4/1/2012 | Monthly Increase | Annualized | Annual Increase | Monthly fee beginning 4/01/2013 | Monthly fee beginning 4/01/2014 | Monthly fee beginning 4/01/2015 | Monthly fee beginning 4/01/2016 | Monthly fee beginning 4/01/2017 |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Percentage increase | | | **3.00%** | | | | **3.00%** | **3.00%** | **3.00%** | **3.00%** | **3.00%** |
| 32 gallon/twice per mo | 6.20 | 74.40 | 6.39 | **0.19** | 76.68 | **2.28** | 6.58 | 6.78 | 6.98 | 7.19 | 7.41 |
| 32 gallon | 9.29 | 111.48 | 9.57 | **0.28** | 114.84 | **3.36** | 9.86 | 10.15 | 10.46 | 10.77 | 11.09 |
| 65 gallon | 12.38 | 148.56 | 12.75 | **0.37** | 153.00 | **4.44** | 13.13 | 13.53 | 13.93 | 14.35 | 14.78 |
| 95 gallon | 15.48 | 185.76 | 15.94 | **0.46** | 191.28 | **5.52** | 16.42 | 16.91 | 17.42 | 17.94 | 18.48 |

Note: Fee increases are needed to cover increasing costs of operations, such as those for electronic waste, and future replacement of vehicles.

***Financial Summary***

The fund is projected to earn $1,928,450 in revenue and incur $1,989,121 in expenditures. Retained earnings are projected to be reduced to $1,875,061 at year's end.

***Debt Service***

As of July 1, 2012 the City has $515,000 of general obligation bonds in the Recycling/Solid Waste Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has one general obligation bond issues outstanding as of July 1, 2012. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $100,000 to $200,000 per issue, with the final maturities due in the year ending June 30, 2016. A brief description of these issues are listed below:

- **JUNE 1, 2010, $765,000 SERIES 2010A GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance recycling trucks sppecified in the City's Vehicle Replacement Plan

  These bonds were rated Aa3 from Moody's Investors Service.

**SUMMARY OF BOND ISSUES:**

General Obligation and Revenue bonds outstanding as of July 1, 2010 consist of the following individual issues:

| | Date Of Issue | Amount Issued | Interest Rates | Outstanding July 1, 2012 |
|---|---|---|---|---|
| Recycling Trucks | June 2010 | 765,000 | 2.00-4.10% | $515,000 |

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators

# Solid Waste & Recycling Expenditures by Function & Category

2012/13

Solid Waste & Recycling — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Public Works:** | | | | | | | |
| Curbside Recycling | 426,105 | 430,606 | 410,225 | 415,277 | 407,188 | (8,089) | -1.95% |
| Garbage Collection | 1,016,498 | 1,006,694 | 1,066,029 | 1,067,365 | 1,148,268 | 80,903 | 7.58% |
| Bulky Waste | 110,639 | 111,849 | 172,788 | 180,354 | 153,568 | (26,786) | -14.85% |
| Yard Waste | 220,781 | 233,342 | 216,555 | 289,176 | 268,497 | (20,679) | -7.15% |
| **Total Public Works** | **1,774,023** | **1,782,491** | **1,865,597** | **1,952,172** | **1,977,521** | **25,349** | **1.30%** |
| **Debt Service** | **-** | **553** | **16,807** | **14,100** | **11,600** | **(2,500)** | **-17.73%** |
| **Total Expenditures by Function** | **1,774,023** | **1,783,044** | **1,882,404** | **1,966,272** | **1,989,121** | **22,849** | **1.16%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 400,832 | 443,901 | 470,889 | 460,163 | 505,107 | 44,944 | 9.77% |
| Part-time/Temporary Employees | - | - | - | - | - | - | |
| Contract help | 90,020 | 93,676 | 91,029 | 93,000 | 91,028 | (1,972) | -2.12% |
| Overtime | 33,593 | 33,782 | 36,867 | 40,500 | 40,500 | - | 0.00% |
| Retirement contributions | 67,572 | 76,081 | 82,113 | 108,985 | 94,269 | (14,716) | -13.50% |
| Health, Dental, Life Insurance | 100,420 | 117,240 | 116,888 | 113,714 | 123,615 | 9,901 | 8.71% |
| Other pay | 1,318 | 1,017 | 12,178 | 2,800 | 2,800 | - | 0.00% |
| **Total Salaries & Benefits** | **693,755** | **765,697** | **809,964** | **819,162** | **857,319** | **38,157** | **4.66%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 4,566 | 3,045 | 4,976 | 4,951 | 4,951 | - | 0.00% |
| Repair, maintenance & utilities | 654,146 | 587,809 | 628,264 | 680,685 | 655,093 | (25,592) | -3.76% |
| Risk Management | 30,165 | 30,985 | 29,162 | 31,329 | 38,918 | 7,589 | 24.22% |
| Contractual services | 305,448 | 313,850 | 309,079 | 325,415 | 329,710 | 4,295 | 1.32% |
| Operating expenditures | 36,554 | 31,382 | 36,762 | 39,630 | 40,030 | 400 | 1.01% |
| Minor equipment | 49,389 | 49,723 | 47,390 | 51,000 | 51,500 | 500 | 0.98% |
| **Total Operating expenditures** | **1,080,268** | **1,016,794** | **1,055,633** | **1,133,010** | **1,120,202** | **(12,808)** | **-1.13%** |
| **Debt Service** | **-** | **553** | **16,807** | **14,100** | **11,600** | **(2,500)** | **-17.73%** |
| **Total Expenditures by Category** | **1,774,023** | **1,783,044** | **1,882,404** | **1,966,272** | **1,989,121** | **22,849** | **1.16%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/2013**
**SOLID WASTE / RECYCLING**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Special assessments | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 1,652,843 | 1,727,398 | 1,793,407 | 1,844,000 | 1,895,450 | 51,450 | 2.79% |
| Other | 227 | 1,787 | 11,327 | 2,079 | 3,000 | | |
| **Total operating revenue** | **1,653,070** | **1,729,185** | **1,804,734** | **1,846,079** | **1,898,450** | **52,371** | **2.84%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 698,580 | 765,700 | 809,964 | 819,162 | 857,319 | 38,157 | 4.66% |
| Supplies and services | 822,829 | 772,122 | 773,945 | 874,907 | 880,290 | 5,383 | 0.62% |
| Depreciation | 257,440 | 244,674 | 280,252 | 258,103 | 239,912 | (18,191) | -7.05% |
| **Total operating expenses** | **1,778,849** | **1,782,496** | **1,864,161** | **1,952,172** | **1,977,521** | **25,349** | **1.30%** |
| Operating income(loss) | (125,779) | (53,311) | (59,427) | (106,093) | (79,071) | 27,022 | -25.47% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 50,782 | 48,908 | 21,589 | 26,000 | 30,000 | 4,000 | 15.38% |
| Interest expense | | (553) | (16,807) | (14,100) | (11,600) | | |
| (Loss) on disposal of assets | | | | | | | |
| Capital Grants | | | | | | | |
| Net Income(loss) | (74,997) | (4,956) | (54,645) | (94,193) | (60,671) | 33,522 | -35.59% |
| Transfers in | 13,530 | - | - | | | - | |
| Transfers out | | | (15,700) | | | | |
| **Net income** | **(61,467)** | **(4,956)** | **(70,345)** | **(94,193)** | **(60,671)** | **33,522** | **-35.59%** |
| Retained earnings, beginning | 2,166,693 | 2,105,226 | 2,100,270 | 2,029,925 | 1,935,732 | (94,193) | -4.64% |
| **Retained earnings, ending** | **2,105,226** | **2,100,270** | **2,029,925** | **1,935,732** | **1,875,061** | **(60,671)** | **-3.13%** |

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | | |
| Cash received from services | 1,642,947 | 1,688,972 | 1,759,257 | 1,844,000 | 1,895,450 |
| Other operating revenue | 227 | 1,787 | 11,327 | 2,079 | 3,000 |
| Cash payments to suppliers for goods and services | (812,994) | (812,066) | (746,326) | (874,907) | (880,290) |
| Cash payments to employees for services | (688,245) | (753,510) | (797,636) | (819,162) | (857,319) |
| Net cash provided by (used in) operating activities | 141,935 | 125,183 | 226,622 | 152,010 | 160,841 |
| **Cash Flows from Noncapital Financing Activities:** | | | | | |
| Proceeds from interfund accounts | - | - | - | - | - |
| Payments of interfund accounts | - | - | - | - | - |
| Operating transfers in | 13,530 | - | - | - | - |
| Operating transfers (out) | - | - | (15,700) | - | - |
| Net cash provided by noncapital financing activities | 13,530 | - | (15,700) | - | - |
| **Cash Flows from Capital and Related Financing Activities:** | | | | | |
| Acquisition of property and equipment | - | - | (941,356) | - | (150,000) |
| Proceeds from sale of cpital assets | | | | | |
| Proceeds from bonds | - | 773,614 | - | - | - |
| Advances to other governments for future capital outlay | - | - | - | - | - |
| Principal paid on bonds | - | - | (125,000) | (125,000) | (125,000) |
| Interest paid on bonds | - | - | (16,600) | (14,100) | (11,600) |
| Capital grants | | | | | |
| Increase(decrease) in contracts payable | - | - | - | - | - |
| Equity transfer | | | | | |
| Net cash provided by (used in) capital and related financing activities | - | 773,614 | (1,082,956) | (139,100) | (286,600) |
| **Cash Flows from Investing Activities, interest received** | 52,056 | 50,517 | 22,196 | 26,000 | 30,000 |
| Net increase in cash and cash equivalents | 207,521 | 949,314 | (849,838) | 38,910 | (95,759) |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **770,556** | **978,077** | **1,927,391** | **1,077,553** | **1,116,463** |
| **Ending** | **978,077** | **1,927,391** | **1,077,553** | **1,116,463** | **1,020,704** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (125,779) | (53,311) | (59,427) | (106,093) | (79,071) |
| Depreciation | 257,440 | 244,674 | 281,688 | 258,103 | 239,912 |
| Amortization | - | - | (1,436) | - | - |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | (9,896) | (38,426) | (34,150) | - | - |
| Decrease in special assessments receivable | - | - | - | - | - |
| (Increase) in inventories | - | - | - | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | 9,835 | (39,944) | 27,619 | - | - |
| Increase (decrease) in accrued liabilities | 10,335 | 12,190 | 12,328 | - | - |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **141,935** | **125,183** | **226,622** | **152,010** | **160,841** |
| **Noncash Capital and Related Financing Activities:** | | | | | |
| Disposal of fixed assets contributed | - | - | - | - | - |
| Acquisition of capital assets through contracts payable | - | - | - | - | - |
| Payment on contracts payable for acquisition of capital assets | - | - | - | - | - |

**PROGRAM NAME: SOLID WASTE/YARD WASTE/BULKY WASTE COLLECTION & CURBSIDE RECYCLING** **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS** **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

**PROGRAM DESCRIPTION:**

Provide weekly and twice weekly garbage collection, once every four weeks recycling collection, and weekly yard waste collection for 12,150 households. Provide two weeks in the spring and seven weeks in the fall for drop-off services under the I-74 bridge and collection services at no additional charge to residents. Provide two weeks of Christmas tree pick up. Provide year-round bulky item collection, collection and disposal of all electronic waste, and collection and disposal of all appliances, including washers, dryers, refrigerators, freezers, microwave ovens. Provide education, in the form of notices, the Garbage Guide, Channel 9, the city's web page, and other forms of media, on garbage collection services and proper disposal of trash items and "buying recycled" and how to re-use items instead of throwing them away, Offer in conjunction with the Scott Area Solid Waste Management Commission, litter reduction efforts and recycling events that promote recycling.

**ANALYSIS:**

The automated garbage collection has had 8 years of operating history. The program has been successful in terms of meeting residents' expectations for efficient, safe and effective collection. Residents have become well educated about the program through the various media approaches and educational efforts continue. The route size and truck requirements have met expectations, as have the carts. Continued growth in the northeast part of the city means that an additional route day will be added in the near future. The landfill is now charging by the ton instead of by cubic yard. The per ton fee is $24.00. The city's curbside recycling program is now 17 years old. The goal for this year is to increase the tons of recycling collected by the residents. This will be done by increased publicity and promotion of the recycling program. Single stream recycling will continue to be researched as a viable method of recycling collection. The 11 weeks that residents are not charged for yard waste stickers are heavily utilized. During these periods staff will add additional workers to assist with collection. Newer areas of the city have maturing trees, resulting in heavier collection requirements. Residents currently have no restrictions on the volume of materials they set out for collection on bulky waste day. This results in a large amount of material for staff to collect on a daily basis. Bettendorf is now one of two cities in the state collecting electronic waste on residents' bulky waste day. This dedicated collection is very convenient and popular with residents.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Charges for Services | 1,727,397 | 1,793,407 | 1,844,000 | 1,895,450 |
| Interest | 48,909 | 21,585 | 26,000 | 30,000 |
| Miscellaneous | 0 | 11,327 | 2,079 | 3,000 |
| Operating Transfers In | 0 | 0 | 0 | 0 |
| Federal Grant | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **1,776,306** | **1,826,319** | **1,872,079** | **1,928,450** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 571,466 | 598,934 | 593,863 | 636,835 |
| Employee Benefits & Costs | 194,231 | 211,030 | 225,299 | 220,484 |
| Staff Development | 3,045 | 4,976 | 4,951 | 4,951 |
| Services & Commodities | 769,076 | 768,969 | 869,956 | 875,339 |
| Depreciation | 244,673 | 280,252 | 258,103 | 239,912 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| Debt Service | 553 | 16,807 | 14,100 | 11,600 |
| Transfers-out | 0 | 15,700 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **1,783,044** | **1,896,668** | **1,966,272** | **1,989,121** |
| **AUTHORIZED POSITIONS:** | | | | |
| Deputy Director Public Works, Operations | 0.21 | 0.21 | 0.21 | 0.21 |
| Lead Sanitation Worker | 1.00 | 1.00 | 1.00 | 1.00 |
| Sanitation Worker | 9.00 | 10.00 | 10.00 | 9.00 |
| Operations Coordinator | 0.25 | 0.25 | 0.25 | 0.25 |
| Public Works Coordinator | 0.10 | 0.10 | 0.10 | 0.00 |
| Admin./Finance | 0.39 | 0.39 | 0.39 | 0.39 |
| **TOTAL POSITIONS** | **10.95** | **11.95** | **11.95** | **10.85** |

**PROGRAM NAME: SOLID, YARD & BULKY WASTE COLLECTION & CURBSIDE RECYCLING** **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS**

**PERFORMANCE OBJECTIVES:**

1. Solid Waste fee adjustment (full cost recovery for Recycling).
2. Provide reliable, customer friendly collection in the most efficient manner.
3. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
4. Investigate cost control methods such as ARC Info/GIS Routing Program.
5. Provide safety, route and customer service training to all drivers.
6. These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, garbage collection costs may increase.
7. Collect and analyze data on programs.
8. Continue public educations efforts to familiarize residents with the garbage collection program.
9. Make safety the number one priority in solid waste, recycling and yard waste collection.
10. All new drivers receive evaluation and coaching by Eastern Iowa Community College professional truck driving staff.
11. Continue the high level of customer satisfaction associated with the recycling program.
12. Continue to improve data collection and record keeping.
12. Educate the public about recycling; promote benefits of recycling.
13. Continue to examine single stream recyling collection.
14. Continue efforts to have residents reduce yard waste generation through composting and grass recycling.

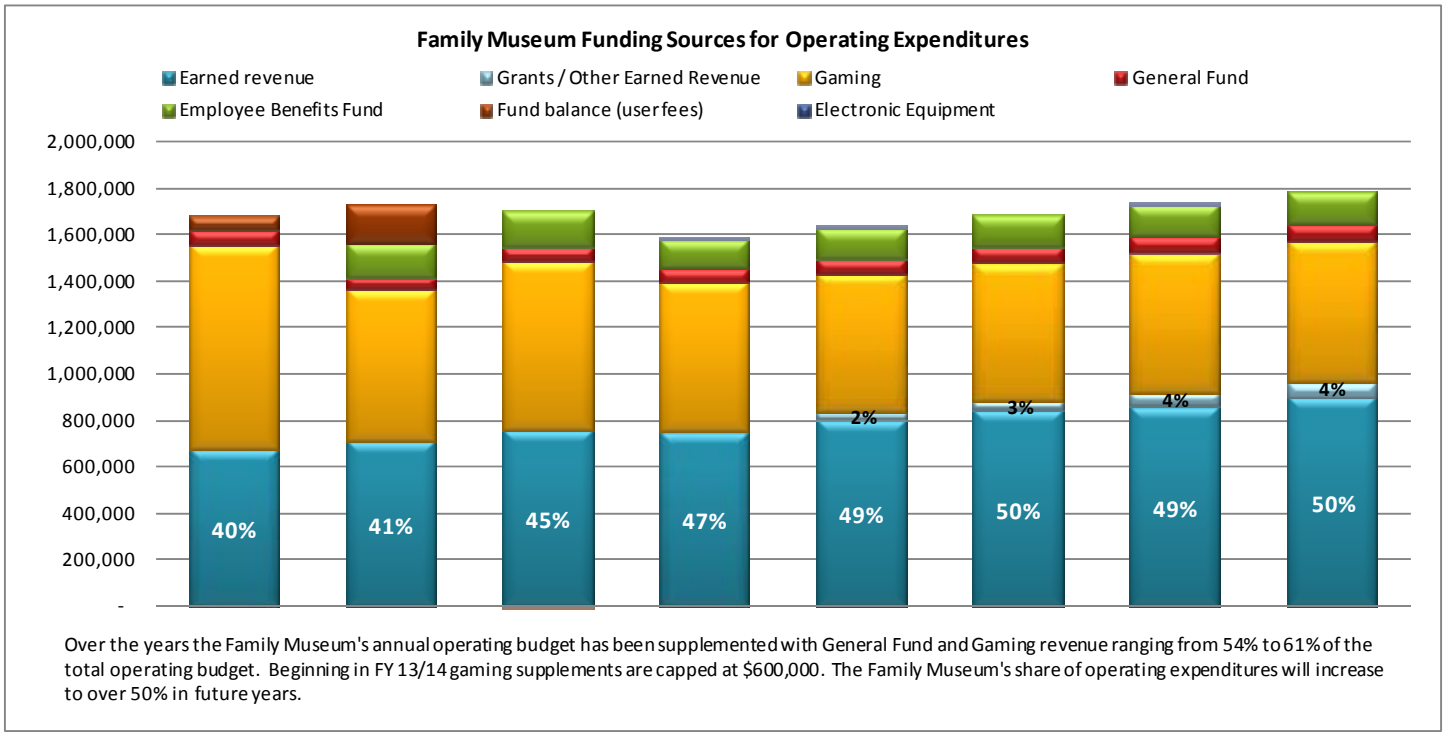
| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. # of households served | 12,000 | 12,048 | 12,150 | 12,151 |
| 2. Average number of missed collections, late set-outs, cart deliveries and exchanges each month | 75 | 75 | 75 | 76 |
| 3. # of routes in City each week | 16 | 16 | 16 | 16 |
| 4. # of potential stops per route | 750 | 753 | 759 | 750 |
| 5. Annual # of appliances collected | 1,400 | 1,400 | 1,400.00 | 1,401.00 |
| 6. Annual # pounds of electronic waste items collected. | 104,105 | 114,951 | 114,951.00 | 114,952.00 |
| 7. Average # service calls per month | 100 | 100 | 100 | 101 |
| 8. Average # of new customers added per year | 200 | 200 | 200 | 201 |
| **WORKLOAD:** | | | | |
| 1. Average number of missed collections, late set-outs, cart deliveries and exchanges each month | 75 | 75 | 75 | 76 |
| 2. Average number of hours spent In actual collection per person, per route | 7 | 7 | 6.5 | 6.5 |
| 3. Actual stops per route (Recycling) | 623 | 623 | 623 | 624 |
| 4. Actual stops per route (Yard Waste) | 175 | 175 | 175 | 200 |
| 5. Actual stops per route (Bulky Waste) | 125 | 125 | 125 | 126 |
| **PRODUCTIVITY:** | | | | |
| 1. Total tons of residential solid waste collected per year | 9,000 | 9,100 | 9,100 | 7,203 |
| 2. Total tons of recyclables collected per year | 2,676 | 2,496 | 2,700 | 2,701 |
| 3. Total tons of yard waste collected per year | 1,700 | 1,800 | 1,800 | 1,925 |
| 4. Total tons of bulky waste collected per year | 1,300 | 1,300 | 1,300 | 1,301 |
| 5. Program cost per household per year | $148.59 | $157.43 | $161.83 | $163.70 |
| 6. Program cost per household per month | $12.38 | $13.12 | $13.49 | $13.64 |
| **EFFECTIVENESS:** | | | | |
| 1. % of missed collections, late set-outs, etc. resolved within 24 hours | 99% | 99% | 99% | 99% |
| 2. % of households participating in recycling program | 90% | 90% | 90% | 90% |
| 3. Program cost per household per year | $148.59 | $157.43 | $161.83 | $163.70 |
| 4. Program cost per tons collected per year | $121.49 | $129.06 | $131.96 | $151.49 |
| 5. All collection drivers received safety, route and customer service training | Yes | Yes | Yes | Yes |

***Family Museum***

This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through gaming revenues, property taxes and hotel/motel taxes. Because operations are currently subsidized, no significant change in retained earnings will occur, since operations will normally just break-even for reporting purposes annually.

***Financial Summary***

The Family Museum has budgeted $1,836,614 in expenditures for FY 2012/13. Revenues and other financing sources, including interest earnings and transfers-in are projected to be $2,409,589. An extensive overhaul of the exhibit gallery is planned for FY 12/13 at a cost of approximately $1.3 million. Budgeted revenues from user fees and other earned revenue generated from this facility are expected at a rate of 47% of general operating expenses in FY 12/13. The remaining 53% to cover operating expenses will come from revenues transferred from the General Fund, Gaming Fund and Employee Benefits Fund.




Over the years the Family Museum's annual operating budget has been supplemented with General Fund and Gaming revenue ranging from 54% to 61% of the total operating budget. Beginning in FY 13/14 gaming supplements are capped at $600,000. The Family Museum's share of operating expenditures will increase to over 50% in future years.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators

# Family Museum Expenditures by Function & Category

2012/13

Family Museum of Arts and Sciences

Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Public Works:** | | | | | | | |
| Building Maintenance | 95,757 | 89,123 | 90,444 | 99,133 | 110,887 | 11,754 | 11.86% |
| Custodial Services | 78,722 | 86,909 | 86,606 | 95,569 | 87,978 | (7,591) | -7.94% |
| **Family Museum:** | | | | | | | |
| Administration | 514,895 | 485,001 | 532,642 | 438,925 | 393,503 | (45,422) | -10.35% |
| Learning Environments & Experiences | 236,430 | 306,450 | 358,197 | 848,977 | 790,968 | (58,009) | -6.83% |
| Exhibits | 163,559 | 177,778 | 198,946 | - | - | - | |
| Visitor Services | 239,319 | 227,659 | 237,901 | - | - | - | |
| Business & Community Relations | 168,012 | 216,374 | 174,833 | 413,700 | 388,278 | (25,422) | -6.15% |
| Dance | 152,198 | 166,098 | 164,099 | - | - | - | #DIV/0! |
| Special Funded Exhibits | 89,206 | 63,024 | 68,027 | 97,614 | 65,000 | (32,614) | -33.41% |
| Community Service | 17,005 | 8,623 | 189 | - | - | - | |
| School Services | 160,800 | 140,853 | 99,108 | - | | - | #DIV/0! |
| Transfer-out | - | - | - | - | 87,000 | 87,000 | #DIV/0! |
| **Total Family Museum** | **1,915,903** | **1,967,892** | **2,010,992** | **1,993,918** | **1,923,614** | **(70,304)** | **-3.53%** |
| **Total Expenditures by Function** | **1,915,903** | **1,967,892** | **2,010,992** | **1,993,918** | **1,923,614** | **(70,304)** | **-3.53%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 582,537 | 593,621 | 595,080 | 565,823 | 480,850 | (84,973) | -15.02% |
| Part-time/Temporary Employees | 176,627 | 204,938 | 228,539 | 246,000 | 246,942 | 942 | 0.38% |
| Contract help | 35,893 | 112,658 | 88,453 | 74,500 | 130,294 | 55,794 | 74.89% |
| Overtime | 2,165 | 1,515 | 646 | 797 | 600 | (197) | -24.72% |
| Retirement contributions | 115,845 | 125,853 | 131,398 | 141,479 | 133,436 | (8,043) | -5.68% |
| Health, Dental, Life Insurance | 150,996 | 181,702 | 181,537 | 174,642 | 125,668 | (48,974) | -28.04% |
| Other pay | 129 | 124 | 68,341 | 260 | - | (260) | -100.00% |
| **Total Salaries & Benefits** | **1,064,192** | **1,220,411** | **1,293,994** | **1,203,501** | **1,117,790** | **(85,711)** | **-7.12%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 11,150 | 11,008 | 9,558 | 13,485 | 14,485 | 1,000 | 7.42% |
| Repair, maintenance & utilities | 286,463 | 304,009 | 307,152 | 323,574 | 331,476 | 7,902 | 2.44% |
| Risk Management | 68,084 | 67,637 | 56,671 | 60,375 | 64,454 | 4,079 | 6.76% |
| Contractual services | 207,863 | 162,857 | 142,673 | 158,430 | 144,230 | (14,200) | -8.96% |
| Operating expenditures | 132,273 | 93,104 | 99,088 | 114,604 | 92,208 | (22,396) | -19.54% |
| Minor equipment | 3,948 | 4,560 | 5,056 | 6,971 | 6,971 | - | 0.00% |
| **Total Operating expenditures** | **709,781** | **643,175** | **620,198** | **677,439** | **653,824** | **(23,615)** | **-3.49%** |
| **Special Funded Exhibits** | **89,206** | **63,024** | **68,027** | **97,614** | **65,000** | **(32,614)** | **-33.41%** |
| **Transfer-out** | **-** | **-** | **-** | **-** | **87,000** | **87,000** | |
| **Debt Service** | **52,724** | **41,282** | **28,773** | **15,364** | **-** | **(15,364)** | **-100.00%** |
| **Total Expenditures by Category** | **1,915,903** | **1,967,892** | **2,010,992** | **1,993,918** | **1,923,614** | **(157,304)** | **-7.89%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**FAMILY MUSEUM**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | 21,226 | | | | | | |
| Special assessments | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 643,992 | 650,093 | 709,016 | 750,300 | 746,200 | (4,100) | -0.55% |
| Other | 157,257 | 77,542 | 106,357 | 88,750 | 65,000 | (23,750) | -26.76% |
| **Total operating revenue** | **822,475** | **727,635** | **815,373** | **839,050** | **811,200** | **(27,850)** | **-3.32%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 1,072,850 | 1,221,803 | 1,293,994 | 1,203,501 | 1,117,790 | (85,711) | -7.12% |
| Supplies and services | 635,999 | 522,441 | 502,123 | 588,946 | 535,799 | (53,147) | -9.02% |
| Depreciation & Amortization | 161,148 | 183,057 | 186,107 | 186,107 | 183,025 | (3,082) | -1.66% |
| **Total operating expenses** | **1,869,997** | **1,927,301** | **1,982,224** | **1,978,554** | **1,836,614** | **(141,940)** | **-7.17%** |
| Operating income(loss) | (1,047,522) | (1,199,666) | (1,166,851) | (1,139,504) | (1,025,414) | 114,090 | -10.01% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 7,922 | 7,829 | 6 | 7,790 | 1,700 | (6,090) | -78.18% |
| Interest expense | (52,724) | (41,282) | (28,773) | (15,364) | | 15,364 | -100.00% |
| (Loss) on disposal of assets | (458) | | | | | | |
| Other financing sources | | | | | 756,000 | | |
| Net Income(loss) | (1,092,782) | (1,233,119) | (1,195,618) | (1,147,078) | (267,714) | 879,364 | -76.66% |
| Transfers in | 1,384,957 | 1,356,650 | 1,262,137 | 1,462,221 | 840,689 | (621,532) | -42.51% |
| Transfers out | | | | | (87,000) | | |
| Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital | | | | | | | |
| **Net income** | **292,175** | **123,531** | **66,519** | **315,143** | **485,975** | **170,832** | **54.21%** |
| Retained earnings, beginning | 2,941,018 | 3,233,193 | 3,356,724 | 3,423,243 | 3,738,386 | 315,143 | 9.21% |
| Residual equity, transfer in (out) | | | | | | | |
| Adjustment for restatement & contributed capital | | | | | | | |
| **Retained earnings, ending** | **3,233,193** | **3,356,724** | **3,423,243** | **3,738,386** | **4,224,361** | **485,975** | **13.00%** |

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | | |
| Cash received from services | 656,876 | 654,561 | 678,519 | 750,300 | 746,200 |
| Other operating revenue | 165,897 | 98,768 | 106,356 | 88,750 | 65,000 |
| Cash payments to suppliers for goods and services | (624,597) | (537,534) | (501,309) | (588,946) | (535,799) |
| Cash payments to employees for services | (1,046,491) | (1,204,662) | (1,220,290) | (1,203,501) | (1,117,790) |
| Net cash provided by (used in) operating activities | (848,315) | (988,867) | (936,724) | (953,397) | (842,389) |
| **Cash Flows from Noncapital Financing Activities:** | | | | | |
| Proceeds from interfund accounts | - | - | (1,437) | - | - |
| Payments of interfund accounts | - | - | (2,499) | - | (87,000) |
| Operating transfers in | 1,384,957 | 1,342,151 | 1,248,988 | 1,340,071 | 840,689 |
| Operating transfers (out) | - | - | - | - | - |
| Net cash provided by noncapital financing activities | 1,384,957 | 1,342,151 | 1,245,052 | 1,340,071 | 753,689 |
| **Cash Flows from Capital and Related Financing Activities:** | | | | | |
| Acquisition of property and equipment | (233,581) | (29,950) | (13,149) | (200,149) | (1,300,000) |
| Transfers in for capital | - | 14,499 | 13,149 | 200,149 | - |
| Proceeds from sale of cpital assets | | | | | |
| Proceeds from bonds | - | - | - | - | 631,000 |
| Advances to other governments for future capital outlay | - | - | - | - | - |
| Principal paid on bonds | (349,600) | (351,900) | (365,700) | (384,100) | - |
| Interest paid on bonds | (53,671) | (42,309) | (51,235) | (15,364) | - |
| Capital grants | - | - | - | - | 756,000 |
| Increase(decrease) in contracts payable | - | - | - | - | - |
| Equity transfer | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | (636,852) | (409,660) | (416,935) | (399,464) | 87,000 |
| **Cash Flows from Investing Activities, interest received** | 7,999 | 7,532 | 297 | 7,790 | 1,700 |
| Net increase in cash and cash equivalents | (92,211) | (48,844) | (108,310) | (5,000) | - |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **276,920** | **184,709** | **135,865** | **27,555** | **22,555** |
| **Ending** | **184,709** | **135,865** | **27,555** | **22,555** | **22,555** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (1,047,522) | (1,199,666) | (1,166,846) | (1,139,504) | (1,025,414) |
| Depreciation | 158,066 | 179,975 | 183,025 | 183,025 | 183,025 |
| Amortization | 3,082 | 3,082 | 3,082 | 3,082 | - |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | 298 | 25,694 | - | - | - |
| (Increase) in inventories | - | - | - | - | - |
| (Increase) in due from other governments | - | - | (30,498) | - | - |
| Increase (decrease) in accounts payable | 11,402 | (15,093) | | - | |
| Increase (decrease) in accrued liabilities | 26,359 | 17,141 | 73,702 | | |
| Increase (decrease) in due to other governments | - | - | 811 | - | - |
| **Net cash provided by (used in) operating activities** | **(848,315)** | **(988,867)** | **(936,724)** | **(953,397)** | **(842,389)** |
| **Noncash Capital and Related Financing Activities:** | | | | | |
| Disposal of fixed assets contributed | - | - | - | - | - |
| Acquisition of capital assets through contracts payable | - | - | - | - | - |
| Payment on contracts payable for acquisition of capital assets | - | - | - | - | - |

**DEPARTMENT: FAMILY MUSEUM** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**FUND: ENTERPRISE**

**PROGRAM DESCRIPTION:**

A regional children's museum specializing in interactive learning for children age 8 and younger along with their families and adult caregivers.

**ANALYSIS:**

The Family Museum focuses its resources on the design and delivery of hands-on, interactive learning experiences and envrionments to children age 8 and younger and their families in the Quad-Cities region. Museum staff presents a successful combination of more than 24,000 square feet of exhibits and outdoor learning environments along with comprehensive programs in early childhood, literacy, Spanish and dance, and a full calendar of weekend special events throughout the year. Programs and services of the Family Museum reach an average of 105,000 guests through on- and off-site service delivery. A four-year Strategic Plan (adopted 2009) complete with action steps and expected outcomes, supported by an accompanying Learning Framework and Exhibit Master Plan (adopted 2010) sets the parameters for providing effective programming and the efficient use of resources. The Family Museum utilizes the skills and talents of 18.65 FTE's through a combination of full and part-time educational and administrative professionals, a board of trustees consisting of 11 members from throughout the Quad Cities, and an active volunteer corp of adults and youth.

As an enterprise fund within the City of Bettendorf, the Family Museum utilizes a combination of earned revenue from fees for services and grants to support its operations. In addition, the Family Museum Foundation works closely with the Museum, securing private donations and proceeds to provide additional financial resources to support Musuem programs and services to the community.

During FY2012/13, the Museum will undergo a $1.5 million gallery renovation that will transform approximately 7,700 square feet of gallery space into new interactive environments. As part of this renovation, the Museum will transform its Welcome Theater into additional gallery space. This renovation will take place in three phases, with Phase 1 beginning in September, 2012.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Operating Transfers In | 1,356,650 | 1,262,137 | 1,462,221 | 840,689 |
| Charges for Services | 650,093 | 709,016 | 750,300 | 746,200 |
| Interest Revenue | 7,829 | 0 | 7,790 | 1,700 |
| Federal Grant & State Grants | 0 | 0 | 0 | 0 |
| Misc. Revenue/ Grants (includes CIP) | 77,542 | 106,354 | 88,750 | 821,000 |
| **TOTAL REVENUES** | **2,092,114** | **2,077,507** | **2,309,061** | **2,409,589** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 913,432 | 912,718 | 887,120 | 858,686 |
| Employee Benefits & Costs | 307,679 | 381,276 | 316,381 | 259,104 |
| Staff Development | 11,008 | 9,558 | 13,485 | 14,485 |
| Services & Commodities | 448,410 | 424,538 | 477,847 | 456,314 |
| Specially Funded Exhibits | 63,024 | 68,027 | 97,614 | 65,000 |
| Interest & Depreciation | 224,339 | 214,880 | 201,471 | 183,025 |
| **TOTAL APPROPRIATIONS** | **1,967,892** | **2,010,997** | **1,993,918** | **1,836,614** |
| CIP & Capital Equipment | 29,950 | 13,149 | 122,150 | 1,300,000 |
| Principal on Bonds | 351,900 | 365,700 | 384,100 | |
| **AUTHORIZED POSITIONS:** | | | | |
| Museum Director | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| Program Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Museum Educator | 4.50 | 4.50 | 4.50 | 4.50 |
| Education Coordinator | 2.00 | 2.00 | 2.00 | 2.00 |
| Exhibits Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| Exhibits Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| Visitor Services Coordinator | 1.00 | 1.00 | 0.75 | 0.75 |
| Visitor Services Assisstant | 2.72 | 2.82 | 2.70 | 2.70 |
| Volunteer Service Coordinator | 0.63 | 0.63 | 0.63 | 0.63 |
| Business Development Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Public Relations Coordinator | 0.75 | 0.75 | 0.75 | 0.75 |
| Custodian (Public Works) | 1.24 | 1.24 | 1.29 | 1.29 |
| Administration (HR & Finance) | 0.10 | 0.03 | 0.03 | 0.03 |
| **TOTAL POSITIONS** | **18.94** | **18.97** | **18.65** | **18.65** |

**DEPARTMENT: FAMILY MUSEUM** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES** | **FUND: ENTERPRISE**

**PERFORMANCE OBJECTIVES:**

1. Balance operational budget by securing 40-45% of revenue from non-city sources
2. Maintain an active volunteer corps to assist with the delivery of Musuem programs and services
3. Provide a consistenly rich and varied array of programs and services targeting children age 8 and younger
4. Be a place of choice for growing numbers of children and families to visit
5. Be a recognized convener in the community around children's well-being and potential
6. Align and strengthen resources (human, financial and physical) to advance the Museum as a sustainable community asset
7. Provide full-time Play Facilitators in the gallery spaces to increase the value for guests and length of visit

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| # of households in 2-county primary market with kids <10 years of age | 14,800 | 14,800 | 14,800 | 14,800 |
| # of school districts in primary and secondary markets | 68 | 68 | 68 | 68 |
| Population of Bettendorf | 33,217 | 33,217 | 33,217 | 33,217 |
| **WORKLOAD:** | | | | |
| Total square footage of exhibits/envrionments maintained | 24,600 | 24,600 | 24,600 | 25,400 |
| # of hours Museum is open to the public each week (average) | 65.8 | 56 | 56 | 63 |
| # of primary publications developed and distributed (includes electronic) | 9 | 9 | 9 | 58 |
| # of hours devoted weekly to e-communications and website management | 15 | 15 | 15 | 15 |
| # of active volunteers on roster | 45 | 94 | 105 | 120 |
| **PRODUCTIVITY:** | | | | |
| # of children served through all school-centered services (on/off site) | 26,780 | 22,612 | 22,600 | 23,000 |
| # of on-site attendance from all sources | 91,606 | 93,128 | 95,400 | 100,500 |
| # of member families | 1,699 | 1,832 | 1,965 | 2,050 |
| $ generated from earned revenue/private sources (less capital grants) | $ 735,464 | $ 815,370 | $ 759,840 | $ 812,900 |
| Corner Store gross sales | $ 65,581 | $ 85,499 | $ 95,000 | $ 95,000 |
| # of volunteer hours secured to support Museum programs and services | 3,838 | 4,593 | 4,700 | 5,200 |
| $ value of free publicity donated to the Museum | $ 80,000 | $ 80,000 | $ 86,000 | $ 91,000 |
| **EFFECTIVENESS:** | | | | |
| % of operational budget supported through earned revenue/private sources | 40.0% | 41.0% | 45.0% | 47.0% |
| % of budget financed from gaming revenue | 52.0% | 38.0% | 43.0% | 41.0% |
| % change in earned revenue/private sources from previous year (less capital gr | -11.02% | 10.86% | -6.81% | 6.98% |
| % change in on-site attendance from previous year | 2.5% | 1.6% | 2.4% | 9.1% |
| % change in # of Member familes from previous year | 13% | 7% | 5% | 4% |
| % change in Corner Store gross sales from previous year | -19.6% | 30.0% | 11.1% | even |
| % change in volunteer hours given to support Museum programs and services | -12.0% | 19.6% | 2.0% | 12.0% |

***Palmer Hills Golf Course***

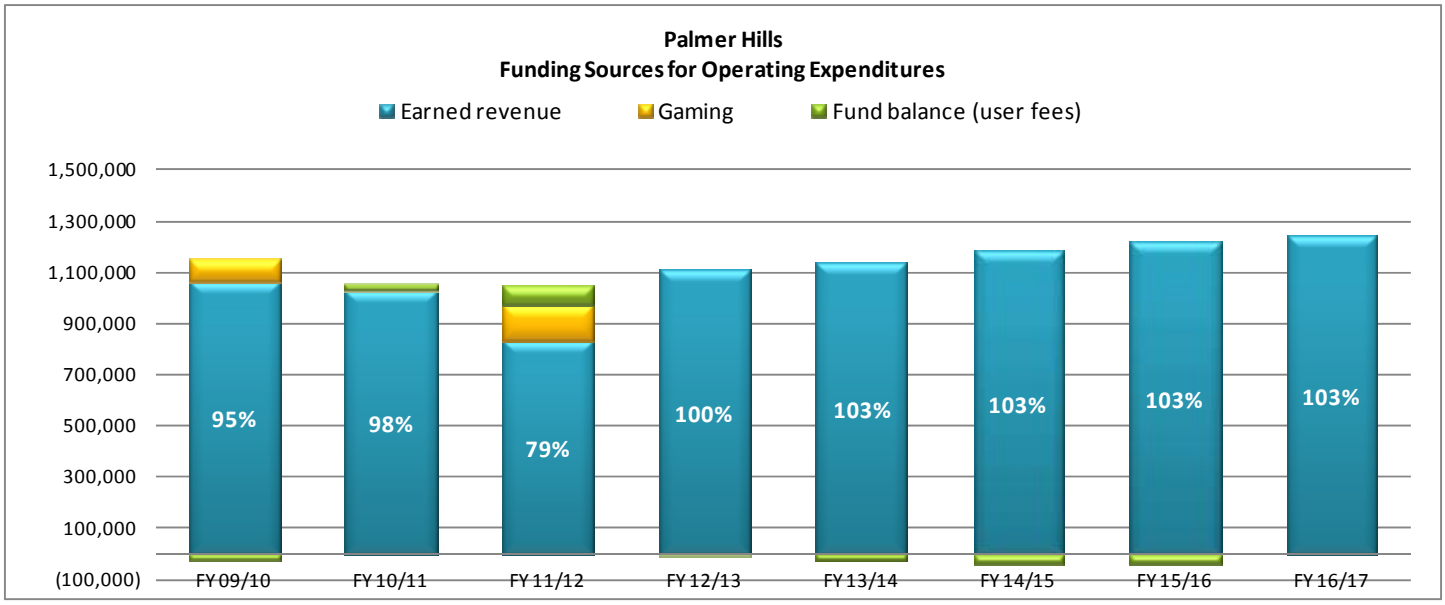
This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the enterprise fund has provided management and the Park Board with improved financial reporting and control.

***Financial Summary***

Budgets for Palmer Hills have projected revenues and other financing sources at $1,241,000 and expenditures at $1,222,528. Retained earnings at the end of FY 2012/13 are expected to be $3,895,063.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators



# Palmer Hills G.C. Expenditures by Function & Category

2012/13

Palmer Hills Golf Course — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Public Works:** | | | | | | | |
| Building Maintenance | 29,483 | 31,055 | 33,693 | 33,700 | 32,600 | (1,100) | -3.26% |
| Custodial Services | 6,891 | 1,648 | 1,422 | 1,000 | 1,000 | - | 0.00% |
| **Parks:** | | | | | | | |
| Park Administration | 58,818 | 58,303 | 44,191 | 46,202 | 50,779 | 4,577 | 9.91% |
| Clubhouse Operations | 342,865 | 339,358 | 334,845 | 328,856 | 344,674 | 15,818 | 4.81% |
| Resaurant Operations | 261,869 | 302,617 | 314,330 | 302,392 | 324,726 | 22,334 | 7.39% |
| Palmer Hills Maintenance | 520,288 | 502,376 | 442,948 | 486,134 | 468,749 | (17,385) | -3.58% |
| **Total Palmer Hills Golf Course:** | **1,220,214** | **1,235,357** | **1,171,429** | **1,198,284** | **1,222,528** | **24,244** | **2.02%** |
| **Total Expenditures by Function** | **1,220,214** | **1,235,357** | **1,171,429** | **1,198,284** | **1,222,528** | **24,244** | **2.02%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 281,692 | 279,695 | 199,835 | 191,177 | 194,759 | 3,582 | 1.87% |
| Part-time/Temporary Employees | - | - | - | - | - | - | |
| Contract help | 284,076 | 309,597 | 346,628 | 326,000 | 358,571 | 32,571 | 9.99% |
| Overtime | 4,300 | 3,509 | 2,001 | 350 | 350 | - | 0.00% |
| Retirement contributions | 43,534 | 45,863 | 33,619 | 32,504 | 35,591 | 3,087 | 9.50% |
| Health, Dental, Life Insurance | 55,769 | 60,099 | 40,546 | 40,762 | 37,027 | (3,735) | -9.16% |
| Other pay | 220 | 200 | 297 | - | - | - | |
| **Total Salaries & Benefits** | **669,591** | **698,963** | **622,926** | **590,793** | **626,298** | **35,505** | **6.01%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 2,194 | 1,301 | 3,020 | 3,250 | 3,250 | - | 0.00% |
| Repair, maintenance & utilities | 197,886 | 175,614 | 196,648 | 228,340 | 202,529 | (25,811) | -11.30% |
| Risk Management | 22,987 | 22,790 | 14,631 | 15,388 | 19,298 | 3,910 | 25.41% |
| Contractual services | 72,941 | 70,771 | 66,363 | 73,201 | 76,816 | 3,615 | 4.94% |
| Operating expenditures | 253,022 | 259,482 | 251,303 | 265,212 | 282,837 | 17,625 | 6.65% |
| Minor equipment | 1,593 | 6,436 | 16,538 | 22,100 | 11,500 | (10,600) | -47.96% |
| **Total Operating expenditures** | **550,623** | **536,394** | **548,503** | **607,491** | **596,230** | **(11,261)** | **-1.85%** |
| **Total Expenditures by Category** | **1,220,214** | **1,235,357** | **1,171,429** | **1,198,284** | **1,222,528** | **24,244** | **2.02%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**PALMER HILLS G.C.**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Special assessments | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 707,032 | 698,607 | 678,634 | 513,114 | 732,000 | 218,886 | 42.66% |
| Other | 322,363 | 364,448 | 350,944 | 314,108 | 369,000 | 54,892 | 17.48% |
| **Total operating revenue** | **1,029,395** | **1,063,055** | **1,029,578** | **827,222** | **1,101,000** | **273,778** | **33.10%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 674,204 | 703,861 | 622,925 | 590,793 | 626,298 | 35,505 | 6.01% |
| Supplies and services | 427,417 | 420,530 | 431,490 | 459,491 | 474,230 | 14,739 | 3.21% |
| Depreciation | 123,202 | 115,866 | 121,377 | 148,000 | 122,000 | (26,000) | -17.57% |
| **Total operating expenses** | **1,224,823** | **1,240,257** | **1,175,792** | **1,198,284** | **1,222,528** | **24,244** | **2.02%** |
| Operating income(loss) | (195,428) | (177,202) | (146,214) | (371,062) | (121,528) | 249,534 | -67.25% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 3,140 | 4,235 | 1,490 | 5,000 | 5,000 | - | 0.00% |
| Interest expense | | | | | | | |
| Gain (Loss) on disposal of assets | | | | | | | |
| Other Financing Sources | | | | 22,259 | | | |
| Net Income(loss) | (192,288) | (172,967) | (144,724) | (343,803) | (116,528) | 227,275 | -66.11% |
| Transfers in | 76,240 | 168,742 | 502,494 | 1,834,303 | 135,000 | (1,699,303) | -92.64% |
| Transfers out | | | | | | | |
| Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital | | | | | | | |
| **Net income** | **(116,048)** | **(4,225)** | **357,770** | **1,490,500** | **18,472** | **(1,472,028)** | **-98.76%** |
| Retained earnings, beginning | 2,148,594 | 2,032,546 | 2,028,321 | 2,386,091 | 3,876,591 | 1,490,500 | 62.47% |
| Residual equity, transfer in (out) | | | | | | | |
| Adjustment for restatement & contributed capital | | | | | | | |
| **Retained earnings, ending** | **2,032,546** | **2,028,321** | **2,386,091** | **3,876,591** | **3,895,063** | **18,472** | **0.48%** |

# Palmer Hills Golf Course – Statement of Cash Flows

2012/13

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | | |
| Cash received from services | 707,542 | 699,638 | 681,291 | 513,114 | 711,650 |
| Other operating revenue | 322,363 | 364,448 | 350,942 | 314,108 | 369,000 |
| Cash payments to suppliers for goods and services | (409,440) | (392,551) | (469,666) | (459,491) | (494,230) |
| Cash payments to employees for services | (662,503) | (700,780) | (630,969) | (590,793) | (648,238) |
| Net cash provided by (used in) operating activities | (42,038) | (29,245) | (68,402) | (223,062) | (61,818) |
| **Cash Flows from Noncapital Financing Activities:** | | | | | |
| Proceeds from interfund accounts | - | - | - | - | - |
| Payments of interfund accounts | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| Operating transfers in | 76,240 | 133,500 | 50,000 | 190,828 | 104,266 |
| Operating transfers (out) | - | - | - | - | - |
| Net cash provided by noncapital financing activities | 26,240 | 83,500 | - | 140,828 | 54,266 |
| **Cash Flows from Capital and Related Financing Activities:** | | | | | |
| Acquisition of property and equipment | (21,100) | (35,242) | (411,649) | (1,665,734) | (35,000) |
| Transfers-in for Capital Acquisitions | | 35,242 | 452,493 | 1,643,475 | 35,000 |
| Proceeds from sale of capital assets | | | - | 22,259 | - |
| Proceeds from bonds | - | - | - | - | - |
| Advances to other governments for future capital outlay | | | | | |
| Principal paid on bonds | - | - | - | - | - |
| Interest paid on bonds | - | - | - | - | - |
| Capital grants | - | - | - | - | - |
| Increase(decrease) in contracts payable | - | - | - | - | - |
| Equity transfer | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | (21,100) | - | 40,844 | - | - |
| **Cash Flows from Investing Activities, interest received** | 3,896 | 4,829 | 1,777 | 5,000 | 5,000 |
| Net increase in cash and cash equivalents | (33,002) | 59,084 | (25,781) | (77,234) | (2,552) |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **133,160** | **100,158** | **159,242** | **133,461** | **56,227** |
| **Ending** | **100,158** | **159,242** | **133,461** | **56,227** | **53,675** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (195,429) | (177,201) | (170,947) | (371,062) | (183,818) |
| Depreciation | 123,202 | 115,865 | 122,000 | 148,000 | 122,000 |
| Amortization | - | - | - | - | - |
| (Gain) loss on disposal of assets | - | - | - | - | - |
| (Increase) in accounts and unbilled usage receivable | 511 | 1,031 | - | - | - |
| (Increase) in inventories | - | - | - | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | 17,977 | 27,979 | - | - | - |
| Increase (decrease) in accrued liabilities | 11,701 | 3,081 | - | - | - |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **(42,038)** | **(29,245)** | **(48,947)** | **(223,062)** | **(61,818)** |
| **Noncash Capital and Related Financing Activities:** | | | | | |
| Disposal of fixed assets contributed | - | - | - | - | - |
| Acquisition of capital assets through contracts payable | - | - | - | - | - |
| Payment on contracts payable for acquisition of capital assets | - | - | - | - | - |

# Palmer Hills Golf Course

2012/13

**PROGRAM NAME: PALMER HILLS GOLF COURSE** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PARKS & RECREATION** | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

**PROGRAM DESCRIPTION:**

The mission of Palmer Hills Golf Course is to provide a full service golf and restaurant experience that all citizens are proud to call their own.

**ANALYSIS:**

Palmer Hills is hoping to rebound from a trend of decreased rounds that has affected the industry nationwide. Expenditures are continuing to outpace revenues as costs of maintaining the golf course continue to rise. To bolster rounds in the coming year, we are continuing to offer the super sundown rate and a loyalty card program and youth pass. In addition the aggressive marketing efforts will continue. Completion of the 14th, 15th and 16th hole renovation and the installation of a new double row irrigation system should greatly enhance the golf course.

The golf maintenance division continues to maintain the course to a very high standard. Expenditures for maintenance are always on the rise but we continue to examine ways to reduce costs and increase efficiency. In FY 12/13, "No Mow" areas will be implemented and evaluated to reduce costs related to mowing.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Charges for Services | 698,609 | 678,634 | 513,114 | 732,000 |
| Interest | 4,235 | 1,486 | 5,000 | 5,000 |
| Miscellaneous Revenues/Concession/Pro Shop | 363,787 | 350,942 | 336,367 | 369,000 |
| Grants and Donations | 661 | 0 | 0 | 0 |
| Transfer In | 168,742 | 502,494 | 1,834,303 | 635,000 |
| **TOTAL REVENUES** | **1,236,034** | **1,533,556** | **2,688,784** | **1,741,000** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 592,801 | 548,464 | 517,527 | 553,680 |
| Employee Benefits & Costs | 106,162 | 74,462 | 73,266 | 72,618 |
| Staff Development | 1,301 | 3,020 | 3,250 | 3,250 |
| Services & Commodities | 396,439 | 409,480 | 440,853 | 451,682 |
| Depreciation | 115,864 | 121,377 | 148,000 | 122,000 |
| Risk Management | 22,790 | 14,631 | 15,388 | 19,298 |
| Transfers Out | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **1,235,357** | **1,171,434** | **1,198,284** | **1,222,528** |
| Acquisition of Capital Assets/Equipment | 35,242 | 411,649 | 1,665,734 | 85,000 |
| **AUTHORIZED POSITIONS:** | | | | |
| Parks & Recreation Director | 0.15 | 0.15 | 0.15 | 0.15 |
| Golf Professional | 1.00 | 1.00 | 1.00 | 1.00 |
| Food & Beverage Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Golf Course Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Foreman | 1.00 | 1.00 | 0.00 | 0.00 |
| Equipment Operator | 1.00 | 1.00 | 0.00 | 0.00 |
| Admin/Finance | 0.37 | 0.37 | 0.25 | 0.25 |
| **TOTAL POSITIONS** | **5.52** | **5.52** | **3.40** | **3.40** |
| Contracted Part Time FTE | 14.67 | 15.00 | 15.00 | 16.00 |

# Palmer Hills Golf Course

**2012/13**

**PROGRAM NAME: PALMER HILLS GOLF COURSE** — **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PARKS & RECREATION** — **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

**PERFORMANCE OBJECTIVES:**

1. Equipment in need of replacement will be replaced over the next 3 years.
2. All recommended forward tees will be installed within 4 years.
3. Provide quality menu and customer service that enhances the experience of all visitors
4. The number of rounds played will increase by 1,000 annually for five years.
6. Renovations to the pavilion will be completed by 2015.
8. The open hours and menu of the Grill will be evaluated
10. The effectiveness of advertising methods will be analyzed.
11. Adjustments will continue to be made to manage changes in staffing to effectively meet the demands of the golf course.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Population of Bettendorf | 33,217 | 33,217 | 33,217 | 33,217 |
| 3. Total acres of Palmer Hills Golf Course | 145 | 145 | 145 | 145 |
| 4. Total square footage of Clubhouse | 4,800 | 4,800 | 4,800 | 4,800 |
| 5. # of days in season | 230 | 230 | 230 | 230 |
| **WORKLOAD:** | | | | |
| 1. Rounds of golf played | 29,419 | 28,490 | 27,077 | 31,000 |
| 2. Acres maintained: greens, fairway, tees, rough | 126 | 126 | 126 | 126 |
| 3. # of carts rented | 22,689 | 21,445 | 20,636 | 23,560 |
| 4. # of golf lessons given | 200 | 200 | 200 | 200 |
| 5. Building maintenance and custodial cost | $32,704 | $35,115 | $34,700 | $33,600 |
| 6. Dining room orders | 100,000 | 100,000 | 100,000 | 100,000 |
| 7. Turn Orders | 10,000 | 10,000 | 10,000 | 10,000 |
| **PRODUCTIVITY:** | | | | |
| 1. Operating cost per acre maintained | $9,804.42 | $9,297.10 | $9,510.19 | $9,702.60 |
| 2. Operating cost per round played | $41.99 | $41.12 | $44.25 | $39.44 |
| **EFFECTIVENESS:** | | | | |
| 1. Increase/decrease in rounds played | -1,435 | -929 | -1,413 | 3,923 |
| 2. Average minutes to complete 18 holes | 255 | 255 | 255 | 256 |
| 3. Increase/decrease in youth rounds played | -164 | 471 | 92 | 59 |
| 4. Results of RCR & QCT "Best of" polls | #1 | #1 | #1 | #1 |
| 5. % of citizens identifying Palmer Hills as an essential or very important amenity of the community. | 50% | 50% | 50% | 50% |

***Life Fitness Center***

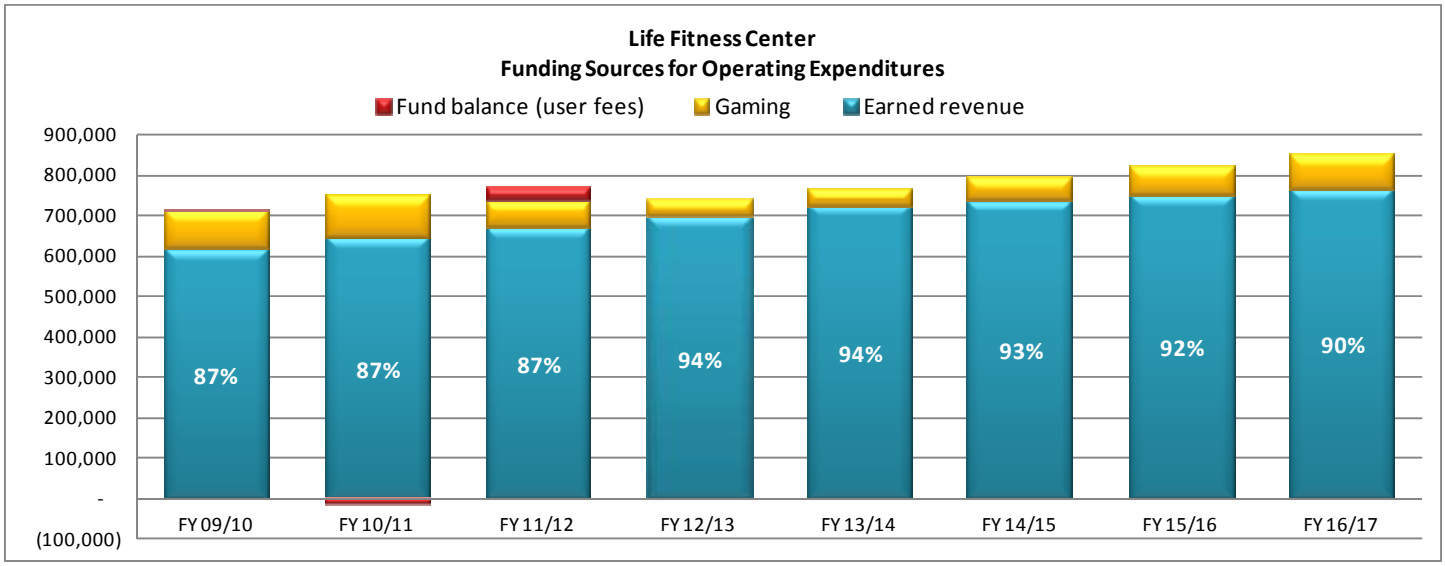
This fund was established on 7/1/1996 with the intent to manage the operations of the Life Fitness Center similar to that of a private business. Effective June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. The Life Fitness Center continues to recover from declines in membership beginning in 2005. With the help of operating and capital subsidies the Life Fitness Center has been revamped and rebranded. Results have been positive but expenditures are expected to continue to outpace revenue.

***Financial Summary***

The Life Fitness Center is expecting operating revenues of $660,291 in FY 2012/13. Expenditures are budgeted at $873,543 including $130,000 of depreciation. The Council has also approved an operating subsidy from gaming revenue of $44,852 in FY 2012/13.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators



# Life Fitness Center Expenditures by Function & Category

2012/13

Life Fitness Center — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Public Works:** | | | | | | | |
| Building Maintenance | 101,921 | 84,292 | 95,077 | 91,700 | 95,500 | 3,800 | 4.14% |
| Custodial Services | 79,605 | 77,923 | 83,015 | 87,833 | 90,528 | 2,695 | 3.07% |
| **Parks:** | | | | | | | |
| Park Administration | 79,808 | 62,799 | 52,505 | 54,891 | 57,419 | 2,528 | 4.61% |
| Life Fitness Center | 595,349 | 608,820 | 641,171 | 665,921 | 630,096 | (35,825) | -5.38% |
| **Total Life Fitness Center:** | **856,683** | **833,834** | **871,768** | **900,345** | **873,543** | **(26,802)** | **-2.98%** |
| **Total Expenditures by Function** | **856,683** | **833,834** | **871,768** | **900,345** | **873,543** | **(26,802)** | **-2.98%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 190,162 | 184,423 | 186,493 | 163,874 | 160,062 | (3,812) | -2.33% |
| Part-time/Temporary Employees | 40,027 | 42,243 | 46,104 | 48,000 | 48,000 | - | 0.00% |
| Contract help | 150,339 | 162,044 | 158,018 | 160,000 | 160,000 | - | 0.00% |
| Overtime | 4,527 | 2,606 | 2,926 | 2,980 | 2,980 | - | 0.00% |
| Retirement contributions | 35,935 | 36,599 | 37,993 | 36,072 | 38,358 | 2,286 | 6.34% |
| Health, Dental, Life Insurance | 44,490 | 46,929 | 44,452 | 45,273 | 37,255 | (8,018) | -17.71% |
| Other pay | 100 | 100 | 403 | 13,000 | 200 | (12,800) | -98.46% |
| **Total Salaries & Benefits** | **465,580** | **474,944** | **476,389** | **469,199** | **446,855** | **(22,344)** | **-4.76%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 3,174 | 763 | 504 | 1,405 | 1,405 | - | 0.00% |
| Repair, maintenance & utilities | 235,931 | 214,532 | 241,558 | 257,284 | 246,750 | (10,534) | -4.09% |
| Risk Management | 35,475 | 34,355 | 26,226 | 27,590 | 29,497 | 1,907 | 6.91% |
| Contractual services | 59,427 | 58,802 | 78,611 | 83,836 | 85,836 | 2,000 | 2.39% |
| Operating expenditures | 38,734 | 33,389 | 30,112 | 41,031 | 38,200 | (2,831) | -6.90% |
| Minor equipment | 18,362 | 17,049 | 18,368 | 20,000 | 25,000 | 5,000 | 25.00% |
| **Total Operating expenditures** | **391,103** | **358,890** | **395,379** | **431,146** | **426,688** | **(4,458)** | **-1.03%** |
| **Total Expenditures by Category** | **856,683** | **833,834** | **871,768** | **900,345** | **873,543** | **(26,802)** | **-2.98%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**LIFE FITNESS CENTER**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Special assessments | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 564,126 | 569,750 | 604,013 | 627,365 | 660,291 | 32,926 | 5.25% |
| Other | 2,195 | | 2,677 | 9,924 | | | |
| **Total operating revenue** | **566,321** | **569,750** | **606,690** | **637,289** | **660,291** | **23,002** | **3.61%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 466,246 | 475,649 | 476,388 | 469,199 | 446,855 | (22,344) | -4.76% |
| Supplies and services | 271,508 | 234,874 | 266,245 | 301,146 | 296,688 | (4,458) | -1.48% |
| Depreciation | 119,592 | 124,016 | 129,134 | 130,000 | 130,000 | - | 0.00% |
| **Total operating expenses** | **857,346** | **834,539** | **871,767** | **900,345** | **873,543** | **(26,802)** | **-2.98%** |
| Operating income(loss) | (291,025) | (264,789) | (265,077) | (263,056) | (213,252) | 49,804 | -18.93% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income / Lease income | 39,600 | 47,550 | 39,250 | 34,240 | 38,400 | 4,160 | 12.15% |
| Interest expense | | | | | | | |
| Gain (Loss) on disposal of assets | | | | | | | |
| Capital Grants | | | | | | | |
| Net Income(loss) | (251,425) | (217,239) | (225,827) | (228,816) | (174,852) | 53,964 | -23.58% |
| Transfers in | 219,510 | 192,897 | 107,953 | 92,357 | 44,852 | (47,505) | -51.44% |
| Transfers out | | | | | | | |
| Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital | | | | | | | |
| **Net income** | **(31,915)** | **(24,342)** | **(117,874)** | **(136,459)** | **(130,000)** | **6,459** | **-4.73%** |
| Retained earnings, beginning | 2,819,291 | 2,787,376 | 2,763,034 | 2,645,160 | 2,508,701 | (136,459) | -5.16% |
| Residual equity, transfer in (out) | | | | | | | |
| Adjustment for restatement & contributed capital | | | | | | | |
| **Retained earnings, ending** | **2,787,376** | **2,763,034** | **2,645,160** | **2,508,701** | **2,378,701** | **(130,000)** | **-5.18%** |

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | | |
| Cash received from services | 554,729 | 582,151 | 600,299 | 627,365 | 660,291 |
| Other operating revenue | 41,795 | 47,550 | 41,927 | 44,164 | 38,400 |
| Cash payments to suppliers for goods and services | (284,547) | (225,108) | (268,623) | (301,146) | (296,688) |
| Cash payments to employees for services | (463,303) | (474,717) | (475,670) | (469,199) | (446,855) |
| Net cash provided by (used in) operating activities | (151,326) | (70,124) | (102,067) | (98,816) | (44,852) |
| **Cash Flows from Noncapital Financing Activities:** | | | | | |
| Proceeds from interfund accounts | - | - | - | - | - |
| Payments of interfund accounts | - | - | - | - | - |
| Net Deferred revenue receipts | - | - | - | - | - |
| Operating transfers in | 173,628 | 92,608 | 107,953 | 66,690 | 44,852 |
| Operating transfers (out) | - | - | - | - | - |
| Net cash provided by noncapital financing activities | 173,628 | 92,608 | 107,953 | 66,690 | 44,852 |
| **Cash Flows from Capital and Related Financing Activities:** | | | | | |
| Acquisition of property and equipment | (45,882) | (100,289) | - | (25,667) | - |
| Transfers-in for Capital Acquisitions | 45,882 | 100,289 | - | 25,667 | - |
| Proceeds from sale of cpital assets | - | - | - | - | - |
| Proceeds from bonds | - | - | - | - | - |
| Advances to other governments for future capital outlay | - | - | - | - | - |
| Principal paid on bonds | - | - | - | - | - |
| Interest paid on bonds | - | - | - | - | - |
| Capital grants | - | - | - | - | - |
| Increase(decrease) in contracts payable | - | - | - | - | - |
| Equity transfer | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | - | - | - | - | - |
| **Cash Flows from Investing Activities, interest received** | - | - | - | - | - |
| Net increase in cash and cash equivalents | 22,302 | 22,484 | 5,886 | (32,126) | - |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **121,454** | **143,756** | **166,240** | **172,126** | **140,000** |
| **Ending** | **143,756** | **166,240** | **172,126** | **140,000** | **140,000** |
| **Restricted cash - Unearned revenue** | **109,853** | **125,329** | **113,640** | **125,000** | **125,000** |
| **Unrestricted cash** | **33,903** | **40,911** | **58,486** | **15,000** | **15,000** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (251,425) | (217,239) | (225,828) | (228,816) | (174,852) |
| Depreciation | 119,592 | 124,016 | 129,134 | 130,000 | 130,000 |
| Amortization | | | | | |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | 551 | (3,075) | 7,975 | - | - |
| (Increase) in inventories | - | - | - | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | (13,039) | 9,766 | (2,378) | | |
| Increase (decrease) in accrued liabilities | 2,943 | 932 | 719 | | |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| Unearned revenue | (9,948) | 15,476 | (11,689) | | |
| **Net cash provided by (used in) operating activities** | **(151,326)** | **(70,124)** | **(102,067)** | **(98,816)** | **(44,852)** |
| **Noncash Capital and Related Financing Activities:** | | | | | |
| Disposal of fixed assets contributed | - | - | - | - | - |
| Acquisition of capital assets through contracts payable | - | - | - | - | - |

# Life Fitness Center

2012/13

**DEPARTMENT: PARKS & RECREATION** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**PROGRAM NAME: LIFE FITNESS CENTER** | **FUND: RECREATION ENTERPRISE**

**PROGRAM DESCRIPTION:**

The mission of the Life Fitness Center is to provide outstanding fitness and recreation opportunities for all.

**ANALYSIS:**

The Life Fitness Center continues to face local competition from both public and private facilities. Internal programs such as fitness, tennis and youth programs have all generated revenue that have helped to stabilize LFC operational budgets. The business plan continues to be updated on an ongoing basis and marketing continues to be emphasized.

Adult and Senior members continue to make up the bulk of our membership. We plan to build on this membership base. Staff will be focusing on senior markets. We also hope that the distribution of guest passes will invite new people to LFC. An Open House will be offered in the Fall in cooperation with a city-wide marketing effort.

The lease of the third gym space to Beyond the Baseline has been successful in the first year. We are working to renew that lease for FY 12/13. In addition, we are utilizing open times in the 3rd gym for additional programming including a newly developed functional fitness studio. We continue to partner with area schools to try and offer youth programming & fitness/spring break days. We provide fitness testing facilities for local public safety departments and a rain site for day camps.

The Park Board and City Council have authorized funds to subsidize the Life Fitness Center on a year to year basis. Plans and efforts to reduce or eliminate that subsidy are ongoing and updates are provided to the Park Board and City Council.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY (LIFE FITNESS)** | | | | |
| Charges for Services | 569,750 | 604,017 | 627,365 | 660,291 |
| Miscellaneous Revenue | 0 | 2,419 | 9,924 | 0 |
| Interest/Lease Income | 47,550 | 39,250 | 34,240 | 38,400 |
| Transfer In/CIP & Miscellaneous | 192,897 | 107,953 | 92,357 | 44,852 |
| **TOTAL REVENUES** | **810,197** | **753,639** | **763,886** | **743,543** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 391,316 | 393,541 | 374,854 | 371,042 |
| Employee Benefits & Costs | 83,628 | 82,848 | 94,345 | 75,813 |
| Staff Development | 763 | 504 | 1,405 | 1,405 |
| Services & Commodities | 199,756 | 239,515 | 272,151 | 265,786 |
| Depreciation/Other | 124,016 | 129,134 | 130,000 | 130,000 |
| Risk Management | 34,355 | 26,226 | 27,590 | 29,497 |
| Transfers Out | | | | |
| **TOTAL APPROPRIATIONS** | **833,834** | **871,768** | **900,345** | **873,543** |
| Capital Projects/Equipment | | | | |
| **AUTHORIZED POSITIONS:** | | | | |
| Parks & Recreation Director | 0.15 | 0.15 | 0.15 | 0.15 |
| Assisstant Parks & Recreation Director | 0.70 | 0.70 | 0.00 | 0.00 |
| Recreation Supervisor | 0.10 | 0.10 | 0.10 | 0.10 |
| Secretary | 1.00 | 1.00 | 1.00 | 1.00 |
| Clerks | 2.00 | 1.86 | 1.86 | 1.86 |
| FT Administrative Staff/Finance Staff | 0.14 | 0.07 | 0.07 | 0.07 |
| Program Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| **TOTAL POSITIONS** | **5.09** | **4.88** | **4.18** | **4.18** |
| Contracted Part time FTE | 5.66 | 5.00 | 5.00 | 5.00 |

**PROGRAM NAME: LIFE FITNESS CENTER** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PARKS & RECREATION** | **FUND: RECREATION ENTERPRISE**

**PERFORMANCE OBJECTIVES:**

1. Complete a capital needs assessment to be incorporated into the capital plan and reveiwed annually.
2. Renew the lease with Beyond the Baseline and continue to expand programming in the functional fitness studio.
3. Review and implement fee increases and budget changes to insure the long term sustainability of the LFC.
4. Offer LFC led wellness opportunities both within and outside the LFC to expand the benefits of health and wellness to the community.
5. Investigate opportunities for collaboration to offer citizens a comprehensive healthy lifestyles program.
6. Consider updates and changes to the building to improve the LFC experience and create a more welcoming atmosphere.
7. Continue to research, acquire and develop programs and amenities that best serve the needs and desires of the members.
8. Repair and repaint tennis courts in FY 12/13.
9. Identify building maintenance and safety concerns and allocate funds for repairs and improvements.
10. Expand the focus on staff development and training with an emphasis on customer service.
11. Continue to expand the LFC's web presence and utilize new and existing socal media applications to market opportunities at the LFC.
12. Investigate opportunities to enhance member connectivity and interactivity through web applications.
13. Emphasize marketing to re-energize the buzz around the LFC.
14. Continue efforts to communicate the value of the LFC from the perspective of members, elected officials and the Bettendorf community.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Population of Bettendorf | 33,217 | 33,217 | 33,217 | 33,217 |
| 2. Scheduled hours of operation | 5,188 | 5,188 | 5,072 | 5,072 |
| 3. Total square footage | 71,150 | 71,150 | 71,150 | 71,150 |
| **WORKLOAD:** | | | | |
| 1. Total attendance for facility | 141,980 | 146,541 | 150,000 | 153,000 |
| 2. Memberships sold in 1-month units | 13,385 | 12,751 | 13,059 | 13,700 |
| 3. Total attendance for tennis | 13,735 | 15,335 | 16,000 | 16,000 |
| 4. Total attendance for fitness classes | 11,773 | 12,357 | 12,500 | 12,500 |
| 5. Total attendance for special events/activities/rentals | 15,480 | 12,584 | 12,750 | 12,750 |
| 6. Number of new wellness programs, outreach, classes | 3 | 3 | 3 | 3 |
| 7. Number of new partnerships | 1 | 1 | 1 | 1 |
| **PRODUCTIVITY:** | | | | |
| 1. Operating cash flow per user | -$0.49 | -$0.70 | -$0.66 | -$0.29 |
| 2. Average operating cost per user | $5.87 | $5.95 | $6.00 | $5.71 |
| 3. Operating cost per hour open | $160.72 | $168.04 | $177.51 | $172.23 |
| **EFFECTIVENESS:** | | | | |
| 1. % of citizens identifying the LFC as an essential or very important amenity of the community. | 50% | 50% | 50% | 50% |
| 2. Change in membership units sold | 480 | -634 | 308 | 641 |
| 3. Change in total attendance | 14,195 | 4,561 | 3,459 | 3,000 |

***Splash Landing Aquatic Center***

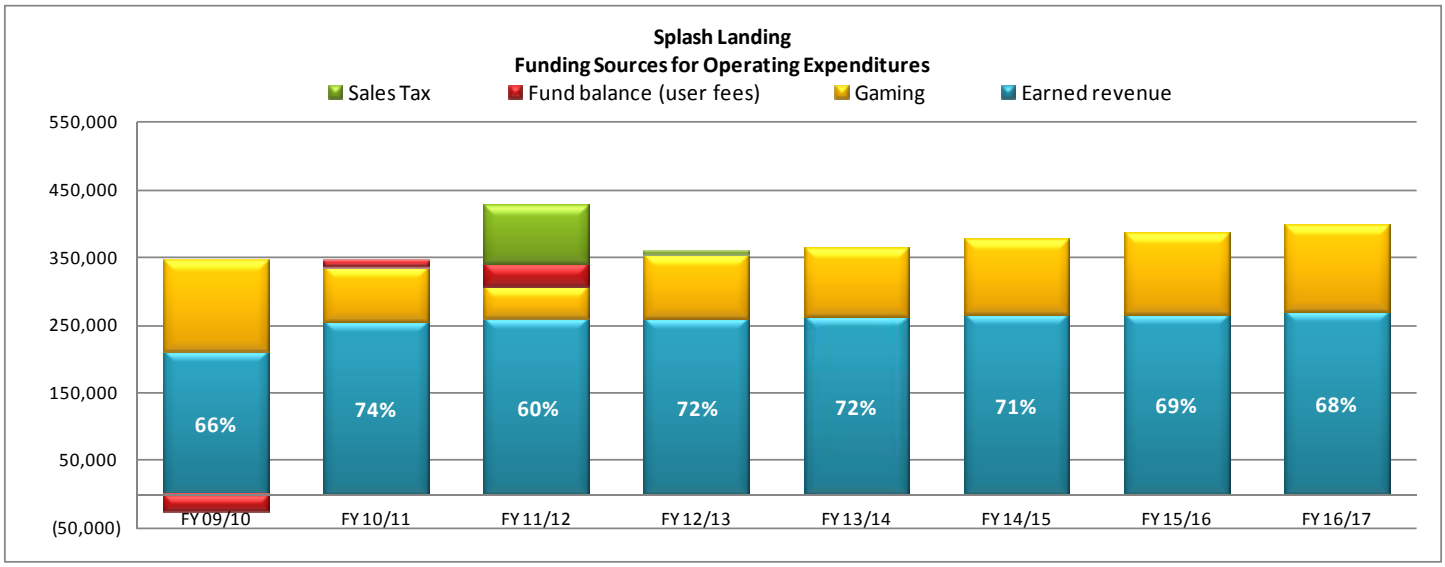
Splash Landing, the City's public swimming pool, opened in the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. The Park Board will focus on establishing cash reserves in future years.

***Financial Summary***

Management is projecting operating revenues of $260,300 and an operating subsidy from gaming revenue of $94,657. Expenditures are budgeted at $513,957 for Splash Landing in FY 2012/13. These projections lead to a reduction of fund equity to $2,312,132 by year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators



# Splash Landing Expenditures by Function & Category

2012/13

Splash Landing Aquatic Center — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Public Works:** | | | | | | | |
| Building Maintenance | 75,032 | 64,356 | 52,794 | 71,100 | 66,600 | (4,500) | -6.33% |
| Custodial Services | 7,279 | 4,723 | 7,345 | 9,000 | 9,000 | - | 0.00% |
| **Parks:** | | | | | | - | |
| Park Administration | 50,285 | 43,435 | 30,668 | 27,776 | 30,878 | 3,102 | 11.17% |
| Splash Landing | 356,303 | 365,037 | 407,740 | 474,477 | 407,479 | (66,998) | -14.12% |
| **Total Splash Landing:** | **488,899** | **477,551** | **498,547** | **582,353** | **513,957** | **(68,396)** | **-11.74%** |
| **Capital Outlay** | | | | | | - | |
| **Total Expenditures by Function** | **488,899** | **477,551** | **498,547** | **582,353** | **513,957** | **(68,396)** | **-11.74%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 30,776 | 27,856 | 25,793 | 23,288 | 28,642 | 5,354 | 22.99% |
| Part-time/Temporary Employees | - | - | - | - | - | - | |
| Contract help | 137,247 | 135,330 | 173,039 | 185,000 | 185,000 | - | 0.00% |
| Overtime | 1,394 | 267 | 544 | 350 | 350 | - | |
| Retirement contributions | 5,065 | 4,594 | 4,393 | 4,404 | 5,235 | 831 | 18.87% |
| Health, Dental, Life Insurance | 5,932 | 5,831 | 5,374 | 4,017 | 4,899 | 882 | 21.96% |
| Other pay | 112 | - | 1,568 | - | - | - | |
| **Total Salaries & Benefits** | **180,526** | **173,878** | **210,711** | **217,059** | **224,126** | **7,067** | **3.26%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 58 | 88 | 1,184 | 300 | 300 | - | 0.00% |
| Repair, maintenance & utilities | 218,751 | 228,745 | 205,751 | 213,388 | 208,888 | (4,500) | -2.11% |
| Risk Management | 32,381 | 29,616 | 20,027 | 20,587 | 23,486 | 2,899 | 14.08% |
| Contractual services | 25,840 | 19,923 | 20,386 | 91,908 | 28,046 | (63,862) | -69.48% |
| Operating expenditures | 28,169 | 23,860 | 33,428 | 29,111 | 24,111 | (5,000) | -17.18% |
| Minor equipment | 3,174 | 1,441 | 7,060 | 10,000 | 5,000 | (5,000) | -50.00% |
| **Total Operating expenditures** | **308,373** | **303,673** | **287,836** | **365,294** | **289,831** | **(75,463)** | **-20.66%** |
| **Total Expenditures by Category** | **488,899** | **477,551** | **498,547** | **582,353** | **513,957** | **(68,396)** | **-11.74%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**SPLASH LANDING**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Special assessments | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 247,681 | 206,771 | 242,962 | 252,800 | 252,800 | - | 0.00% |
| Other | 7,779 | 5,692 | 12,620 | 7,500 | 7,500 | - | 0.00% |
| **Total operating revenue** | **255,460** | **212,463** | **255,582** | **260,300** | **260,300** | **-** | **0.00%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 180,526 | 173,879 | 210,710 | 217,059 | 224,126 | 7,067 | 3.26% |
| Supplies and services | 151,920 | 147,044 | 134,811 | 211,294 | 135,831 | (75,463) | -35.71% |
| Depreciation | 156,451 | 156,627 | 153,025 | 154,000 | 154,000 | - | 0.00% |
| **Total operating expenses** | **488,897** | **477,550** | **498,546** | **582,353** | **513,957** | **(68,396)** | **-11.74%** |
| Operating income(loss) | (233,437) | (265,087) | (242,964) | (322,053) | (253,657) | 68,396 | -21.24% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | | | | | | | |
| Interest expense | | | | | | | |
| (Loss) on disposal of assets | | | | | | | |
| Capital Grants | | | | | | | |
| Net Income(loss) | (233,437) | (265,087) | (242,964) | (322,053) | (253,657) | 68,396 | -21.24% |
| Transfers in | 106,352 | 133,452 | 81,561 | 133,743 | 99,657 | (34,086) | -25.49% |
| Transfers out | | | | | | | |
| Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital | | | | | | | |
| **Net income** | **(127,085)** | **(131,635)** | **(161,403)** | **(188,310)** | **(154,000)** | **34,310** | **-18.22%** |
| Retained earnings, beginning | 3,074,565 | 2,947,480 | 2,815,845 | 2,654,442 | 2,466,132 | (188,310) | -7.09% |
| Residual equity, transfer in (out) | | | | | | | |
| Adjustment for restatement & contributed capital | | | | | | | |
| **Retained earnings, ending** | **2,947,480** | **2,815,845** | **2,654,442** | **2,466,132** | **2,312,132** | **(154,000)** | **-6.24%** |

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | | |
| Receipts from customers and users | 250,453 | 203,814 | 246,900 | 252,800 | 252,800 |
| Receipts from other operating revenue | 7,779 | 5,692 | 12,943 | 7,500 | 7,500 |
| Payments to suppliers | (152,168) | (127,848) | (134,567) | (211,294) | (135,831) |
| Payments to employees | (180,384) | (174,208) | (216,035) | (217,059) | (224,126) |
| Net cash provided by (used in) operating activities | (74,320) | (92,550) | (90,759) | (168,053) | (99,657) |
| **Cash Flows from Noncapital Financing Activities:** | | | | | |
| Proceeds from interfund accounts | - | - | - | - | - |
| Payments of interfund accounts | - | - | - | - | - |
| Transfers in | 98,852 | 133,452 | 81,561 | 110,755 | 99,657 |
| Transfers (out) | - | - | - | - | - |
| Net cash provided by noncapital financing activities | 98,852 | 133,452 | 81,561 | 110,755 | 99,657 |
| **Cash Flows from Capital and Related Financing Activities:** | | | | | |
| Acquisition of property and equipment | (7,500) | - | - | (22,988) | - |
| Transfers-in for Capital Acquisitions | 7,500 | - | - | 22,988 | |
| Proceeds from sale of capital assets | | | | | |
| Proceeds from bonds | - | - | - | - | - |
| Advances to other governments for future capital outlay | - | - | - | - | - |
| Principal paid on bonds | - | - | - | - | - |
| Interest paid on bonds | - | - | - | - | - |
| Capital grants | - | - | - | - | - |
| Increase(decrease) in contracts payable | - | - | - | - | - |
| Equity transfer | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | - | - | - | - | - |
| **Cash Flows from Investing Activities, interest received** | - | - | - | - | - |
| Net increase in cash and cash equivalents | 24,532 | 40,902 | (9,198) | (57,298) | - |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **43,764** | **68,296** | **109,198** | **100,000** | **42,702** |
| **Ending** | **68,296** | **109,198** | **100,000** | **42,702** | **42,702** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (233,437) | (265,087) | (244,759) | (322,053) | (253,657) |
| Depreciation | 156,451 | 156,627 | 154,000 | 154,000 | 154,000 |
| Amortization | | | | | |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | 2,772 | (2,957) | - | - | - |
| (Increase) in inventories | - | - | - | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | (248) | 19,196 | | | |
| Increase (decrease) in accrued liabilities | 142 | (329) | | | |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **(74,320)** | **(92,550)** | **(90,759)** | **(168,053)** | **(99,657)** |
| **Noncash Capital and Related Financing Activities:** | | | | | |
| Disposal of fixed assets contributed | - | - | - | - | - |
| Acquisition of capital assets through contracts payable | - | - | - | - | - |
| Payment on contracts payable for acquisition of capital assets | - | - | - | - | - |

# Splash Landing Aquatic Center

**2012/13**

**PROGRAM NAME: SPLASH LANDING** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PARKS & RECREATION** | **FUND: RECREATION ENTERPRISE**

**PROGRAM DESCRIPTION:**

The mission of Splash Landing is to provide exceptional and safe aquatic experiences for all.

**ANALYSIS:**

The revenues generated at Splash Landing in large part dependent on weather. The sale of pool coupons has gone well. They are cost effective to print and distribute and provide the consumer with options for use.

Registration for the Learn to Swim program was high with most classes filled. We offer night and Saturday morning lessons, allowing us to offer more classes. The facility opens at 11:30 am during the week and will be open on the weekends from 11:30-6 pm. Night time swims are from 6:30-8:30 pm Monday – Friday. Splash Landing will be the site for the Kids Triathalon again this year as it has proved to be a very popular event.

The operational costs for such a limited season (less than 3 months) and revenue dependence on weather will make it difficult for this type of enterprise to operate in the black.

New point-of-sale software has been installed to enhance efficiency and accuracy and allows direct connectivity to the Finance Department. The front entrance to the pool has been modified to enhance accessibility and aesthetics. New handicapped accessible lifts have been installed to meet current ADA standards.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Charges for services | 206,772 | 242,962 | 252,800 | 252,800 |
| Concessions | 4,144 | 6,806 | 7,000 | 7,000 |
| Grants | 0 | 0 | 0 | 0 |
| Interest | 0 | 0 | 0 | 0 |
| Donations/Refunds/Reimb | 1,549 | 5,814 | 500 | 500 |
| Transfers | 133,452 | 81,561 | 133,743 | 99,657 |
| **TOTAL REVENUES** | **345,917** | **337,143** | **394,043** | **359,957** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 163,453 | 199,376 | 208,638 | 213,992 |
| Employee Benefits & Costs | 10,425 | 11,335 | 8,421 | 10,134 |
| Staff Development | 88 | 1,184 | 300 | 300 |
| Services & Commodities | 117,342 | 113,600 | 190,407 | 112,045 |
| Depreciation | 156,627 | 153,025 | 154,000 | 154,000 |
| Risk Management | 29,616 | 20,027 | 20,587 | 23,486 |
| **TOTAL APPROPRIATIONS** | **477,551** | **498,547** | **582,353** | **513,957** |
| Acquisition of Capital Assets/Equipment | 0 | 0 | 0 | 0 |
| **AUTHORIZED POSITIONS:** | | | | |
| Parks & Recreation Director | 0.02 | 0.02 | 0.02 | 0.02 |
| Assisstant Parks & Recreation Director | 0.05 | 0.05 | 0.00 | 0.00 |
| Recreation Supervisor | 0.35 | 0.35 | 0.35 | 0.35 |
| Secretary | 0.05 | 0.05 | 0.05 | 0.05 |
| Admin Staff | 0.08 | 0.00 | 0.00 | 0.00 |
| Finance Staff | 0.02 | 0.05 | 0.01 | 0.01 |
| **TOTAL POSITIONS** | **0.57** | **0.52** | **0.43** | **0.43** |
| Contracted Part-time FTE | 6.06 | 6.00 | 6.00 | 6.00 |

# Splash Landing Aquatic Center

**2012/13**

**PROGRAM NAME: SPLASH LANDING** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PARKS & RECREATION** | **FUND: GENERAL**

**PERFORMANCE OBJECTIVES:**

1. To operate the facility as efficiently as possible to eliminate any down time or repairs.
2. Provide a schedule that will maximize usage but be reasonable enough to cover hours with staff.
3. Continue to seek ways to increase revenues and reduce expenses.
4. Meet all requirements of the Iowa Department of Health, OSHA, American Red Cross and established standards for a safe aquatic facility.
5. Offer special events throughout the summer to encourage more of the community to try out Splash Landing. (Father's Day, Teen Night, Family Night, Back to School Bash, etc.)
6. Offering the Learn-to-Swim program that accommodates the maximum number of participants while maintaining safety as a priority.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Population of Bettendorf | 33,217 | 33,217 | 33,217 | 33,217 |
| 2. # of days in season | 78 | 78 | 78 | 78 |
| 3. Total scheduled hours of open swim | 546 | 546 | 546 | 546 |
| 4. Total hours of lessons | 100 | 100 | 100 | 100 |
| 5. Total hours of all other programs | 150 | 150 | 150 | 150 |
| 6. Total registrants for Learn-to-Swim | 735 | 776 | 800 | 800 |
| **WORKLOAD:** | | | | |
| 1. Total attendance for season | 40,312 | 46,531 | 50,000 | 50,000 |
| 2. Total attendance for Learn-to-Swim | 3,217 | 2,972 | 3,200 | 3,200 |
| 3. Total # of passes sold | 132 | 195 | 250 | 250 |
| 4. Total attendance at special events | 2,036 | 2,641 | 2,500 | 2,500 |
| **PRODUCTIVITY:** | | | | |
| 1. Average cost per person using the pool | $11.85 | $10.71 | $11.65 | $10.28 |
| 2. Cost for personnel for Learn-to-Swim | $13,000 | $13,000 | $13,000 | $13,001 |
| 3. Average cost per registrant in Learn-to-Swim | $17.69 | $16.75 | $16.25 | $16.25 |
| **EFFECTIVENESS:** | | | | |
| 1. Total revenues generated from pool operation | $210,916 | $249,768 | $259,800 | $259,800 |
| 2. Total revenues generated from Learn-to-Swim | $28,036 | $33,701 | $35,000 | $35,000 |
| 3. Total revenue generated from special events, services*, and General Admission | $154,599 | $168,847 | $175,000 | $175,000 |
| 4. Revenue from coupons and passes | $28,281 | $29,855 | $30,800 | $30,800 |
| 5. Total operating expenses | $477,551 | $498,547 | $582,353 | $513,957 |
| 6. Capital Project/Equipment | | | | |
| 7. Total attendance for season | 40,312 | 46,531 | 50,000 | 50,000 |

*rentals, concession, lockers

Veterans' Memorial Park

Disc Golf Course at Middle Park

Arbor Day Tree Planting Ceremony Along Duck Creek Recreation Trail

***Storm Water Utility***

The Mayor and Council established a Storm Water Utility fund in August of 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is the improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the property owner's Equivalent Runoff Unit (ERU). ERU is the area of the property that does not allow moisture to soak into the ground, such as roofs, driveways parking lots and patios. The fee was increased to $2.35 from $2.00 per ERU as of April 1, 2012. Additional $0.35 per ERU increases are planned for each of the next four years to fund operating and significant capital improvement projects.

***Financial Summary***

The Storm Water Utility Fund is projected to receive $923,625 in revenues from operations and has budgeted $959,079 in expenditures. The ending fund equity is expected to be $3,449,381 at the end of FY 2012/13.

As of July 1, 2012 the City has $6,820,000 of general obligation bonds outstanding. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has four general obligation bond issues outstanding as of July 1, 2012. The bonds have interest rates ranging from 2.00% to 5.00% and mature in varying annual amounts ranging from $165,000 to $435,000, with the final maturity due in the year ending June 30, 2029. The June 1, 2004 bonds will be paid off during FY 12/13 using proceeds from the June 2012 Refunding Issue. A brief description of the issue is listed below:

- **JUNE 1, 2004, $2,040,000 SERIES 2004A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,510,000 SERIES 2008A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2010, $2,540,000 SERIES 2010A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $1,125,000 SERIES 2012B STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to refund the June 1, 2013 through June 1, 2022 maturities of the City's General Obligation Bonds, Series 2004A, dated June 1, 2004.

  These bonds were rated Aa1 from Moody's Investros Service.

General Obligation bonds outstanding as of July 1, 2012 consist of the following individual issues:

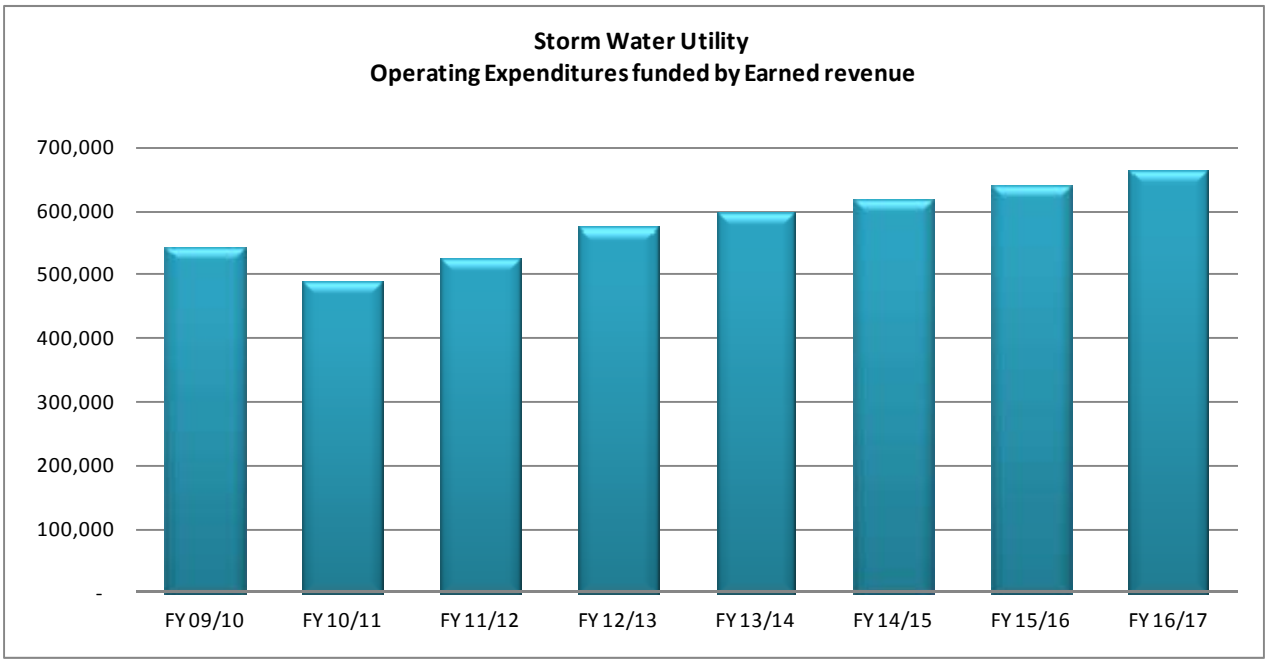
| | Date Of Issue | Amount Issued | Interest Rates | Outstanding July 1, 2012 |
|---|---|---|---|---|
| Storm Water Improvements | June 2004 | 2,040,000 | 2.25 – 5.00% | 1,275,000 |
| Storm Water Improvements | June 2008 | 2,510,000 | 2.95 – 4.10% | 2,095,000 |
| Storm Water Improvements | June 2010 | 2,540,000 | 2.00 – 4.10% | 2,325,000 |
| Storm Water Refunding | June 2012 | 1,125,000 | 2.00 – 3.00% | 1,125,000 |
| **Total General Obligation Bonds** | | | | **6,820,000** |

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2012 are as follows:

| | General Obligation Bonds | |
|---|---|---|
| **Year ending June 30:** | **Principal** | **Interest** |
| 2013 | 1,495,000.00 | 260,894.34 |
| 2014 | 350,000.00 | 193,038.76 |
| 2015 | 360,000.00 | 184,313.76 |
| 2016 | 360,000.00 | 174,438.76 |
| 2017-2021 | 1,965,000.00 | 686,018.80 |
| 2022-2026 | 1,775,000.00 | 330,922.50 |
| 2027-2029 | 515,000.00 | 42,510.00 |
| **Total** | **6,820,000.00** | **1,872,136.92** |

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
  - Program Performance Indicators



# Storm Water Utility Expenditures by Function & Category

2012/13

Storm Water Utility — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Finance:** | | | | | | | |
| Storm Water Utility Administration | - | 39,951 | 80,729 | 74,488 | 113,876 | 39,388 | 52.88% |
| **Public Works:** | | | | | | | |
| Engineering | 70,361 | 106,664 | 21,379 | 16,604 | 45,212 | 28,608 | 172.30% |
| Street Cleaning | - | - | - | - | - | - | |
| Storm Water Utility | 543,650 | 610,050 | 632,308 | 828,352 | 799,991 | (28,361) | -3.42% |
| Transfer Out | - | 2,750 | 321,650 | 150,000 | - | | |
| **Total Storm Water Utility:** | **614,011** | **759,415** | **1,056,066** | **1,069,444** | **959,079** | **(110,365)** | **-10.32%** |
| **Total Expenditures by Function** | **614,011** | **759,415** | **1,056,066** | **1,069,444** | **959,079** | **(110,365)** | **-10.32%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 222,243 | 229,317 | 220,845 | 241,948 | 273,403 | 31,455 | 13.00% |
| Part-time/Temporary Employees | - | - | - | - | - | - | |
| Contract help | - | 4,380 | 17,420 | - | 13,056 | 13,056 | |
| Overtime | 3,973 | 2,823 | 567 | 2,400 | 2,400 | - | 0.00% |
| Retirement contributions | 34,931 | 37,348 | 36,485 | 44,688 | 50,114 | 5,426 | 12.14% |
| Health, Dental, Life Insurance | 43,484 | 52,406 | 43,427 | 50,138 | 50,700 | 562 | 1.12% |
| Other pay | 307 | 434 | 14,460 | 350 | - | (350) | |
| **Total Salaries & Benefits** | **304,938** | **326,708** | **333,204** | **339,524** | **389,673** | **50,149** | **14.77%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 12,679 | 13,407 | 9,378 | 13,250 | 13,250 | - | 0.00% |
| Repair, maintenance & utilities | 157,155 | 198,613 | 228,581 | 238,006 | 236,362 | (1,644) | -0.69% |
| Risk Management | 9,019 | 9,935 | 9,010 | 9,837 | 10,139 | 302 | 3.07% |
| Contractual services | 39,612 | 81,701 | 29,319 | 35,325 | 35,300 | (25) | -0.07% |
| Operating expenditures | 52,077 | 37,189 | 33,636 | 45,500 | 46,100 | 600 | 1.32% |
| Minor equipment | - | - | - | - | | - | |
| **Total Operating expenditures** | **270,542** | **340,845** | **309,924** | **341,918** | **341,151** | **(767)** | **-0.22%** |
| **Transfer Out** | **-** | **2,750** | **321,650** | **150,000** | **-** | **(150,000)** | **-100.00%** |
| **Debt Service** | **38,531** | **89,112** | **91,287** | **238,002** | **228,255** | **(9,747)** | **-4.10%** |
| **Total Expenditures by Category** | **614,011** | **759,415** | **1,056,065** | **1,069,444** | **959,079** | **(110,365)** | **-10.32%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**STORM WATER UTILITY**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | 2,000 | | | | | | |
| Special assessments | | | | | | | |
| Permits and licenses | 4,931 | 6,300 | 7,260 | 7,000 | 7,000 | - | 0.00% |
| Charges for services | 776,460 | 789,309 | 798,261 | 805,000 | 905,625 | 100,625 | 12.50% |
| Other | 422 | - | | 1,000 | | | |
| **Total operating revenue** | **783,813** | **795,609** | **805,521** | **813,000** | **912,625** | **99,625** | **12.25%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 308,152 | 330,118 | 333,204 | 339,524 | 389,673 | 50,149 | 14.77% |
| Supplies and services | 180,574 | 211,789 | 158,080 | 185,849 | 185,082 | (767) | -0.41% |
| Depreciation & Amortization | 89,965 | 129,057 | 151,846 | 156,069 | 156,069 | - | 0.00% |
| **Total operating expenses** | **578,691** | **670,964** | **643,130** | **681,442** | **730,824** | **49,382** | **7.25%** |
| Operating income(loss) | 205,122 | 124,645 | 162,391 | 131,558 | 181,801 | 50,243 | 38.19% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 39,166 | 17,029 | 22,829 | 10,000 | 11,000 | 1,000 | 10.00% |
| Interest expense | (38,531) | (89,112) | (91,287) | (238,002) | (228,255) | 9,747 | -4.10% |
| (Loss) on disposal of assets | | | | | | | |
| Capital Grants & Contributions | 315,489 | 177,398 | 171,548 | 199,000 | 199,000 | - | 0.00% |
| Net Income(loss) | 521,246 | 229,960 | 265,481 | 102,556 | 163,546 | 60,990 | 59.47% |
| Transfers in | 207,819 | 199,144 | 201,144 | 297,731 | 449,319 | 151,588 | 50.91% |
| Transfers out | | (2,750) | (321,650) | (150,000) | | 150,000 | -100.00% |
| Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital | | | | | | | |
| **Net income** | **729,065** | **426,354** | **144,975** | **250,287** | **612,865** | **362,578** | **144.86%** |
| Retained earnings, beginning | 1,285,835 | 2,014,900 | 2,441,254 | 2,586,229 | 2,836,516 | 250,287 | 9.68% |
| Adjustments to retained earnings | | | | | | | |
| **Retained earnings, ending** | **2,014,900** | **2,441,254** | **2,586,229** | **2,836,516** | **3,449,381** | **612,865** | **21.61%** |

# Storm Water Utility – Statement of Cash Flows

2012/13

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | | |
| Cash received from services | 756,341 | 789,976 | 796,978 | 812,000 | 912,625 |
| Other operating revenue | 2,422 | - | - | 1,000 | - |
| Cash payments to suppliers for goods and services | (198,631) | (222,814) | (188,632) | (185,849) | (184,095) |
| Cash payments to employees for services | (301,365) | (327,072) | (315,787) | (339,524) | (389,673) |
| Net cash provided by (used in) operating activities | 258,767 | 240,090 | 292,559 | 287,627 | 338,857 |
| **Cash Flows from Noncapital Financing Activities:** | | | | | |
| Proceeds from interfund accounts | - | - | - | 75,000 | - |
| Payments of interfund accounts | - | - | - | - | - |
| Operating transfers in | 207,819 | 199,144 | 201,144 | 197,731 | 199,319 |
| Operating transfers (out) | - | - | - | - | - |
| Net cash provided by noncapital financing activities | 207,819 | 199,144 | 201,144 | 272,731 | 199,319 |
| **Cash Flows from Capital and Related Financing Activities:** | | | | | |
| Acquisition of property and equipment (CIP) | (853,872) | (1,195,054) | (837,646) | (1,581,607) | (2,296,000) |
| Acquisition of property and equipment(Vehicles | | - | (114,391) | - | (40,000) |
| Transfer out to CIP | | | - | | |
| Transfer out to Palmer Hills | - | (2,750) | (321,650) | (150,000) | - |
| Proceeds from sale of cpital assets | | | | | |
| Proceeds from bonds | - | 2,542,974 | - | - | 2,060,000 |
| Transfer in from other funds for Capital | | - | | 100,000 | 400,000 |
| Principal paid on bonds | (200,000) | (200,000) | (310,000) | (320,000) | (325,000) |
| Interest paid on bonds | (178,419) | (169,574) | (247,489) | (238,002) | (228,255) |
| Other revenue funding for CIP | - | - | - | 24,000 | 24,000 |
| Increase(decrease) in contracts payable | - | - | - | - | - |
| Equity transfer | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | (1,232,291) | 975,596 | (1,831,176) | (2,165,609) | (405,255) |
| **Cash Flows from Investing Activities, interest received** | 39,166 | 17,029 | 22,829 | 10,000 | 11,000 |
| Net increase in cash and cash equivalents | (726,539) | 1,431,859 | (1,314,644) | (1,595,251) | 143,921 |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **3,029,246** | **2,302,707** | **3,734,566** | **2,419,922** | **824,671** |
| **Ending** | **2,302,707** | **3,734,566** | **2,419,922** | **824,671** | **968,592** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | | |
| **Provided by (Used in ) Operating Activities:** | | | | | |
| Operating income (loss) | 205,122 | 124,645 | 162,391 | 131,558 | 181,801 |
| Depreciation | 88,980 | 128,071 | 151,015 | 155,082 | 155,082 |
| Amortization | 985 | 987 | 831 | 987 | 987 |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | (25,050) | (5,633) | (8,543) | - | - |
| (Increase) in inventories | - | - | - | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | (18,057) | (11,025) | (30,552) | - | - |
| Increase (decrease) in accrued liabilities | 6,787 | 3,045 | 17,417 | - | - |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **258,767** | **240,090** | **292,559** | **287,627** | **337,870** |
| **Noncash Capital and Related Financing Activities:** | | | - | - | - |
| Capital assets contributed | 315,489 | - | - | - | - |
| Acquisition of capital assets through contracts payable | 127,971 | - | - | - | - |
| Payment on contracts payable for acquisition of capital assets | - | - | - | - | - |

**PROGRAM NAME: STORM WATER UTILITY** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS** | **FUND: STORM WATER UTILITY**

**PROGRAM DESCRIPTION:**

With the advent of NPDES, Phase II, an unfunded mandate from the EPA requires the City to establish a pro-active program of actions related to the management of storm water and collection systems throughout the city.

**ANALYSIS:**

Storm Water management has again been identified as a high priority by the City Council for FY 12/13. The Storm Water Utility was established in August, 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System described in detail within the permit located on the City's website. In addition, the storm water utility is responsible for providing revenues to pay for the personnel assigned to the program as well as actions required by the permit. The revenue source (fund) covers requirements of both daily operations and capital projects. The permit for storm water discharge was re-issued for another five years starting March 1, 2009. The actions required for the first five years were documented and sent to IDNR. A full time Assistant City Engineer has been hired to perform reviews of storm water pollution prevention plans and conduct erosion and sediment control inspections.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Storm Water Utility Fund (See Administration) | | | | |
| Licenses & Permits | 6,300 | 7,260 | 7,000 | 7,000 |
| Intergovernmental | | | | |
| Charges for Services | 789,309 | 798,261 | 805,000 | 905,625 |
| Use of Money | 17,029 | 22,829 | 10,000 | 11,000 |
| Miscellaneous | 177,398 | 171,548 | 200,000 | 199,000 |
| Transfers-in | 199,144 | 201,144 | 297,731 | 449,319 |
| **TOTAL REVENUES** | **1,189,180** | **1,201,042** | **1,319,731** | **1,571,944** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 236,520 | 238,832 | 244,348 | 288,859 |
| Employee Benefits & Costs | 90,188 | 94,372 | 95,176 | 100,814 |
| Staff Development | 13,407 | 9,378 | 13,250 | 13,250 |
| Services & Commodities | 198,380 | 148,700 | 172,599 | 171,832 |
| Interest on bonds | 89,112 | 91,287 | 238,002 | 228,255 |
| Depreciation | 129,057 | 151,846 | 156,069 | 156,069 |
| Transfers out | 2,750 | 321,650 | 150,000 | 0 |
| **TOTAL APPROPRIATIONS** | **759,414** | **1,056,065** | **1,069,444** | **959,079** |
| Acquisition of Capital Assets/Equipment | 1,195,054 | 952,037 | 1,411,607 | 2,336,000 |
| Principal paid on bonds | 200,000 | 310,000 | 320,000 | 325,000 |
| **AUTHORIZED POSITIONS:** | | | | |
| Erosion and Sediment Control Inspector | 1.00 | 1.00 | 1.00 | 0.00 |
| Heavy Equipment Operator | 1.00 | 1.00 | 1.00 | 1.00 |
| Light Equipment Operator | 1.00 | 1.00 | 1.00 | 1.00 |
| Lead Equipment Operator | 1.00 | 1.00 | 1.00 | 1.00 |
| Civil Engineer | 0.00 | 0.00 | 0.00 | 0.00 |
| Engineering Technician | 0.07 | 0.07 | 0.07 | 0.07 |
| Public Works Director | 0.20 | 0.20 | 0.20 | 0.20 |
| Public Works Coordinator | 0.25 | 0.25 | 0.25 | 0.70 |
| Deputy Director Public Works, Operations | 0.20 | 0.20 | 0.20 | 0.20 |
| Finance | 0.28 | 0.28 | 0.28 | 0.28 |
| **TOTAL POSITIONS** | **5.00** | **5.00** | **5.00** | **4.45** |

**PROGRAM NAME: STORM WATER UTILITY** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS** | **FUND: STORM WATER UTILITY**

**PERFORMANCE OBJECTIVES:**

1. Generate revenue to fund operational aspects of the storm water discharge permit and provide limited capability to perform capital improvement projects.
2. Act as the clearing house for future storm water requirements. Establish an oversight committee to review expenditures.
3. Participate in regional storm water quality endeavors generated by the Partners of Scott County Watersheds to include semi-annual stream monitoring.

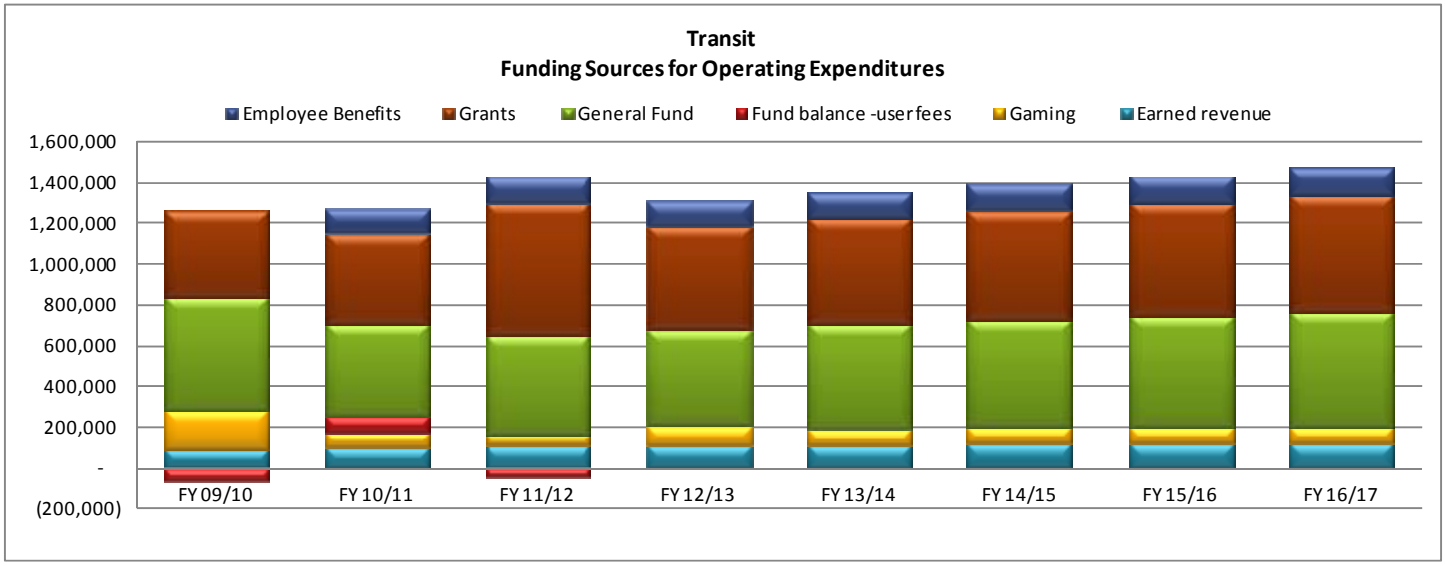
| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Authorized personnel (FTE's - estimated) | 5.00 | 5.00 | 5.00 | 4.45 |
| 2. Total department budget for storm water | 759,414 | 1,056,065 | 1,069,444 | 959,079 |
| 3. Department budget for capital projects | 1,195,054 | 952,037 | 1,411,607 | 2,336,000 |
| **WORKLOAD:** | | | | |
| 1. % of time spent on storm water system maintenance | 25% | 25% | 25% | 25% |
| 2. % of time spent of administration and fiscal management | 10% | 10% | 10% | 10% |
| 3. % of time spent on CIP activities | 20% | 20% | 20% | 20% |
| 4. % of time spent on training | 5% | 5% | 5% | 5% |
| 5. % of time spent on public education | 10% | 10% | 10% | 10% |
| 6. % of time spent on plan reviews/enforcement | 30% | 30% | 30% | 30% |
| **PRODUCTIVITY:** | | | | |
| 1. Administrative cost as a % of the Public Works departmental budget | 2.44% | 2.36% | 2.44% | 0.00% |
| 2. Personnel cost as a % of the Public Works departmental budget | 2.66% | 2.26% | 2.58% | 2.73% |
| **EFFECTIVENESS:** | | | | |
| 1. % of annual storm water program objectives accomplished | 100% | 100% | 100% | 100% |

***Public Transit***

This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assisstance, State of Iowa operating assisstance and transfers from the General Fund.

***Financial Summary***

The Transit Fund is targeting revenues of $1,311,884 including capital grants of $502,741 and transfer-in of $696,943. Expenditures are projected to be $1,505,594. The fund will end the FY 2012/13 with a fund equity of $859,813.




***Riverfront LOOP***

Initially a 3-year program, the Riverfront LOOP is a joint operation with CitiBus in Davenport and Metro Link on the Illinois side of the Quad Cities. Bettendorf Transit has taken the lead in administering the program and will manage the accounting of the operation. The purchase of retro-styled buses and a portion of operations will be covered by an ICAAP grant for the first 3-years.

***Financial Summary***

For FY 2012/13 the LOOP fund will cost $408,217 to operate including $120,000 of depreciation on the buses. The buses were purchased with an $840,000 grant in FY 2009/10. Operating revenues to the fund include $30,000 fares and $229,193 in operating grants and contributions from other participating agencies.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators

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# Transit Funds Expenditures by Function & Category

2012/13

Transit & Riverfront Circulator — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Transit:** | | | | | | | |
| Administration & Support | 431,073 | 512,212 | 769,282 | 808,568 | 776,368 | (32,200) | -3.98% |
| Operations | 654,577 | 755,829 | 906,970 | 945,214 | 862,646 | (82,568) | -8.74% |
| Vehicle Maintenance | 154,323 | 160,332 | 188,328 | 199,247 | 195,149 | (4,098) | -2.06% |
| Planning | - | 54,148 | 70,341 | 56,782 | 65,648 | 8,866 | |
| Equipment Maintenance | - | - | - | - | | - | |
| Vehicle Wash | - | - | 3,042 | 13,960 | 14,000 | 40 | |
| **Total Transit** | **1,239,973** | **1,482,521** | **1,937,963** | **2,023,771** | **1,913,811** | **(109,960)** | **-5.43%** |
| **Total Expenditures by Function** | **1,239,973** | **1,482,521** | **1,937,963** | **2,023,771** | **1,913,811** | **(109,960)** | **-5.43%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 135,504 | 153,163 | 168,042 | 153,281 | 119,722 | (33,559) | -21.89% |
| Part-time/Temporary Employees | 312,098 | 366,219 | 411,183 | 439,000 | 424,117 | (14,883) | -3.39% |
| Contract help | 4,753 | - | - | - | - | - | |
| Overtime | 9,383 | 24,339 | 24,648 | 25,800 | 23,800 | (2,000) | -7.75% |
| Retirement contributions | 69,498 | 85,645 | 96,144 | 97,631 | 101,371 | 3,740 | 3.83% |
| Health, Dental, Life Insurance | 87,389 | 114,763 | 149,204 | 170,659 | 150,844 | (19,815) | -11.61% |
| Other pay | 13,915 | 17,534 | 37,292 | 19,200 | 16,500 | (2,700) | -14.06% |
| **Total Salaries & Benefits** | **632,540** | **761,663** | **886,513** | **905,571** | **836,354** | **(69,217)** | **-7.64%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 2,753 | 1,969 | 2,773 | 3,200 | 3,200 | - | 0.00% |
| Repair, maintenance & utilities | 256,040 | 327,545 | 557,207 | 521,607 | 517,509 | (4,098) | -0.79% |
| Risk Management | 21,753 | 23,867 | 33,736 | 36,220 | 39,860 | 3,640 | 10.05% |
| Contractual services | 211,717 | 241,458 | 277,287 | 360,450 | 324,650 | (35,800) | -9.93% |
| Operating expenditures | 111,491 | 123,206 | 180,447 | 195,223 | 189,738 | (5,485) | -2.81% |
| Minor equipment | 3,679 | 2,813 | - | 1,500 | 2,500 | 1,000 | 66.67% |
| **Total Operating expenditures** | **607,433** | **720,858** | **1,051,450** | **1,118,200** | **1,077,457** | **(40,743)** | **-3.64%** |
| **Total Expenditures by Category** | **1,239,973** | **1,482,521** | **1,937,963** | **2,023,771** | **1,913,811** | **(109,960)** | **-5.43%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**TRANSIT**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | 400,482 | 419,842 | 446,048 | 649,023 | 502,741 | (146,282) | -22.54% |
| Special assessments | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 68,655 | 73,000 | 87,822 | 111,460 | 112,200 | 740 | 0.66% |
| Other | 16,208 | 14,681 | 12,997 | 1,170 | - | (1,170) | -100.00% |
| **Total operating revenue** | **485,345** | **507,523** | **546,867** | **761,653** | **614,941** | **(146,712)** | **-19.26%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 638,591 | 688,131 | 712,712 | 726,545 | 702,022 | (24,523) | -3.38% |
| Supplies and services | 506,211 | 510,801 | 559,833 | 655,179 | 609,862 | (45,317) | -6.92% |
| Depreciation | 101,222 | 109,525 | 245,108 | 193,710 | 193,710 | - | 0.00% |
| **Total operating expenses** | **1,246,024** | **1,308,457** | **1,517,653** | **1,575,434** | **1,505,594** | **(69,840)** | **-4.43%** |
| Operating income(loss) | (760,679) | (800,934) | (970,786) | (813,781) | (890,653) | (76,872) | 9.45% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | | 659 | | | | | |
| Interest expense | | | | | | | |
| Gain / (Loss) on disposal of assets | | | | | | | |
| Capital Grants | | 793,166 | 510,904 | 5,000 | - | (5,000) | -100.00% |
| Net Income(loss) | (760,679) | (7,109) | (459,882) | (808,781) | (890,653) | (81,872) | 10.12% |
| Transfers in | 648,362 | 813,253 | 755,945 | 666,920 | 696,943 | 30,023 | 4.50% |
| Transfers out | | | | | | | |
| Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital | | | | | | | |
| **Net income** | **(112,317)** | **806,144** | **296,063** | **(141,861)** | **(193,710)** | (51,849) | 36.55% |
| Retained earnings, beginning | 205,494 | 93,177 | 899,321 | 1,195,384 | 1,053,523 | (141,861) | -11.87% |
| Residual equity, transfer in (out) | | | | | | | |
| Adjustment for restatement & contributed capital | | | | | | | |
| **Retained earnings, ending** | **93,177** | **899,321** | **1,195,384** | **1,053,523** | **859,813** | **(193,710)** | **-18.39%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2012/13**
**THE LOOP RIVERFRONT CIRCULATOR**

| | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | |
| Intergovernmental | 57,645 | 128,764 | 131,342 | 122,420 | (8,922) | -6.79% |
| Special assessments | | | | | | |
| Permits and licenses | | | | | | |
| Charges for services | 12,162 | 26,477 | 30,000 | 30,000 | - | 0.00% |
| Other | 56,935 | 127,576 | 146,940 | 106,773 | (40,167) | -27.34% |
| **Total operating revenue** | **126,742** | **282,817** | **308,282** | **259,193** | **(49,089)** | -15.92% |
| **Operating expenses:** | | | | | | |
| Salaries and benefits | 79,954 | 173,803 | 179,026 | 134,332 | (44,694) | -24.97% |
| Supplies and services | 43,292 | 126,356 | 149,161 | 153,735 | 4,574 | 3.07% |
| Depreciation | 59,822 | 120,150 | 120,150 | 120,150 | - | 0.00% |
| **Total operating expenses** | **183,068** | **420,309** | **448,337** | **408,217** | **(40,120)** | -8.95% |
| Operating income(loss) | (56,326) | (137,492) | (140,055) | (149,024) | (8,969) | 6.40% |
| **Nonoperating income(expenses):** | | | | | | |
| Interest income | | | | | | |
| Interest expense | | | | | | |
| Gain / (Loss) on disposal of assets | | | | | | |
| Capital Grants | 836,808 | | | | - | |
| Net Income(loss) | 780,482 | (137,492) | (140,055) | (149,024) | (8,969) | 6.40% |
| Transfers in | 494 | 17,989 | 19,905 | 29,052 | 9,147 | 45.95% |
| Transfers out | | | | | | |
| Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital | | | | | | |
| **Net income** | **780,976** | **(119,503)** | **(120,150)** | **(119,972)** | 178 | -0.15% |
| Retained earnings, beginning | - | 780,976 | 661,473 | 541,323 | (120,150) | -18.16% |
| Residual equity, transfer in (out) | | | | | | |
| Adjustment for restatement & contributed capital | | | | | | |
| **Retained earnings, ending** | **780,976** | **661,473** | **541,323** | **421,351** | **(119,972)** | **-22.16%** |

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | | |
| Cash received from services | 69,357 | 73,196 | 82,617 | 111,460 | 112,200 |
| Other operating revenue | 393,292 | 428,608 | 464,496 | 650,193 | 502,741 |
| Cash payments to suppliers for goods and services | (504,201) | (493,502) | (578,033) | (655,179) | (609,862) |
| Cash payments to employees for services | (624,704) | (679,436) | (691,490) | (726,545) | (702,022) |
| Net cash provided by (used in) operating activities | (666,256) | (671,134) | (722,410) | (620,071) | (696,943) |
| **Cash Flows from Noncapital Financing Activities:** | | | | | |
| Proceeds from interfund accounts | 17,894 | - | - | 58,615 | - |
| Payments of interfund accounts | - | - | (1,196) | - | - |
| Operating transfers in | 648,362 | 813,253 | 641,240 | 666,920 | 696,943 |
| Operating transfers (out) | - | - | - | - | - |
| Net cash provided by noncapital financing activities | 666,256 | 813,253 | 640,044 | 725,535 | 696,943 |
| **Cash Flows from Capital and Related Financing Activities:** | | | | | |
| Acquisition of property and equipment | - | (63,420) | (618,398) | - | - |
| Proceeds from sale of cpital assets | - | - | 1,406 | 5,000 | - |
| Proceeds from bonds | - | - | - | - | - |
| Advances to other governments for future capital outlay | - | - | - | - | - |
| Principal paid on bonds | - | - | - | - | - |
| Interest paid on bonds | - | - | - | - | - |
| Capital grants | - | - | 510,904 | - | - |
| Transfers in for capital | | - | 114,705 | | |
| Increase(decrease) in contracts payable | - | - | - | - | - |
| Equity transfer | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | - | (63,420) | 8,617 | 5,000 | - |
| **Cash Flows from Investing Activities, interest received** | - | 437 | 209 | - | - |
| Net increase in cash and cash equivalents | - | 79,136 | (73,540) | 110,464 | - |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **-** | **-** | **79,136** | **5,596** | **116,060** |
| **Ending** | **-** | **79,136** | **5,596** | **116,060** | **116,060** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | | |
| **Provided by (Used in ) Operating Activities:** | | | | | |
| Operating income (loss) | (760,679) | (800,934) | (970,785) | (813,781) | (890,653) |
| Depreciation | 101,222 | 109,525 | 245,108 | 193,710 | 193,710 |
| Amortization | - | - | - | - | - |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | (22,696) | (5,719) | 246 | - | - |
| (Increase) in inventories | - | - | - | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | 2,010 | 17,299 | (18,200) | - | - |
| Increase (decrease) in accrued liabilities | 13,887 | 8,695 | 21,221 | - | - |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| Unearned revenue | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **(666,256)** | **(671,134)** | **(722,410)** | **(620,071)** | **(696,943)** |
| **Noncash Capital and Related Financing Activities:** | | | - | - | - |
| Disposal of fixed assets contributed | - | - | - | - | - |
| Acquisition of capital assets through contracts payable | - | - | - | - | - |
| Payment on contracts payable for acquisition of capital assets | - | 793,166 | - | - | - |

| Combining Statement of Cash Flows | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | |
| Cash received from services | 12,162 | 26,477 | 30,000 | 30,000 |
| Other operating revenue | 18,720 | 197,022 | 278,282 | 229,193 |
| Cash payments to suppliers for goods and services | (40,940) | (126,588) | (149,161) | (153,735) |
| Cash payments to employees for services | (70,432) | (166,404) | (179,026) | (134,332) |
| Net cash provided by (used in) operating activities | (80,490) | (69,493) | (19,905) | (28,874) |
| Cash Flows from Noncapital Financing Activities: | | | | |
| Proceeds from interfund accounts | 83,986 | 51,504 | - | - |
| Payments of interfund accounts | - | - | - | - |
| Operating transfers in | 494 | 17,989 | 19,905 | 29,052 |
| Operating transfers (out) | - | - | - | - |
| Net cash provided by noncapital financing activities | 84,480 | 69,493 | 19,905 | 29,052 |
| **Cash Flows from Capital and Related Financing Activities:** | | | | |
| Acquisition of property and equipment | (840,798) | - | - | - |
| Proceeds from sale of cpital assets | - | - | - | - |
| Proceeds from bonds | - | - | - | - |
| Advances to other governments for future capital outlay | - | - | - | - |
| Principal paid on bonds | - | - | - | - |
| Interest paid on bonds | - | - | - | - |
| Capital grants | 836,808 | - | - | - |
| Increase(decrease) in contracts payable | - | - | - | - |
| Equity transfer | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | (3,990) | - | - | - |
| **Cash Flows from Investing Activities, interest received** | - | - | - | - |
| Net increase in cash and cash equivalents | - | - | - | 178 |
| **Cash and cash equivalents:** | | | | |
| **Beginning** | **-** | **-** | **-** | **-** |
| **Ending** | **-** | **-** | **-** | **178** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | |
| **Provided by (Used in ) Operating Activities:** | | | | |
| Operating income (loss) | (59,772) | (137,493) | (140,055) | (155,286) |
| Depreciation | 59,772 | 120,150 | 120,150 | 120,150 |
| Amortization | - | - | - | - |
| (Gain) loss on disposal of assets | | | | |
| (Increase) in accounts and unbilled usage receivable | - | (59,318) | - | - |
| (Increase) in inventories | - | - | - | - |
| (Increase) in due from other governments | - | (232) | - | - |
| Increase (decrease) in accounts payable | - | - | - | - |
| Increase (decrease) in accrued liabilities | - | 7,400 | - | - |
| Increase (decrease) in due to other governments | - | - | - | - |
| Unearned revenue | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **-** | **(69,493)** | **(19,905)** | **(35,136)** |
| Noncash Capital and Related Financing Activities: | - | - | - | - |
| Disposal of fixed assets contributed | - | - | - | - |
| Acquisition of capital assets through contracts payable | - | - | - | - |
| Payment on contracts payable for acquisition of capital assets | - | - | - | - |

**PROGRAM NAME: TRANSIT** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS** | **FUND: TRANSIT**

**PROGRAM DESCRIPTION:**

Provide prompt, on-time, properly operated transit services to the elderly, disabled and general public citizens of the City of Bettendorf.

**ANALYSIS:**

The Bettendorf Transit System works towards the Council goals of Financially Sound City Providing Quality City Services as well as Premier Place to Live in the Quad Cities. Management issues for FY 12/13 include the relocation of the bus transfer point.

The City will continue to utilize federal and state funds to offset the operations and capital costs of the transit system. The Transit system continues to enjoy an increase in ridership and the upward trend is expected to continue.

Bettendorf Transit has recently purchased and installed 10 new "high end" bus shelters, purchased 6 new transit buses. The transit staff will be focused on future transit hub location possibilities and starting to study the feasibility of a new bus storage facility.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| State Transit Assistance Grant | 172,676 | 187,754 | 190,000 | 190,000 |
| Federal Transit Administration Grant (Operating)/Capital/Pla | 247,166 | 258,294 | 459,023 | 312,741 |
| CASI Grant to Transit | 1,800 | 1,800 | 0 | 0 |
| Bus Sign Advertising & Miscellaneous | 12,880 | 7,575 | 1,170 | 0 |
| Transit Fares | 73,000 | 87,822 | 111,460 | 112,200 |
| General Fund - Transfer In | 552,182 | 450,897 | 482,915 | 594,731 |
| Employee Benefits Fund - Transfer In | 0 | 114,705 | 126,732 | 0 |
| Gaming Fund - Transfer In | 197,653 | 78,129 | 57,273 | 102,212 |
| Sales Tax & Interest Fund - Transfer In | 63,418 | 20,500 | 0 | 0 |
| Vehicle Replacement Fund / CIP LOT & Interest | 0 | 91,714 | 0 | 0 |
| Sale of Assets | 0 | 3,494 | 5,000 | 0 |
| Interest | 659 | 0 | 0 | 0 |
| Refunds & Reimbursements | 0 | 128 | 0 | 0 |
| Capital Grants (FTA) | 793,166 | 510,904 | 0 | 0 |
| **TOTAL REVENUES** | **2,114,600** | **1,813,716** | **1,433,573** | **1,311,884** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 498,787 | 504,414 | 512,800 | 495,114 |
| Employee Benefits & Costs | 182,921 | 208,297 | 213,745 | 206,908 |
| Staff Development | 1,969 | 2,773 | 3,200 | 3,200 |
| Services & Commodities | 658,122 | 557,060 | 651,979 | 606,662 |
| Depreciation | 199,425 | 245,108 | 193,710 | 193,710 |
| Transfers Out | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **1,541,224** | **1,517,652** | **1,575,434** | **1,505,594** |
| Acquisition of Capital Assets/Equipment | | | | |
| **AUTHORIZED POSITIONS:** | | | | |
| Transit Manager | 0.50 | 0.50 | 0.50 | 0.80 |
| Operations Coordinator | 1.25 | 1.20 | 1.20 | 1.25 |
| Transit Driver | 9.40 | 9.30 | 9.30 | 9.30 |
| Public Works Coordinator | 0.10 | 0.10 | 0.10 | 0.00 |
| Admin./Finance | 0.08 | 0.03 | 0.03 | 0.03 |
| Deputy Director Public Works, Operations | 0.06 | 0.06 | 0.06 | 0.06 |
| Public Works Director | 0.10 | 0.10 | 0.10 | 0.10 |
| **TOTAL POSITIONS** | **11.49** | **11.29** | **11.29** | **11.54** |

**PROGRAM NAME: TRANSIT** — **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS** — **FUND: TRANSIT**

**PERFORMANCE OBJECTIVES:**

1. Maintain bus service on five routes from 6:00 a.m. - 6:00 p.m., Monday through Friday, averaging twelve passengers per hour.
2. Maintain Dial-A-Bus service by contract from 6:00 a.m. - 6:00 p.m. Monday through Friday and from 8:30 a.m. - 5:30 p.m. on Saturday, averaging two passengers per hour.
3. Maintain Saturday route service from 8:30 a.m. - 5:30 p.m. with three buses providing half-hour and hourly service on each route and averaging eleven passengers per hour.

For reporting to the Federal Transit Administration, the total transit budget is sub allocated to the following programs:

1. Administration and Support
2. Transit Operations and planning
3. Transit Vehicle Maintenance
4. Transit Equipment Maintenance

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Scott Community College enrollment | 3,908 | 3,908 | 3,908 | 3,908 |
| 2. Bettendorf High School enrollment | 1,500 | 1,500 | 1,500 | 1,500 |
| 3. Estimated demand within two blocks of each route | 245,000 | 245,000 | 245,000 | 245,000 |
| **WORKLOAD:** | | | | |
| 1. Passenger miles/route | 650,000 | 650,000 | 650,000 | 650,000 |
| 2. Revenue miles/route | 321,000 | 325,000 | 325,000 | 325,000 |
| 3. Total elderly rides/route | 9,000 | 9,100 | 9,100 | 9,100 |
| 4. Total elderly rides/dial | 3,750 | 4,000 | 4,000 | 4,000 |
| 5. Total disabled rides/route | 10,000 | 10,500 | 10,500 | 10,500 |
| 6. Total disabled rides/dial | 2,450 | 2,450 | 2,450 | 2,450 |
| 7. General public rides/route | 150,000 | 170,000 | 170,000 | 170,000 |
| 8. General public rides/dial | 350 | 350 | 350 | 350 |
| 9. Total ridership/dial | 6,550 | 6,550 | 6,550 | 6,550 |
| 10. Total passengers /route | 179,000 | 179,000 | 179,000 | 179,000 |
| 11. Total ridership | 185,550 | 188,000 | 188,000 | 188,000 |
| **PRODUCTIVITY:** | | | | |
| 1. Cost per ride/route (City) | $5.95 | $5.74 | $5.20 | $5.20 |
| 2. Cost per ride/dial | $22.51 | $22.32 | $25.42 | $25.42 |
| 3. Cost per mile/route (City) | $3.19 | $3.42 | $3.32 | $3.32 |
| 4. Cost per hour/dial | $23.25 | $23.25 | $29.58 | $29.58 |
| 5. City cost per passenger (after STA & FTA participation) | $4.28 | $3.83 | $2.86 | $2.86 |
| 6. Cost per hour/route (City) | $61.85 | $64.78 | $61.39 | $61.39 |
| **EFFECTIVENESS:** | | | | |
| 1. Passengers per hour/route | 10.4 | 11.3 | 11.8 | 11.8 |
| 2. Passengers per hour/dial | 1.9 | 2.2 | 1.93 | 1.93 |
| 3. % change in ridership/route | 5% | 8% | 5% | 5% |
| 4. % change in ridership/dial | -8% | 11% | -16% | 2% |
| 5. % federal participation (operating only) | 14% | 29% | 39% | 39% |
| 6. % state participation (operating only) | 12% | 11% | 9% | 9% |

***QC Waterfront Convention Center***

This fund accounts for the construction, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded partially by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009.

***Financial Summary***

The fund is targeting revenues of $4,292,908 and expenditures of $4,069,258 in FY 2012/13.

***Debt Service***

As of July 1, 2012, the City has $11,925,000 of general obligation notes outstanding in the QCWCC Fund. The notes are backed by the full faith and credit of the City of Bettendorf. The principal and interest payments of these notes will be funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri.

The City currently has two general obligation notes outstanding as of July 1, 2012. The notes have interest rates of 5.0% and 7.50% and mature in varying annual amounts ranging from $35,000 to $1,175,000 per issue, with the final maturities due in the year ending June 30, 2026. A brief description of these issues are listed below.

- **AUGUST 29, 2008, $2,675,000 SUBORDINATE URBAN RENEWAL TAX INCREMENT REVENUE CAPITAL LOAN NOTES, SERIES 2008A**

  Proceeds from these bonds will be used to finance the walkway and parking ramp of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

- **AUGUST 29, 2008, $11,140,000 SUBORDINATE URBAN RENEWAL TAX INCREMENT REVENUE CAPITA LOAN NOTES, SERIES 2008A**

  Proceeds from these bonds will be used to finance the building construction of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

General Obligation Notes outstanding as of July 1, 2012 consist of the following individual issues:

| | Date Of Issue | Amount Issued | Interest Rates | Outstanding July 1, 2011 |
|---|---|---|---|---|
| QCWCC Notes | August 2008 | 2,675,000 | Tax equivalent | 2,465,000 |
| QCWCC Notes | August 2008 | 11,140,000 | T-Bill +4.75% | 9,460,000 |
| **Total General Obligation Bonds** | | | | **$11,925,000** |

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2012 are as follows:

| Year ending June 30: | Principal | Interest |
|---|---|---|
| 2013 | 625,000.00 | 834,813.68 |
| 2014 | 270,000.00 | 1,178,335.00 |
| 2015 | 990,000.00 | 1,131,283.75 |
| 2016 | 1,100,000.00 | 1,021,625.00 |
| 2017-2021 | 2,535,000.00 | 4,450,883.75 |
| 2022-2026 | 6,405,000.00 | 2,654,375.00 |
| **Total** | **11,925,000.00** | **11,271,316.18** |

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13.
- Cash Flow, FY 2008/09 through FY 2012/13.

# QCWCC Expenditures by Function & Category

2012/13

QC Waterfront Convention Center — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Events Center:** | | | | | | | |
| Finance/Accounting/Payroll | 1,141,515 | 1,608,151 | 1,550,872 | 1,531,830 | 1,486,208 | (45,622) | -2.98% |
| Building Maintenance | 57,441 | - | - | - | - | - | |
| Convention Center Operations | 520,044 | 1,861,227 | 2,475,077 | 2,983,050 | 2,583,050 | (400,000) | -13.41% |
| Isle Opening Budget | 410,542 | - | - | - | | - | #DIV/0! |
| **Total Events Center** | **2,129,542** | **3,469,378** | **4,025,949** | **4,514,880** | **4,069,258** | **(445,622)** | **-9.87%** |
| **Total Expenditures by Function** | **2,129,542** | **3,469,378** | **4,025,949** | **4,514,880** | **4,069,258** | **(445,622)** | **-9.87%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 10,299 | 11,110 | 22,717 | 23,000 | 23,222 | 222 | 0.97% |
| Isle Salaris & Benefits | 161,558 | 655,554 | 710,924 | 725,000 | 725,000 | - | 0.00% |
| Contract help | | | | | | - | |
| Overtime | | | | | | - | |
| Retirement contributions | 1,548 | 1,789 | 3,636 | 3,739 | 4,044 | 305 | 8.16% |
| Health, Dental, Life Insurance | 1,099 | 1,370 | 2,535 | 2,546 | 2,279 | (267) | -10.49% |
| Other pay | 71 | 221 | - | - | - | - | |
| **Total Salaries & Benefits** | **174,575** | **670,044** | **739,812** | **754,285** | **754,545** | **260** | **0.03%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | - | 2,541 | - | - | | - | |
| Repair, maintenance & utilities | 408,782 | 835,506 | 813,364 | 825,699 | 825,699 | - | 0.00% |
| Risk Management | 12,634 | 50,652 | 50,641 | 52,000 | 52,000 | - | 0.00% |
| Contractual services | 436,348 | 289,256 | 389,183 | 410,000 | 410,000 | - | 0.00% |
| Operating expenditures | 144,504 | 382,943 | 431,713 | 841,700 | 441,700 | (400,000) | -47.52% |
| Minor equipment | 454,896 | 3,351 | 2,766 | - | - | - | |
| **Total Operating expenditures** | **1,457,164** | **1,564,249** | **1,687,667** | **2,129,399** | **1,729,399** | **(400,000)** | **-18.78%** |
| **Debt Service** | **414,648** | **949,508** | **904,102** | **880,696** | **834,814** | **(45,882)** | **-5.21%** |
| **Capital Outlay (Entertainment)** | **83,155** | **285,577** | **694,368** | **750,500** | **750,500** | **-** | **0.00%** |
| **Total Expenditures by Category** | **2,129,542** | **3,469,378** | **4,025,949** | **4,514,880** | **4,069,258** | **(445,622)** | **-9.87%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**QC WATERFRONT CONVENTION CENTER**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) over FY 2011/12 Amount | Inc (Dec) over FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Special assessments | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 414,379 | 1,569,542 | 2,148,027 | 2,700,000 | 2,300,000 | (400,000) | -14.81% |
| Other | 963,451 | 674,212 | 702,368 | 674,037 | 675,428 | 1,391 | 0.21% |
| **Total operating revenue** | **1,377,830** | **2,243,754** | **2,850,395** | **3,374,037** | **2,975,428** | **(398,609)** | -11.81% |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 174,460 | 670,044 | 739,812 | 754,285 | 754,545 | 260 | 0.03% |
| Supplies and services | 1,234,339 | 1,245,087 | 1,770,250 | 2,264,550 | 1,864,550 | (400,000) | -17.66% |
| Depreciation | 306,093 | 604,740 | 611,785 | 615,349 | 615,349 | - | 0.00% |
| **Total operating expenses** | **1,714,892** | **2,519,871** | **3,121,847** | **3,634,184** | **3,234,444** | **(399,740)** | -11.00% |
| Operating income(loss) | (337,062) | (276,117) | (271,452) | (260,147) | (259,016) | 1,131 | -0.43% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 116,957 | 23,543 | 3,130 | 16,000 | 16,000 | - | 0.00% |
| Interest expense | (414,648) | (949,508) | (904,102) | (880,696) | (834,814) | 45,882 | -5.21% |
| Gain / (Loss) on disposal of assets | | | | | | | |
| Other financing sources | 355,450 | 125,100 | 225,048 | 100,000 | 100,000 | - | 0.00% |
| Net Income(loss) | (279,303) | (1,076,982) | (947,376) | (1,024,843) | (977,830) | 47,013 | -4.59% |
| Transfers in | 1,132,492 | 1,224,984 | 1,317,944 | 1,241,215 | 1,201,480 | (39,735) | -3.20% |
| Transfers out | - | | | | | | |
| Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital | | | | | | | |
| **Net income** | **853,189** | **148,002** | **370,568** | **216,372** | **223,650** | 7,278 | 3.36% |
| Retained earnings, beginning | 5,925,843 | 6,779,032 | 6,927,034 | 7,297,602 | 7,513,974 | 216,372 | 2.96% |
| Residual equity, transfer in (out) | | | | | | | |
| Adjustment for restatement & contributed capital | | | | | | | |
| **Retained earnings, ending** | **6,779,032** | **6,927,034** | **7,297,602** | **7,513,974** | **7,737,624** | **223,650** | **2.98%** |

# QC Waterfront Convention Center – Statement of Cash Flows

# 2012/13

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| **Cash Flows from Operating Activities:** | | | | | |
| Cash received from services | 414,379 | 1,569,542 | 2,042,074 | 2,700,000 | 2,300,000 |
| Other operating revenue | 517,888 | 608,094 | 1,355,716 | 674,037 | 675,428 |
| Cash payments to suppliers for goods and services | (509,666) | (1,202,132) | (1,629,766) | (2,264,550) | (1,864,550) |
| Cash payments to employees for services | (174,338) | (669,022) | (739,842) | (754,285) | (754,545) |
| Net cash provided by (used in) operating activities | 248,263 | 306,482 | 1,028,182 | 355,202 | 356,333 |
| **Cash Flows from Noncapital Financing Activities:** | | | | | |
| Proceeds from interfund accounts | - | - | - | - | - |
| Payments of interfund accounts | (1,623,067) | - | - | - | - |
| Operating transfers in | 1,132,492 | 1,224,984 | 1,317,944 | 1,241,215 | 1,201,480 |
| Operating transfers (out) | - | - | - | - | - |
| Net cash provided by noncapital financing activities | (490,575) | 1,224,984 | 1,317,944 | 1,241,215 | 1,201,480 |
| **Cash Flows from Capital and Related Financing Activities:** | | | | | |
| Acquisition of property and equipment | (11,211,882) | (536,193) | (83,103) | - | - |
| Proceeds from sale of cpital assets | | | | | |
| Proceeds from notes | 13,416,400 | - | - | - | - |
| Advances to other governments for future capital outlay | - | - | - | - | - |
| Principal paid on bonds | (250,000) | (510,000) | (545,000) | (585,000) | (625,000) |
| Interest paid on bonds | (761,143) | (952,635) | (906,230) | (880,696) | (834,814) |
| Capital grants | - | - | - | 100,000 | 100,000 |
| Increase(decrease) in contracts payable | - | - | - | - | - |
| Equity transfer | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | 1,193,375 | (1,998,828) | (1,534,333) | (1,365,696) | (1,359,814) |
| **Cash Flows from Investing Activities, interest received** | 114,036 | 24,876 | 4,718 | 16,000 | 16,000 |
| Net increase in cash and cash equivalents | 1,065,099 | (442,486) | 816,511 | 246,721 | 213,999 |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **-** | **1,065,099** | **622,613** | **1,439,124** | **1,685,845** |
| **Ending** | **1,065,099** | **622,613** | **1,439,124** | **1,685,845** | **1,899,844** |
| **Restricted cash - Equipment Replacement Fund** | **34,332** | **568,476** | **1,018,572** | **1,232,572** | **1,446,572** |
| **Unrestricted cash** | **1,030,767** | **54,137** | **420,552** | **453,273** | **453,272** |
| **Reconciliation of Operating Income (Loss) to Net Cash** | | | | | |
| **Provided by (Used in ) Operating Activities:** | | | | | |
| Operating income (loss) | (337,062) | (276,117) | (271,452) | (260,147) | (259,016) |
| Depreciation | 287,527 | 582,596 | 589,640 | 593,205 | 593,205 |
| Amortization | 18,566 | 22,144 | 22,145 | 22,144 | 22,144 |
| (Gain) loss on disposal of assets | | | | | |
| Receivables and due from other governments | (448,563) | (66,118) | 547,395 | - | - |
| Prepaid items | - | - | 61,688 | - | - |
| Accounts payable and due to other governments | 727,673 | 42,955 | 78,796 | - | - |
| Compensated absences and accrued liabilities | 122 | 1,022 | (30) | - | - |
| **Net cash provided by (used in) operating activities** | **248,263** | **306,482** | **1,028,182** | **355,202** | **356,333** |
| **Noncash Capital and Related Financing Activities:** | | | | | |
| Transfer of capital assets from govt activities | - | - | - | - | - |
| Acquisition of capital assets through contracts payable | (1,769,398) | (591,552) | - | - | - |
| Capital contributions included in accounts receivable | 274,050 | 125,100 | - | - | - |

***Internal Service Funds***

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

***Employee Health Insurance Fund***

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

***Risk Management Fund***

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

***Municipal Garage Fund***

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

***Information Services / GIS***

This fund was established to account for services provide by the Information Services department to the rest of the City.

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**INTERNAL SERVICE FUNDS**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Budget | FY 2012/13 Budget | Inc (Dec) ower FY 2011/12 Amovnt | Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 5,201,642 | 5,415,180 | 5,572,901 | 5,943,115 | 5,988,137 | 415,236 | 7.45% |
| Other | 29,232 | 51,191 | 67,710 | 35,550 | 39,050 | (28,660) | -42.33% |
| **Total operating revenue** | **5,230,874** | **5,466,371** | **5,640,611** | **5,978,665** | **6,027,187** | **386,576** | **6.85%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 2,879,971 | 3,202,701 | 3,111,845 | 3,880,652 | 3,918,153 | 806,308 | 25.91% |
| Supplies and services | 2,474,727 | 2,305,341 | 2,657,390 | 2,251,521 | 2,255,777 | (401,613) | -15.11% |
| Depreciation | 25,060 | 25,060 | 17,971 | 24,142 | 24,200 | 6,229 | 34.66% |
| **Total operating expenses** | **5,379,758** | **5,533,102** | **5,787,206** | **6,156,315** | **6,198,130** | **410,924** | **7.10%** |
| Operating income(loss) | (148,884) | (66,731) | (146,595) | (177,650) | (170,943) | (24,348) | 16.61% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 98,280 | 101,014 | 39,466 | 66,000 | 89,557 | 50,091 | 126.92% |
| Interest expense | | | | | | | |
| (Loss) on disposal of assets | | | | | | | |
| Capital Grants | | | | | | | |
| Net Income(loss) | (50,604) | 34,283 | (107,129) | (111,650) | (81,386) | 25,743 | -24.03% |
| Transfers in | 40,000 | 32,000 | 32,000 | 32,000 | 32,000 | - | 0.00% |
| Transfers out | | (82,434) | - | - | - | - | |
| **Net income** | **(10,604)** | **(16,151)** | **(75,129)** | **(79,650)** | **(49,386)** | **25,743** | **-34.27%** |
| Retained earnings, beginning | 2,565,100 | 2,554,496 | 2,538,345 | 2,463,216 | 2,383,566 | (154,779) | -6.10% |
| Adjustment for restatement & contribute | - | - | - | - | - | | |
| **Retained earnings, ending** | **2,554,496** | **2,538,345** | **2,463,216** | **2,383,566** | **2,334,180** | **(129,036)** | **-5.24%** |

# Statement of Revenue, Expenditures & Changes in Fund Balances 2012/13

| | Employee Health Ins. | Risk Managemt. | Information Services | Municipal Garage | Total Internal Serv. |
|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | |
| Property Taxes | | | | | |
| TIF Revenues | | | | | |
| Other City Taxes | | | | | |
| Licenses & Permits | | | | | |
| Use of Money & Property | 46,333 | 20,000 | 7,224 | 16,000 | 89,557 |
| Intergovernmental | | | | | 0 |
| Charges for Services | 2,953,801 | 852,767 | 633,383 | 1,548,186 | 5,988,137 |
| Special Assessments | | | | | 0 |
| Miscellaneous | 5,000 | 25,000 | 9,000 | 50 | 39,050 |
| Bond Proceeds | | | | | 0 |
| Other financing sources | | | | | |
| Transfers In | | | 32,000 | | 32,000 |
| **Total Revenues & Other Sources** | **3,005,134** | **897,767** | **681,607** | **1,564,236** | **6,148,744** |
| **Expenditures & Other Financing Uses:** | | | | | |
| Public Safety | | | | | 0 |
| Public Works | | | | | 0 |
| Culture & Recreation | | | | | 0 |
| Community & Economic Development | | | | | 0 |
| General Government | | | | | 0 |
| Debt Service | | | | | 0 |
| Capital Projects | | | | | 0 |
| **Total Government Activities Exp.** | **0** | **0** | **0** | **0** | **0** |
| Business Type/Enterprises | 3,005,134 | 897,767 | 675,926 | 1,619,303 | 6,198,130 |
| **Total Gov Activities & Business Exp.** | **3,005,134** | **897,767** | **675,926** | **1,619,303** | **6,198,130** |
| Transfers Out | | | | | 0 |
| **Total ALL Expenditures/Transfers Out** | **3,005,134** | **897,767** | **675,926** | **1,619,303** | **6,198,130** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 0 | 0 | 5,681 | (55,067) | (49,386) |
| **Estimated Beginning Fund Balance** | **948,792** | **630,737** | **295,609** | **508,427** | **2,383,566** |
| **Ending Fund Balance June 30** | **948,792** | **630,737** | **301,290** | **453,360** | **2,334,180** |

***Employee Health Insurance Fund***

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that, "the reserves held at the end of the plan year, February 2011, and the accrual rates established for use in the plan year beginning March 1, 2012 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the the terms of the plan and include appropriate provision for all actuarial items which ought to be established." The City plans to work with the City's independent claims administrator and to re-establish the Health Committee in hopes to find additional ways to save costs on future health insurance claims.

***Financial Summary***

The Employee Health Insurance fund is budgeted to breakeven in FY 2012/13 with revenues matching expenditures at $3,005,134.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Health Insurance funding sources, FY 2008/09 – FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**EMPLOYEE INSURANCE FUND**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) ower FY 2011/12 Amount | Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 2,497,150 | 2,786,716 | 2,722,762 | 2,954,707 | 2,953,801 | (906) | -0.03% |
| Other | | 3,263 | 1,427 | 1,500 | 5,000 | | |
| **Total operating revenue** | **2,497,150** | **2,789,979** | **2,724,189** | **2,956,207** | **2,958,801** | **2,594** | **0.09%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 2,096,158 | 2,357,243 | 2,244,322 | 2,986,207 | 3,005,134 | 18,927 | 0.63% |
| Supplies and services | 445,338 | 469,527 | 537,238 | | | | |
| Depreciation | | | | | | | |
| **Total operating expenses** | **2,541,496** | **2,826,770** | **2,781,560** | **2,986,207** | **3,005,134** | **18,927** | **0.63%** |
| Operating income(loss) | (44,346) | (36,791) | (57,371) | (30,000) | (46,333) | (16,333) | 54.44% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 47,420 | 43,882 | 18,705 | 30,000 | 46,333 | 16,333 | 54.44% |
| Interest expense | | | | | | | |
| (Loss) on disposal of assets | | | | | | | |
| Capital Grants | | | | | | | |
| Net Income(loss) | 3,074 | 7,091 | (38,666) | - | - | - | 0.00% |
| Transfers in | | | | | | | |
| Transfers out | | | | | | | |
| **Net income** | **3,074** | **7,091** | **(38,666)** | **-** | **-** | - | 0.00% |
| Retained earnings, beginning | 977,293 | 980,367 | 987,458 | 948,792 | 948,792 | - | 0.00% |
| Adjustment for restatement & contributed capital | | | | | | | |
| Retained earnings, ending | **980,367** | **987,458** | **948,792** | **948,792** | **948,792** | - | 0.00% |

# Employee Health Insurance – Statement of Cash Flows

2012/13

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| Cash Flows from Operating Activities: | | | | | |
| Receipts from customers and users | 2,499,857 | 2,783,353 | 2,722,688 | 2,954,707 | 2,953,801 |
| Receipts from other operating revenue | - | 1,098 | 3,592 | 1,500 | 5,000 |
| Payments to suppliers | (452,162) | (462,703) | (537,238) | (2,986,207) | (450,320) |
| Payments to claimants | (2,087,933) | (2,260,924) | (2,337,918) | - | (2,554,814) |
| Payments to employees | - | - | - | - | - |
| Net cash provided by (used in) operating activities | (40,238) | 60,824 | (148,876) | (30,000) | (46,333) |
| Cash Flows from Noncapital Financing Activities: | | | | | |
| Proceeds from interfund accounts | - | | | | |
| Payments of interfund accounts | - | | | | |
| Operating transfers in | - | - | | | |
| Operating transfers (out) | - | | | | |
| Net cash provided by noncapital financing activities | - | - | - | - | - |
| Cash Flows from Capital and Related Financing Activities: | | | | | |
| Acquisition of property and equipment | | | | | |
| Net cash provided by (used in) capital and related financing activities | - | - | - | - | - |
| Cash Flows from Investing Activities, interest received | 51,714 | 45,471 | 18,499 | 30,000 | 46,333 |
| Net increase in cash and cash equivalents | 11,476 | 106,295 | (130,377) | - | - |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **1,089,808** | **1,101,284** | **1,207,579** | **1,077,202** | **1,077,202** |
| **Ending** | **1,101,284** | **1,207,579** | **1,077,202** | **1,077,202** | **1,077,202** |
| Reconciliation of Operating Income (Loss) to Net Cash | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (44,346) | (36,791) | (57,371) | (30,000) | (46,333) |
| Depreciation | - | - | - | - | - |
| Amortization | - | - | - | - | - |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | 2,707 | (5,528) | 2,091 | - | - |
| (Increase) in prepaid items | (6,824) | 6,824 | - | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | | | | | |
| Increase (decrease) in claims payable | 8,225 | 96,319 | (93,596) | | |
| Increase (decrease) in accrued liabilities | | | | | |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **(40,238)** | **60,824** | **(148,876)** | **(30,000)** | **(46,333)** |

## City of Bettendorf
## Health Insurance Costs
## FY 2012/13 Budget Review

| Fiscal Year | Audit FY 2008/09 | Audit FY 2009/10 | Audit FY 2010/11 | FY 2011/12 Estimate | FY 2012/13 Bid |
|---|---|---|---|---|---|
| Medical/Dental/Vision Claims ** | 2,373,507 | 2,549,095 | 2,385,545 | 2,500,000 | 2,704,814 |
| Less specific/aggregate stop loss recoveries | (289,992) | (180,406) | (141,162) | (150,000) | (150,000) |
| Net Claims | 2,083,515 | 2,368,689 | 2,244,383 | 2,350,000 | 2,554,814 |
| Administration Fees | 84,101 | 81,724 | 76,674 | 75,561 | 78,183 |
| Broker fee | - | 8,388 | 8,280 | 8,280 | 8,280 |
| Stop Loss Service fees | - | - | - | - | - |
| Aggregate Premium | 16,150 | 17,740 | 14,987 | 14,794 | 14,794 |
| Specific Premium ($70k 3/1/12) | 216,599 | 240,642 | 300,071 | 316,351 | 239,319 |
| Life/LTD/Accidental Death Premiums | 127,463 | 93,418 | 95,791 | 105,334 | 108,494 |
| Reinsurance Assessment | 12,644 | 15,144 | | | |
| Other (voluntary separation RHS pay-out) | | | 40,324 | | |
| Bank charges | - | - | - | - | - |
| Supplies | - | - | - | - | - |
| Actuarial Fee | 1,025 | 1,025 | 1,050 | 1,250 | 1,250 |
| Total Expenses on Fiscal Year | 2,541,497 | 2,826,770 | 2,781,560 | 2,871,570 | 3,005,134 |
| | 9.07% | 11.22% | -1.60% | 3.24% | 4.65% |
| The City's projected MAXIMUM cost on medical, RX & dental claims is $3,597,911 for FY 12/13, up $218,678 or 6.4% from FY 11/12 . Ample reserves are available in the | | Added 3 firefighters 7/1/09 | Lost dispatchers 7/1/10 | | |
| Average annual increase in health costs from FY 2004/05 to FY 2012/13 total 4.17% | | | | | |

## Funding sources, Health Insurance

| Sources: | FY 08/09 | FY 09/10 | FY 10/11 | FY 11/12 Budget | FY 12/13 Budget |
|---|---|---|---|---|---|
| Employee Benefits Property tax levy | 1,395,228 | 1,464,480 | 1,533,172 | 1,807,978 | 1,789,751 |
| Utility Replacement Tax | 59,042 | 59,709 | 56,424 | 66,834 | 59,025 |
| Charges for services, all other funds | 919,730 | 1,153,118 | 1,014,946 | 758,258 | 897,025 |
| Interest earnings | 47,420 | 43,882 | 18,706 | 30,000 | 46,333 |
| Payments from Employee premium share, part-time employees, retirees, & COBRA | 123,150 | 132,672 | 196,978 | 208,500 | 213,000 |
| Fund balance (increase) or decrease | (3,074) | (7,091) | (38,666) | - | |
| **Total sources of funding for expenditures** | **2,541,496** | **2,846,770** | **2,781,560** | **2,871,570** | **3,005,134** |

**PROGRAM NAME: EMPLOYEE INSURANCE** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: CITY ADMINISTRATION** | **FUND: EMPLOYEE INSURANCE**

**PROGRAM DESCRIPTION:**

Maintain self insurance program and insure that cost containment is a priority. Establish a wellness committee to help our employees mak healthy lifestyle choices creating a healthier workplace.

**ANALYSIS:**

The Employee Health Insurance fund was established to meet the potential losses from medical and dental claims. Self insurance is in effect for all claims up to the aggregate stop loss, with a $50,000 per claim stop loss amount. All claim handling procedures are performed by a third party administrator and overseen by the Human Resources Director. Each year we bid the TPA and stop loss insurance services to guarantee competitive pricing. The level of health care benefits the City offers its employees is outstanding.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Charges for Services | 2,786,716 | 2,722,762 | 2,954,707 | 2,953,801 |
| Interest | 43,882 | 18,705 | 30,000 | 46,333 |
| Reimbursements | 3,263 | 1,427 | 1,500 | 5,000 |
| Transfers In | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **2,833,861** | **2,742,894** | **2,986,207** | **3,005,134** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 0 | 0 | 0 | 0 |
| Employee Benefits & Costs | 0 | 0 | 0 | 0 |
| Staff Development | 0 | 0 | 0 | 0 |
| Services & Commodities | 2,826,769 | 2,781,560 | 2,986,207 | 3,005,134 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **2,826,769** | **2,781,560** | **2,986,207** | **3,005,134** |

**AUTHORIZED POSITIONS:**

**TOTAL POSITIONS**

**PROGRAM NAME: EMPLOYEE INSURANCE** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: CITY ADMINISTRATION** | **FUND: EMPLOYEE INSURANCE**

**PERFORMANCE OBJECTIVES:**

1. Administer Employee Benefit Programs which include health, dental, life and long-term disability insurance.
2. To provide wellness programs and education to decrease costs and ensure appropriate coverages to eligible employees.
3. Provide education and communication to employees to ensure thorough understanding of benefits available to them.
4. Continue labor health committee in surveying employee health care needed.
5. Continue wellness committee and programs.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Medical/dental enrollment - employee | 69 | 69 | 69 | 69 |
| 2. Medical/dental enrollment - family | 160 | 160 | 160 | 160 |
| 3. Medical/dental enrollment - retirees | 5 | 5 | 5 | 5 |
| 4. Medical/dental enrollment - COBRA | 0 | 0 | 0 | 0 |
| 5. Life enrollment | 228 | 228 | 228 | 228 |
| 6. Long-term disability enrollment | 228 | 228 | 228 | 228 |
| 7. Flex enrollment | 100 | 100 | 100 | 100 |
| **WORKLOAD:** | | | | |
| 1. # of labor management health committee meetings | 7 | 7 | 7 | 7 |
| 2. Total charges submitted - all benefits | $2,350,000 | $2,563,417 | $2,563,417 | $2,563,417 |
| 3. Total specific reimbursements | $220,000 | $150,000 | $150,000 | $150,000 |
| 4. Ineligible charges denied | $25,000 | $25,000 | $25,000 | $25,000 |
| **PRODUCTIVITY:** | | | | |
| 1. % of time spent as insurance liaison | 25% | 25% | 125% | 225% |
| 2. Total claims paid - all benefits | $2,130,000 | $2,413,417 | $2,413,417 | $2,413,417 |
| 3. % of total claims paid - employee | 50% | 50% | 50% | 50% |
| 4. % of total claims paid - spouse | 20% | 20% | 20% | 20% |
| 5. % of total claims paid - children | 30% | 30% | 30% | 30% |
| **EFFECTIVENESS:** | | | | |
| 1. Ratio - payments/charges - all benefits | 91% | 94% | 94% | 94% |
| 2. Avg. claim frequency per month per employee (med & de | 4 | 4 | 4 | 4 |
| 3. Average age of employee | 45 | 45 | 45 | 45 |
| 4. Average family size | 3.6 | 3.6 | 3.6 | 3.6 |
| 5. Claims in excess of specific | 3 | 3 | 3 | 3 |

***Risk Management Fund***

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Effective with the 2005/06 budget the City has contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and Iowa Municipalities Workers' Compensation Association (IMWCA) to provide workers' compensation insurance.

***Financial Summary***

The Risk Management Fund is projected to match expenditure with revenue sources in FY 2012/13. The projected ending fund balance is $630,737.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Property, Casualty and Workers Compensation Premiums Five Year Premium Comparison
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**RISK MANAGEMENT**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) ower FY 2011/12 Amovnt | Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 810,023 | 800,472 | 713,084 | 771,031 | 852,767 | 81,736 | 10.60% |
| Other | 21,700 | 30,827 | 38,022 | 25,000 | 25,000 | - | 0.00% |
| **Total operating revenue** | **831,723** | **831,299** | **751,106** | **796,031** | **877,767** | **81,736** | **10.27%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | | | | | | | |
| Supplies and services | 858,324 | 760,745 | 757,177 | 813,031 | 897,767 | 84,736 | 10.42% |
| Depreciation | | | | | | | |
| **Total operating expenses** | **858,324** | **760,745** | **757,177** | **813,031** | **897,767** | **84,736** | **10.42%** |
| Operating income(loss) | (26,601) | 70,554 | (6,071) | (17,000) | (20,000) | (3,000) | 17.65% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 26,679 | 27,444 | 9,020 | 17,000 | 20,000 | 3,000 | 17.65% |
| Interest expense | | | | | | | |
| (Loss) on disposal of assets | | | | | | | |
| Capital Grants | | | | | | | |
| Net Income(loss) | 78 | 97,998 | 2,949 | - | - | - | 0.00% |
| Transfers in | - | - | | | | | |
| Transfers out | | (82,434) | | | | | |
| **Net income** | **78** | **15,564** | **2,949** | **-** | **-** | | |
| Retained earnings, beginning | 612,146 | 612,224 | 627,788 | 630,737 | 630,737 | - | 0.00% |
| Adjustment for restatement & contributed capital | | | | | | | |
| Retained earnings, ending | **612,224** | **627,788** | **630,737** | **630,737** | **630,737** | **-** | **0.00%** |

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| Cash Flows from Operating Activities: | | | | | |
| Receipts from customers and users | 808,941 | 798,949 | 718,667 | 771,031 | 852,767 |
| Receipts from other operating revenue | 21,700 | 30,827 | 38,022 | 25,000 | 25,000 |
| Payments to suppliers | (847,734) | (786,965) | (798,088) | (813,031) | (897,767) |
| Payments to claimants | - | | | | |
| Payments to employees | - | | | | |
| Net cash provided by (used in) operating activities | (17,093) | 42,811 | (41,399) | (17,000) | (20,000) |
| Cash Flows from Noncapital Financing Activities: | | | | | |
| Proceeds from interfund accounts | - | - | 11,866 | - | - |
| Payments of interfund accounts | (1,127) | (10,984) | - | - | - |
| Operating transfers in | - | - | - | - | - |
| Operating transfers (out) | - | (82,434) | - | - | - |
| Net cash provided by noncapital financing activities | (1,127) | (93,418) | 11,866 | - | - |
| Cash Flows from Capital and Related Financing Activities: | | | | | |
| Acquisition of property and equipment | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | - | - | - | - | - |
| Cash Flows from Investing Activities, interest received | 28,537 | 28,967 | 9,237 | 17,000 | 20,000 |
| Net increase in cash and cash equivalents | 10,317 | (21,640) | (20,296) | - | - |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **686,834** | **697,151** | **675,511** | **655,215** | **655,215** |
| **Ending** | **697,151** | **675,511** | **655,215** | **655,215** | **655,215** |
| Reconciliation of Operating Income (Loss) to Net Cash | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (26,601) | 70,554 | (6,070) | (17,000) | (20,000) |
| Depreciation | - | - | - | - | - |
| Amortization | - | - | - | - | - |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | - | (1,523) | 5,583 | - | - |
| (Increase) in prepaid items | (5,060) | 5,060 | - | - | - |
| (Increase) in due from other governments | (1,082) | - | - | - | - |
| Increase (decrease) in accounts payable | 15,650 | (31,280) | (40,912) | | |
| Increase (decrease) in claims payable | | | | | |
| Increase (decrease) in accrued liabilities | | | | | |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **(17,093)** | **42,811** | **(41,399)** | **(17,000)** | **(20,000)** |

## City of Bettendorf
## Property, Casualty and Workers Compensation Premiums
## Five Year Premium Comparison

| City-Wide Insurance | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Actual | FY 2012/13 Actual Renewal | % Change from FY 11/12 Actual to FY 2012/13 Renewal | $ Change from FY 11/12 Actual to FY 2012/13 Renewal |
|---|---|---|---|---|---|---|---|
| Property including Contents | 68,574 | 67,301 | 68,301 | 71,465 | 71,210 | -0.36% | -255 |
| General & Law Enforcement | 79,552 | 76,036 | 78,441 | 75,957 | 78,836 | 3.79% | 2,879 |
| Auto (including physical damage) $1000/$2,500 deductible effective 7/1/10 | 89,243 | 78,079 | 74,271 | 74,577 | 79,147 | 6.13% | 4,570 |
| Public Official | 16,363 | 16,363 | 16,825 | 17,002 | 16,358 | -3.79% | -644 |
| Excess | 36,600 | 36,852 | 41,692 | 38,198 | 39,473 | 3.34% | 1,275 |
| Distribution from ICAP - Equity Refund or fund balance draw down | | **(54,838)** | **(57,143)** | (53,430) | (15,334) | -71.30% | 38,096 |
| Total Property | 290,332 | 219,793 | 222,387 | 223,769 | 269,690 | 20.52% | 45,921 |
| Employee Dishonesty | 1,281 | 1,316 | 1,380 | 1,371 | 1,371 | 0.00% | 0 |
| Flood Insurance | | 2,530 | 2,537 | 2,547 | 2,547 | 0.00% | 0 |
| Liquor Liability/Dram | 4,210 | 3,925 | 4,804 | 4,604 | 3,241 | -29.60% | -1,363 |
| Workers Compensation - ($50,000 deductible effective 7/1/10) | 362,899 | 414,133 | 349,087 | 398,506 | 406,113 | 1.91% | 7,607 |
| Audit Premium (Workers Compensation) | 10,475 | 24,955 | 15,439 | 2,117 | 2,500 | 18.09% | 383 |
| Sub-total Premium Renewal | 669,197 | 666,652 | 595,634 | 632,914 | 685,462 | 8.30% | 52,548 |
| Underground Storage Tanks | 1,268 | 1,400 | 1,290 | 1,268 | 1,268 | 0.04% | 1 |
| **Total All Insurance** * | **670,465** | **668,052** | **596,924** | **634,181** | **686,730** | **8.29%** | **52,549** |
| | | | | | | | |
| **Mod factor** | **0.92** | **1.00** | **1.06** | **1.13** | **1.05** | **-7.08%** | **-0.08** |
| | | | | | | | |
| **Quad-City Waterfront Convention Center** | | | | | | | |
| Property including contents: | - | 17,429 | 18,902 | 19,253 | 19,624 | 1.93% | 371 |
| General: | - | 11,563 | 11,929 | 11,552 | 11,989 | 3.78% | 437 |
| Excess: | - | 2,356 | 2,502 | 2,444 | 2,520 | 3.11% | 76 |
| Flood | - | 2,530 | 2,537 | 2,537 | 2,547 | 0.39% | 10 |
| Total QC Waterfront Convention Center | - | 33,878 | 35,870 | 35,786 | **36,680** | **2.50%** | **894** |

**PROGRAM NAME: RISK MANAGEMENT** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: CITY ADMINISTRATION** | **FUND: RISK MANAGEMENT**

**PROGRAM DESCRIPTION:**

To minimize the loss of City resources and assets by properly administering the risk management and insurance functions of the City.

**ANALYSIS:**

The Risk Management fund reports premiums and deductibles for general liability and property claims. The City purchases commercial insurance for general liability and property claims. The primary limits for each line of coverage are protected by an excess liability policy. Claims for these lines of coverage are adjusted by the carrier's representative. Premiums for property and liability are handled under the Iowa Communities Assurance Pool; and workers compensation is handled by Iowa Municipalities Workers Compensation Association.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Charges for services | 800,472 | 713,084 | 771,031 | 852,767 |
| Interest | 27,444 | 9,020 | 17,000 | 20,000 |
| Miscellaneous | 30,826 | 38,022 | 25,000 | 25,000 |
| Transfers In | | | | |
| **TOTAL REVENUES** | **858,742** | **760,126** | **813,031** | **897,767** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 0 | 0 | 0 | 0 |
| Employee Benefits & Costs | 0 | 0 | 0 | 0 |
| Staff Development | 0 | 0 | 0 | 0 |
| Services & Commodities | 760,745 | 757,177 | 813,031 | 897,767 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| Transfers Out | 82,434 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **843,179** | **757,177** | **813,031** | **897,767** |

**AUTHORIZED POSITIONS:**

**TOTAL POSITIONS**

**PROGRAM NAME: RISK MANAGEMENT** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: CITY ADMINISTRATION** | **FUND: RISK MANAGEMENT**

**PERFORMANCE OBJECTIVES:**

1. Coordinate quarterly labor/management safety committee meetings.
2. Maintain an employee safety recognition program.
3. Through safety committee, provide information to departments on safety related matters.
4. Facilitate and/or coordinate safety orientation to new employees and ongoing mandatory training.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Value of property insured | $81,000,000 | $81,000,000 | $81,000,000 | $81,000,000 |
| 2. Incidents reported: property, auto, general liability | 25 | 25 | 25 | 25 |
| 3. Work related injuries | 22 | 22 | 22 | 22 |
| **WORKLOAD:** | | | | |
| 1. # of property claims processed | 15 | 15 | 15 | 15 |
| 2. # of liability claims processed | 22 | 22 | 22 | 22 |
| 3. # of worker's comp claims processed | 22 | 22 | 22 | 22 |
| 4. # of lost work days | 60 | 60 | 60 | 60 |
| 5. # of claims under deductibles | 20 | 20 | 20 | 20 |
| **PRODUCTIVITY:** | | | | |
| 1. $ of liability claims paid | $10,000 | $10,000 | $10,000 | $10,000 |
| 2. Liability claims closed without payments | 20 | 20 | 20 | 20 |
| 3. Worker's comp claims closed | 25 | 25 | 25 | 25 |
| **EFFECTIVENESS:** | | | | |
| 1. % of increase in insurance coverage cost from previous F | 0.10% | 0.10% | 0.10% | 0.10% |
| 2. % of general liability claims closed without payment/aut | 25% | 25% | 25% | 25% |
| 3. Total loss $ not covered, including deductibles (P1-E3) | $10,000 | $10,000 | $10,000 | $10,000 |
| 4. $ of reimbursements for damages under deductibles | $100,000 | $100,000 | $100,000 | $100,000 |

***Municipal Garage Fund***

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even. The goal of the fund is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciaton and any capital equipment.

***Financial Summary***

Operating budgets for the Municipal Garage Fund are set at revenues of $1,564,236 and expenditures of $1,619,303 for FY 2012/13. The ending fund balance is expected to be $453,360.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators

# Municipal Garage Fund Expenditures by Function & Category

2012/13

Municipal Garage — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Public Works:** | | | | | | | |
| Building Maintenance | 8,302 | 4,209 | 2,141 | 2,500 | 2,500 | - | 0.00% |
| Maintenance Garage | 1,400,571 | 1,350,655 | 1,623,998 | 1,644,349 | 1,616,803 | (27,546) | -1.68% |
| **Total Municipal Garage** | **1,408,873** | **1,354,864** | **1,626,139** | **1,646,849** | **1,619,303** | **(27,546)** | **-1.67%** |
| **Total Expenditures by Function** | **1,408,873** | **1,354,864** | **1,626,139** | **1,646,849** | **1,619,303** | **(27,546)** | **-1.67%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 292,421 | 294,927 | 265,152 | 306,000 | 312,349 | 6,349 | 2.07% |
| Part-time/Temporary Employees | 17,530 | 21,500 | 20,021 | 22,400 | 23,216 | 816 | 3.64% |
| Contract help | - | - | 6,200 | - | 6,200 | 6,200 | |
| Overtime | 2,021 | 4,731 | 30,491 | 4,700 | 1,760 | (2,940) | -62.55% |
| Retirement contributions | 48,765 | 52,186 | 52,233 | 59,102 | 61,577 | 2,475 | 4.19% |
| Health, Dental, Life Insurance | 57,525 | 63,231 | 53,910 | 66,443 | 64,370 | (2,073) | -3.12% |
| Other pay | 1,750 | 1,755 | 9,216 | 2,400 | 2,400 | - | 0.00% |
| **Total Salaries & Benefits** | **420,012** | **438,330** | **437,223** | **461,045** | **471,872** | **10,827** | **2.35%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 179 | 1,200 | 240 | 875 | 875 | - | 0.00% |
| Repair, maintenance & utilities | 229,123 | 163,138 | 224,586 | 168,183 | 164,531 | (3,652) | -2.17% |
| Risk Management | 15,137 | 15,976 | 14,042 | 15,158 | 16,737 | 1,579 | 10.42% |
| Contractual services | 12,604 | 13,101 | 14,360 | 15,838 | 14,838 | (1,000) | -6.31% |
| Operating expenditures | 722,546 | 714,860 | 929,873 | 968,850 | 944,450 | (24,400) | -2.52% |
| Minor equipment | 9,272 | 8,259 | 5,815 | 16,900 | 6,000 | (10,900) | -64.50% |
| **Total Operating expenditures** | **988,861** | **916,534** | **1,188,916** | **1,185,804** | **1,147,431** | **(38,373)** | **-3.24%** |
| **Total Expenditures by Category** | **1,408,873** | **1,354,864** | **1,626,139** | **1,646,849** | **1,619,303** | **(27,546)** | **-1.67%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**MUNICIPAL GARAGE**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) ower FY 2011/112 Amovnt | Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 1,377,546 | 1,289,403 | 1,553,043 | 1,583,994 | 1,548,186 | (35,808) | -2.26% |
| Other | 42 | 20 | 19,189 | 50 | 50 | - | 0.00% |
| **Total operating revenue** | **1,377,588** | **1,289,423** | **1,572,232** | **1,584,044** | **1,548,236** | **(35,808)** | **-2.26%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 424,076 | 442,644 | 437,223 | 461,045 | 471,872 | 10,827 | 2.35% |
| Supplies and services | 963,802 | 891,474 | 1,170,944 | 1,161,662 | 1,123,231 | (38,431) | -3.31% |
| Depreciation | 25,060 | 25,060 | 17,971 | 24,142 | 24,200 | 58 | 0.24% |
| **Total operating expenses** | **1,412,938** | **1,359,178** | **1,626,138** | **1,646,849** | **1,619,303** | **(27,546)** | **-1.67%** |
| Operating income(loss) | (35,350) | (69,755) | (53,906) | (62,805) | (71,067) | (8,262) | 13.16% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 21,551 | 22,437 | 7,351 | 12,000 | 16,000 | 4,000 | 33.33% |
| Interest expense | | | | | | | |
| (Loss) on disposal of assets | | | | | | | |
| Capital Grants | | | | | | | |
| Net Income(loss) | (13,799) | (47,318) | (46,555) | (50,805) | (55,067) | (4,262) | 8.39% |
| Transfers in | | | | | | | |
| Transfers out | | | | | | | |
| **Net income** | **(13,799)** | **(47,318)** | **(46,555)** | **(50,805)** | **(55,067)** | **(4,262)** | **8.39%** |
| Retained earnings, beginning | 666,904 | 653,105 | 605,787 | 559,232 | 508,427 | (50,805) | -9.08% |
| Adjustment for restatement & contributed capital | | | | | | | |
| Retained earnings, ending | **653,105** | **605,787** | **559,232** | **508,427** | **453,360** | **(55,067)** | **-10.83%** |

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| Cash Flows from Operating Activities: | | | | | |
| Receipts from customers and users | 1,377,546 | 1,289,403 | 1,553,043 | 1,583,994 | 1,548,186 |
| Receipts from other operating revenue | 42 | 20 | 19,189 | 50 | 50 |
| Payments to suppliers | (1,028,230) | (842,889) | (1,165,166) | (1,161,662) | (1,123,231) |
| Payments to claimants | - | | | | |
| Payments to employees | (410,100) | (436,550) | (431,368) | (461,045) | (471,872) |
| Net cash provided by (used in) operating activities | (60,742) | 9,984 | (24,302) | (38,663) | (46,867) |
| Cash Flows from Noncapital Financing Activities: | | | | | |
| Proceeds from interfund accounts | - | - | - | - | - |
| Payments of interfund accounts | - | - | - | - | - |
| Operating transfers in | - | - | - | - | - |
| Operating transfers (out) | - | - | - | - | - |
| Net cash provided by noncapital financing activities | - | - | - | - | - |
| Cash Flows from Capital and Related Financing Activities: | | | | | |
| Acquisition of property and equipment | - | - | (87,233) | - | - |
| Net cash provided by (used in) capital and related financing activities | - | - | (87,233) | - | - |
| Cash Flows from Investing Activities, interest received | 23,913 | 23,073 | 7,537 | 12,000 | 16,000 |
| Net increase in cash and cash equivalents | (36,829) | 33,057 | (103,998) | (26,663) | (30,867) |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **573,022** | **536,193** | **569,250** | **465,252** | **438,589** |
| **Ending** | **536,193** | **569,250** | **465,252** | **438,589** | **407,722** |
| Reconciliation of Operating Income (Loss) to Net Cash | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (35,350) | (69,755) | (53,906) | (62,805) | (71,067) |
| Depreciation | 25,060 | 25,060 | 17,971 | 24,142 | 24,200 |
| Amortization | - | - | - | - | - |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | - | - | - | - | - |
| (Increase) in inventories | - | - | - | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | (64,428) | 48,585 | 5,778 | | |
| Increase (decrease) in claims payable | | | | | |
| Increase (decrease) in accrued liabilities | 13,976 | 6,094 | 5,855 | | |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **(60,742)** | **9,984** | **(24,302)** | **(38,663)** | **(46,867)** |

**PROGRAM NAME: MUNICIPAL GARAGE** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS** | **FUND: MUNICIPAL GARAGE**

**PROGRAM DESCRIPTION:**

Maintain vehicles and equipment in a safe and useful condition at all times. Make use of the trend analysis capabilities of the computerized fleet system, monitor the work efficiencies of the garage, and continue to provide a preventive maintenance program for all departments.

**ANALYSIS:**

The Municipal Garage is a vital operation working directly and indirectly towards all city goals and objectives. Staff continues to provide timely preventive maintenance and repairs to city vehicles from all departments. Our proven preventive maintenance program continues to hold down the number of breakdowns compared to routine maintenance to below 50%. The hourly rate remains at $80.00 per hour.

The cost of fuel has continued to increase and is projected to fluctuate throughout the coming year. In addition, our combined diesel fuel and gasoline usage has increased by 6,000 gallons. The budget includes the projected increases for fuel usage and higher costs.

Staff has upgraded the Garage diagnostic equipment that will enable us to keep pace with the changing technology that is incorporated in the newer vehicles and equipment.

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Charges For Services | 1,289,403 | 1,553,043 | 1,583,994 | 1,548,186 |
| Interest | 22,437 | 7,351 | 12,000 | 16,000 |
| Federal Grant | 0 | 0 | 0 | 0 |
| Refunds & Reimbursements | 20 | 19,189 | 50 | 50 |
| Transfer In from General | 0 | 0 | 0 | 0 |
| **TOTAL REVENUES** | **1,311,860** | **1,579,583** | **1,596,044** | **1,564,236** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 321,158 | 321,864 | 333,100 | 343,525 |
| Employee Benefits & Costs | 117,172 | 115,359 | 127,945 | 128,347 |
| Staff Development | 1,200 | 240 | 875 | 875 |
| Services & Commodities | 890,274 | 1,170,704 | 1,160,787 | 1,122,356 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| Depreciation | 25,060 | 17,971 | 24,142 | 24,200 |
| **TOTAL APPROPRIATIONS** | **1,354,864** | **1,626,138** | **1,646,849** | **1,619,303** |
| Acquisition of Capital Assets | | | | |
| **AUTHORIZED POSITIONS:** | | | | |
| Public Works Director | 0.05 | 0.05 | 0.05 | 0.05 |
| Deputy Public Works Director | 0.06 | 0.06 | 0.06 | 0.06 |
| Lead Mechanic | 0.00 | 0.00 | 0.00 | 0.00 |
| Mechanic | 4.00 | 4.00 | 4.00 | 4.00 |
| Parts Inventory Control Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| Public Works Coordinator | 0.05 | 0.05 | 0.05 | 0.025 |
| Laborer/Part-Time | 0.50 | 0.50 | 0.50 | 0.75 |
| Garage Supervisor | 0.50 | 0.50 | 0.50 | 0.50 |
| Admin./Finance | 0.015 | 0.015 | 0.015 | 0.015 |
| **TOTAL POSITIONS** | **6.175** | **6.175** | **6.175** | **6.400** |

**PROGRAM NAME: MUNICIPAL GARAGE** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: PUBLIC WORKS** | **FUND: MUNICIPAL GARAGE**

**PERFORMANCE OBJECTIVES:**

1. To keep percentage of call backs to total repairs at no more than 1%.
2. To increase PM checklist items completed by - 10%.
3. Continually adjust inventory to eliminate obsolete or unused parts.
4. Increase the ratio of scheduled maintenance vs. unscheduled maintenance to 50% or greater.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. Fleet size (vehicles and equipment) | 425 | 450 | 450 | 450 |
| 2. Repair and maintenance requests | 525 | 525 | 525 | 525 |
| 3. Gallons of fuel required | 190,000 | 195,000 | 205,000 | 205,000 |
| **WORKLOAD:** | | | | |
| 1. # of vehicles for unscheduled maintenance | 300 | 300 | 300 | 300 |
| 2. # of fuel gallons dispensed | 190,000 | 195,000 | 205,000 | 205,000 |
| 3. # of vehicle specs prepared | 16 | 12 | 12 | 12 |
| 4. # of vehicles for scheduled maintenance | 1,800 | 1,850 | 1,850 | 1,850 |
| **PRODUCTIVITY:** | | | | |
| 1. Labor costs per hour | $80 | $80 | $80 | $80 |
| 2. Cost per work order | $150.00 | $185.00 | $185.00 | $185.00 |
| **EFFECTIVENESS:** | | | | |
| 1. % of call back to total vehicle repairs | 1% | 1% | 1% | 1% |

***Information Services***

This fund was established to account for services provide by the Information Services department to the rest of the City.

***Financial Summary***

Operating budgets for the IS fund are set at revenues of $681,607 and expenditures of $675,926 for FY 2012/13. The ending fund equity balance is expected to be $301,290.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2008/09 through FY 2012/13
- Cash Flow, FY 2008/09 through FY 2012/13
- Program Performance Indicators

# Information Services Fund Expenditures by Function & Category

2012/13

Information Services — Fiscal Year 2012/13

| Expenditures by Function | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Amended | FY 2012/13 Budget | $ Inc (Dec) from 12 | % Inc (Dec) from 12 |
|---|---|---|---|---|---|---|---|
| **Finance:** | | | | | | | |
| Information Services | 564,850 | 584,134 | 622,333 | 710,228 | 675,926 | (34,302) | -4.83% |
| GIS | - | - | - | - | | - | |
| **Total Information Services** | **564,850** | **584,134** | **622,333** | **710,228** | **675,926** | **(34,302)** | **-4.83%** |
| **Total Expenditures by Function** | **564,850** | **584,134** | **622,333** | **710,228** | **675,926** | **(34,302)** | **-4.83%** |
| **Expenditures by Category** | | | | | | | |
| **Salaries & Benefits** | | | | | | | |
| Full-time Employees | 256,262 | 297,408 | 308,731 | 315,584 | 324,498 | 8,914 | 2.82% |
| Part-time/Temporary Employees | - | - | - | - | - | - | |
| Contract help | 864 | - | - | - | - | - | |
| Overtime | 10,638 | 4,616 | 8,065 | 6,000 | 6,000 | - | 0.00% |
| Retirement contributions | 41,877 | 48,489 | 51,995 | 57,766 | 60,877 | 3,111 | 5.39% |
| Health, Dental, Life Insurance | 36,984 | 46,124 | 45,529 | 49,850 | 45,572 | (4,278) | -8.58% |
| Other pay | 10,962 | 3,900 | 15,981 | 4,200 | 4,200 | - | 0.00% |
| **Total Salaries & Benefits** | **357,587** | **400,537** | **430,301** | **433,400** | **441,147** | **7,747** | **1.79%** |
| **Operating expenditures** | | | | | | | |
| Staff development (Conferences, travel & training) | 4,863 | 33 | 7,091 | 6,000 | 18,000 | 12,000 | 200.00% |
| Repair, maintenance & utilities | 157,673 | 155,859 | 156,725 | 228,128 | 178,079 | (50,049) | -21.94% |
| Risk Management | - | - | - | - | - | - | |
| Contractual services | - | - | - | - | - | - | |
| Operating expenditures | 43,462 | 27,705 | 26,834 | 40,700 | 36,700 | (4,000) | -9.83% |
| Minor equipment | 1,265 | - | 1,381 | 2,000 | 2,000 | - | 0.00% |
| **Total Operating expenditures** | **207,263** | **183,597** | **192,031** | **276,828** | **234,779** | **(42,049)** | **-15.19%** |
| **Total Expenditures by Category** | **564,850** | **584,134** | **622,332** | **710,228** | **675,926** | **(34,302)** | **-4.83%** |

**CITY OF BETTENDORF**
**STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2008/09 THROUGH FY 2012/13**
**INFORMATION SERVICES / GIS**

| | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 AMENDED | FY 2012/13 Budget | Inc (Dec) ower FY 2011/12 Amovnt | Inc (Dec) ower FY 2011/12 Percent |
|---|---|---|---|---|---|---|---|
| **Operating revenue:** | | | | | | | |
| Intergovernmental | | | | | | | |
| Permits and licenses | | | | | | | |
| Charges for services | 516,923 | 538,589 | 584,012 | 633,383 | 633,383 | 49,371 | 8.45% |
| Other | 7,490 | 17,081 | 9,072 | 9,000 | 9,000 | | |
| **Total operating revenue** | **524,413** | **555,670** | **593,084** | **642,383** | **642,383** | **49,299** | **8.31%** |
| **Operating expenses:** | | | | | | | |
| Salaries and benefits | 359,737 | 402,814 | 430,300 | 433,400 | 441,147 | 10,847 | 2.52% |
| Supplies and services | 207,263 | 183,595 | 192,031 | 276,828 | 234,779 | 42,748 | 22.26% |
| Depreciation | | | | | | | |
| **Total operating expenses** | **567,000** | **586,409** | **622,331** | **710,228** | **675,926** | **53,595** | **8.61%** |
| Operating income(loss) | (42,587) | (30,739) | (29,247) | (67,845) | (33,543) | (4,296) | 14.69% |
| **Nonoperating income(expenses):** | | | | | | | |
| Interest income | 2,630 | 7,251 | 4,390 | 7,000 | 7,224 | 2,834 | 64.56% |
| Interest expense | | | | | | | |
| (Loss) on disposal of assets | | | | | | | |
| Capital Grants | | | | | | | |
| Net Income(loss) | (39,957) | (23,488) | (24,857) | (60,845) | (26,319) | (1,462) | 5.88% |
| Transfers in | 40,000 | 32,000 | 32,000 | 32,000 | 32,000 | - | 0.00% |
| Transfers out | | | | | | | |
| **Net income** | **43** | **8,512** | **7,143** | **(28,845)** | **5,681** | **(1,462)** | **-20.47%** |
| Retained earnings, beginning | 308,756 | 308,799 | 317,311 | 324,454 | 295,609 | (21,702) | -6.84% |
| Adjustment for restatement & contributed capital | | | | | | | |
| Retained earnings, ending | **308,799** | **317,311** | **324,454** | **295,609** | **301,290** | **(23,164)** | **-7.14%** |

| Combining Statement of Cash Flows | FY 2008/09 Actual | FY 2009/10 Actual | FY 2010/11 Actual | FY 2011/12 Projected | FY 2012/13 Projected |
|---|---|---|---|---|---|
| Cash Flows from Operating Activities: | | | | | |
| Receipts from customers and users | 516,923 | 538,589 | 584,012 | 633,383 | 633,383 |
| Receipts from other operating revenue | 7,490 | 17,081 | 9,072 | 9,000 | 9,000 |
| Payments to suppliers | (211,670) | (185,244) | (185,732) | (276,828) | (234,779) |
| Payments to claimants | - | - | - | - | - |
| Payments to employees | (285,871) | (368,086) | (346,377) | (433,400) | (441,147) |
| Net cash provided by (used in) operating activities | 26,872 | 2,340 | 60,975 | (67,845) | (33,543) |
| Cash Flows from Noncapital Financing Activities: | | | | | |
| Proceeds from interfund accounts | - | - | - | - | - |
| Payments of interfund accounts | - | - | - | - | - |
| Operating transfers in | 40,000 | 32,000 | 32,000 | 32,000 | 32,000 |
| Operating transfers (out) | - | | | | |
| Net cash provided by noncapital financing activities | 40,000 | 32,000 | 32,000 | 32,000 | 32,000 |
| Cash Flows from Capital and Related Financing Activities: | | | | | |
| Acquisition of property and equipment | - | - | - | - | - |
| Net cash provided by (used in) capital and related financing activities | - | - | - | - | - |
| Cash Flows from Investing Activities, interest received | 2,707 | 7,024 | 3,873 | 7,000 | 7,224 |
| Net increase in cash and cash equivalents | 69,579 | 41,364 | 96,848 | (28,845) | 5,681 |
| **Cash and cash equivalents:** | | | | | |
| **Beginning** | **68,612** | **138,191** | **179,555** | **276,403** | **247,558** |
| **Ending** | **138,191** | **179,555** | **276,403** | **247,558** | **253,239** |
| Reconciliation of Operating Income (Loss) to Net Cash | | | | | |
| Provided by (Used in ) Operating Activities: | | | | | |
| Operating income (loss) | (42,587) | (30,739) | (29,248) | (67,845) | (33,543) |
| Depreciation | - | - | - | - | - |
| Amortization | - | - | - | - | - |
| (Gain) loss on disposal of assets | | | | | |
| (Increase) in accounts and unbilled usage receivable | - | - | - | - | - |
| (Increase) in prepaid items | 64,000 | 28,407 | 75,943 | - | - |
| (Increase) in due from other governments | - | - | - | - | - |
| Increase (decrease) in accounts payable | (4,407) | (1,649) | 6,299 | | |
| Increase (decrease) in claims payable | | | | | |
| Increase (decrease) in accrued liabilities | 9,866 | 6,321 | 7,981 | | |
| Increase (decrease) in due to other governments | - | - | - | - | - |
| **Net cash provided by (used in) operating activities** | **26,872** | **2,340** | **60,975** | **(67,845)** | **(33,543)** |

**PROGRAM NAME: INFORMATION SERVICES** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: FINANCE** | **FUND: INFORMATION SERVICES/GIS**

**PROGRAM DESCRIPTION:**

The Information Technology department is responsible for providing information technology and communication to all departments. The major activities of this division include coordinating the use of computers and other information systems throughout the City, developing security measures to protect the City's information systems, providing ongoing user training and keeping abreast of current technology.

**ANALYSIS:**

The Information Technology department will continue to support, operate and manage information technology applications, databases and communication networks in a reliable and efficient manner. Our goal is to provide leadership in supporting and facilitating the effective use of technology as an everyday tool.

Current challenges facing the department are:
- Enhance user productivity through in-house training and education
- Support and maintain various software applications utilized by all City departments
- Achieve 99.99 percent up-time within supported operations
- Provided after hours assistance to the City's 24 hour departments with limited use of overtime
- Maintain the city's various computer systems and provide physical security for the city's data
- Maintain and support the voice, data and video communications equipment throughout the City
- Maintain continuous updates to the GIS system
- Integrate new technologies and replace equipment with limited budget dollars

Significant projects for the FY 2012/13 include:
- Implementing a new Human Resource software package
- City wide fiber management
- Replacement of approximately 50 computers
- Migrate current Community Development permit applications to SunGard's OneSolution software package
- Expand wireless network
- Implementing E-commerce
- Expand City wide document imaging
- Continue working with SECC on the County wide Consolidated Dispatch Center

| PROGRAM FINANCIAL INFORMATION | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 AMENDED | 2012/13 ADOPTED BUDGET |
|---|---|---|---|---|
| **REVENUE SUMMARY:** | | | | |
| Charges for Services | 538,589 | 584,012 | 633,383 | 633,383 |
| Interest | 7,251 | 4,390 | 7,000 | 7,224 |
| Miscellaneous | 0 | 9072 | 9000 | 9000 |
| Transfers In | 49,080 | 32,000 | 32,000 | 32,000 |
| **TOTAL REVENUES** | **594,920** | **629,474** | **681,383** | **681,607** |
| **APPROPRIATION SUMMARY:** | | | | |
| Salaries & Wages | 305,923 | 321,031 | 325,784 | 334,698 |
| Employee Benefits & Costs | 94,612 | 109,270 | 107,616 | 106,449 |
| Staff Development | 33 | 7,091 | 6,000 | 18,000 |
| Services & Commodities | 183,562 | 184,940 | 270,828 | 216,779 |
| Capital Expenditures | 0 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **584,130** | **622,332** | **710,228** | **675,926** |
| **AUTHORIZED POSITIONS:** | | | | |
| IT Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Information Systems Analysts | 3.00 | 3.00 | 3.00 | 3.00 |
| **TOTAL POSITIONS** | **4.00** | **4.00** | **4.00** | **4.00** |

**PROGRAM NAME: INFORMATION SERVICES** | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

**DEPARTMENT: FINANCE** | **FUND: INFORMATION SERVICES**

**PERFORMANCE OBJECTIVES:**

1. Reduce user support calls by offering (in-house) basic computer training sessions.
2. Standardize all city computer equipment and application software.
3. Provide a stable software, hardware, and voice environment to assist city staff in their daily jobs.
4. Help reduce paper storage through efficient usage of computerization and document imaging.
5. Assist city staff in providing more efficient service to the citizens of Bettendorf at a reasonable cost.
6. To manage the turnaround time for work orders to no more than five days.

| PERFORMANCE INDICATORS | 2009/10 ACTUAL | 2010/11 ACTUAL | 2011/12 ESTIMATE | 2012/13 TARGET |
|---|---|---|---|---|
| **DEMAND:** | | | | |
| 1. # of users supported | 300 | 300 | 300 | 300 |
| 2. PC's/Printers supported | 427 | 427 | 427 | 337 |
| 3. Servers supported | 28 | 28 | 30 | 31 |
| 4. Phone support (Desktop/Cellular) | 376 | 400 | 400 | 400 |
| 5. Percent of scheduled time systems are fully operational | | | | |
| Email | 100 | 100 | 100 | 100 |
| Network | 100 | 100 | 100 | 100 |
| Internet | 100 | 100 | 100 | 100 |
| **WORKLOAD:** | | | | |
| 1. # of help desk requests per year | 5,200 | 5,200 | 5,200 | 5,200 |
| 2. # of hours spent on system maintenance and upgrades | 5,200 | 5,200 | 5,200 | 5,200 |
| 3. # of hours spent on user training | 500 | 500 | 500 | 500 |
| 4. # of hours spent on end-user support/custom programming | 4,400 | 4,400 | 4,400 | 4,400 |
| **PRODUCTIVITY:** | | | | |
| 1. % of time spent on server management | 15% | 15% | 15% | 15% |
| 2. % of time spent on network management | 10% | 10% | 10% | 10% |
| 3. % of time spent on end-user support | 50% | 50% | 50% | 50% |
| 4. % of time spent on GIS management | 10% | 10% | 5% | 5% |
| 5. % of time spent on public safety | 15% | 15% | 20% | 20% |
| **EFFECTIVENESS:** | | | | |
| 1. % of resolved support/problem calls | 100.00% | 100.00% | 100.00% | 100.00% |
| 2. % of "on-line" hours - Network | 100.00% | 100.00% | 100.00% | 100.00% |
| 3. % of "on-line" hours - AS/400 | 98.60% | 98.60% | 98.60% | 98.60% |
| 4. Average # of days for work order turnaround, request to completion | <1 | <1 | <1 | <1 |
| 5. Information Technology $/per user | $1,947 | $2,074 | $2,367 | $2,253 |

*Ribbon cutting for Palmer Hills Clubhouse.*

*Clubhouse with Palmer Grill and Pro Shop.*

*Palmer Grill*

*Pro Shop*

Bettendorf IOWA
a premier city

# FY 2012/13 SUPPLEMENTAL INFORMATION

# Supplemental Information Section Contents 2012/13

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# Community Profile

**HISTORY**

Bettendorf, Iowa lies in the area of the original Wisconsin Territory and was purchased from the Sac and Fox Indians in the Black Hawk Purchase in 1832. The area was opened to homesteaders in 1840. The original town on the site was named Lillienthal, after an early tavern and dance hall owner. The city was renamed Gilbert in 1858, honoring Elias Gilbert, who plotted the original town. At that time, the predominately German residents were employed as farmers, skilled laborers, and small business operators.

At the turn of the century, William and Joseph Bettendorf proposed to the townspeople that they would move their iron wagon business from Davenport to Gilbert if the city would purchase the old Gilbert farm for them as a location for their factory. Donations were solicited from area residents and businesses to raise the $15,000 to purchase the property and the factory was moved to Gilbert. In January of 1903, the town of 440 citizens petitioned for incorporation, requesting a name change to Bettendorf in honor of the brothers whose factory was so important to the early development of the city.

**GEOGRAPHY**

Encompassing an area of 21.4 square miles, Bettendorf is located at latitude 41 degrees 32 minutes north, longitude 90 degrees 30 minutes west, at an elevation of 565 feet on the southeast border of Iowa on the Mississippi River. It is within 175 miles of Chicago and Des Moines, within 360 miles of Kansas City and Minneapolis, 300 miles from Omaha, and 250 miles from St. Louis.

Bettendorf has a temperate continental climate, with a wide temperature range throughout the year. The average winter temperature is 26.7 degrees and the average summer temperature is 70.9 degrees. The mean annual temperature is 50.1 degrees. Precipitation usually is well distributed throughout the year, with an average annual rainfall of 32.79 inches and an average annual snowfall of 30.6 inches. According to the National Climatic Data Center, substantial weather changes frequently occur at three- or four-day intervals, as a result of the area being in proximity to some of the most important storm tracks.

**POPULATION CHARACTERISTICS**

When the City of Bettendorf was incorporated in 1903, a year after the Bettendorf brothers moved their factory to the City, the population was 440. Growth was slow in the early years. At the time of World War II, there were still fewer than 4,000 residents. Rapid growth in manufacturing and general business activities caused an acceleration of population growth in the 1950s and 1960s. The opening of the Alcoa plant at the edge of the City in Riverdale in 1948 was particularly important to the City's growth. Bettendorf more than doubled its population between 1960 and 1980. Population growth has continued through the following decades. Bettendorf's population increased 2.8% from 1980 – 1990, 11.1% from 1990 – 2000 and 6.2% from 2000 - 2010.

**POPULATION TRENDS, BETTENDORF, IOWA**

| | |
|---|---|
| 1950 | 5,132 |
| 1960 | 10,534 |
| 1970 | 22,126 |
| 1980 | 27,381 |
| 1990 | 28,132 |
| 1996 | 30,976 (Special Census) |
| 2000 | 31,275 |
| 2010 | 33,217 |

Source: U.S. Census

**SEX & AGE**

Bettendorf's population is 48.6% male and 51.4% female - similar to the averages for the State of Iowa as a whole. The median age in the City is 40.7 years - slightly higher than the state average of 38.1.

The chart below shows age breakdowns for the City and compares the percentage of the population in different age categories with Scott County and the State of Iowa. Bettendorf's figures don't vary much from the county and state norms. Bettendorf's population, along with the rest of the state and nation, aged considerably between 2000 and 2010. The following chart compares age breakdowns for the City in the last two censuses for which figures are available. This table shows that people 55 and older account for nearly all of the population growth between 2000 and 2010.

**IOWA POPULATIONS AND PERCENTAGE CHANGES BY YEAR**

| Date: | 1950 | 1960 | 1970 | 1980 | 1990 | 2000 | 2010 |
|---|---|---|---|---|---|---|---|
| **City of Bettendorf, Scott County, Iowa** | | | | | | | |
| **Population:** | 5,132 | 10,534 | 22,126 | 27,381 | 28,139 | 31,275 | 33,217 |
| **Absolute change:** | | 5,402 | 11,592 | 5,255 | 758 | 3,136 | 1,942 |
| **Percent change:** | | 105.26% | 110.04% | 23.75% | 2.77% | 11.14% | 6.2% |
| **City of Davenport, Scott County, Iowa** | | | | | | | |
| **Population:** | 74,549 | 88,981 | 98,469 | 103,264 | 95,333 | 98,359 | 99,685 |
| **Absolute change:** | | 14,432 | 9,488 | 4,795 | -7,931 | 3,026 | 1,326 |
| **Percent change:** | | 19.36% | 10.66% | 4.87% | -7.68% | 3.17% | 1.3% |
| **City of Eldridge, Scott County, Iowa** | | | | | | | |
| **Population:** | 376 | 583 | 1,535 | 3,279 | 3,378 | 4,159 | 5,651 |
| **Absolute change:** | | 207 | 952 | 1,744 | 99 | 781 | 1,492 |
| **Percent change** | | 55.05% | 163.29% | 113.62% | 3.02% | 23.12% | 35.9% |
| **City of LeClaire, Scott County, Iowa** | | | | | | | |
| **Population:** | 1,124 | 1,546 | 2,520 | 2,899 | 2,734 | 2,847 | 3,765 |
| **Absolute change:** | | 422 | 974 | 379 | -165 | 113 | 918 |
| **Percent change:** | | 37.54% | 63.00% | 15.04% | -5.69% | 4.13% | 32.2% |

Source: U.S. Census Bureau

**POPULATION BY AGE: BETTENDORF, SCOTT COUNTY AND IOWA**

| BETTENDORF | | | SCOTT COUNTY | | IOWA | |
|---|---|---|---|---|---|---|
| **Age** | **Total Number** | **Percent of Total** | **Total Number** | **Percent of total** | **Total Number** | **Percent of Total** |
| - 5 | 1,997 | 6.0% | 11,253 | 6.8% | 202,123 | 6.6% |
| 5 - 14 | 4,980 | 15.0% | 22,530 | 13.6% | 401,550 | 13.2% |
| 15 - 19 | 2,114 | 6.4% | 11,046 | 6.7% | 216,837 | 7.1% |
| 20 - 34 | 5,100 | 15.4% | 32,592 | 19.8% | 595,933 | 19.6% |
| 35 - 54 | 9,555 | 28.7% | 45,340 | 27.5% | 804,274 | 26.4% |
| 55 - 64 | 4,567 | 13.7% | 20,858 | 12.6% | 372,750 | 12.2% |
| 65 - 74 | 2,532 | 7.6% | 11,417 | 6.9% | 224,656 | 7.4% |
| 75 - | 2,372 | 7.1% | 10,188 | 6.1% | 228,232 | 7.5% |
| | **33,217** | | **165,224** | | **3,046,355** | |

Source: U. S. Census

**BETTENDORF POPULATION BY AGE**

| | 2000 | | 2010 | |
|---|---|---|---|---|
| AGE | NUMBER | PERCENT | NUMBER | PERCENT |
| -5 | 1,924 | 6.2% | 1,997 | 6.0% |
| 5-14 | 4,717 | 15.1% | 4,980 | 15.0% |
| 15-19 | 2,299 | 7.4% | 2,114 | 6.4% |
| 20-34 | 4,947 | 15.8% | 5,100 | 15.4% |
| 35-54 | 10,475 | 33.5% | 9,555 | 28.7% |
| 55-64 | 3,035 | 9.7% | 4,567 | 13.7% |
| 65-74 | 2,040 | 6.5% | 2,532 | 7.6% |
| 75- | 1,838 | 5.8% | 2,372 | 7.1% |

**RACE & LANGUAGE**

Minorities comprise 8.1% of Bettendorf's population. This is in line with the statewide figure of 8.7% but considerably lower than the 13.9% minority population in Scott County. Bettendorf's population is 3.6% Hispanic compared to 5.6% in Scott County and 5.0% in the state as a whole. The percentage of persons five years and older speaking a language at home other than English was 6.2% according to the 2010 U.S. Census.

* Hispanic is an ethnicity, with its count being associated with any of the races.

**EDUCATIONAL LEVEL**

Bettendorf residents have a high level of educational attainment according to the 2010 U.S. Census. High school graduates comprise 95.6% of residents 25 years of age or older in Bettendorf. The comparable figure for Iowa as a whole is 89.9%. Bettendorf has a particularly high proportion of residents who are college graduates. Residents with four or more years of college represent 44.4% of the population in Bettendorf, compared to 29.7% in Scott County and 24.5% in the state of Iowa.

**OCCUPATION**

In the 2010 U.S. Census there were 17,078 people 16 years and over in Bettendorf who were listed as being in the labor force. Of these, 53% were male and 47% were female. The chart below shows occupation categories for the City. A substantially larger proportion of Bettendorf residents were employed in managerial, professional, administrative, technical, sales, and administrative support occupations than in the state as a whole in the 2010 U.S. Census.

**EMPLOYED PERSONS BY OCCUPATION**
(16 years of age and older)

| Occupation | Bettendorf | Iowa |
|---|---|---|
| Management, business science, and arts | 44.0% | 31.3% |
| Service occupations | 26.2% | 25.9% |
| Sales and office occupations | 12.4% | 14.8% |
| Natural resources, construction, and maintenance | 7.1% | 1.1% |
| Production, transportation, and material moving | 10.3% | 18.1% |

Source: 2010 U. S. Census

**REPRESENTATIVE EMPLOYERS IN THE QUAD CITIES REGION**

| Employer | Business | # of employees |
|---|---|---|
| Rock Island Arsenal | Defense Manufacturing | 8,500 |
| Deere & Company | Agriculture OEM | 6,300 |
| Genesis Health System | Healthcare | 4,900 |
| Trinity Regional Health System | Healthcare | 2,900 |
| Tyson Fresh Meats | Food Processing | 2,400 |
| Alcoa, Inc. | Aerospace & Defense Aluminum | 2,250 |
| Kraft Foods/Oscar Mayer | Food Processing | 1,650 |
| XPAC | Supply Chain Management & Logistics | 1,195 |
| Isle of Capri | Casino, Hotel, Entertainment | 1,050 |
| MidAmerican Energy Co. | Utility/Energy Delivery | 1,025 |
| APAC Customer Service | Telecom/Customer Service | 900 |
| Group O Companies | Third Party Logistics | 800 |
| Exelon | Utility/Energy Delivery | 700 |
| AT&T | Telecom | 610 |
| Lee Enterprises | Newspaper Publishing | 500 |

Source: Quad Cities First

**INCOME LEVEL**

Bettendorf has consistently had household incomes above state and national averages. Listed below are estimates for household and per capita income from the 2010 Census.

**MEDIAN HOUSEHOLD INCOME (2006-2010)**

| | |
|---|---|
| **Bettendorf** | **$65,604** |
| Davenport | $42,261 |
| Scott County | $49,964 |
| Iowa | $48,872 |
| U.S.A. | $51,914 |

**PER CAPITA MONEY INCOME (2006-2010)**

| | |
|---|---|
| **Bettendorf** | **$35,932** |
| Davenport | $23,565 |
| Scott County | $27,408 |
| Iowa | $25,335 |
| U.S.A. | $27,334 |

**BETTENDORF HOUSEHOLD INCOME DISTRIBUTION**

| | 1990 Census | | 2000 Census | | 2010 Census | |
|---|---|---|---|---|---|---|
| **$ 0-9,999** | 757 | 6.9% | 614 | 4.9% | 600 | 4.5% |
| **$10k-14,999** | 713 | 6.5% | 565 | 4.5% | 394 | 3% |
| **$15k-24,999** | 1,576 | 14.4% | 1,190 | 9.6% | 1,151 | 8.7% |
| **$25k-34,999** | 1,612 | 14.7% | 1,211 | 9.7% | 1,248 | 9.4% |
| **$35k-49,999** | 2,353 | 21.5% | 2,014 | 16.2% | 1,489 | 11.2% |
| **$50k-74,999** | 2,502 | 22.8% | 2,908 | 23.3% | 2,605 | 19.7% |
| **$75k-99,999** | 850 | 7.8% | 1,821 | 14.6% | 1,959 | 14.8% |
| **$100k-149,999** | 376 | 3.4% | 1,377 | 11.1% | 2,074 | 15.7% |
| **$150,000+** | 217 | 2.0% | 759 | 6.1% | 1,731 | 13.1% |

**NATIVITY & MOBILITY**

Bettendorf has a mobile population. Census data from 2010 shows that only 56.4% of Bettendorf residents five years and over were born in Iowa. The comparable figure for the state as a whole is 71.7%.

**HOUSING**

Census data shows a substantial increase in the number of housing units in the City from 2000 to 2010. In 2010 there were 14,437 housing units in the City - a 10.6% jump from the 2000 figure of 13,051. While not as dramatic as in the past, the figures show that residential growth continues to be steady in Bettendorf.

Of the total occupied housing units in the Census, 23% are renter-occupied.

**NUMBER AND VALUATION OF PERMITS ISSUED FOR NEW SINGLE FAMILY DWELLINGS**
Bettendorf 1999-2011

| Year | Permits Issued | Valuation |
|---|---|---|
| 1999 | 158 | $26,947,091 |
| 2000 | 143 | $24,158,546 |
| 2001 | 144 | $26,184,082 |
| 2002 | 85 | $19,495,481 |
| 2003 | 120 | $25,087,080 |
| 2004 | 146 | $30,265,151 |
| 2005 | 194 | $41,928,319 |
| 2006 | 154 | $34,873,928 |
| 2007 | 134 | $37,831,573 |
| 2008 | 96 | $24,200,996 |
| 2009 | 77 | $21,057,198 |
| 2010 | 115 | $28,361,980 |
| 2011 | 108 | $34,107,943 |

Source: City of Bettendorf Building Department

**COMMUNITY GOVERNMENT**

Bettendorf has a Mayor-Council form of government. The Mayor and Council members serve four-year terms. It is the responsibility of the Mayor and Council to choose a City Administrator. The City Administrator is a full-time, salaried employee who manages the administrative functions of the City government, while the Council acts as the law-making, policy-forming body. There are seven Council members: one for each of the five wards in the City and two at-large members. Other municipal officials, such as the Director of Public Works, City Attorney, and the heads of the various

boards and commissions are appointed by the Mayor with the approval of the City Council. The Police Chief is appointed by and serves at the discretion of the Mayor as seen by the City organization chart below. The Library Board of Trustees hires the Library Director. (Source: City Code of Bettendorf Iowa)

For a directory of City Officials and Council Members as of April 2012, see the City's website at **www.bettendorf.org**. See also the brochure "How to Contact Your Elected Officials," available at the Bettendorf Public Library. It includes addresses, phone numbers, e-mail, and websites for the people representing Bettendorf in Washington and Des Moines, at the Scott County Court House and Bettendorf City Hall, and on the Bettendorf and Pleasant Valley School Boards.

**BUSINESS & ECONOMY**

There are signs of steady economic growth in Bettendorf, including a strong housing market and good retail sales. Bettendorf saw a significant increase in commercial and residential construction beginning in 2003. There are active residential growth areas in the northern and northeastern portions of the City. The average price of a new home in Bettendorf is above $300,000. In Bettendorf, 82% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail and industrial base.

**RESIDENTIAL REAL ESTATE ACTIVITY**
**Average Sale Price**

| | 2011 | 2010 | 2009 |
|---|---|---|---|
| **Iowa Quad Cities** | **$162,600** | **$165,700** | **$159,600** |
| Davenport | $119,600 | $126,800 | $121,500 |
| Bettendorf & Riverdale | $245,200 | $251,600 | $252,400 |
| Blue Grass, Buffalo & Walcott | $148,100 | $174,100 | $164,700 |
| Pleasant Valley, LeClaire & Princeton | $246,100 | $205,500 | $246,700 |
| North Scott | $203,700 | $210,700 | $202,100 |
| | | | |
| **Muscatine area:** | **$118,600** | **$118,500** | **$125,000** |
| Muscatine | $123,00 | $117,600 | $120,900 |
| | | | |
| **Illinois Quad Cities:** | **$107,400** | **$111,200** | **$113,200** |
| Rock Island | $95,800 | $85,700 | $94,600 |
| Milan & rural Rock Island | $121,000 | $121,400 | $130,400 |
| Moline | $102,800 | $110,000 | $103,300 |
| Coal Valley, Rural Moline, Misc. | $155,700 | $152,700 | $187,600 |
| East Moline & Silvis | $96,500 | $97,400 | $98,700 |
| Colona, Port Byron, Upper Rock Island | $139,800 | $180,800 | $157,100 |
| Henry County South | $97,200 | $100,900 | $97,400 |
| Henry County North | $120,700 | $119,500 | $130,700 |
| Mercer County | $79,300 | $106,800 | $90,600 |

Source: Ruhl & Ruhl Realtors, Inc. & Realtor Associations.

The Quad-City area is a major retail center in western Illinois and eastern Iowa. According to 2001 Editor & Publisher Market Guide estimates, retail sales in the Quad-Cities were $4.5 billion in 2001 compared to $4.1 billion in 1997. As reported by the Iowa Department of Revenue, for the 12 months ending June 30, 2011 retail sales for the City of Bettendorf were $296,041,275, up from $249,550,035 in 2001. Three major retailers, ShopKo, Von Maur, and Younkers closed stores in Bettendorf between 1999 and 2001. However, the Duck Creek Plaza shopping center has been completely revamped including the addition of a Home Depot store and a wide variety of retail businesses.

Tourism is one of the area's fastest-growing industries. According to the Quad Cities Convention & Visitors Bureau, the number of visitors to the Quad-Cities in fiscal year 2003 was over one million. In 1989 the passage of a bill allowing gambling on riverboats in Iowa enhanced interest in the Quad-Cities as a tourist destination. The Isle of Capri riverboat on the Bettendorf riverfront employs approximately 900 people and is one of the county's largest employers. The property includes a hotel and convention center. Since its opening, the Isle of Capri and its forerunner, the Lady Luck, have contributed more than $30 million to the Scott County Regional Authority, which holds the gaming license for the boat. The Authority allocates grants to local nonprofit groups.

In Bettendorf, 82% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail, and industrial base. For a detailed comparison of tax structures in local communities, see http://www.quadcities.org/.

Major economic development initiatives within the City limits over the last five years include:

Riverfront-Downtown: Recent developments in the Rivers Edge area include the construction of the second Isle of Capri Casino Hotel, accompanying parking ramp expansion and the completion of the 50,000 square foot Quad Cities Waterfront Convention Center. The two Isle hotels now total 514 rooms, the largest hotel complex in the state of Iowa. Total for all development is estimated at $100 million. Other recent developments in this area include four office buildings of $6 million in value and a new fast food restaurant for another $526,000.

80 and Middle Road: In the spring of 2009 the City of Bettendorf acquired 22 acres on the northeast quadrant of the interchange for approximately $1.43 million. This parcel will work in partnership with a private sector owner to add another 95 acres for the creation of a technology business park. Two years ago the city hired an engineering firm using federal grant funds to develop an Interchange Justification Report (IJR) to research and redesign the interchange from a rural interchange to an urban interchange. The Bettendorf Development Corporation re-graded portions of the interchange to improve appearance, safety and visibility. Water main improvements and a sanitary sewer extension are now under design to enhance the fiber optic cabling installed by C.S. Technologies which will ultimately enhance the marketability of the community and the region.

**TEN PRINCIPAL PROPERTY TAXPAYERS**

| Taxpayer | Taxable Assessed Value |
|---|---|
| Mid American Energy Co. | $85,766,833 |
| Isle of Capri Bettendorf, LC | $85,002,320 |
| Inland Western Bettendorf Duck Creek | $13,772,290 |
| CMS/Chateau Knoll | $13,327,650 |
| Haversian Canal Systems, LLP | $13,173,640 |
| First Equity Management, LC | $11,434,230 |
| Olympic Steel Iowa, Inc. | $9,227,420 |
| Bettendorf Regency Apartments, LC | $8,701,290 |
| Green Bridge Co. | $8,071,900 |
| Art Mortgage Borrower PropCo | $7,927,580 |

**COMMUNICATIONS**

Bettendorf is part of a single telephone dialing area that includes the communities on both sides of the Mississippi River that make up the Quad-Cities.

Newspapers serving Bettendorf residents are: the Bettendorf News, a weekly founded in 1927 with a circulation of 10,000, and the Quad-City Times, a daily with a circulation of 61,000 (Sundays 78,000). Other daily newspapers in the area are the Rock Island Argus (13,000, Sundays 14,000) and the Daily Dispatch (29,000, Sundays 34,000). A free weekly community newspaper called The Leader has a distribution of 50,000. Another free weekly newspaper is the River Cities Reader, which features investigative articles on current events and a comprehensive arts and entertainment calendar, with a distribution of 15,000.

The Bettendorf area is served by the three major television networks WHBF-TV 4 (CBS), KWQC-TV 6 (NBC), WQAD NewsChannel 8 (ABC), as well as independent station KLJB Channel 18 (Fox). Public television programming is available from stations WQPT Channel 24 in Moline and KIIN Channel 12 in Iowa City.

The City's contract with Mediacom, a cable television provider, opens many other options to Bettendorf subscribers. Bettendorf residents who subscribe to Mediacom have access to two locally produced information channels. Channel 9 is the Bettendorf Municipal Channel. It broadcasts City Council meetings, as well as general information about City services. The Bettendorf Educational Channel is broadcast on Channel 13. This channel provides character-generated information about the services, programs, and activities available at Bettendorf Community Schools, Pleasant Valley Community Schools, Scott Community College, the Mississippi Bend Area Education Agency, and the Bettendorf Public Library. Educational videos and original programming from member agencies are also broadcast on Channel 13.

**TRANSPORTATION**

Since 1980 the City has operated the Bettendorf Transit System which consists of seven buses on five fixed routes which radiate from a central major transfer point at the Duck Creek Plaza shopping center every thirty minutes. Two Davenport bus routes have connections at Duck Creek Plaza as well. One Bettendorf route provides a cross-river connection to the MetroLINK system in Moline, Illinois. Activity centers along the Bettendorf routes include the City Hall, the Public Library, one junior and two senior high schools, the Senior Citizen Congregate Meal site, three high-rises for the elderly, most local shopping areas, the Family Museum, the Life Fitness Center, the Middle Park Splash Landing, the Palmer Hills Golf Course, ALCOA Industrial Plant, Isle of Capri Riverboat Casino, Scott Community College, three medical centers, and a nursing home. Service is provided from 5:45 a.m. to 6:10 p.m. Monday through Friday. Saturday service is contracted and reduced to four routes every sixty minutes running between 8:30 a.m. and 5:30 p.m. Service is not provided on Sunday or on major holidays. Bettendorf Transit is in compliance with the Americans with Disabilities Act. The general public cash fare is $1.00. Reduced fares are available for

the elderly, disabled, and small children. Bettendorf buses transport around 200,000 riders annually. Bettendorf is a leading participant in the new Quad Cities Riverfront Circulator bus route that will began in 2010. The circulator is the result of collaboration with three Quad Cities transit systems. Each retro style bus will travel a 14-mile route with stops at downtown attractions and destinations in Bettendorf, Davenport, Moline and Rock Island. Burlington Trailways Bus System and Greyhound Bus Lines also serve the area.

The City of Bettendorf and the Quad-City area are served by three interstate highways, three United States primary highways, and an excellent secondary highway system which combine into a 1400-mile transportation web providing efficient movement of goods, services, and people within the area and on to other markets.

The greater Quad-City area is defined as a single commercial trucking zone by the Interstate Commerce Commission, making shipments in the area exempt from Interstate rate regulation. There are approximately 66 motor carriers which maintain offices and/or terminals in the Quad-Cities, providing overnight access to other major distributors, suppliers, and consumers.

The Mississippi River is also an important feature of transportation in the area as it provides the Quad-Cities with a link to Mississippi tributaries, the Gulf of Mexico, the Great Lakes, and connections to foreign ports. The Mississippi has a nine-foot channel depth in this area and is usually navigable at least ten months of the year. It runs approximately 41 miles along the eastern border of Scott County and provides a navigation channel for the transporting of bulk commodities. Grain accounts for 65 percent of the commodities shipped on the Upper Mississippi in the Rock Island District from Dubuque, Iowa, to New London, Missouri. According to the Army Corps of Engineers, more than 580 manufacturing facilities, terminals, and docks ship and receive tonnage in the Upper Mississippi River basin. In 2005, the system moved more than 160 million tons of cargo worth roughly $28.5 billion. Grains (corn and soybean) dominate traffic on the system. Annually, the project generates an estimated $1 billion of transportation cost savings compared with the operation and maintenance costs of approximately $115 million.

Related to Mississippi River transportation is the recreational Channel Cat Water Taxi which operates from May to September, 11 a.m. - 8 p.m. Monday through Friday, 9 a.m. - 10 p.m. Saturday, 9 a.m. - 8 p.m. Sunday. There is a water taxi docking facility in Leach Park in Bettendorf. Other stops in the Quad-Cities include the Ben Butterworth Parkway and the John Deere Commons in Moline, Illinois, and the East Village in Davenport, Iowa.

The Bettendorf Park Board maintains two public boat access sites at Leach Park and 62nd Street that may be used by both motorized and non-motorized vehicles. The City of Bettendorf is also interested in creating a marina as part of the downtown riverfront redevelopment plans.

One of the most important transportation issues facing the Quad-Cities is Mississippi River bridges. In a 1998 Mississippi River Crossing Study, top recommendations for expediting traffic back and forth across the river were: removal of tolls on Centennial Bridge between Davenport and Rock Island; widening of the I-74 Bridge between Bettendorf and Moline; and construction of a new bridge between Bettendorf and East Moline.

The Iowa Department of Transportation estimates that more than 70,000 vehicles cross the I-74 Bridge daily making it the busiest in the Quad-Cities. It is more than a mile long and has two identical spans, the east span having been built in 1935 and the west span in 1960. Once known as the Iowa-Illinois Memorial Bridge, it was upgraded and made part of the Interstate Highway System in the early 1970s

A study examining the I-74 corridor from 23rd Avenue in Moline to 53rd Street in Davenport can be accessed on an Internet website at http://www.i74corridorstudy.org/. This study is a joint collaboration of the Iowa and Illinois Departments of Transportation along with consultants CH2M Hill, Sverdrup Civil, and Beling Professional Group. The site provides an overview of the study, updates on design concepts, and opportunities to comment on any aspect of the work.

The Quad City International Airport in Moline, Illinois is the Federal Aviation Administration "certified air carrier" for Bettendorf and the Quad-Cities. It is a small hub air carrier serving 400,000 passengers annuallyand is served by the following air carriers: Allegiant, Delta Connection, United Express, and American Eagle. There are over 30 departures daily to ten major national hubs, with connecting service to all national and international destinations. It is a U.S. Customs Port of Entry and is located in Foreign Trade Zone 133.

The Davenport Municipal Airport, located north of the Iowa Quad-Cities in Mount Joy, is a 750-acre general aviation airport opened in 1948. It has two runways and is used by smaller single-engine general aviation, corporate aircraft, and as a reliever airport for the Quad City International Airport.

Three rail companies service the Quad-City area. The I&M Rail Link (formerly the Canadian Pacific Railway), the Burlington Northern Santa Fe Railroad, and the Iowa Interstate Railroad all provide connections with other markets. The I&M Rail Link specifically travels through the City of Bettendorf along the Mississippi River and serves the freight needs of commercial and

industrial businesses. Approximately 20 - 24 trains per day use this rail line. The nearest Amtrak station is 45 miles away in Galesburg, Illinois. There are current efforts to establish passenger rail service between Chicago and Des Moines via the Quad-Cities.

Excellent sources for further information are the 2025 Quad-City Area Long Range Transportation Plan and the City of Bettendorf Iowa Comprehensive Plan 2000 to 2020 which can be viewed at the Bettendorf Public Library.

**EDUCATION**

There are two public school systems serving the City of Bettendorf, both of which are highly regarded for the quality of their programs, staff, and facilities. The Bettendorf Community School District has six elementary schools, one middle school, and a four-year senior high school. The high school is a five-building complex located on a 60-acre site. The eastern part of the City is served by the Pleasant Valley Community School District that includes a four-year senior high, a junior high, and four elementary schools. There are also two private schools in Bettendorf. Lourdes Catholic elementary school has a pre-kindergarten through grade eight enrollment of 391. Rivermont Collegiate, a college preparatory day school, has a preschool through grade 12 enrollment of 260.

**PUBLIC SCHOOL SYSTEMS SERVING BETTENDORF**

| | Bettendorf C.S.D | Pleasant Valley C.S.D |
|---|---|---|
| High School Enrollment | 1,423 | 1,207 |
| Middle School Enrollment | 1,084 | 600 |
| Elementary School Enrollment | 1,995 | 2,161 |
| Total Enrollment (11/12) | 4,502 | 3,968 |
| Graduation Rate (2010) | 92.2% | 93.2% |
| Graduates who intend to pursue post-secondary education (2012) | 87.4% | 88.0% |
| General Fund Expenditures per Pupil (10/11) | $9,168 | $8,466 |
| School Levy Rate (10/11) | $15.00 per $1,000 assessed | $14.74 per $1,000 assessed |

Scott Community College's main campus on Belmont Road is physically located in Riverdale but with a Bettendorf mailing address. Scott's Career Assistance Center and Urban Center are both located in downtown Davenport. Scott offers courses in both the arts and sciences and vocational/technical programs and enrolls around 4,000 students.

The Eastern Iowa Community College District also provides a comprehensive adult educational program throughout the district. In cooperation with local school districts and other organizations and businesses, the three colleges in the EICCD (Clinton Community College, Muscatine Community College, and Scott Community College) enroll approximately 55,000 citizens each year in community education programming. Adult basic education, high school completion programs, and career assessment and counseling programs are offered at all three EICCD campuses. The Eastern Iowa Business and Industry Center promotes business and industry in the area with over 200 programs, seminars, and services offered through the three community colleges in the district.

Other organizations in the community offering courses of interest to adults are the Bettendorf Public Library and the Family Museum of Arts & Science.

Institutions of higher education in the immediate area include Black Hawk College in Moline, Augustana College in Rock Island, and Marycrest International University, Kaplan College, and St. Ambrose University in Davenport. Western Illinois University offers junior and senior level courses leading to ten undergraduate degrees at its Quad Cities Center in Moline, Illinois. In addition, 15 graduate programs and the post-master's education specialist degree in educational administration are available through WIU in the Quad-Cities. Also available to Quad-Cities residents are Palmer College of Chiropractic in Davenport and the Quad Cities Graduate Studies Center, which is located on the Augustana College campus in Rock Island, Illinois. The Quad Cities Graduate Studies Center offers course work toward advanced degrees in over seventy program areas, including education, business, and engineering. Bettendorf is just 60 miles away from the University of Iowa in Iowa City, making it easily accessible to area residents who wish to commute.

Another agency serving the educational needs of the community is the Mississippi Bend Area Education Agency. The agency, which is located in Bettendorf, provides special and general education services to local school districts and approved non-public schools in Cedar, Clinton, Jackson, Louisa, Muscatine, and Scott counties. Administrative services include assistance with the strategic planning process, administrator searches, personnel and business matters as well as communication workshops. The General Education Division includes departments of instruction, media, printing and data processing. The division provides special education support services to all disabled children from birth to age 21.

**RECREATION**

Recreational facilities available in the City of Bettendorf include a municipal golf course and a bicycle trail. Splash Landing Family Aquatic Center, an update of the municipal swimming pool, opened in June 2000. It features a zero-depth-entry pool, playground, and four slides. The Life Fitness Center is part of the Parks and Recreation Department. It includes tennis courts, a jogging track, weight and exercise equipment, indoor batting cage, and basketball courts. Renovations completed in 1997 added 14,000 square feet and included a 1/8-mile indoor track, additional gym, new cardiovascular workout room, weight room, nursery, restrooms, and parking lot. In December 2000, a lap pool and 4,800 square foot addition opened. The Parks and Recreation Department sponsors a variety of sports leagues and fitness programs. Disc golf courses are open at Devil's Glen Park and Middle Park. A skate park, located at the north entrance to Crow Creek Park, opened in late 2001.

In the fall of 2004 the Northeast Branch of the Scott County YMCA opened a new facility on the corner of Devils Glen Road and Tanglefoot Lane. Built in cooperation with Genesis Health System, the new facility includes an indoor pool, weight room, gymnasium and cardiac rehab center. The YMCA will continue to provide administration of activities such as soccer, floor hockey, basketball, softball, Indian Guides and Indian Princesses and summer child care programs.

There are several private recreational and fitness clubs in Bettendorf. Bettendorf has two public nine-hole golf courses in addition to the municipal golf course.

Recreational facilities that can be used by the general public during certain hours are also available at the local schools. There are tennis courts on the grounds of Middle School, Bettendorf High School, and Pleasant Valley High School that are free to the public when not being used by physical education classes. There is a pool at Pleasant Valley High School that the public may use through classes offered by Scott Community College.

Since about 80% of Bettendorf was developed after World War II and the City has been diligent about obtaining park lands during development, the community is well served with public recreational facilities.

The Quad-City area as a whole offers many opportunities for the sports lover as both participant and spectator. The Mississippi River provides recreational opportunities for boaters, hunters and anglers. Bicyclists, walkers, and joggers have a number of local paths to choose from, including the Duck Creek Parkway in Iowa and the Great River Trail in Illinois. Quad-Cities has a minor league baseball franchise, a minor league hockey franchise, a ski area, and a professional golf tournament.

In July 2000, the Professional Golfers Association (PGA) Tour played its John Deere Classic Tournament for the first time at the new $10 million "Tournament Players Club at Deere Run" golf course near John Deere's headquarters in Moline, Illinois. The course was completed in the summer of 2000.

**CULTURAL FACILITIES & ACTIVITIES**

As part of an urban community of over 400,000, Bettendorf residents have a wide range of cultural facilities and activities from which to choose. One of mid-America's finest metropolitan orchestras, the Quad City Symphony, presents an annual series of concerts with guest artists from around the world. Quad City Arts, an umbrella organization formed by the merger of four local arts groups, promotes cultural life in the Quad-Cities through dozens of programs designed to introduce residents of the area to the arts. Its Visiting Artist Series brings artists of international stature into the area. Each season, Visiting Artists go into schools, colleges, work places, and hospitals to make the arts more immediate and accessible to the general public throughout eastern Iowa and western Illinois. Quad City Arts also sponsors the annual Festival of Trees in November.

The I-Wireless Center, a 10,500-seat civic center in Moline, is one of the nation's top concert venues. Opened as the MARK of the Quad Cities in 1993, the I-Wireless Center has brought big name entertainment to the Quad-City area.

The Adler Theatre series, Genesius Guild, Ghostlight Theatre, Playcrafters Barn Theatre, Davenport Junior Theatre, Circa '21 Dinner Playhouse, Countryside Community Theatre, and Quad City Music Guild assure those with a taste for the performing arts plenty of opportunity to enjoy themselves. A wide variety of lectures, films, musicals, dramas, and exhibits are also available through Augustana College, Marycrest International University, Black Hawk College, and St. Ambrose University.

There are many museums in the Quad-Cities. The Putnam Museum in Davenport features large collections on American Indians and ancient cultures, a regional history exhibit, and a natural history gallery. The Putnam offers Sunday afternoon lectures, films, and performances. As part of the Putnam complex, a 270-seat "stadium" deck IMAX Theater opened in 2003. It features a five-story-high screen, a multi-speaker digital sound system, and presents educational and entertaining large-format films appealing to all audiences.

The Figge Arts Center, on the corner of 2nd and Harrison Streets in downtown Davenport, contains works by local, regional, national and international artists, with special emphasis on the artist Grant Wood, Mexican Colonial art and Haitian contemporary art.

For a community its size, Bettendorf offers many cultural activities within its borders. In November 1994 a $10.5 million bond referendum was passed to create a "Learning Campus" in Bettendorf. This project included a new Museum to be built adjacent to a renovated and expanded Library. Dedicated on May 17, 1997, The Learning Campus is an innovative partnership between the Bettendorf Public Library Information Center and the Family Museum of Arts & Science. Through cooperative programming and shared staff expertise, the Museum and Library work together to enhance the educational and cultural life of the community. The Family Museum earned the highest recognition for a museum, accreditation from the American Association of Museums (AAM). AAM Accreditation signifies excellence within the museum community. It is a seal of approval and strengthens individual museums and the entire field by promoting ethical and professional practices. There are approximately 16,000 museums nationwide and 750 of those have earned this accreditation.

The Family Museum of Arts & Science includes a 9,600-square-foot exhibit hall, three multipurpose rooms for dance instruction and performances, two preschool classrooms, two art studios, a science studio, a party room, a great hall, a museum store, a welcome theater for school groups, and an outdoor science discovery park "Kingdom for Kids" playground. Permanent and traveling exhibits are designed for all ages and are usually "hands-on."

The Bettendorf Public Library Information Center serves the informational, educational, and recreational needs of the community. Services encompass all types of communication from traditional printed books and magazines to the electronic frontier of the Internet, interactive video teleconferencing, cable television broadcasting, and personal computer access. Children's storytimes, summer and winter reading programs, contemporary and mystery book discussion groups, and monthly senior citizen day activities are particularly popular among the variety of programs offered.

The Bettendorf Park Band, which is an all-volunteer adult community band, offers eight to ten concerts a year. Summer concerts are held on Friday evenings in the bandshell in Middle Park.

**COMMUNITY GROUPS**

The Bettendorf Chamber of Commerce maintains a file of Bettendorf organizations.

The Information Desk staff at the Bettendorf Public Library keeps a file of contact persons for local groups based on listings appearing in the Quad-City Times and the Bettendorf News, as well as for groups using the Library's public meeting rooms. Currently there are over 350 entries in the file for Quad-Cities groups, ranging from the Alzheimer's Disease Association to the Valley Weavers and Spinners Guild.

Quad-Citians are proud of and interested in their cultural heritage. There are many ethnic organizations in the area such as the League of United Latin American Citizens and the Muslim Community of the Quad-Cities. Some organizations maintain public facilities like the Center for Belgian Culture in Moline, the Swenson Swedish Immigration Research Center in Rock Island, and the German American Heritage Center under restoration in Davenport.

A check of the telephone directory shows that religious diversity is a fact of life in Bettendorf. There are 25 churches representing 23 denominations in the City. According to the executive director of Churches United of Scott and Rock Island Counties, at least 60% of area residents claim a religious affiliation.

**HEALTH & SOCIAL SERVICE AGENCIES**

Trinity at Terrace Park, Bettendorf's first hospital, opened in February, 2004. Trinity Regional Health System announced in April 2001 that it would build a $58.5 million hospital at Utica Ridge and Crow Creek Roads. The new Terrace Park Professional Center, a state-of-the-art outpatient medical office building, will open adjacent to the hospital. There currently are six hospitals serving the Quad-Cities metropolitan area, with a total of 1,046 beds.

There are 201 dentists, 751 medical and osteopathic doctors, and 321 doctors of chiropractic in the Quad-City area. The 2000 - 2001 Iowa Business Directory lists 24 dentists and 72 physicians and surgeons in Bettendorf.

In December 1997, River Valley Healthcare opened a Bettendorf facility that provides primary care services in the specialties of family practice, internal medicine, obstetrics and gynecology, and pediatrics. Genesis Health System operates an urgent care center in Bettendorf, and Genesis Bettendorf Plaza has physicians' offices, a mammography suite, a pain management center, and outpatient diagnostic and rehabilitation services. A ground breaking ceremony was held in June, 2003, for a building to be shared by Gastroenterology Associates and an outpatient endoscopy facility, the first building of Genesis at Crow Valley Campus, located at 18th Street and 43rd Avenue in Bettendorf. The campus will house variety of health care services.

A Veteran's Administration outpatient clinic serving veterans in eastern Iowa and western Illinois is also located in Bettendorf. The clinic provides pharmacy, radiology, laboratory, and administrative services to the almost 100,000 veterans who live in the 15 counties surrounding the Quad-Cities.

There are two nursing homes in Bettendorf: Bettendorf Health Care, and Iowa Masonic Nursing Home. Subsidized housing for seniors includes Spruce Hills Village, Luther Manor/Luther Heights, Luther Knoll, and Cumberland House. There are two retirement communities: Masonic Village and Palmer Hills Retirement Center.

United Way's InfoLINK is an information and referral service for the Quad-Cities and publishes an extensive Guide to Community Resources. This Guide lists nearly 300 nonprofit, health, educational, recreational, cultural, and welfare services available to residents of the Quad-City area. Several of these (e.g., The Work Fitness Center, a vocational rehabilitation and evaluation program) are located in Bettendorf and all are accessible to City residents.

Three major agencies are headquartered in Bettendorf. Family Resources provides direct casework services to individuals and families. Services include marriage counseling, unwed parent services, adoption services, and foster care. The Maternal Health Center is a nonprofit agency providing public maternal health care, patient education, and family life education for the community. Planned Parenthood of Greater Iowa Education and Resource Center opened in October 1996. It provides responsible sex education and reproductive health information.

The Life & Family Coalition opened a Women's Choice Center in July, 2002, in Bettendorf. They offer comprehensive care and assistance, including free pregnancy tests, ultrasounds, counseling, guidance and referrals.

**COMMUNITY INFORMATION SOURCES**

The Bettendorf Public Library is a full-service public library housing approximately 201,699 items. In fiscal year 2010/11 the Library had 22,608 registered borrowers and a circulation of 602,521 items. Services provided include children's programs, young adult services, information services, outreach to the elderly and homebound, and services to the deaf community. The Library is open 64 hours a week.

In November of 1994 Bettendorf voters approved a bond referendum that included a 25,000-square-foot expansion of the Library. The addition doubled the seating for library users, provided more meeting room space for community groups, and enlarged the children's area.

Other public libraries in the area include the Davenport Public Library and the Scott County Library System, which serves the smaller communities and unincorporated areas of the county. Bettendorf is also "joined by a river" to libraries in the Illinois Quad-Cities. The largest libraries are in Moline and Rock Island and they, along with libraries in East Moline, Silvis, and many other small towns, are part of the River Bend Library System. Bettendorf Public Library is one of 70 public, academic, school, and special libraries who have contracted with River Bend Library System to become part of a shared automated library system called Quad-LINC. Computer terminals at each of the member libraries are connected to a central computer at the River Bend headquarters in Coal Valley, Illinois. The Quad-LINC system keeps track of the nearly one million items owned by the member libraries. Cardholders of a Quad-LINC library are free to use their library cards to borrow materials from other Quad-LINC libraries (except for restrictions on borrowing from some special and academic libraries). Items owned by other libraries can also be delivered to the patron's library of choice via interlibrary loan.

The academic library located nearest to Bettendorf is at Scott Community College in Riverdale. There are four academic libraries in Davenport: at St. Ambrose University, Kaplan College, and Palmer College of Chiropractic. Across the river in Illinois are libraries at Augustana College in Rock Island (a four-year liberal arts college) and Black Hawk College in Moline (a two-year community college).

Several industrial, governmental, professional, and cultural organizations maintain libraries for the use of their staffs and members. Examples of these special libraries include: the technical and agricultural library at Deere and Company in Moline; the Grant Law Library housed in the Scott County Court House; libraries maintained in the hospitals, such as Trinity Medical Center and Illini on the Illinois side of the river, and Genesis Medical Center in Davenport; holdings of the Scott County Genealogical Society housed in the Special Collections area of the Davenport Public Library; and the libraries in the Davenport Museum of Art and the Putnam Museum.

The Bi-State Regional Commission in Rock Island, Illinois, is the regional assembler and disseminator of detailed data and information on the Quad-Cities and the Bi-State Region. The Commission's Data and Information Services Center is an official repository for U.S. Census Bureau data, and it is affiliated with both the Iowa and Illinois State Data Centers.

The Scott County Extension Service can answer questions having to do with gardening, household management, farming, and consumer finance. A large collection of federal and Iowa State University (ISU)-prepared pamphlets is available from the Extension Service, usually free in limited quantities. The Extension Service also conducts training sessions, workshops and seminars on topics such as babysitting, sewing, money management, gardening and many other topics.

**General Policy**:

The following financial policies have been developed to provide guidance to the City's financial management system, in addition to, Chapter 384 of the Code of Iowa.

**Scope:**

This policy is applicable to all offices and departments within the City of Bettendorf government.

**Purpose:**

The City's intent is to support a sound and efficient financial management system which best utilizes available resources and provides an acceptable service level to the citizens of Bettendorf. The following statements are not intended to restrict the City Council's authority in determining service needs and/or activities of the City. These financial policies do not limit the City Council's ability and responsibility to respond to service delivery needs above or beyond these policies. The City Council as a policy making group is still accountable for the efficient and responsive operation of the City.

**Specific Policy Provisions:**

**Revenue Policy**

1. The City will initiate efforts to maintain a diversified and stable revenue stream to minimize short run fluctuations in any one revenue source.

2. Annual revenues will be estimated by an objective and whenever possible, analytical process.

3. Existing revenue sources will be re-examined annually and new revenue sources investigated during the annual budget preparation process.

4. Revenues will be estimated at a level to fund estimated expenditures on an annual basis, whenever prudently possible. However, revenues may exceed expenditures if the fund balance of any fund needs to be increased to meet minimum balance requirements, or if bond proceeds were received for projects to be constructed in more than one fiscal year. Additionally, surplus fund balances may supplement revenues in order to fund estimated expenditure levels, one time planned draw downs, or capital project expenditures that were bonded for in previous fiscal years.

5. Property tax levy rates will not exceed the limits as established by the State of Iowa. Property tax revenue collections will be established through a tax levy rate for general operations which will not generally exceed the cost of living of the previous year. This increase will not include increased levy collections resulting from the natural growth of the City requiring basic city services or the need to collect additional tax dollars to fund new city services or programs adopted by the City Council.

6. All City Enterprise Funds shall attempt to pay for the full cost of providing its service to the public, out of user fees and other charges. Costs of providing service will include all operating, capital outlay, principal and interest payments on bonds and depreciation expense.

   Balancing the mission of the Family Museum of Arts and Science with this policy will be difficult. Nonetheless, the FMAS shall likewise use fees and charges to offset its costs, to the extent practicable, in an effort to minimize its reliance on property tax revenue.

7. User fees in other governmental areas such as recreational services will be established at a level which will not inhibit participation by all.

8. All user fees and charges will be re-evaluated on an annual basis during the budget preparation process.

9. One-time or special purpose revenues, such as grant funds, will be utilized to fund capital expenditures or expenditures required by that revenue source. Such revenues will generally not be used to subsidize reoccurring personnel, operating, and maintenance costs. If receipt of special purpose revenues are approved,

they will be qualified by stating that the program may be ended once grant funds or other revenue sources cease to exist.

10. The City will on a continuous basis seek methods to reduce the City's reliance on the property tax through seeking legislative support for local option taxes, investigating additional non-property tax revenue sources, and encouraging the expansion and diversification of the City's tax base with commercial and industrial development.

**Operating Budget/Expenditure Policy**

1. The City Administrator and Finance Director will compile and submit to the City Council a balanced budget by the first of February of each year. Future year trending/forecasts of revenues and expenditures will be presented when possible. Future forecasting will help facilitate annual budget decisions from a five-year planning perspective.

2. The balanced budget will pay for all current expenditures with current revenues whenever possible and existing fund balance as needed and approved by the City Council. Routine expenditures will generally not be greater than the previous year's expenditure level by more than the estimated annual percentage increase in the cost of living.

3. The City will encourage citizen involvement in the annual budget decision-making process through public hearings, informal meeting, budget briefs and related informational efforts.

4. The operating budget for the City will be developed and established to deliver service levels which are consistent with the citizens' willingness to pay and the City's available resources. Budget decisions to reduce service levels or eliminate programs will be based on citywide priorities established by the Mayor and City Council.

5. The operating budget will emphasize productivity of human resources in providing services, efficient use of available revenue sources, and quality of services to be provided. Employees are one of the City's most valuable resources and are essential to the delivery of high quality, efficient services.

6. New service levels will be considered when additional revenues or offsetting reductions of expenditures are identified, the new services fall within the broad framework of the City operation, or when such services are mandated by the State of Iowa or the federal government. Budget decisions to add new service levels will be based on citywide priorities established by the Mayor and City Council.

7. Current City expenditures will be funded by current revenues unless specifically approved by the City Council.

8. The City will avoid the postponement of current expenditures to future years, accruing future year's revenues, or utilization of short-term debt to fund operating expenditures.

9. The operating budget will provide funding for the ongoing maintenance and replacement of fixed assets and equipment. These expenditures will be funded from current revenues transferred to the Vehicle Replacement Fund or Electronic Equipment Fund, or from user fees generated in the Enterprise Funds. New capital equipment requests under $25,000 will also be funded out of current revenues for all funds. Capital leases will be kept to a minimum, especially if subject to referendum.

10. Gaming Revenue will generally be appropriated towards the funding of "one-time" capital projects or the funding of capital equipment verses "on-going" operating expenses of the City. The City does not want to become reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date. The exact appropriation of gaming revenue will annually be determined through the budget process.

11. Each year the City will revise current year expenditure projections during the succeeding year's budget preparation process. All operating costs associated with capital improvement projects will be included with the annual operating budget submissions.

Adopted 11/18/2003

12. The City will maintain a risk management program to minimize losses and reduce costs. This program will also protect the City against catastrophic losses through the combination of insurance and various federal and state programs.

13. The City will maintain a budgetary control system to monitor its adherence to the approved operating budget.

14. All departments will have access to on-line monthly expense and revenue reports comparing actual revenues and expenditures to budgeted amounts.

15. The capitalization threshold for all fixed assets will be established at a minimum of $5,000 in accordance with federal requirements for governments that are recipients of federal awards.

16. The city will compile an annual Budget Plan document that will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations. The Budget document will be submitted to GFOA for their consideration in their "Distinguished Budget Presentation Award" program.

**Reserve Policies**

1. Operating Fund Balances, Retained Earnings and Cash Reserves at fiscal year-end will be maintained at a level to ensure sufficient cash flow throughout the upcoming fiscal year for all fund types within the City. As a goal, minimum year end balances for selected governmental and proprietary funds are as follows:

| Fund Type | Minimum Year End Balances |
|---|---|
| General Fund | Fund Balance 20-25% of annual operating expenses |
| Road Use Fund | Fund Balance 20-25% of annual operating expenses |
| Employee Health Insurance Fund | Cash Reserves 20-25% of annual operating expenses |
| Risk Management Fund | Cash Reserves 20-25% of annual operating expenses |
| Municipal Garage | Cash Reserves 20-25% of annual operating expenses |
| All Enterprise Funds | Cash Reserves, excluding bond proceeds, 30% of annual operating expenses, excluding depreciation, plus "up to" 100% of accumulated depreciation if practical. |
| Debt Service Fund | $500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments. |

(*) Accumulating Cash Reserves of 30% of annual operating expenses is expected to take several years to achieve when establishing a new enterprise fund, and the FMAS which is subsidized with property tax dollars should expect an even longer time frame to achieve that goal. Additionally, planned management decisions to draw down cash reserves below the 30% level for one-time occurrences is acceptable, if the intent is made to return to the minimum 30% cash reserve level as quickly as possible.

2. Restricted Cash Reserves will be maintained in accordance with all Bond Provisions.

3. Reserves will be maintained for all scheduled and unexpected vehicle and electronic equipment replacements based on average replacement/life cycles. These reserves will be properly maintained in the Vehicle Replacement Fund and Electronic Equipment Fund. (Please refer to the Vehicle Replacement and Electronic Equipment Policies for more information).

**Capital Improvement Budget Policy**

1. The City will construct/purchase all capital improvements in accordance with the adopted 5-Year Capital Improvement Program except for emergency capital improvements which are deemed necessary by the City staff and approved individually by the City Council.

2. Capital improvements will be identified on the basis of long-range projected needs rather than on immediate needs in order to minimize future maintenance, replacement and capital costs.

3. A capital improvement program will be developed for a five-year period and updated annually.

4. Estimated costs of each capital improvement project for each of the five years will be included in the plan.

Adopted 11/18/2003

5. Revenue sources for each capital improvement will be identified in the plan whenever possible.

6. Alternative revenue sources will actively be sought and used as available to assist in financing capital improvement projects and reduce reliance on issuing general obligation bonds. Alternative revenue sources include, but are not limited to: local option sales tax, intergovernmental revenue, state and federal grants, riverboat gaming revenue, investment earnings and other miscellaneous revenue sources.

7. Annual operating costs associated with the capital improvement will be projected and included as a part of the budget submission in the capital Improvement budget.

8. A "Capital Improvement Project Worksheet" will be completed and attached to the final resolution adopted by Council for every CIP project to be completed within the City. The worksheet will identify estimated total project costs including, but are not limited to: the contract bid amount, % of retainage, outside engineering costs, in-house engineering fees, and any contingency amounts. Total budgeted dollars allocated for the project will then be amended to properly reflect this new projected project cost. Purchase Orders must be issued for all Capital Improvement Projects. (See Attachment 1 at the end of this policy).

**Debt Administration Policy**

1. The City will limit its long-term borrowing to capital improvements or projects which cannot be financed from current revenues or for which current revenues are not adequate.

2. Long-term borrowing will only be utilized to fund capital improvements and not operating expenditures.

3. The payback period of the bonds issued to fund a particular capital project will not exceed the expected useful life of the project.

4. The City recognizes that statutory authority allows debt to be issued with up to 20 years maturity. Nonetheless, the City shall attempt to minimize the maturities of general obligation and revenue debt, while balancing Capital Improvement Project requirements with current cash flow needs. The City shall attempt to keep the average term of T.I.F. general obligation and revenue debt at or below twelve years, with a maximum of ten years of principal and interest payments. The City Council reserves the right to vary from this policy and extend maturities up to the statutory limit, upon Administrative recommendation that is in the best interest of the City.

5. The City will maintain its debt limitation at five percent of actual property valuation as mandated by the State of Iowa.

6. Whenever possible, special assessment, revenue bonds and/or general obligation bonds abated by enterprise fund revenues will be issued instead of general obligation bonds funded by property tax.

7. For those general obligation bonds issued and funded by property taxes, debt service and interest payment schedules shall be established whenever possible in such a manner to provide equalization of debt and interest payments each year for the life of the total outstanding general obligation bonds.

8. The City shall encourage and maintain good relations with the financial and bond rating agencies and prepare any reports so requested by these agencies. Full and open disclosure on every financial report and bond prospectus will be maintained. The City shall apply for a bond rating review with every bond issuance.

**Financial Reporting Policy**

1. The City will establish and maintain a high standard of accounting practices and procedures which adhere to the concept of full and open public disclosure of all financial activity.

2. The accounting system will be maintained on a basis consistent with Generally Accepted Accounting Principles (GAAP).

Adopted 11/18/2003

3. Monthly financial statements reported on a modified accrual basis of accounting will be presented to the City Council on a regular basis. Quarterly financial updates will be presented to the Mayor and City Council.

4. The City's independent public accounting firm will issue an audit opinion regarding the financial statements of the City. This annual audit will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations.

5. The Comprehensive Annual Financial Report and accompanying audit opinion will be completed and submitted to the City Council by December 31st following the close of the preceding fiscal year. The City's Comprehensive Annual Financial Report will be submitted annually to GFOA for their consideration in the "Certificate of Achievement for Excellence in Financial Reporting" program.

**Purchasing Policy:**

1. The City's Account Clerk acting in the capacity of Public Buyer, will assist in coordinating the purchasing function of the City throughout all departments. The Public Buyer will promote competitive purchasing and participation in cooperative and bulk purchasing with other organizations or governmental entities. The Public Buyer will assist departments with planning, preparation of specifications, requests for information, invitations to bid, requests for proposals, and bid openings. The Public Buyer will make bid recommendations and award bids, if requested.

2. The Public Buyer will assist in negotiating and administering purchase agreements, lease contracts and maintenance contracts in conjunction with the City's Legal Department. The City belongs to the following joint purchasing groups and can "piggyback" on to any of the products that these groups have already bid on without going through a separate bid process:

   The Cooperative Purchasing Network, www.tcpn.org
   National Joint Purchasing Alliance, www.njpacoop.org
   US Communities, www.uscommunities.org
   State of Iowa Bids, www.das.iowa.gov/gse
   Bi-State Regional Purchasing Council, www.bistateonline.org

3. Purchase Orders are required for all budgeted purchases and contracts in excess of $5,000. Purchase orders are strongly encouraged for all budgeted purchases and contracts in excess of $400. Purchase Orders are required for all unbudgeted purchases and contracts, regardless of the amount. Purchase orders must be approved, with authorized signatures, prior to placing the order for purchases. The authority levels for approving purchase orders are designated in Resolution #136-95.

4. Competitive sealed bidding shall be used for Public Improvement Contracts of $25,000 or greater as stated in the Code of Iowa, Chapter 384.95, 384.96 and 384.102. This process shall consist of: Invitation for bids, public notice, bid opening, bid acceptance and bid evaluation, and bid award by Council resolution. Purchase orders are required for all contract purchases of $25,000 or greater. A copy of the final resolution must be filed with the Public Buyer prior to approving and issuing a purchase order.

5. Contracted Professional Services. Departments are authorized to select vendors of professional services based upon expertise, as well as, price. While Request for Proposals are encouraged, a Department Head may recommend a particular professional service vendor to the Council without seeking multiple proposals, when the Department Head believes it is in the best interest of the City.

6. A minimum of two requests for proposal or quotes are required for all purchases in excess of $5,000, unless otherwise required by law. Copies of the request for proposals or quotes must be filed with the Public Buyer prior to approving and issuing a purchase order. In the case of a sole source vendor for the Quad-City region, a "Sole Source Procurement Request" must be completed and filed with the Public Buyer prior to approving and issuing a purchase order.

7. In the event of a natural emergency; supplies, services or construction may be purchased without regard to normal purchasing procedures to protect the health and welfare of the public. The City Administrator shall keep the City Council informed of the extent of the emergency.

Adopted 11/18/2003

8. State of Iowa Contracts. City departments *may* make budgeted purchases directly from the State of Iowa Contracts. To utilize State contracts: (1) Departments must reference the State of Iowa contract number on the purchase order; (2) No further bids are required. A state contract should be used in conjunction with any terms, conditions and insurance language to meet standard City requirements.

9. A City officer or employee shall conduct themselves in accordance with the Code of Iowa: Chapters 68B.22 Gifts, 68B.2A Conflict of Interest and 362.5 Interest in Public Contract.

**Contracted Financial Services:**

The Finance Department periodically enters into contractual agreements/arrangements for financial services, as adopted by City Council. The Finance Department should bid or seek requests for proposals for the various financial services in accordance with the policies outlined below:

1. Financial Advisors: Currently Springsted, Public Financial Advisors. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

2. Bond Counsel: Currently Ahlers, Cooney, Dorweiler, Haynie, Smith & Allbee, P.C. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

3. Bond Rating Agencies: Currently Moody's Investor Services. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

4. Public Auditors: Currently McGladrey & Pullen, LLP, Certified Pubic Accountants. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated by the Finance Director and City Administrator.

5. Banking Services: Currently U.S. Bank, N.A. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated by the Finance Director and City Administrator.

6. Lock Box Services: Currently U.S. Bank, N.A. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

**Scope**

The Investment Policy of the City of Bettendorf shall apply to all operating funds, bond proceeds and other funds; and all investment transactions involving operating funds, bond proceeds and other funds accounted for in the financial statements of the City. Each investment made pursuant to this Investment Policy must be authorized by applicable law and this written Investment Policy.

The investment of bond funds or sinking funds shall comply not only with this Investment Policy, but also be consistent with any applicable bond resolution.

This Investment Policy is intended to comply with Iowa Code Chapter 452.

Upon passage and upon future amendment, if any, copies of this Investment Policy shall be delivered to all of the following:

1. The Mayor, Council Members and all City Officials to which the Investment Policy applies.
2. All depository institutions or fiduciaries for public funds of the City.
3. The auditor engaged to audit any fund of the City.

In addition, a copy of this Investment Policy shall be delivered to every fiduciary or third party assisting with or facilitating investment of the funds of the City.

**Delegation of Authority**

The Finance Director shall be deemed Treasurer of the City for the purpose of this document. Only the Finance Director may invest public funds for the City of Bettendorf. The Finance Director may authorize the Manager of Accounting to conduct daily investment transactions under his/her direction and control.

All contracts or agreements with outside persons investing public funds, advising on the investment of public funds, directing the deposit or investment of public funds or acting in a fiduciary capacity for the City shall require the outside person to notify the City in writing within thirty days of receipt of all communications from the Auditor of the outside person or any regulatory authority of the existence of a material weakness in internal control structure of the outside person or regulatory orders or sanctions regarding the type of services being provided to the City by the outside person.

The records of investment transactions made by or on behalf of the City are public records and are the property of the City whether in the custody of the City or in the custody of a fiduciary or other third party.

The Finance Director shall establish a written system of internal controls and investment practices. The controls shall be designed to prevent losses of public funds, to document those officers and employees of the City responsible for elements of the investment process and to address the capability of investment management. The controls shall provide for receipt and review of the audited financial statement and related report on internal control structure of all outside persons performing any of the following for the City of Bettendorf:

1. Investing public funds.
2. Advising on the investment of public funds.
3. Directing the deposit or investment of public funds.
4. Acting in a fiduciary capacity for this public body.
5. A Bank, Savings and Loan Association or Credit Union providing only depository services shall not be required to provide an audited financial statement and related report on internal control structure.
6. The Finance Director is covered under the Public Employee Dishonesty Bond of the City.

Adopted 11/18/2003

**Objectives**

The primary objectives, in order of priority, of all investment activities involving the financial assets of the City shall be the following:

1. **Safety:** Safety and preservation of principal in the overall portfolio is the foremost investment objective.
2. **Liquidity:** Maintaining the necessary liquidity to match expected liabilities is the second investment objective.
3. **Return:** Obtaining a reasonable return is the third investment objective.

**Prudence**

The Finance Director of the City, when investing or depositing public funds, shall exercise the care, skill, prudence and diligence under the circumstances then prevailing that a person acting in a like capacity and familiar with such matters would use to attain the above investment objectives. This standard requires that when making investment decisions, the Finance Director shall consider the role that the investment or deposit plays within the portfolio of assets of the City and the investment objectives stated above. Short-term trading gains and losses may be realized to restructure the City's portfolio of assets if it is in the best interest of the City to do so.

The Finance Director shall request competitive investment proposals for comparable credit and term investments from investment providers.

**Instruments Eligible for Investment**

Assets of the City may be invested in the following:

- Interest bearing savings accounts, interest bearing money market accounts, and interest bearing checking accounts at any bank, savings and loan association or credit union in Scott County or an adjoining Iowa county. Each bank must be on the most recent Approved Bank List as distributed by the Treasurer of the State of Iowa or as amended as necessary by notice inserted in the monthly mailing by the Rate Setting Committee. Each financial institution shall be properly declared as a depository by resolution of the Council of the City of Bettendorf. Deposits in any financial institution shall not exceed the limit approved by the City Council.

- Obligations of the United States government, its agencies and instrumentality's.

- Certificates of deposit and other evidences of deposit at federally insured Iowa depository institutions approved and secured pursuant to Chapter 453.

- Iowa Public Agency Investment Trust (IPAIT).

- Prime bankers' acceptances that mature within 270 days of purchase and that are eligible for purchase by a Federal Reserve Bank.

- Commercial paper or other short-term corporate debt that matures within 270 days of purchase and is rated within the two highest classifications as established by at least one of the standard rating services approved by the superintendent of banking.

- Repurchase agreements, provided that the underlying collateral consists of obligations of the United States government, its agencies and instrumentality's and the City takes delivery of the collateral either directly or through an authorized custodian.

Adopted 11/18/2003

- An open-end management investment company registered with the Securities & Exchange Commission under the Federal Investment Company Act of 1940, 15 U.S.C. Section 80 (a) and operated in accordance with 17 C.F.R. Section 270.2a-7, *whose portfolio investments are limited to those instruments individually authorized in this Investment Policy*.

All instruments eligible for investment are further qualified by all other provisions of this Investment Policy, including investment maturity limitations and diversification requirements.

**Prohibited Investments and Investment Practices**

Assets of the City shall not be invested in the following:

1. Reverse repurchase agreements.
2. Futures and options contracts.
3. Zero-Coupon Bonds.

Assets of the City shall not be invested pursuant to the following investment practices:

1. Trading of securities for speculation.
2. Pursuant to a contract providing for the compensation of an agent or fiduciary based upon the performance of the invested assets.
3. If a fiduciary or other third party with custody of public investment transaction records of the City fails to produce requested records when requested by this public body within a reasonable time, the City shall make no new investment with or through the fiduciary or third party and shall not renew maturing investments with or through the fiduciary or third party.

**Investment Maturity Limitations**

**Operating Funds** must be identified and distinguished from all other funds available for investment. Operating Funds are defined as those funds which are reasonably expected to be expended during a current budget year or within fifteen months of receipt.
All Investments authorized in this policy are further subject to the following investment maturity limitations:

1. Operating Funds may only be invested in instruments authorized in this Investment Policy that mature within three hundred ninety-seven (397) days.
2. The Finance Director may invest funds of the City that are not identified as Operating Funds in investments with maturities longer than three hundred ninety-seven (397) days. However, all investments of the City shall have maturities that are consistent with the needs and use of the City.

**Diversification**

Investments of the City are subject to the following diversification requirements:

Prime bankers' acceptances:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be invested in prime bankers' acceptances, and

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer.

Adopted 11/18/2003

Commercial paper or other short-term corporate debt:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be in commercial paper or other short-term corporate debt;

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer, and

3. At the time of purchase, no more than five percent (5%) of all amounts invested in commercial paper and other short-term debt shall be invested in paper and debt rated in the second highest classification.

Where possible, it is the policy of the City to diversify its investment portfolio. Assets shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, or a specific class of securities. In establishing specific diversification strategies, the following general policies and constraints shall apply:

1. Portfolio maturities shall be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities shall be selected which provide stability of income and reasonable liquidity.

2. Liquidity practices to ensure that the next disbursement date and payroll date are covered through maturing investments, marketable U.S. Treasury bills or cash on hand shall be used at all times.

3. Risks of market price volatility shall be controlled through maturity diversification so that aggregate price losses on Instruments with maturities approaching one year shall not be greater than coupon interest and investment income received from the balance of the portfolio.

**Safekeeping and Custody**

All invested assets of the City involving the use of a public funds custodial agreement, as defined in Section 452.10, shall comply with all rules adopted pursuant to Section 452.10C. All custodial agreements shall be in writing and shall contain a provision that all custodial services be provided in accordance with the laws of the State of Iowa.
All invested assets of the City eligible for physical delivery shall be secured by having them held at a third party custodian. All purchased investments shall be held pursuant to a written third party custodial agreement requiring delivery versus payment and compliance with all rules set out elsewhere in this section of this Investment Policy.

**Ethics and Conflict of Interest**

The Finance Director and all officers and employees of the City involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

**Reporting**

The Finance Director will submit periodic investment reports to the City Council that reflect the current portfolio in terms of maturity, rates of return and summarizes all investment revenue that was earned during the reporting period and compare the investment results with the budgetary expectations. Market value adjustments on the portfolio will be recorded quarterly in compliance with GASB #31.

**Investment Policy Review and Amendment**

This Investment Policy shall be reviewed periodically. Notice of amendments to the Investment Policy shall be promptly given to all parties noted in The Scope Section of this policy.

Adopted 11/18/2003

# Progam Performance Budgeting System

The City of Bettendorf has been accustomed to budgeting for departments for many years. Effective with fiscal year 1993/94, the City continues to budget for departments, but each department will also divide its budget into cost centers or services, known as "programs". These programs will be the basis for implementing a new budget structure called *Program Performance Budgeting*, which has been a target issue of the City Council and Mayor for the last several years.

## What Are Programs?

Programs are cost centers and service centers which highlight the past performance and future plans of a function of City Government. Programs summarize the key statistics involving the revenue, expenditures, and personnel needed to perform a given task. A program is a single service or function that is provided by an operating department. A program can also be a group of closely related services or functions, as long as they are provided by the same organizational unit within a department.

## The Purpose of Program Budgeting

The Program Performance Budget enables its users to isolate the purpose and specific outputs of a governmental unit. The format is designed to facilitate comparison between programs, thus enhancing rational decision making. The framework is helpful when difficult choices must be made due to fiscal restraint or reduction. Rather than focusing on organizational structure or on how individual services are provided, program budgeting is designed to focus on the results of organizational decisions. The questions being asked are "Why are we doing this?" and "Should we be doing more or less of this?". Decisions are based on the effectiveness of the programs by determining whether they meet the priorities and objectives established by the City Council and the community.

There are several reasons for dividing organizational budgets into program budgets:

- First and foremost, program budgets emphasize the services the City provides, instead of the expenses the City incurs. Budget justifications are based upon citizen needs, the City's response to those needs, and the resources required to support the response that is proposed. The program performance budget provides a positive focus on the services that are provided, instead of only on the money that is spent.

- Second, program budgets will improve management capabilities. With the City's current budgeting system, the emphasis has been on reviewing line item expenditures. If funds were expended within the limits of the budgeted line items, the department head was a good manager. With this new system, the emphasis will be on managing services, and department heads will need some flexibility to control their expenditures in order to produce the results expected of their programs.

- Third, program budgets will improve leadership, delegation of authority, and follow-up responsibility for assuring that services are provided at the programmed level. The "results oriented" budget will contain specific plans for output, efficiency, and effectiveness. The plans, which are called "performance objectives", will be the guidelines used to monitor an individual program's performance on a regular basis.

- Finally, program budgeting will enable large departments to divide their operations into more manageable sub-departmental cost centers. This allows directors of large departments to place more responsibility on division heads, foremen and first-line supervisors, and to train them in management skills required for budgeting, planning, and leadership.

**What are Performance Indicators?**

Performance indicators are statistical measurements that permit program evaluation to be conducted in a budgetary context. Four categories of program evaluation inputs are required to support a truly comprehensive evaluation of programs and municipal services.

- Demand
- Workload
- Productivity
- Effectiveness

Key decision makers usually ask a variety of questions in the evaluation of a program. These questions usually fit into one of the four categories listed previously as the following examples illustrate:

**Demand:**

Is this program necessary? How much service is required, or requested? Demand is the external factor that demonstrates the "need" for the program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction and/or magnitude of the demand for the service.

**Workload:**

How much service is being provided? How do service outputs (workload) compare to service needs (demands)? Facts about workload enable decision-makers to relate budget expenditures to personnel outputs, and to relate outputs to demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

**Productivity:**

Is the program being run efficiently? What is the average cost of one unit of service? Unit cost (productivity) data enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs also can be used to quickly estimate the cost of adding more service or the savings to be realized from reductions in service.

**Effectiveness:**

How well is the program doing? What is its impact and/or quality? Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfies with services.

Program Performance Budgeting also allows decision-makers to focus on the output of programs, but the question always being asked is "How efficiently are we doing the programs?" Instead of looking at the inputs, decision-makers are provided with performance indicators which measure the unit cost of providing the program. By quantifying levels of service and their associated cost it is possible to analyze how a specific activity can be done with fewer resources. It also becomes possible to weigh the trade-offs between programs which may be necessary in times of fiscal restraint or when revenue sources are lost. By reducing the funding levels for one program, it may allow several others to be funded.

## Conclusion

The integration of Program Budgeting and Performance Budgeting allows the City Council to more accurately compare programs, examine the efficiency and effectiveness of those programs, and to decide which programs should receive priority funding. If the technique is properly developed and understood it can serve the budget making process and, perhaps more importantly, it can serve the needs of management. The success of Program Performance Budgeting depends on the commitment, skill and perseverance of the Mayor, City Council, City Treasurer, the City's professional staff, and the residents of the community in which it is implemented.

The City of Bettendorf's accounting system generally records revenues when earned and expenses when incurred. Budget appropriations for the City of Bettendorf are, accordingly, also projected on this basis of accounting.

The City also recognizes encumbrances for budgetary purposes. For the City, encumbrances include supplies ordered but not yet received, and services contracted but not yet expended by the City. Encumbrances are charges against a budget or appropriation for accounting purposes. Accordingly, expenditures/expenses in this document include encumbered expenditures/expenses. Encumbrances do not lapse at year-end and provide authorization for expenditures/expenses for the following year.

The accounting system and the budget appropriation process are also structured in accordance with generally accepted accounting principals (GAAP). The accounts of the City of Bettendorf are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. The format includes basic fund types as follows:

**Government Funds** are used to account for the City's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., when they are "measurable and available." "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers all revenues available if they are collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Property taxes, interest and special assessments are susceptible to accrual. Sales taxes collected and held by the state at year-end on behalf of the City are also recognized as revenue. Licenses and permits, fines and forfeitures, fees and refunds and other receipts become measurable and available when cash is received by the City and are recognized as revenue at that time.

Entitlements and shared revenues are recognized at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental Funds include the following fund types:

**General Fund:** This is the City's primary operating fund. It accounts for all financial resources of the City, except for those required to be accounted for in another fund.

**Special Revenue Funds:** These funds account for the proceeds of specific revenue sources (other than certain capital projects that are legally restricted to expenditures for specific projects).

**Debt Service Fund:** To account for the servicing of general long-term debt not being financed by a specific source.

**Capital Projects Funds:** are used to account for all resources used in the acquisition and construction of capital facilities and other capital assets, with the exception of those that are financed through proprietary funds.

**Proprietary Funds** are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector (business-type activities). The measurement focus is upon

income determination, financial position and cash flows. In accordance with Governmental Accounting Standards Board (GASB), the City has elected to apply all applicable Financial Accounting Standards Board (FASB) pronouncements.

**Enterprise Funds** are used to account for those operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

**Internal Service Funds** are used to Finance and account for services an commodities provided by designated departments or agencies to other departments and agencies of the City.

**Fiduciary Funds** account for assets held by the City in a trustee capacity or as and agent on behalf of others. Trust funds account for assets held by the City under the terms of a formal trust agreement.

Expenditures are classified by function. The term function refers to the major program areas by the Iowa Administrative Code. Classification provides information on the purposes or objectives of expenditures. Follows are the areas of classification and samples of expenditures to include:

**Public Safety:** This program's objective is to reduce the amount and effects of external harm to individuals and damage to property, and in general to promote an atmosphere of personal security from external events. Police, fire, and traffic signals are included in this program.

**Public Works:** This program provides satisfactory opportunities for a productive and enjoyable living for the citizens of Bettendorf both as individuals and as a community. Activities included in this program are Roads, Bridges, sidewalks, street lighting, traffic control, snow removal, highway engineering, street cleaning and other public works.

**Culture & Recreation:** This program promotes the general well being of the City and encourages the fullest development of cultural and educational potentials of the citizens in the community. This program includes the activities of the Bettendorf Library, Community Center and the Parks and Recreation operations.

**Community & Economic Development:** This program provides for community and economic development and also includes city beautification, planning and zoning and housing & urban renewal.

**General Government:** This program provides for the functioning of the government and assures the general administration of the municipality. Activities included in this program are Mayor and Council, general administration of the City, finance, risk management, health insurance, and building and grounds.

**Business Type Activities:** This program includes all enterprise funds and internal service funds. These programs include Sewer Enterprise, Family Museum, Garbage Collection & Recycling, Palmer Hills Golf Course, Life Fitness Center, Aquatic Center, Storm Water Enterprise, Transit, Employee Health Insurance, Risk Management and City Garage.

The City is required by the State of Iowa to appropriate funds for capital projects on a fiscal year basis. The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources.

# Statement of Revenues, Expenditures & Changes in Fund Balances 2012/13

| | General | Riverboat Gaming | Downtown Improvements | Total General Fund | TIF Olympic | TIF Trinity |
|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | |
| Property Taxes | 13,081,401 | | | 13,081,401 | | |
| TIF Revenues | | | | 0 | 79,833 | 86,525 |
| Other City Taxes | 6,291,829 | 1,670,000 | | 7,961,829 | | |
| Licenses & Permits | 573,510 | | | 573,510 | | |
| Use of Money & Property | 297,200 | 5,000 | 1,000 | 303,200 | | |
| Intergovernmental | 382,199 | | | 382,199 | | |
| Charges for Services | 392,500 | | | 392,500 | | |
| Special Assessments | 31,200 | | | 31,200 | | |
| Miscellaneous | 377,528 | | | 377,528 | | |
| Bond Proceeds | | | | 0 | | |
| Other financing sources | | | | 0 | | |
| Transfers In | 506,502 | | 250,000 | 756,502 | | |
| **Total Revenues & Other Sources** | **21,933,869** | **1,675,000** | **251,000** | **23,859,869** | **79,833** | **86,525** |
| **Expenditures & Other Financing Uses:** | | | | | | |
| Public Safety | 9,857,514 | | | 9,857,514 | | |
| Public Works | 29,528 | | | 29,528 | | |
| Culture & Recreation | 4,200,415 | | | 4,200,415 | | |
| Community & Economic Development | 885,570 | | | 885,570 | 79,833 | |
| General Government | 3,742,448 | | | 3,742,448 | | |
| Debt Service | 15,000 | | | 15,000 | | 126,325 |
| Capital Projects | 387,612 | | 150,000 | 537,612 | | |
| **Total Government Activities Exp.** | **19,118,087** | **0** | **150,000** | **19,268,087** | **79,833** | **126,325** |
| Business Type/Enterprises | | | | 0 | | |
| **Total Gov Activities & Business Exp.** | **19,118,087** | **0** | **150,000** | **19,268,087** | **79,833** | **126,325** |
| Transfers Out | 2,726,345 | 1,564,390 | 0 | 4,290,735 | | |
| **Total ALL Expenditures/Transfers Out** | **21,844,432** | **1,564,390** | **150,000** | **23,558,822** | **79,833** | **126,325** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 89,437 | 110,610 | 101,000 | 301,047 | 0 | (39,800) |
| **Estimated Beginning Fund Balance** | **5,363,517** | **87,073** | **0** | **5,450,590** | **0** | **49,289** |
| **Ending Fund Balance June 30** | **5,452,954** | **197,683** | **101,000** | **5,751,637** | **0** | **9,489** |

# Statement of Revenues, Expenditures & Changes in Funds Balances 2012/13

| | TIF Greystone | TIF Home Depot | TIF Rivers Edge | TIF Eyesurgeons | TIF Daly Group | TIF/State St. Windmiller |
|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | |
| Property Taxes | | | | | | |
| TIF Revenues | 12,658 | 150,905 | 1,101,480 | 41,279 | 290,889 | 156,508 |
| Other City Taxes | | | | | | |
| Licenses & Permits | | | | | | |
| Use of Money & Property | | | | | | |
| Intergovernmental | 11,200 | | | | | |
| Charges for Services | | | | | | |
| Special Assessments | | | | | | |
| Miscellaneous | | | | | | |
| Bond Proceeds | | | | | | |
| Other financing sources | | | | | | |
| Transfers In | | | | | | |
| **Total Revenues & Other Sources** | **23,858** | **150,905** | **1,101,480** | **41,279** | **290,889** | **156,508** |
| **Expenditures & Other Financing Uses:** | | | | | | |
| Public Safety | | | | | | |
| Public Works | | | | | | |
| Culture & Recreation | | | | | | |
| Community & Economic Development | | 150,905 | | | 290,889 | 156,508 |
| General Government | | | | | | |
| Debt Service | | | | | | |
| Capital Projects | | | | | | |
| **Total Government Activities Exp.** | **0** | **150,905** | **0** | **0** | **290,889** | **156,508** |
| Business Type/Enterprises | | | | | | |
| **Total Gov Activities & Business Exp.** | **0** | **150,905** | **0** | **0** | **290,889** | **156,508** |
| Transfers Out | | | 1,101,480 | 41,279 | | |
| **Total ALL Expenditures/Transfers Out** | **0** | **150,905** | **1,101,480** | **41,279** | **290,889** | **156,508** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 23,858 | 0 | 0 | 0 | 0 | 0 |
| **Estimated Beginning Fund Balance** | **(86,729)** | **(0)** | **(0)** | **0** | **(159,523)** | **36,529** |
| **Ending Fund Balance June 30** | **(62,871)** | **(0)** | **(0)** | **0** | **(159,523)** | **36,529** |

# Statement of Revenues, Expenditures & Changes in Fund Balances 2012/13

| | TIF/QC Realtor Assoc | TIF Fields Dev | TIF Vizient II | TIF/Home-town Harbor | TIF Burlington | TIF Bowe |
|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | |
| Property Taxes | | | | | | |
| TIF Revenues | 27,066 | 63,937 | 14,045 | 59,899 | 17,822 | 2,764 |
| Other City Taxes | | | | | | |
| Licenses & Permits | | | | | | |
| Use of Money & Property | | | | | | |
| Intergovernmental | | | | | | |
| Charges for Services | | | | | | |
| Special Assessments | | | | | | |
| Miscellaneous | | | | | | |
| Bond Proceeds | | | | | | |
| Other financing sources | | | | | | |
| Transfers In | | | | | | |
| **Total Revenues & Other Sources** | **27,066** | **63,937** | **14,045** | **59,899** | **17,822** | **2,764** |
| **Expenditures & Other Financing Uses:** | | | | | | |
| Public Safety | | | | | | |
| Public Works | | | | | | |
| Culture & Recreation | | | | | | |
| Community & Economic Development | 27,066 | 63,937 | 14,045 | 59,899 | 17,822 | 2,764 |
| General Government | | | | | | |
| Debt Service | | | | | | |
| Capital Projects | | | | | | |
| **Total Government Activities Exp.** | **27,066** | **63,937** | **14,045** | **59,899** | **17,822** | **2,764** |
| Business Type/Enterprises | | | | | | |
| **Total Gov Activities & Business Exp.** | **27,066** | **63,937** | **14,045** | **59,899** | **17,822** | **2,764** |
| Transfers Out | | | | | | |
| **Total ALL Expenditures/Transfers Out** | **27,066** | **63,937** | **14,045** | **59,899** | **17,822** | **2,764** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 0 | 0 | 0 | 0 | 0 | 0 |
| **Estimated Beginning Fund Balance** | **0** | **(0)** | **0** | **0** | **0** | **0** |
| **Ending Fund Balance June 30** | **0** | **(0)** | **0** | **0** | **0** | **0** |

# Statement of Revenues, Expenditures & Changes in Funds Balances 2012/13

| | TIF Funds | Road Use Tax | HUD Section 8 | Bettendorf Fund/Bechtel | Chaplain's Petty Cash | Drug/ Seizure |
|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | |
| Property Taxes | | | | | | |
| TIF Revenues | 2,105,610 | | | | | |
| Other City Taxes | 0 | | | | | |
| Licenses & Permits | 0 | | | | | |
| Use of Money & Property | 0 | 17,973 | 125 | | 600 | 1,000 |
| Intergovernmental | 11,200 | 3,226,619 | 336,600 | | | |
| Charges for Services | 0 | | | | | |
| Special Assessments | 0 | | | | | |
| Miscellaneous | 0 | 25,000 | 2,000 | | 8,000 | 5,000 |
| Bond Proceeds | 0 | | | | | |
| Other financing sources | 0 | | | | | |
| Transfers In | 0 | 251,200 | 10,000 | | | |
| **Total Revenues & Other Sources** | **2,116,810** | **3,520,792** | **348,725** | **0** | **8,600** | **6,000** |
| **Expenditures & Other Financing Uses:** | | | | | | |
| Public Safety | 0 | | | | 7,500 | 3,500 |
| Public Works | 0 | 3,506,346 | | | | |
| Culture & Recreation | 0 | | | | | |
| Community & Economic Development | 863,668 | 9,750 | 438,656 | | | |
| General Government | 0 | | | | | |
| Debt Service | 126,325 | | | | | |
| Capital Projects | 0 | | | | | |
| **Total Government Activities Exp.** | **989,993** | **3,516,096** | **438,656** | **0** | **7,500** | **3,500** |
| Business Type/Enterprises | 0 | | | | | |
| **Total Gov Activities & Business Exp.** | **989,993** | **3,516,096** | **438,656** | **0** | **7,500** | **3,500** |
| Transfers Out | 1,142,759 | | | | | 15,000 |
| **Total ALL Expenditures/Transfers Out** | **2,132,752** | **3,516,096** | **438,656** | **0** | **7,500** | **18,500** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | (15,942) | 4,696 | (89,931) | 0 | 1,100 | (12,500) |
| **Estimated Beginning Fund Balance** | **(160,435)** | **557,653** | **121,727** | **(0)** | **29,250** | **18,731** |
| **Ending Fund Balance June 30** | **(176,377)** | **562,349** | **31,796** | **(0)** | **30,350** | **6,231** |

# Statement of Revenues, Expenditures & Changes in Fund Balances 2012/13

| | Federal Drug/Seizure | Drug/Seizure Justice Funds | Police Funds | Library Open Access | Interlibrary Loan | Enrich Iowa |
|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | |
| Property Taxes | | | | | | |
| TIF Revenues | | | | | | |
| Other City Taxes | | | | | | |
| Licenses & Permits | | | | | | |
| Use of Money & Property | 600 | | 2,200 | 7,500 | 800 | 1,000 |
| Intergovernmental | | | | | | |
| Charges for Services | | | | | | |
| Special Assessments | | | | | | |
| Miscellaneous | 2,000 | | 15,000 | | | |
| Bond Proceeds | | | | | | |
| Other financing sources | | | | | | |
| Transfers In | | | | | | |
| **Total Revenues & Other Sources** | **2,600** | **0** | **17,200** | **7,500** | **800** | **1,000** |
| **Expenditures & Other Financing Uses:** | | | | | | |
| Public Safety | | | 11,000 | | | |
| Public Works | | | | | | |
| Culture & Recreation | | | | 7,000 | | 6,500 |
| Community & Economic Development | | | | | | |
| General Government | | | | | | |
| Debt Service | | | | | | |
| Capital Projects | 5,000 | | 5,000 | 24,000 | 3,000 | |
| **Total Government Activities Exp.** | **5,000** | **0** | **16,000** | **31,000** | **3,000** | **6,500** |
| Business Type/Enterprises | | | | | | |
| **Total Gov Activities & Business Exp.** | **5,000** | **0** | **16,000** | **31,000** | **3,000** | **6,500** |
| Transfers Out | | | 15,000 | | | |
| **Total ALL Expenditures/Transfers Out** | **5,000** | **0** | **31,000** | **31,000** | **3,000** | **6,500** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | (2,400) | 0 | (13,800) | (23,500) | (2,200) | (5,500) |
| **Estimated Beginning Fund Balance** | **39,291** | **1,516** | **88,789** | **438,260** | **44,841** | **53,783** |
| **Ending Fund Balance June 30** | **36,891** | **1,516** | **74,989** | **414,760** | **42,641** | **48,283** |

# Statement of Revenues, Expenditures & Changes in Funds Balances 2012/13

| | Kakert Estate | Library Gift | Library Funds | Park Donations |
|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | |
| Property Taxes | | | | |
| TIF Revenues | | | | |
| Other City Taxes | | | | |
| Licenses & Permits | | | | |
| Use of Money & Property | 2,500 | 3,500 | 15,300 | 500 |
| Intergovernmental | | | 0 | |
| Charges for Services | | | | |
| Special Assessments | | | | |
| Miscellaneous | | 40,500 | 40,500 | |
| Bond Proceeds | | | | |
| Other financing sources | | | | |
| Transfers In | | | | |
| **Total Revenues & Other Sources** | **2,500** | **44,000** | **55,800** | **500** |
| **Expenditures & Other Financing Uses:** | | | | |
| Public Safety | | | | |
| Public Works | | | | |
| Culture & Recreation | 1,000 | 28,500 | 43,000 | |
| Community & Economic Development | | | | |
| General Government | | | | |
| Debt Service | | | | |
| Capital Projects | | 30,000 | 57,000 | |
| **Total Government Activities Exp.** | **1,000** | **58,500** | **100,000** | **0** |
| Business Type/Enterprises | | | | |
| **Total Gov Activities & Business Exp.** | **1,000** | **58,500** | **100,000** | **0** |
| Transfers Out | | | | 3,000 |
| **Total ALL Expenditures/Transfers Out** | **1,000** | **58,500** | **100,000** | **3,000** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 1,500 | (14,500) | (44,200) | (2,500) |
| **Estimated Beginning Fund Balance** | **116,047** | **152,613** | **805,544** | **19,571** |
| **Ending Fund Balance June 30** | **117,547** | **138,113** | **761,344** | **17,071** |

| | Hendricks Gift | Parks Funds | Employee Benefits | Total Spec. Rev. |
|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | |
| Property Taxes | | | | 0 |
| TIF Revenues | | | | 2,105,610 |
| Other City Taxes | | | | 0 |
| Licenses & Permits | | | | 0 |
| Use of Money & Property | 1,800 | 2,300 | | 37,898 |
| Intergovernmental | | | | 3,574,419 |
| Charges for Services | | | | 0 |
| Special Assessments | | | | 0 |
| Miscellaneous | 4,000 | 4,000 | | 86,500 |
| Bond Proceeds | | | | 0 |
| Other financing sources | | | | 0 |
| Transfers In | | 0 | | 261,200 |
| **Total Revenues & Other Sources** | **5,800** | **6,300** | **0** | **6,065,627** |
| **Expenditures & Other Financing Uses:** | | | | 0 |
| Public Safety | | | | 11,000 |
| Public Works | | | | 3,506,346 |
| Culture & Recreation | | | | 43,000 |
| Community & Economic Development | | 0 | | 1,312,074 |
| General Government | | | | 0 |
| Debt Service | | | | 126,325 |
| Capital Projects | | | | 62,000 |
| **Total Government Activities Exp.** | **0** | **0** | **0** | **5,060,745** |
| Business Type/Enterprises | | | | 0 |
| **Total Gov Activities & Business Exp.** | **0** | **0** | **0** | **5,060,745** |
| Transfers Out | | 3,000 | | 1,160,759 |
| **Total ALL Expenditures/Transfers Out** | **0** | **3,000** | **0** | **6,221,504** |
| Excess of Revenues & Other Sources over | | | | 0 |
| (under) Expenditures & Other Uses | 5,800 | 3,300 | 0 | (155,877) |
| **Estimated Beginning Fund Balance** | **105,242** | **124,813** | **2** | **1,538,093** |
| **Ending Fund Balance June 30** | **111,042** | **128,113** | **2** | **1,382,216** |

# Statement of Revenues, Expenditures & Changes in Funds Balances 2012/13

| | Debt Service | Capital Projects | Vehicle Replacemt | Electronic Equipment | CIP/LOT & Interest | Geo Thuenen Overpass |
|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | |
| Property Taxes | 9,029,178 | | | | | |
| TIF Revenues | | | | | | |
| Other City Taxes | 298,210 | | | | | |
| Licenses & Permits | | | | | | |
| Use of Money & Property | 165,644 | 108,025 | 8,500 | 10,000 | 15,000 | 15,000 |
| Intergovernmental | 4,066 | 502,000 | | | | |
| Charges for Services | | | | | | |
| Special Assessments | | | | | | |
| Miscellaneous | | 320,378 | | | | 50,000 |
| Bond Proceeds | | 10,925,000 | | | | |
| Other financing sources | | | 40,000 | | | |
| Transfers In | | 362,276 | 700,000 | 100,000 | 1,862,440 | |
| **Total Revenues & Other Sources** | **9,497,098** | **12,217,679** | **748,500** | **110,000** | **1,877,440** | **65,000** |
| **Expenditures & Other Financing Uses:** | | | | | | |
| Public Safety | | | | | | |
| Public Works | | | | | | |
| Culture & Recreation | | | | | | |
| Community & Economic Development | | | | | | |
| General Government | | | | | | |
| Debt Service | 11,134,861 | | | | | |
| Capital Projects | | 12,973,854 | 1,048,856 | 76,740 | | |
| **Total Government Activities Exp.** | **11,134,861** | **12,973,854** | **1,048,856** | **76,740** | **0** | **0** |
| Business Type/Enterprises | | | | | | |
| **Total Gov Activities & Business Exp.** | **11,134,861** | **12,973,854** | **1,048,856** | **76,740** | **0** | **0** |
| Transfers Out | 199,319 | 265,000 | 0 | 63,600 | 1,504,997 | 0 |
| **Total ALL Expenditures/Transfers Out** | **11,334,180** | **13,238,854** | **1,048,856** | **140,340** | **1,504,997** | **0** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | (1,837,082) | (1,021,175) | (300,356) | (30,340) | 372,443 | 65,000 |
| **Estimated Beginning Fund Balance** | **4,931,246** | **2,208,083** | **740,057** | **515,775** | **311,988** | **612,896** |
| **Ending Fund Balance June 30** | **3,094,164** | **1,186,908** | **439,701** | **485,435** | **684,431** | **677,896** |

# Statement of Revenues, Expenditures & Changes in Fund Balances 2012/13

| | Future Projects | Total Capital Funds | Total Governmental | Sewer Utility | Solid Waste Mgmt. | Family Museum |
|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | |
| Property Taxes | | 0 | 22,110,579 | | | |
| TIF Revenues | | 0 | 2,105,610 | | | |
| Other City Taxes | | 0 | 8,260,039 | | | |
| Licenses & Permits | | 0 | 573,510 | 112,300 | | |
| Use of Money & Property | | 156,525 | 663,267 | 30,000 | 30,000 | 1,700 |
| Intergovernmental | | 502,000 | 4,462,684 | | | |
| Charges for Services | | 0 | 392,500 | 2,842,729 | 1,895,450 | 746,200 |
| Special Assessments | | 0 | 31,200 | | | |
| Miscellaneous | | 370,378 | 834,406 | 5,000 | 3,000 | 65,000 |
| Bond Proceeds | | 10,925,000 | 10,925,000 | . | | |
| Other financing sources | | 40,000 | 40,000 | 250,000 | | 756,000 |
| Transfers In | | 3,024,716 | 4,042,418 | | | 840,689 |
| **Total Revenues & Other Sources** | **0** | **15,018,619** | **54,441,213** | **3,240,029** | **1,928,450** | **2,409,589** |
| **Expenditures & Other Financing Uses:** | | | | | | |
| Public Safety | | 0 | 9,868,514 | | | |
| Public Works | | 0 | 3,535,874 | | | |
| Culture & Recreation | | 0 | 4,243,415 | | | |
| Community & Economic Development | | 0 | 2,197,644 | | | |
| General Government | | 0 | 3,742,448 | | | |
| Debt Service | | 0 | 11,276,186 | | | |
| Capital Projects | | 14,099,450 | 14,699,062 | | | |
| **Total Government Activities Exp.** | **0** | **14,099,450** | **49,563,143** | **0** | **0** | **0** |
| Business Type/Enterprises | | 0 | 0 | 3,671,358 | 1,989,121 | 1,836,614 |
| **Total Gov Activities & Business Exp.** | **0** | **14,099,450** | **49,563,143** | **3,671,358** | **1,989,121** | **1,836,614** |
| Transfers Out | 0 | 1,833,597 | 7,484,410 | | | 87,000 |
| **Total ALL Expenditures/Transfers Out** | **0** | **15,933,047** | **57,047,553** | **3,671,358** | **1,989,121** | **1,923,614** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 0 | (914,428) | (2,606,340) | (431,329) | (60,671) | 485,975 |
| **Estimated Beginning Fund Balance** | **275,318** | **4,664,117** | **16,584,047** | **15,620,428** | **1,935,732** | **3,738,386** |
| **Ending Fund Balance June 30** | **275,318** | **3,749,689** | **13,977,707** | **15,189,099** | **1,875,061** | **4,224,361** |

# Statement of Revenues, Expenditures & Changes in Funds Balances 2012/13

| | Palmer Hills Golf Course | LFC Enterprise | Aquatic Enterprise | Stormwater Utility | Transit | Transit Riverfront |
|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | | | |
| Property Taxes | | | | | | |
| TIF Revenues | | | | | | |
| Other City Taxes | | | | | | |
| Licenses & Permits | | | | 7,000 | | |
| Use of Money & Property | 5,000 | 38,400 | | 11,000 | | |
| Intergovernmental | | | | | 502,741 | 122,420 |
| Charges for Services | 732,000 | 660,291 | 252,800 | 905,625 | 112,200 | 30,000 |
| Special Assessments | | | | | | |
| Miscellaneous | 369,000 | | 7,500 | | | 106,773 |
| Bond Proceeds | | | | | | |
| Other financing sources | | | | 199,000 | | |
| Transfers In | 135,000 | 44,852 | 99,657 | 449,319 | 696,943 | 29,052 |
| **Total Revenues & Other Sources** | **1,241,000** | **743,543** | **359,957** | **1,571,944** | **1,311,884** | **288,245** |
| **Expenditures & Other Financing Uses:** | | | | | | |
| Public Safety | | | | | | |
| Public Works | | | | | | |
| Culture & Recreation | | | | | | |
| Community & Economic Development | | | | | | |
| General Government | | | | | | |
| Debt Service | | | | | | |
| Capital Projects | | | | | | |
| **Total Government Activities Exp.** | **0** | **0** | **0** | **0** | **0** | **0** |
| Business Type/Enterprises | 1,222,528 | 873,543 | 513,957 | 959,079 | 1,505,594 | 408,217 |
| **Total Gov Activities & Business Exp.** | **1,222,528** | **873,543** | **513,957** | **959,079** | **1,505,594** | **408,217** |
| Transfers Out | | | | | | |
| **Total ALL Expenditures/Transfers Out** | **1,222,528** | **873,543** | **513,957** | **959,079** | **1,505,594** | **408,217** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 18,472 | (130,000) | (154,000) | 612,865 | (193,710) | (119,972) |
| **Estimated Beginning Fund Balance** | **3,876,591** | **2,508,701** | **2,466,132** | **2,836,516** | **1,053,523** | **541,323** |
| **Ending Fund Balance June 30** | **3,895,063** | **2,378,701** | **2,312,132** | **3,449,381** | **859,813** | **421,351** |

# Statement of Revenues, Expenditures & Changes in Funds Balances

2012/13

| | QCWCC | Total Enterprise | Employee Health Ins. | Risk Managemt. |
|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | |
| Property Taxes | | 0 | | |
| TIF Revenues | | 0 | | |
| Other City Taxes | | 0 | | |
| Licenses & Permits | | 119,300 | | |
| Use of Money & Property | 16,000 | 132,100 | 46,333 | 20,000 |
| Intergovernmental | | 625,161 | | |
| Charges for Services | 2,300,000 | 10,477,295 | 2,953,801 | 852,767 |
| Special Assessments | | 0 | | |
| Miscellaneous | 675,428 | 1,231,701 | 5,000 | 25,000 |
| Bond Proceeds | | 0 | | |
| Other financing sources | 100,000 | 1,305,000 | | |
| Transfers In | 1,201,480 | 3,496,992 | | |
| **Total Revenues & Other Sources** | **4,292,908** | **17,387,549** | **3,005,134** | **897,767** |
| **Expenditures & Other Financing Uses:** | | | | |
| Public Safety | | 0 | | |
| Public Works | | 0 | | |
| Culture & Recreation | | 0 | | |
| Community & Economic Development | | 0 | | |
| General Government | | 0 | | |
| Debt Service | | 0 | | |
| Capital Projects | | 0 | | |
| **Total Government Activities Exp.** | **0** | **0** | **0** | **0** |
| Business Type/Enterprises | 4,069,258 | 17,049,269 | 3,005,134 | 897,767 |
| **Total Gov Activities & Business Exp.** | **4,069,258** | **17,049,269** | **3,005,134** | **897,767** |
| Transfers Out | | 87,000 | | |
| **Total ALL Expenditures/Transfers Out** | **4,069,258** | **17,136,269** | **3,005,134** | **897,767** |
| Excess of Revenues & Other Sources over (under) Expenditures & Other Uses | 223,650 | 251,280 | 0 | 0 |
| **Estimated Beginning Fund Balance** | **7,513,974** | **42,091,305** | **948,792** | **630,737** |
| **Ending Fund Balance June 30** | **7,737,624** | **42,342,585** | **948,792** | **630,737** |

# Statement of Revenues, Expenditures & Changes in Fund Balances

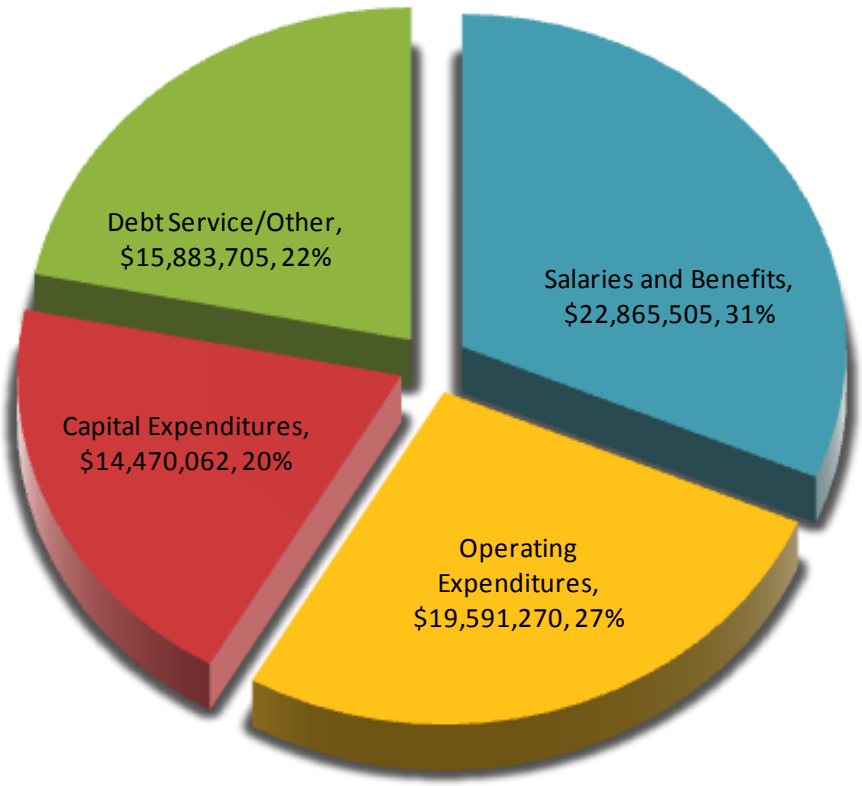
2012/13

| | Information Services | Municipal Garage | Total Internal Serv. | Total All Funds |
|---|---|---|---|---|
| **Revenues & Other Financing Sources:** | | | | |
| Property Taxes | | | | 22,110,579 |
| TIF Revenues | | | | 2,105,610 |
| Other City Taxes | | | | 8,260,039 |
| Licenses & Permits | | | | 692,810 |
| Use of Money & Property | 7,224 | 16,000 | 89,557 | 884,924 |
| Intergovernmental | | | 0 | 5,087,845 |
| Charges for Services | 633,383 | 1,548,186 | 5,988,137 | 16,857,932 |
| Special Assessments | | | 0 | 31,200 |
| Miscellaneous | 9,000 | 50 | 39,050 | 2,105,157 |
| Bond Proceeds | | | 0 | 10,925,000 |
| Other financing sources | | | | 1,345,000 |
| Transfers In | 32,000 | | 32,000 | 7,571,410 |
| **Total Revenues & Other Sources** | **681,607** | **1,564,236** | **6,148,744** | **77,977,506** |
| **Expenditures & Other Financing Uses:** | | | | 0 |
| Public Safety | | | 0 | 9,868,514 |
| Public Works | | | 0 | 3,535,874 |
| Culture & Recreation | | | 0 | 4,243,415 |
| Community & Economic Development | | | 0 | 2,197,644 |
| General Government | | | 0 | 3,742,448 |
| Debt Service | | | 0 | 11,276,186 |
| Capital Projects | | | 0 | 14,699,062 |
| **Total Government Activities Exp.** | **0** | **0** | **0** | **49,563,143** |
| Business Type/Enterprises | 675,926 | 1,619,303 | 6,198,130 | 23,247,399 |
| **Total Gov Activities & Business Exp.** | **675,926** | **1,619,303** | **6,198,130** | **72,810,542** |
| Transfers Out | | | 0 | 7,571,410 |
| **Total ALL Expenditures/Transfers Out** | **675,926** | **1,619,303** | **6,198,130** | **80,381,952** |
| Excess of Revenues & Other Sources over | | | | 0 |
| (under) Expenditures & Other Uses | 5,681 | (55,067) | (49,386) | (2,404,446) |
| **Estimated Beginning Fund Balance** | **295,609** | **508,427** | **2,383,566** | **61,058,918** |
| **Ending Fund Balance June 30** | **301,290** | **453,360** | **2,334,180** | **58,654,472** |

# City of Bettendorf, Iowa
## FY 2012/13 Budget Net of Transfers
## Department Summaries by Category

| Department | Salaries and Benefits | Operating Expenditures | Capital Expenditures | Debt Service/Other | Total |
|---|---|---|---|---|---|
| Mayor & Council | 82,125 | 439,445 | 0 | 0 | 521,570 |
| City Administration | 268,766 | 87,098 | 0 | 0 | 355,864 |
| Capital Projects | 75,000 | 0 | 12,888,854 | 160,000 | 13,123,854 |
| QC Waterfront Convention Center | 754,545 | 1,864,550 | 0 | 1,450,163 | 4,069,258 |
| Family Museum of Arts & Science | 1,117,790 | 535,799 | 0 | 183,025 | 1,836,614 |
| Community Development | 897,450 | 102,355 | 0 | 0 | 999,805 |
| Community Development Special Revenue | 36,769 | 401,887 | 0 | 0 | 438,656 |
| Debt Service | 0 | 0 | 0 | 11,149,861 | 11,149,861 |
| Economic Development | 170,653 | 897,693 | 0 | 126,325 | 1,194,671 |
| Electronic Equipment | 0 | 0 | 76,740 | 0 | 76,740 |
| Employee Health Insurance | 0 | 3,005,134 | 0 | 0 | 3,005,134 |
| Finance | 593,092 | 176,149 | 0 | 0 | 769,241 |
| Human Resources | 203,439 | 157,484 | 0 | 0 | 360,923 |
| Information Services | 441,147 | 234,779 | 0 | 0 | 675,926 |
| Fire | 2,690,892 | 459,673 | 33,287 | 0 | 3,183,852 |
| Legal | 234,252 | 47,910 | 0 | 0 | 282,162 |
| Library | 2,100,901 | 282,257 | 344,325 | 0 | 2,727,483 |
| Library Special Revenues | 0 | 43,000 | 57,000 | 0 | 100,000 |
| Municipal Garage | 471,872 | 1,123,231 | 0 | 24,200 | 1,619,303 |
| Non-Departmental | 0 | 498,830 | 0 | 0 | 498,830 |
| Parks | 2,453,680 | 1,652,605 | 16,000 | 406,000 | 4,528,285 |
| Police | 5,581,095 | 681,407 | 0 | 0 | 6,262,502 |
| Police Special Revenue | 0 | 11,000 | 5,000 | 0 | 16,000 |
| Public Works | 492,466 | 525,454 | 0 | 0 | 1,017,920 |
| Solid Waste/Recycling | 857,319 | 880,290 | 0 | 251,512 | 1,989,121 |
| Risk Management | 0 | 897,767 | 0 | 0 | 897,767 |
| Road Use Operations | 1,549,583 | 1,966,513 | 0 | 0 | 3,516,096 |
| Sewer Utility | 566,642 | 1,670,281 | 0 | 1,434,435 | 3,671,358 |
| Stormwater Utility | 389,673 | 185,082 | 0 | 384,324 | 959,079 |
| Transit Enterprise | 836,354 | 763,597 | 0 | 313,860 | 1,913,811 |
| Vehicle Replacement | 0 | 0 | 1,048,856 | 0 | 1,048,856 |
| **TOTAL** | **22,865,505** | **19,591,270** | **14,470,062** | **15,883,705** | **72,810,542** |

# City of Bettendorf
# Expenditures by Category
# FY 2012/13 Budget
# $72,810,542



# City of Bettendorf
# FY 2012/13 Budget
# Salaries & Benefits 5 year history

| Department | FY 2009 Actual | FY 2010 Actual | FY 2011 Actual | FY 2012 Amended | FY 2013 Budget | Percent Inc(Dec) |
|---|---|---|---|---|---|---|
| Mayor & Council | 80,960 | 77,489 | 78,368 | 82,097 | 82,125 | 0.03% |
| City Administration | 239,386 | 251,287 | 255,384 | 263,793 | 268,766 | 1.95% |
| Capital Projects(Engineering) | 476,530 | 706,208 | 853,774 | 143,130 | 75,000 | (7.98%) |
| QC Waterfront Convention Center | 174,460 | 670,044 | 739,812 | 754,285 | 754,545 | 0.04% |
| Family Museum for Arts & Science | 1,065,577 | 1,221,111 | 1,293,994 | 1,203,501 | 1,117,790 | (6.62%) |
| Community Development | 799,125 | 849,068 | 853,264 | 865,636 | 897,450 | 3.73% |
| Community Development Special Revenue Funds | 67,968 | 70,479 | 73,044 | 74,230 | 36,769 | (51.29%) |
| Debt Service | 0 | 0 | 0 | 0 | 0 | |
| Economic Development | 150,906 | 157,974 | 160,594 | 164,011 | 170,653 | 4.14% |
| Electronic Equipment | 0 | 0 | 0 | 0 | 0 | |
| Employee Health Insurance | 0 | 0 | 0 | 0 | 0 | |
| Finance | 481,156 | 536,673 | 549,345 | 580,820 | 593,092 | 2.23% |
| Human Resources | 160,943 | 173,222 | 182,218 | 198,365 | 203,439 | 2.78% |
| Information Services | 357,587 | 400,537 | 430,301 | 433,400 | 441,147 | 1.80% |
| Fire | 2,159,214 | 2,444,901 | 2,519,691 | 2,642,413 | 2,690,892 | 1.92% |
| Flood | 20,718 | 0 | 0 | 0 | 0 | |
| Legal | 188,188 | 203,697 | 211,201 | 224,830 | 234,252 | 4.46% |
| Library | 1,658,024 | 1,785,548 | 1,851,044 | 1,943,247 | 2,100,901 | 8.52% |
| Library Special Revenue Funds | 0 | 0 | 0 | 0 | 0 | |
| Municipal Garage | 420,012 | 438,330 | 437,223 | 461,045 | 471,872 | 2.48% |
| Non-Departmental | 0 | 0 | 0 | 0 | 0 | |
| Parks & Recreation | 2,313,083 | 2,430,112 | 2,383,483 | 2,383,615 | 2,453,680 | 2.94% |
| Police | 5,294,648 | 5,661,486 | 5,185,157 | 5,423,486 | 5,581,095 | 3.04% |
| Police Special Revenue Funds | 0 | 0 | 0 | 0 | 0 | |
| Public Works | 402,113 | 425,206 | 523,752 | 488,285 | 492,466 | 0.80% |
| Solid Waste Management/Recycling Enterprise | 693,755 | 765,697 | 809,964 | 819,162 | 857,319 | 4.71% |
| Risk Management | 0 | 0 | 0 | 0 | 0 | |
| Road Use Operations | 1,611,036 | 1,490,897 | 1,415,298 | 1,447,059 | 1,549,583 | 7.24% |
| Sewer Utility | 473,264 | 493,859 | 523,810 | 542,487 | 566,642 | 4.61% |
| Stormwater Utility | 304,938 | 326,708 | 333,204 | 339,524 | 389,673 | 15.05% |
| Transit & Riverfront Circulator (beginning 09/10) | 632,540 | 761,663 | 886,513 | 905,571 | 836,354 | (7.81%) |
| Vehicle Replacement | 0 | 0 | 0 | 0 | 0 | |
| **TOTAL** | **20,226,131** | **22,342,196** | **22,550,438** | **22,383,992** | **22,865,505** | **2.14%** |

# City of Bettendorf
# FY 2012/13 Budget
# Operating Expenditures 5 year history

| Department | FY 2009 Actual | FY 2010 Actual | FY 2011 Actual | FY 2012 Amended | FY 2013 Budget | Percent Inc (Dec) |
|---|---|---|---|---|---|---|
| Mayor & Council | 402,042 | 411,107 | 390,681 | 432,369 | 439,445 | 1.64% |
| City Administration | 60,546 | 75,875 | 69,030 | 91,982 | 87,098 | (5.31%) |
| Capital Projects | 0 | 0 | 0 | 0 | 0 | |
| QC Waterfront Convention Center | 1,252,907 | 1,245,087 | 1,770,250 | 2,264,550 | 1,864,550 | (17.66%) |
| Family Museum for Arts & Science | 695,260 | 522,442 | 502,123 | 588,946 | 535,799 | (9.02%) |
| Community Development | 96,298 | 90,041 | 190,846 | 111,445 | 102,355 | (8.16%) |
| Community Development Special Revenue Funds | 417,682 | 396,186 | 348,276 | 382,385 | 401,887 | 5.10% |
| Debt Service | 0 | 0 | 0 | 0 | 0 | |
| Economic Development | 759,703 | 822,027 | 1,312,504 | 957,823 | 897,693 | (6.28%) |
| Electronic Equipment | 0 | 0 | 0 | 0 | 0 | |
| Employee Health Insurance | 2,541,497 | 2,826,768 | 2,781,560 | 2,986,207 | 3,005,134 | 0.63% |
| Finance | 147,737 | 154,763 | 157,597 | 178,908 | 176,149 | (1.54%) |
| Human Resources | 158,125 | 99,276 | 88,575 | 137,324 | 157,484 | 14.68% |
| Information Services | 207,263 | 183,597 | 192,031 | 276,828 | 234,779 | (15.19%) |
| Fire | 424,752 | 492,054 | 436,265 | 468,020 | 459,673 | (1.78%) |
| Flood | 102,399 | 43,525 | 104,927 | 0 | 0 | |
| Legal | 49,587 | 34,018 | 47,364 | 47,310 | 47,910 | 1.27% |
| Library | 311,416 | 248,107 | 257,630 | 302,508 | 282,257 | (6.69%) |
| Library Special Revenue Funds | 25,619 | 109,699 | 78,833 | 133,083 | 43,000 | (67.69%) |
| Municipal Garage | 963,801 | 891,474 | 1,170,945 | 1,161,662 | 1,123,231 | (3.31%) |
| Non-Departmental | 471,985 | 463,004 | 416,216 | 446,848 | 498,830 | 11.63% |
| Parks & Recreation | 1,475,504 | 1,422,688 | 1,484,907 | 1,701,353 | 1,652,605 | (2.87%) |
| Police | 737,322 | 774,730 | 755,350 | 670,954 | 681,407 | 1.56% |
| Police Special Revenue Funds | 8,655 | 5,633 | 1,306 | 61,000 | 11,000 | (81.97%) |
| Public Works | 561,688 | 539,545 | 516,436 | 485,128 | 525,454 | 8.31% |
| Solid Waste Management/Recycling Enterprise | 822,828 | 772,121 | 773,945 | 874,907 | 880,290 | 0.62% |
| Risk Management | 858,322 | 760,746 | 757,176 | 813,031 | 897,767 | 10.42% |
| Road Use Operations | 2,551,308 | 1,868,242 | 2,083,279 | 1,674,028 | 1,966,513 | 17.47% |
| Sewer Utility | 1,360,758 | 1,504,496 | 1,487,771 | 1,490,132 | 1,670,281 | 12.09% |
| Stormwater Utility | 181,562 | 211,786 | 158,079 | 185,849 | 185,082 | (0.41%) |
| Transit & Riverfront Circulator (beginning 09/10) | 506,211 | 551,511 | 686,189 | 804,340 | 763,597 | (5.07%) |
| Vehicle Replacement | 0 | 0 | 0 | 0 | 0 | |
| **TOTAL** | **18,152,777** | **17,520,548** | **19,020,091** | **19,728,920** | **19,591,270** | **(0.70%)** |

# City of Bettendorf
# FY 2012/13 Budget
# Capital Expenditures 5 year history

| Department | FY 2009 Actual | FY 2010 Actual | FY 2011 Actual | FY 2012 Amended | FY 2013 Budget | Percent Inc (Dec) |
|---|---|---|---|---|---|---|
| Mayor & Council | 0 | 0 | 0 | 0 | 0 | |
| City Administration | 0 | 0 | 0 | 0 | 0 | |
| Capital Projects | 18,817,031 | 21,291,590 | 16,260,015 | 16,195,138 | 12,888,854 | (20.42%) |
| QC Waterfront Convention Center | 0 | 0 | 0 | 0 | 0 | |
| Family Museum for Arts & Science | 0 | 0 | 0 | 0 | 0 | |
| Community Development | 0 | 0 | 0 | 0 | 0 | |
| Community Development Special Revenue Funds | 0 | 0 | 0 | 0 | 0 | |
| Debt Service | 0 | 0 | 0 | 0 | 0 | |
| Economic Development | 12,000 | 0 | 0 | 0 | 0 | |
| Electronic Equipment | 157,843 | 39,034 | 49,689 | 234,556 | 76,740 | (67.28%) |
| Employee Health Insurance | 0 | 0 | 0 | 0 | 0 | |
| Finance | 0 | 0 | 0 | 0 | 0 | |
| Human Resources | 0 | 0 | 0 | 0 | 0 | |
| Information Services | 0 | 0 | 0 | 0 | 0 | |
| Fire | 18,525 | 0 | 15,588 | 250,000 | 33,287 | (86.69%) |
| Legal | 0 | 0 | 0 | 0 | 0 | |
| Library | 236,558 | 296,834 | 312,312 | 327,928 | 344,325 | 5.00% |
| Library Special Revenue Funds | 45,786 | 40,212 | 58,947 | 25,455 | 57,000 | 123.92% |
| Municipal Garage | 0 | 0 | 0 | 0 | 0 | |
| Non-Departmental | 0 | 0 | 0 | 0 | 0 | |
| Parks & Recreation | 0 | 10,769 | 0 | 39,240 | 16,000 | (59.23%) |
| Police | 0 | 0 | 28,042 | 0 | 0 | |
| Police Special Revenue Funds | 0 | 6,192 | 13,870 | 40,000 | 5,000 | (87.50%) |
| Public Works | 0 | 34,652 | 50,559 | 0 | 0 | |
| Solid Waste Management/Recycling Enterprise | 0 | 0 | 0 | 0 | 0 | |
| Risk Management | 0 | 0 | 0 | 0 | 0 | |
| Road Use Operations | 96,749 | 0 | 0 | 158,630 | 0 | (100.00%) |
| Sewer Utility | 0 | 0 | 0 | 0 | 0 | |
| Stormwater Utility | 0 | 0 | 0 | 0 | 0 | |
| Transit & Riverfront Circulator (beginning 09/10) | 0 | 0 | 0 | 0 | 0 | |
| Vehicle Replacement | 1,244,817 | 776,210 | 490,284 | 432,338 | 1,048,856 | 142.60% |
| **TOTAL** | **20,629,309** | **22,495,493** | **17,279,306** | **17,703,285** | **14,470,062** | **(18.26%)** |

# City of Bettendorf
# FY 2012/13 Budget
# Debt Service/Other 5 year history

| Department | FY 2009 Actual | FY 2010 Actual | FY 2011 Actual | FY 2012 Amended | FY 2013 Budget | Percent Inc (Dec) |
|---|---|---|---|---|---|---|
| Debt Service Funds | 6,559,120 | 7,038,759 | 15,429,545 | 11,507,530 | 11,149,861 | (3.11%) |
| Economic Development Special Revenue Funds | 1,900,983 | 1,306,586 | 2,209,449 | 125,177 | 126,325 | 0.92% |
| Capital Projects Fund | 63,872 | 117,504 | 162,862 | 160,000 | 160,000 | 0.00% |
| QC Waterfront Convention Center | 702,175 | 1,554,248 | 1,515,886 | 1,496,045 | 1,450,163 | (3.07%) |
| Family Museum for Arts & Science | 210,790 | 224,339 | 214,880 | 201,471 | 183,025 | (9.16%) |
| Municipal Garage | 25,060 | 25,060 | 17,971 | 24,142 | 24,200 | 0.24% |
| Parks & Recreation | 399,245 | 396,508 | 403,536 | 432,000 | 406,000 | (6.02%) |
| Solid Waste Management/Recycling Enterprise | 257,440 | 245,226 | 298,495 | 272,203 | 251,512 | (7.60%) |
| Stormwater Utility | 127,511 | 218,170 | 243,132 | 394,071 | 384,324 | (2.47%) |
| Sewer Utility | 1,134,413 | 1,189,154 | 1,314,365 | 1,454,923 | 1,434,435 | (1.41%) |
| Transit & Riverfront Circulator (beginning 09/10) | 101,222 | 169,347 | 365,258 | 313,860 | 313,860 | 0.00% |
| **TOTAL** | **11,481,831** | **12,484,901** | **22,175,379** | **16,381,422** | **15,883,705** | **(3.04%)** |

# City of Bettendorf
## Department Budgets 5 Year History

| Department | FY 2009 Actual | FY 2010 Actual | FY 2011 Actual | FY 2012 Amended | FY 2013 Budget | Percent Inc (Dec) |
|---|---|---|---|---|---|---|
| Mayor & Council | 483,002 | 488,596 | 469,049 | 514,466 | 521,570 | 1.38% |
| City Administration | 299,932 | 327,162 | 324,414 | 355,775 | 355,864 | 0.03% |
| Capital Projects | 19,357,433 | 22,115,302 | 17,276,651 | 16,498,268 | 13,123,854 | (20.45%) |
| QC Waterfront Convention Center | 2,129,542 | 3,469,379 | 4,025,948 | 4,514,880 | 4,069,258 | (9.87%) |
| Educational Center | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Family Museum for Arts & Science | 1,971,627 | 1,967,892 | 2,010,997 | 1,993,918 | 1,836,614 | (7.89%) |
| Community Development | 895,423 | 939,109 | 1,044,110 | 977,081 | 999,805 | 2.33% |
| Community Development Special Revenue Funds | 485,650 | 466,665 | 421,320 | 456,615 | 438,656 | (3.93%) |
| Debt Service | 6,559,120 | 7,038,759 | 15,429,545 | 11,507,530 | 11,149,861 | (3.11%) |
| Economic Development | 2,823,592 | 2,286,587 | 3,682,547 | 1,247,011 | 1,194,671 | (4.20%) |
| Electronic Equipment | 157,843 | 39,034 | 49,689 | 234,556 | 76,740 | (67.28%) |
| Employee Health Insurance | 2,541,497 | 2,826,768 | 2,781,560 | 2,986,207 | 3,005,134 | 0.63% |
| Finance | 628,893 | 691,436 | 706,942 | 759,728 | 769,241 | 1.25% |
| Human Resources | 319,068 | 272,498 | 270,793 | 335,689 | 360,923 | 7.52% |
| Information Services | 564,850 | 584,134 | 622,332 | 710,228 | 675,926 | (4.83%) |
| Fire | 2,602,491 | 2,936,955 | 2,971,544 | 3,360,433 | 3,183,852 | (5.25%) |
| Flood | 123,117 | 43,525 | 104,927 | 0 | 0 | 0.00% |
| Legal | 237,775 | 237,715 | 258,565 | 272,140 | 282,162 | 3.68% |
| Library | 2,205,998 | 2,330,489 | 2,420,986 | 2,573,683 | 2,727,483 | 5.98% |
| Library Special Revenue Funds | 71,405 | 149,911 | 137,780 | 158,538 | 100,000 | (36.92%) |
| Municipal Garage | 1,408,873 | 1,354,864 | 1,626,139 | 1,646,849 | 1,619,303 | (1.67%) |
| Non-Departmental | 471,985 | 463,004 | 416,216 | 446,848 | 498,830 | 11.63% |
| Parks & Recreation | 4,187,832 | 4,260,077 | 4,271,926 | 4,556,208 | 4,528,285 | (0.61%) |
| Police | 6,031,970 | 6,436,216 | 5,968,549 | 6,094,440 | 6,262,502 | 2.76% |
| Police Special Revenue Funds | 8,655 | 11,825 | 15,176 | 101,000 | 16,000 | (84.16%) |
| Public Works | 963,801 | 999,403 | 1,090,747 | 973,413 | 1,017,920 | 4.57% |
| Solid Waste Management/Recycling Enterprise | 1,774,023 | 1,783,044 | 1,882,404 | 1,966,272 | 1,989,121 | 1.16% |
| Risk Management | 858,322 | 760,746 | 757,176 | 813,031 | 897,767 | 10.42% |
| Road Use Operations | 4,259,093 | 3,359,139 | 3,498,577 | 3,279,717 | 3,516,096 | 7.21% |
| Sewer Utility | 2,968,435 | 3,187,509 | 3,325,946 | 3,487,542 | 3,671,358 | 5.27% |
| Stormwater Utility | 614,011 | 756,664 | 734,415 | 919,444 | 959,079 | 4.31% |
| Transit & Riverfront Circulator (beginning 09/10) | 1,239,973 | 1,482,521 | 1,937,960 | 2,023,771 | 1,913,811 | (5.43%) |
| Vehicle Replacement | 1,244,817 | 776,210 | 490,284 | 432,338 | 1,048,856 | 142.60% |
| **TOTAL** | **70,490,048** | **74,843,138** | **81,025,214** | **76,197,619** | **72,810,542** | **(4.45%)** |

**28 E Agreement**---A formal agreement between two or more governmental entities to jointly provide a service or to establish a new governmental entity to accomplish a purpose.

**Account Number---**The 14-digit number assigned to a budget line item account identifying the fund, department, program, function and expenditure object. For example: The account number 001-0301-410.11-01 identifies the fund 001 (general fund), the department and program 0301 (police administration), the function 410 (public safety), and the object 11-01 (full time salaries and wages).

**Accrual Basis**---A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**ACH---**Automated Clearing House, a network for processing electronic financial transactions.

**Activity---**Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

**AFSCME---**American Federation of State, County and Municipal Employees; the union representing many of the City's employees.

**Annualize---**Using revenues or expenditures that occurred during the year and calculation their effect for a full year. As an example, a $25 cost that occurs quarterly will have an annual cost of $100.

**Appropriation**---A legal authorization to incur obligations and to make expenditures for specific purposes.

**AS/400---**The City's accounting software package.

**Assessed Valuation**---The valuation set upon real estate, utilities and certain personal property by the Assessor as a basis for levying property taxes.

**Assessment Ratio---**The ratio at which the tax rate is applied to the tax base.

**Asset**---Resources owned or held by a government which have monetary value.

**Authorized Positions**---Employee positions, which are authorized in the adopted budget, to be filled during the year.

**Available(Undesignated) Fund Balance**---This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

**Balanced Budget---** pays for all current expenditures with current revenues whenever possible and existing fund balance as needed and approved by the City Council.

**Bi-State Regional Commission---**The local agency offering a forum for intergovernmental cooperation, delivery of regional programs and assistance in planning and project development.

**Bond**---A long term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date(the maturity date). Bonds are primarily used to finance capital projects.

> **General Obligation (GO) Bond**---This type of bond is backed by the full faith, credit and taxing power of the government.
>
> **Revenue Bond**---This type of bond is backed only by the revenues from a specific enterprise or project, such as a sewer utility.

**Bond Refunding---**When new bonds are issued to buy back outstanding bonds in order to save money due to a decrease in interest rates. *Current* refunding is for bonds that are callable or may be bought back by the City. *Advanced* refunding is issuing debt and investing that money into escrow in order to buy back bonds when they do become callable to realize debt savings due to lower interest rates.

**Budget**---A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period.

**Budget Amendment---**A change from the original budget. Also, the forms filed by departments with the Finance Department to request and justify such changes.

**Budget Calendar**---The schedule of key dates which the City of Bettendorf follows in the preparation and adoption of the budget.

**Budget Message**---The letter of transmittal from the City Administrator to the Mayor, City Council and Citizens of the City of Bettendorf which summarizes the most important aspects of the budget and any changes from previous fiscal years

**Budgetary Basis**---This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

**Budgetary Control**---The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

**CAFR---**Comprehensive Annual Financial Report is the report summarizing the City's financial operations as of the fiscal year end. The report is issued in accordance with GAAP, which prescribes a basis of accounting that differs from the budget basis of accounting (cash basis).

**Capital Budget---**A plan of revenues and expenditures to improve facilities, equipment and other infrastructure of the City's for a defined period of time.

**Capital Improvements**---Expenditures related the to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

**Capital Improvements Program(CIP)**---A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

**Capital Outlay**---Fixed assets which have a value of $1,000 or more and have a useful economic lifetime of more than one year; or assets of any value if the nature of the item is such that is must be controlled for custody purposes as a fixed asset.

**Capital Project**---Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

**Cash Basis**---A basis of accounting in which transactions are recognized only when cash is increased or decreased.

**Channel 9---**The public information cable TV channel serving the citizens of Bettendorf.

**Charges for Services---**A collection of accounts used to capture revenue related to services provided by the City, such as, sewer usage, solid waste pick-up and public transit.

**Collective Bargaining Agreement---**A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

**Community Protection Program**---This program's objective is to provide for the safety and welfare of the community through response to calls for service, enforcement of laws and preventive education.

**Contingency**---A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contracted Part Time---**Part time employees contracted and paid through an employment agency.

**Contractual Services**---Services rendered to a government by private firms, individuals or other governmental agencies. Examples include professional consulting services and construction contracts.

**Core Beliefs---**Value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the City conducts business.

**Cost-of-living-adjustment(COLA)**---An Increase in salaries to offset the adverse effect of inflation on compensation.

**Credit Rating---**A formal evaluation of credit history and capability of repaying obligations. The bond ratings assigned by Moody's Investors Service, Standard & Poor's and Fitch Ratings.

**Debt Limitation---**By state constitution, requires that no city may become indebted in an amount exceeding 5% of the actual value of taxable property within its jurisdiction. This applies to general obligation debt, which is backed by the full taxing power of the city. The limit does not apply to debt of revenue or special assessment bonds.

**Debt Margin---**The difference between the debt limit and the applicable outstanding debt.

**Debt Service**---The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

**Deferred Compensation---**Income deferred until retirement age.

**Deficit**---The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

**Department**---The basis organizational unit of government which is functionally unique in its delivery of services.

**Depreciation**---Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

**Disbursement**---The expenditure of monies from an account.

**Distinguished Budget Presentation Awards Program**---A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

**E-governance---**A term applied the ability of governments to deliver services and information to the public via technology driven tools such as the Internet and electronic banking.

**Employee(or Fringe) Benefits**---Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical and life insurance plans.

**Encumbrance**---The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Enterprise Fund**---A fund established to finance and account for the acquisition, operation and maintenance of governmental operations, which are predominantly self-supporting by user fees.

**Excise---**A tax applying to a specific industry or good. An example would be the Hotel/Motel tax.

**Expenditure**---The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

**Expense**---Charges incurred(whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

**Fiscal Policy**---A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

**Fiscal Year**---A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For the City of Bettendorf the fiscal year begins July 1st and ends June 30th.

**Fixed Assets**---Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

**FMAS---**Family Museum of Arts and Sciences

**FTE---**Full Time Equivalent

**Full Faith and Credit**---A pledge of a government's taxing power to repay debt obligations.

**Full-Time Equivalent Position(FTE)**---A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

**Function---**A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

**Fund**---A fiscal entity with revenues and expense, which are segregated for the purpose of carrying out a specific purpose or activity.

**Fund Balance**---The excess of the assets of a fund over its liabilities, reserves and carryover.

**FY---**Fiscal Year

**GAAP**---Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

**GASB---**Government Accounting Standards Board is the authoritative body that establishes the accounting principles and rules for governmental entities.

**GASB 34---**The GASB statement establishing new financial reporting requirements. When implemented it created new information and restructured information that governments present. The new requirements make annual reports more comprehensive and to understand and use.

**GFOA**---Government Finance Officers Association of the United States and Canada.

**GIS**---Graphical Information System.

**Goal**---A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

**Governmental Fund Types---**Are the following:

**General Fund---**the chief operating fund and is used to account for all tax receipts and other receipts that do not have to be reported by law or contractual agreement in some other fund. The General Fund provides for all the general operating disbursements and the fixed charges and capital improvement costs that are not paid through other funds.

**Special Revenue Funds-**--funds utilized to account for receipts derived from specific sources that are usually required by law or regulation to be accounted for in separate funds, such as the road use fund, tax increment financing fund and drug seizure/forfeiture fund.

**Debt Service Fund-**--used to report accumulations of resources to meet current and future long-term debt service requirements such as capital lease obligations, bond principal, interest and related costs.

**Capital Projects Fund-**--are utilized to record resources for the acquisition and construction of major capital facilities, except those financed through enterprise funds.

**Grants**---A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

**Human Development**---Program to promote the general well being of the City and to encourage the fullest development of cultural and educational potentials of the citizens and the community.

**IDNR---**Iowa Department of Natural Resources

**Infrastructure**---The physical assets of a government such as streets, water, sewer, public buildings and parks.

**Interest---**Compensation paid or to be paid for the use of money.

**Inter-fund Transfers**---The movement of monies between funds of the same governmental entity.

**Intergovernmental Revenue**---Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

**Internal Services Charges**---The charges to user departments or funds for internal services provided by another government agency, such as the City garage, or insurance funded from a central pool.

**IPERS---**Iowa Public Employees Retirement System is the pension system the covers all full-time, part-time, and most temporary employees except for full-time firefighters and police officers.

**IS---**Information Services

**IT---**Information Technology

**LAN---**Local Area Network

**Levy**---To impose taxes for the support of government activities.

**LFC---**Life Fitness Center

**Licenses and Permits---**A collection of accounts used to capture revenue related to liquor licenses, electrical permits, mechanical permits or building permits, etc. issued by the City.

**Line Item---**See Account Number.

**Line item Budget**---A budget prepared along departmental lines that focuses on what is to be purchased.

**Long-term Debt**---Debt with a maturity of more than one year after the date of issuance.

**Mill---**The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

**Mission Statement---**The Mission for the City of Bettendorf defines the purpose of the organization

**Modified Accrual---**The accrual basis of accounting adapted to the governmental fund-type measurement focus. Revenues are recognized in the period in which they became available and measurable. Some expenditures are recognized on a accrual basis; others on a cash basis.

**Moody's Investors Service---**One of several national investor services that independently rate the creditworthiness of issuer's bonds. Their rating opinion is an assessment of the ability and willingness of an issuer of debt to make full and timely payments of principal and interest on the debt security over the course of its maturity schedule. The rating influences the interest rates bid for the bonds, thus having an economic impact on a project's ultimate cost.

**Net Budget**---The legally adopted budget less all inter-fund transfers and interdepartmental charges.

**NPDES---**National Pollutant Discharge Elimination System

**Object of Expenditure**---An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

**Objective**---Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

**Obligations---**Amounts which a government may be legally required to need out of its resources. They include no

**Operating Expenses**---The cost for personnel, materials and equipment required for a department to function.

**Operating Revenue---**Funds received as income to pay for ongoing operations.

**Output Indicators**---A unit of work accomplished, without reference to the resources required to do the work, for example, number of permits issued, number of trash collections made or number of burglary arrests made. Output Indicators do not reflect the effectiveness or efficiency of the work performed.

**Performance Indicators**---Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

**Personal Services**---Expenditures for salaries, wages and fringe benefits of a government's employees.

**Policy & Administration**---Program to provide for the functioning of the government and to assure the general administration of the City.

**PPB---**See Program Performance Budget.

**Principal---**The face amount of a bond, exclusive of interest.

**Proceeds from Sale of Assets---**A collection of accounts used to capture revenue received from the sale of the City's assets, such as, buildings and/or equipment.

**Program**---A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

**Program Performance Budget**---A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

**Proprietary Funds---**are the following:

> **Enterprise Funds---**are utilized to finance and account for all resources used in the acquisition, operation and maintenance of governmental facilities and services that are supported by user charges, such as a golf course or wastewater utility.
>
> **Internal Service Funds-**--are used to account for the financing of goods and services provided by one department or agency to other departments or agencies within the government, on a cost reimbursement basis; for example, the Municipal Garage operation, the Employee Health Insurance fund, and the Vehicle Replacement Fund.

**Purpose**---A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

**QCWCC**---Quad Cities Waterfront Convention Center

**Referendum---**The principal or practice of referring measures passed upon or proposed by, the legislative body to the body of voters, or electorate, for approval or rejection.

**Reserve**---An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

**Resolution**---A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Resources**---Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

**Retained Earnings---**Earnings retained by the City for reinvestment in operations.

**Revaluation---**Every odd year the state reviews residential and commercial property values to determine if assessed values should be changed from those submitted from the assessor.

**Revenue**---Sources of income financing the operations of government.

**Revenue Bonds---**Issued to finance municipal enterprises such as parking facilities, utility operations, stadiums and solid waste facilities; that is, revenue generating operations with incomes sufficient to retire indebtedness.

**RFP---**Request For Bid

**Rollback---**is a mechanism in the state law, which limits the state growth of taxable valuation by class (residential, commercial, industrial and agricultural) to 4% per year. Assessed valuations are "rolled back" to reflect no more than a 4% increase.

**RUT---**Road Use Tax

**SMART21---**distinction given to 21 communities world wide by the Intelligent Community Forum, an information technology think tank. Smart21 communities are honored for implementing broadband and information technology based strategies to attract leading-edge businesses, spur job creation and economic growth, and improve the delivery of government services.

**Special Revenue Fund---**A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes.

**Tax Increment---**the amount of taxable value in excess of the base or beginning value of the property located within a defined district. The consolidated tax rate applied to the excess is remitted to the City for urban renewal and economic development purposes with the exception of the debt service and property, plant and equipment levies of all the jurisdictions with taxing authority in the district.

**Tax Levy**---The resultant product when the tax rate per one thousand dollars is multiplied by the tax base. The amount of revenue from taxes required to fund the government.

**Tax Rate---**The dollar per thousand rate determined by the City, through the budget process, that is applied to the taxable value. The result of the tax levy revenue necessary to run the City.

**Taxable Valuation---**The percentage of assessed valuation cities my collect taxes on. Determined by the process of property tax equalization and rollback.

**Taxes**---Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charge made against particular persons or property for current or permanent benefit, such as special assessments.

**TIF**---Tax Increment Financing.

**TIF District---**A defined area of development in which property is eligible to be taxed in excess of the base value of the property. The excess taxable value is known as a tax increment as defined previously.

**Transfers In/Out**---Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

**Unencumbered Balance**---The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

**Unreserved Fund Balance**---The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

**User Charges (Fees)**---The payment of a fee for direct receipt of a public service by the party whom benefits from the service.

**Use of Money---**A collection of accounts used to capture revenue received from interest/dividends.

**Vision Statement---**The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value based principles that can guide policies, decisions and operations

Aug-10 Form 635.1 Department of Management

# 82-770

## Adoption of Budget and Certification of City Taxes

**FISCAL YEAR BEGINNING JULY 1, 2012 - ENDING JUNE 30, 2013**

**The City of:** Bettendorf **County Name:** SCOTT **Date Budget Adopted:** 03/06/12 (Date) xx/xx/xx

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

563-344-4000 Telephone Number

Signature

County Auditor Date Stamp

**January 1, 2011 Property Valuations**

| | | With Gas & Electric | | Without Gas & Electric | Last Official Census |
|---|---|---|---|---|---|
| Regular | 2a | 1,788,749,827 | 2b | 1,729,757,860 | |
| ***DEBT SERVICE*** | 3a | 1,863,627,599 | 3b | 1,804,635,632 | |
| Ag Land | 4a | 4,170,963 | | | |

**TAXES LEVIED**

| Code Sec. | Dollar Limit | Purpose | | (A) Request with Utility Replacement | | (B) Property Taxes Levied | | (C) Rate |
|---|---|---|---|---|---|---|---|---|
| 384.1 | 8.10000 | Regular General levy | 5 | 13,505,061 | | 13,059,672 | 43 | 7.55000 |
| (384) | | Non-Voted Other Permissible Levies | | | | | | |
| 12(8) | 0.67500 | Contract for use of Bridge | 6 | | | 0 | 44 | 0 |
| 12(10) | 0.95000 | Opr & Maint publicly owned Transit | 7 | | | 0 | 45 | 0 |
| 12(11) | Amt Nec | Rent, Ins. Maint of Civic Center | 8 | | | 0 | 46 | 0 |
| 12(12) | 0.13500 | Opr & Maint of City owned Civic Center | 9 | | | 0 | 47 | 0 |
| 12(13) | 0.06750 | Planning a Sanitary Disposal Project | 10 | | | 0 | 48 | 0 |
| 12(14) | 0.27000 | Aviation Authority (under sec.330A.15) | 11 | | | 0 | 49 | 0 |
| 12(15) | Amt Nec | Joint city-county building lease | 12 | | | 0 | 50 | 0 |
| 12(16) | 0.06750 | Levee Impr. fund in special charter city | 13 | | | 0 | 51 | 0 |
| 12(18) | Amt Nec | Liability, property & self insurance costs | 14 | | | 0 | 52 | 0 |
| 12(22) | Amt Nec | Support of a Local Emerg.Mgmt.Comm. | 462 | | | 0 | 465 | 0 |
| (384) | | Voted Other Permissible Levies | | | | | | |
| 12(1) | 0.13500 | Instrumental/Vocal Music Groups | 15 | | | 0 | 53 | 0 |
| 12(2) | 0.81000 | Memorial Building | 16 | | | 0 | 54 | 0 |
| 12(3) | 0.13500 | Symphony Orchestra | 17 | | | 0 | 55 | 0 |
| 12(4) | 0.27000 | Cultural & Scientific Facilities | 18 | | | 0 | 56 | 0 |
| 12(5) | As Voted | County Bridge | 19 | | | 0 | 57 | 0 |
| 12(6) | 1.35000 | Missi or Missouri River Bridge Const. | 20 | | | 0 | 58 | 0 |
| 12(9) | 0.03375 | Aid to a Transit Company | 21 | | | 0 | 59 | 0 |
| 12(17) | 0.20500 | Maintain Institution received by gift/devise | 22 | | | 0 | 60 | 0 |
| 12(19) | 1.00000 | City Emergency Medical District | 463 | | | 0 | 466 | 0 |
| 12(21) | 0.27000 | Support Public Library | 23 | | | 0 | 61 | 0 |
| 28E.22 | 1.50000 | Unified Law Enforcement | 24 | | | 0 | 62 | 0 |
| | | **Total General Fund Regular Levies (5 thru 24)** | 25 | 13,505,061 | | 13,059,672 | | |
| 384.1 | 3.00375 | Ag Land | 26 | 12,529 | | 12,529 | 63 | 3.00375 |
| | | **Total General Fund Tax Levies (25 + 26)** | 27 | 13,517,590 | | 13,072,201 | | Do Not Add |
| | | Special Revenue Levies | | | | | | |
| 384.8 | 0.27000 | Emergency (if general fund at levy limit) | 28 | 0 | | 0 | 64 | 0 |
| 384.6 | Amt Nec | Police & Fire Retirement | 29 | | | 0 | | 0 |
| | Amt Nec | FICA & IPERS (if general fund at levy limit) | 30 | | | 0 | | 0 |
| Rules | Amt Nec | Other Employee Benefits | 31 | | | 0 | | 0 |
| | | ***Total Employee Benefit Levies (29,30,31)*** | 32 | 0 | | 0 | 65 | 0 |
| | | **Sub Total Special Revenue Levies (28+32)** | 33 | 0 | | 0 | | |
| | | Valuation | | | | | | |
| 386 | As Req | *With Gas & Elec* / *Without Gas & Elec* | | | | | | |
| | | SSMID 1 (A) (B) | 34 | | | 0 | 66 | 0 |
| | | SSMID 2 (A) (B) | 35 | | | 0 | 67 | 0 |
| | | SSMID 3 (A) (B) | 36 | | | 0 | 68 | 0 |
| | | SSMID 4 (A) (B) | 37 | | | 0 | 69 | 0 |
| | | SSMID 5 (A) (B) | 555 | | | 0 | 565 | 0 |
| | | SSMID 6 (A) (B) | 556 | | | 0 | 566 | 0 |
| | | SSMID 7 (A) (B) | 1177 | | | 0 | | 0 |
| | | ***Total SSMID*** | 38 | 0 | | 0 | | Do Not Add |
| | | **Total Special Revenue Levies** | 39 | 0 | | 0 | | |
| 384.4 | Amt Nec | **Debt Service Levy 76.10(6)** | 40 | 9,318,138 | 40 | 9,023,178 | 70 | 5.00000 |
| 384.7 | 0.67500 | **Capital Projects (Capital Improv. Reserve)** | 41 | | 41 | 0 | 71 | 0 |
| | | **Total Property Taxes (27+39+40+41)** | 42 | 22,835,728 | 42 | 22,095,379 | 72 | 12.55000 |

**COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:**

Budgets that **DO NOT** meet **ALL** the criteria below are not statutorily compliant & must be returned to the city for correction.

1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
3) Adopted property taxes do not exceed published or posted amounts.
4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.
5) The budget file uploaded to the SUBMIT Area matched the paper copy certified by the city to this office.
6) The city is receiving TIF Revenues and has completed the TIF Indebtedness section of the TIF DEBT form in compliance with 384.16(1)

( County Auditor )

Form FBW

Department of Management

**Fund Balance Worksheet for City of Bettendorf**

| (1) *Annual Report FY 2011 | | General (A) | Special Rev (B) | TIF Special Rev (C) | Debt Serv (D) | Capt Proj (E) | Permanent (G) | Total Government (H) | Proprietary (I) | Grand Total (J) |
|---|---|---|---|---|---|---|---|---|---|---|
| Beginning Fund Balance July 1 **(pg 5, line 134) *** | 1 | 6,101,703 | 2,063,762 | -11,117 | 8,105,135 | 6,514,781 | 0 | 22,774,264 | 43,351,904 | 66,126,168 |
| Actual Revenues Except Beg Bal **(pg 5, line 132) *** | 2 | 21,118,963 | 6,824,127 | 3,951,825 | 8,517,114 | 21,255,603 | | 61,667,632 | 22,806,482 | 84,474,114 |
| Actual Expenditures Except End Bal **(pg 12, line 259) *** | 3 | 21,776,343 | 7,025,845 | 4,251,607 | 16,015,066 | 19,548,766 | | 68,617,627 | 22,626,148 | 91,243,775 |
| Ending Fund Balance June 30 **(pg 12, line 261) *** | 4 | 5,444,323 | 1,862,044 | -310,899 | 607,183 | 8,221,618 | 0 | 15,824,269 | 43,532,238 | 59,356,507 |

| (2) ** Re-Estimated FY 2012 | | General | Spec Rev | TIF Special Rev | Debt Serv | Capt Proj | Permanent | Tot Govt | Proprietary | Grand Total |
|---|---|---|---|---|---|---|---|---|---|---|
| Beginning Fund Balance | 5 | 5,444,323 | 1,862,044 | -310,899 | 607,183 | 8,221,618 | 0 | 15,824,269 | 43,532,238 | 59,356,507 |
| Re-Est Revenues | 6 | 23,265,343 | 6,898,496 | 2,338,540 | 8,953,537 | 17,545,031 | 0 | 59,000,947 | 23,863,735 | 82,864,682 |
| Re-Est Expenditures | 7 | 23,247,081 | 7,195,216 | 2,188,076 | 9,454,725 | 19,856,926 | 0 | 61,942,024 | 23,023,456 | 84,965,480 |
| *Continuing Appropriation* | 8 | | | | | 0 | | 0 | 0 | 0 |
| Ending Fund Balance | 9 | 5,462,585 | 1,565,324 | -160,435 | 105,995 | 5,909,723 | 0 | 12,883,192 | 44,372,517 | 57,255,709 |

| (3) ** Budget FY 2013 | | General | Spec Rev | TIF Special Rev | Debt Serv | Capt Proj | Permanent | Tot Govt | Proprietary | Grand Total |
|---|---|---|---|---|---|---|---|---|---|---|
| Beginning Fund Balance | 10 | 5,462,585 | 1,565,324 | -160,435 | 105,995 | 5,909,723 | 0 | 12,883,192 | 44,372,517 | 57,255,709 |
| Revenues | 11 | 23,859,869 | 3,948,817 | 2,116,810 | 9,481,454 | 15,018,619 | 0 | 54,425,569 | 24,036,293 | 78,461,862 |
| Expenditures | 12 | 23,558,822 | 4,088,752 | 2,132,752 | 9,364,180 | 16,433,047 | 0 | 55,577,553 | 23,334,399 | 78,911,952 |
| *Continuing Appropriation* | 13 | | | | | 0 | | 0 | 0 | 0 |
| Ending Fund Balance | 14 | 5,763,632 | 1,425,389 | -176,377 | 223,269 | 4,495,295 | 0 | 11,731,208 | 45,074,411 | 56,805,619 |

* The figures in section (1) are taken from FORM F-66(IA-2) STATE OF IOWA FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30, 2011

** The remaining two sections are filled in by the software once ALL worksheets are completed.

Form 631 A P1

CITY OF Bettendorf

Department of Management

## EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2013

Fiscal Years

| GOVERNMENT ACTIVITIES (A) | (B) | GENERAL (C) | SPECIAL REVENUES (D) | TIF SPECIAL REVENUES (E) | DEBT SERVICE (F) | CAPITAL PROJECTS (G) | PERMANENT (H) | PROPRIETARY (I) | BUDGET 2013 (J) | RE-ESTIMATED 2012 (K) | ACTUAL 2011 (L) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **PUBLIC SAFETY** | | | | | | | | | | | |
| Police Department/Crime Prevention | 1 | 6,262,502 | 11,000 | | | | | | 6,273,502 | 6,037,912 | 6,098,703 |
| Jail | 2 | | | | | | | | 0 | 0 | 0 |
| Emergency Management | 3 | | | | | | | | 0 | 0 | 0 |
| Flood Control | 4 | 34,534 | | | | | | | 34,534 | 48,623 | 74,656 |
| Fire Department | 5 | 3,156,565 | | | | | | | 3,156,565 | 3,100,158 | 2,955,956 |
| Ambulance | 6 | | | | | | | | 0 | 0 | 0 |
| Building Inspections | 7 | 403,913 | | | | | | | 403,913 | 387,278 | 343,177 |
| Miscellaneous Protective Services | 8 | | | | | | | | 0 | 0 | 0 |
| Animal Control | 9 | | | | | | | | 0 | 0 | 0 |
| Other Public Safety | 10 | | | | | | | | 0 | 0 | 0 |
| TOTAL *(lines 1 - 10)* | 11 | 9,857,514 | 11,000 | 0 | | | 0 | | 9,868,514 | 9,573,971 | 9,472,492 |
| **PUBLIC WORKS** | | | | | | | | | | | |
| Roads, Bridges, & Sidewalks | 12 | | 975,656 | | | | | | 975,656 | 958,787 | 692,907 |
| Parking - Meter and Off-Street | 13 | | | | | | | | 0 | 0 | 0 |
| Street Lighting | 14 | | 230,000 | | | | | | 230,000 | 230,000 | 228,265 |
| Traffic Control and Safety | 15 | | 419,375 | | | | | | 419,375 | 330,994 | 367,205 |
| Snow Removal | 16 | | 1,206,655 | | | | | | 1,206,655 | 1,215,635 | 1,595,115 |
| Highway Engineering | 17 | | 283,179 | | | | | | 283,179 | 277,263 | 202,885 |
| Street Cleaning | 18 | | 19,847 | | | | | | 19,847 | 23,396 | 69,333 |
| Airport ***(if not Enterprise)*** | 19 | | | | | | | | 0 | 0 | 0 |
| Garbage ***(if not Enterprise)*** | 20 | | | | | | | | 0 | 0 | 0 |
| Other Public Works | 21 | 29,528 | 371,634 | | | | | | 401,162 | 425,815 | 350,640 |
| TOTAL *(lines 12 - 21)* | 22 | 29,528 | 3,506,346 | 0 | | | 0 | | 3,535,874 | 3,461,890 | 3,506,350 |
| **HEALTH & SOCIAL SERVICES** | | | | | | | | | | | |
| Welfare Assistance | 23 | | | | | | | | 0 | 0 | 0 |
| City Hospital | 24 | | | | | | | | 0 | 0 | 0 |
| Payments to Private Hospitals | 25 | | | | | | | | 0 | 0 | 0 |
| Health Regulation and Inspection | 26 | | | | | | | | 0 | 0 | 0 |
| Water, Air, and Mosquito Control | 27 | | | | | | | | 0 | 0 | 0 |
| Community Mental Health | 28 | | | | | | | | 0 | 0 | 0 |
| Other Health and Social Services | 29 | | | | | | | | 0 | 0 | 0 |
| TOTAL *(lines 23 - 29)* | 30 | 0 | 0 | 0 | | | 0 | | 0 | 0 | 0 |
| **CULTURE & RECREATION** | | | | | | | | | | | |
| Library Services | 31 | 2,383,158 | 43,000 | | | | | | 2,426,158 | 2,240,442 | 2,180,437 |
| Museum, Band and Theater | 32 | | | | | | | | 0 | 0 | 0 |
| Parks | 33 | 1,280,252 | | | | | | | 1,280,252 | 1,233,818 | 1,116,793 |
| Recreation | 34 | 379,880 | | | | | | | 379,880 | 367,853 | 371,335 |
| Cemetery | 35 | | | | | | | | 0 | 0 | 0 |
| Community Center, Zoo, & Marina | 36 | 90,704 | | | | | | | 90,704 | 108,978 | 89,563 |
| Other Culture and Recreation | 37 | 66,421 | | | | | | | 66,421 | 66,425 | 67,550 |
| TOTAL *(lines 31 - 37)* | 38 | 4,200,415 | 43,000 | 0 | | | 0 | | 4,243,415 | 4,017,516 | 3,825,678 |

Form 631 A P2

CITY OF Bettendorf

Department of Management

## EXPENDITURES SCHEDULE PAGE 2

Fiscal Year Ending 2013

Fiscal Years

| GOVERNMENT ACTIVITIES CONT. (A) | (B) | GENERAL (C) | SPECIAL REVENUES (D) | TIF SPECIAL REVENUES (E) | DEBT SERVICE (F) | CAPITAL PROJECTS (G) | PERMANENT (H) | PROPRIETARY (I) | BUDGET 2013 (J) | RE-ESTIMATED 2012 (K) | ACTUAL 2011 (L) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **COMMUNITY & ECONOMIC DEVELOPMENT** | | | | | | | | | | | |
| Community Beautification | 39 | 85,000 | | | | | | | 85,000 | 80,572 | 92,515 |
| Economic Development | 40 | 204,678 | | 863,668 | | | | | 1,068,346 | 1,132,945 | 1,473,098 |
| Housing and Urban Renewal | 41 | | 438,656 | | | | | | 438,656 | 474,277 | 421,320 |
| Planning & Zoning | 42 | 305,384 | | | | | | | 305,384 | 316,571 | 303,975 |
| Other Com & Econ Development | 43 | 290,508 | 9,750 | | | | | | 300,258 | 308,600 | 400,319 |
| | 44 | | | | | | | | | | |
| TOTAL *(lines 39 - 44)* | 45 | 885,570 | 448,406 | 863,668 | | | 0 | | 2,197,644 | 2,312,965 | 2,691,227 |
| **GENERAL GOVERNMENT** | | | | | | | | | | | |
| Mayor, Council, & City Manager | 46 | 781,346 | | | | | | | 781,346 | 759,153 | 717,701 |
| Clerk, Treasurer, & Finance Adm. | 47 | 845,329 | | | | | | | 845,329 | 816,188 | 782,704 |
| Elections | 48 | 20,000 | | | | | | | 20,000 | 19,500 | 0 |
| Legal Services & City Attorney | 49 | 282,162 | | | | | | | 282,162 | 267,994 | 258,565 |
| City Hall & General Buildings | 50 | 953,858 | | | | | | | 953,858 | 906,708 | 890,490 |
| Tort Liability | 51 | 498,830 | | | | | | | 498,830 | 446,848 | 416,216 |
| Other General Government | 52 | 360,923 | | | | | | | 360,923 | 331,751 | 270,794 |
| TOTAL *(lines 46 - 52)* | 53 | 3,742,448 | 0 | 0 | | | 0 | | 3,742,448 | 3,548,142 | 3,336,470 |
| **DEBT SERVICE** | 54 | 15,000 | | 126,325 | 9,164,861 | | | | 9,306,186 | 8,997,707 | 17,810,719 |
| Gov Capital Projects | 55 | 537,612 | 62,000 | | | 14,099,450 | | | 14,699,062 | 17,564,912 | 18,140,150 |
| TIF Capital Projects | 56 | | | | | | | | 0 | 0 | 0 |
| **TOTAL CAPITAL PROJECTS** | 57 | 537,612 | 62,000 | 0 | | 14,099,450 | 0 | | 14,699,062 | 17,564,912 | 18,140,150 |
| **TOTAL Government Activities Expenditures** *(lines 11+22+30+38+45+53+54+57)* | 58 | 19,268,087 | 4,070,752 | 989,993 | 9,164,861 | 14,099,450 | 0 | | 47,593,143 | 49,477,103 | 58,783,086 |
| **BUSINESS TYPE ACTIVITIES** **Proprietary: Enterprise & Budgeted ISF** | | | | | | | | | | | |
| Water Utility | 59 | | | | | | | | 0 | 0 | 0 |
| Sewer Utility | 60 | | | | | | | 3,363,300 | 3,363,300 | 3,194,121 | 3,147,789 |
| Electric Utility | 61 | | | | | | | | 0 | 0 | 0 |
| Gas Utility | 62 | | | | | | | | 0 | 0 | 0 |
| Airport | 63 | | | | | | | | 0 | 0 | 0 |
| Landfill/Garbage | 64 | | | | | | | 1,977,521 | 1,977,521 | 2,003,376 | 1,865,597 |
| Transit | 65 | | | | | | | 1,913,811 | 1,913,811 | 1,932,257 | 1,937,960 |
| Cable TV, Internet & Telephone | 66 | | | | | | | | 0 | 0 | 0 |
| Housing Authority | 67 | | | | | | | | 0 | 0 | 0 |
| Storm Water Utility | 68 | | | | | | | 730,824 | 730,824 | 681,693 | 643,128 |
| Other Business Type (city hosp., ISF, parking, etc.) | **69** | | | | | | | 13,879,216 | 13,879,216 | 13,735,301 | 13,435,952 |
| Enterprise DEBT SERVICE | 70 | | | | | | | 1,382,727 | 1,382,727 | 1,476,708 | 1,219,126 |
| Enterprise CAPITAL PROJECTS | 71 | | | | | | | | 0 | 0 | 0 |
| Enterprise **TIF** CAPITAL PROJECTS | 72 | | | | | | | | 0 | 0 | 0 |
| **TOTAL Business Type Expenditures *(lines 59 - 73)*** | 73 | | | | | | | 23,247,399 | 23,247,399 | 23,023,456 | 22,249,552 |
| **TOTAL ALL EXPENDITURES** *(lines 58+74)* | 74 | 19,268,087 | 4,070,752 | 989,993 | 9,164,861 | 14,099,450 | 0 | 23,247,399 | 70,840,542 | 72,500,559 | 81,032,638 |
| Regular Transfers Out | 75 | 4,290,735 | 18,000 | | 199,319 | 2,333,597 | | 87,000 | 6,928,651 | 11,233,467 | 10,918,484 |
| Internal **TIF** Loan / Repayment Transfers Out | 76 | | | 1,142,759 | | | | | 1,142,759 | 1,231,454 | 0 |
| **Total ALL Transfers Out** | 77 | 4,290,735 | 18,000 | 1,142,759 | 199,319 | 2,333,597 | 0 | 87,000 | 8,071,410 | 12,464,921 | 10,918,484 |
| **Total Expenditures & Fund Transfers Out** (lines 75+78) | 78 | 23,558,822 | 4,088,752 | 2,132,752 | 9,364,180 | 16,433,047 | 0 | 23,334,399 | 78,911,952 | 84,965,480 | 91,951,122 |
| Continuing Appropriation | 79 | | | | | 0 | | 0 | 0 | 0 | |
| **Ending Fund Balance June 30** | 80 | 5,763,632 | 1,425,389 | -176,377 | 223,269 | 4,495,295 | 0 | 45,074,411 | 56,805,619 | 57,255,709 | 59,356,507 |

* A continuing appropriation is the unexpended budgeted amount from a prior year's capital project. The entry is made on the Con Approps page that must accompany the budget forms if used. SEE INSTRUCTIONS FOR USE.

Form 631 B

CITY OF **Bettendorf**

Department of Management

**The last two columns will fill in once the Re-Est forms are completed**

## REVENUES DETAIL

**Fiscal Year Ending 2013** — **Fiscal Years**

| (A) | (B) | GENERAL (C) | SPECIAL REVENUES (D) | TIF SPECIAL REVENUES (E) | DEBT SERVICE (F) | CAPITAL PROJECTS (G) | PERMANENT (H) | PROPRIETARY (I) | BUDGET 2013 (J) | RE-ESTIMATED 2012 (K) | ACTUAL 2011 (L) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **REVENUES & OTHER FINANCING SOURCES** | | | | | | | | | | | |
| Taxes Levied on Property | 1 | 13,072,201 | 0 | | 9,023,178 | 0 | | | 22,095,379 | 20,787,129 | 19,814,066 |
| Less: Uncollected Property Taxes - Levy Year | 2 | | | | | | | | 0 | 0 | 0 |
| Net Current Property Taxes *(line 1 minus line 2)* | 3 | 13,072,201 | 0 | | 9,023,178 | 0 | | | 22,095,379 | 20,787,129 | 19,814,066 |
| Delinquent Property Taxes | 4 | 9,200 | | | 6,000 | | | | 15,200 | 15,200 | 15,453 |
| TIF Revenues | 5 | | | 2,105,610 | | | | | 2,105,610 | 2,327,340 | 3,097,551 |
| Other City Taxes: | | | | | | | | | | | |
| Utility Tax Replacement Excise Taxes | 6 | 445,389 | 0 | | 294,960 | 0 | | | 740,349 | 748,317 | 707,752 |
| Utility franchise tax ***(Iowa Code Chapter 364.2)*** | 7 | 380,000 | | | | | | | 380,000 | 380,000 | 379,885 |
| Parimutuel wager tax | 8 | | | | | | | | 0 | 0 | 0 |
| Gaming wager tax | 9 | 1,670,000 | | | | | | | 1,670,000 | 1,620,000 | 1,658,400 |
| Mobile Home Taxes | 10 | 5,340 | | | 3,250 | | | | 8,590 | 8,560 | 8,211 |
| Hotel/Motel Taxes | 11 | 805,000 | | | | | | | 805,000 | 805,000 | 803,119 |
| Other ***Local Option Taxes*** | 12 | 4,656,100 | | | | | | | 4,656,100 | 4,610,000 | 4,379,062 |
| Subtotal - Other City Taxes *(lines 6 thru 12)* | 13 | 7,961,829 | 0 | | 298,210 | 0 | | | 8,260,039 | 8,171,877 | 7,936,429 |
| Licenses & Permits | ***14*** | 573,510 | | | | | | 119,300 | 692,810 | 723,160 | 646,148 |
| Use of Money & Property | ***15*** | 303,200 | 37,898 | | 150,000 | 156,525 | | 221,657 | 869,280 | 848,663 | 583,858 |
| Intergovernmental: | | | | | | | | | | | |
| Federal Grants & Reimbursements | ***16*** | 123,000 | 336,600 | | | 342,000 | | 435,161 | 1,236,761 | 3,030,323 | 2,770,084 |
| Road Use Taxes | ***17*** | | 3,226,619 | | | | | | 3,226,619 | 3,157,619 | 3,038,516 |
| Other State Grants & Reimbursements | ***18*** | 97,442 | | | 4,066 | 160,000 | | 190,000 | 451,508 | 441,508 | 551,525 |
| Local Grants & Reimbursements | ***19*** | 161,757 | | 11,200 | | | | | 172,957 | 178,520 | 168,955 |
| Subtotal - Intergovernmental *(lines 16 thru 19)* | 20 | 382,199 | 3,563,219 | 11,200 | 4,066 | 502,000 | | 625,161 | 5,087,845 | 6,807,970 | 6,529,080 |
| Charges for Fees & Service: | | | | | | | | | | | |
| Water Utility | 21 | | | | | | | | 0 | 0 | 0 |
| Sewer Utility | 22 | | | | | | | 2,842,729 | 2,842,729 | 2,522,917 | 2,446,055 |
| Electric Utility | 23 | | | | | | | | 0 | 0 | 0 |
| Gas Utility | 24 | | | | | | | | 0 | 0 | 0 |
| Parking | 25 | | | | | | | | 0 | 0 | 0 |
| Airport | 26 | | | | | | | | 0 | 0 | 0 |
| Landfill/Garbage | 27 | | | | | | | 1,895,450 | 1,895,450 | 1,844,000 | 1,793,407 |
| Hospital | 28 | | | | | | | | 0 | 0 | 0 |
| Transit | 29 | | | | | | | 142,200 | 142,200 | 141,060 | 114,299 |
| Cable TV, Internet & Telephone | 30 | | | | | | | | 0 | 0 | 0 |
| Housing Authority | 31 | | | | | | | | 0 | 0 | 0 |
| Storm Water Utility | 32 | | | | | | | 905,625 | 905,625 | 805,000 | 798,261 |
| Other Fees & Charges for Service | 33 | 392,500 | | | | | | 10,679,428 | 11,071,928 | 10,689,482 | 10,317,403 |
| Subtotal - Charges for Service *(lines 21 thru 33)* | 34 | 392,500 | 0 | | 0 | 0 | 0 | 16,465,432 | 16,857,932 | 16,002,459 | 15,469,425 |
| Special Assessments | 35 | 31,200 | | | | | | | 31,200 | 31,434 | 28,273 |
| Miscellaneous | ***36*** | 377,528 | 86,500 | | | 370,378 | | 1,270,751 | 2,105,157 | 2,211,107 | 2,335,127 |
| Other Financing Sources: | | | | | | | | | | | |
| Regular Operating Transfers In | 37 | 756,502 | 261,200 | | | 2,983,437 | | 2,927,512 | 6,928,651 | 11,233,467 | 10,918,484 |
| Internal **TIF** Loan Transfers In | 38 | | | | | 41,279 | | 1,101,480 | 1,142,759 | 1,231,454 | 0 |
| **Subtotal ALL Operating Transfers In** | 39 | 756,502 | 261,200 | 0 | 0 | 3,024,716 | 0 | 4,028,992 | 8,071,410 | 12,464,921 | 10,918,484 |
| Proceeds of Debt *(Excluding TIF Internal Borrowing)* | 40 | | | | | 10,925,000 | | | 10,925,000 | 11,873,000 | 16,030,000 |
| Proceeds of Capital Asset Sales | 41 | | | | | 40,000 | | 1,305,000 | 1,345,000 | 600,422 | 1,777,567 |
| **Subtotal-Other Financing Sources** *(lines 38 thru 40)* | 42 | 756,502 | 261,200 | 0 | 0 | 13,989,716 | 0 | 5,333,992 | 20,341,410 | 24,938,343 | 28,726,051 |
| **Total Revenues except for beginning fund balance** ***(lines 3, 4, 5, 13, 14, 15, 20, 34, 35, 36, & 41)*** | 43 | 23,859,869 | 3,948,817 | 2,116,810 | 9,481,454 | 15,018,619 | 0 | 24,036,293 | 78,461,862 | 82,864,682 | 85,181,461 |
| Beginning Fund Balance July 1 | 44 | 5,462,585 | 1,565,324 | -160,435 | 105,995 | 5,909,723 | 0 | 44,372,517 | 57,255,709 | 59,356,507 | 66,126,168 |
| **TOTAL REVENUES & BEGIN BALANCE** *(lines 42+43)* | 45 | 29,322,454 | 5,514,141 | 1,956,375 | 9,587,449 | 20,928,342 | 0 | 68,408,810 | 135,717,571 | 142,221,189 | 151,307,629 |

Form 635.2A

# CITY OF Bettendorf

Department of Management

## ADOPTED BUDGET SUMMARY

## YEAR ENDED JUNE 30, 2013

Fiscal Years

| (A) | (B) | GENERAL (C) | SPECIAL REVENUES (D) | TIF SPECIAL REVENUES (E) | DEBT SERVICE (F) | CAPITAL PROJECTS (G) | PERMANENT (H) | PROPRIETARY (I) | BUDGET 2013 (J) | RE-ESTIMATED 2012 (K) | ACTUAL 2011 (L) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Revenues & Other Financing Sources** | | | | | | | | | | | |
| Taxes Levied on Property | 1 | 13,072,201 | 0 | | 9,023,178 | 0 | | | 22,095,379 | 20,787,129 | 19,814,066 |
| Less: Uncollected Property Taxes-Levy Year | 2 | 0 | 0 | | 0 | 0 | | | 0 | 0 | 0 |
| Net Current Property Taxes | 3 | 13,072,201 | 0 | | 9,023,178 | 0 | | | 22,095,379 | 20,787,129 | 19,814,066 |
| Delinquent Property Taxes | 4 | 9,200 | 0 | | 6,000 | 0 | | | 15,200 | 15,200 | 15,453 |
| TIF Revenues | 5 | | | 2,105,610 | | | | | 2,105,610 | 2,327,340 | 3,097,551 |
| Other City Taxes | 6 | 7,961,829 | 0 | | 298,210 | 0 | | | 8,260,039 | 8,171,877 | 7,936,429 |
| Licenses & Permits | 7 | 573,510 | 0 | | | | | 119,300 | 692,810 | 723,160 | 646,148 |
| Use of Money and Property | 8 | 303,200 | 37,898 | 0 | 150,000 | 156,525 | 0 | 221,657 | 869,280 | 848,663 | 583,858 |
| Intergovernmental | 9 | 382,199 | 3,563,219 | 11,200 | 4,066 | 502,000 | | 625,161 | 5,087,845 | 6,807,970 | 6,529,080 |
| Charges for Fees & Service | 10 | 392,500 | 0 | | 0 | 0 | 0 | 16,465,432 | 16,857,932 | 16,002,459 | 15,469,425 |
| Special Assessments | 11 | 31,200 | 0 | | 0 | 0 | | 0 | 31,200 | 31,434 | 28,273 |
| Miscellaneous | 12 | 377,528 | 86,500 | | 0 | 370,378 | 0 | 1,270,751 | 2,105,157 | 2,211,107 | 2,335,127 |
| Sub-Total Revenues | 13 | 23,103,367 | 3,687,617 | 2,116,810 | 9,481,454 | 1,028,903 | 0 | 18,702,301 | 58,120,452 | 57,926,339 | 56,455,410 |
| **Other Financing Sources:** | | | | | | | | | | | |
| **Total Transfers In** | 14 | 756,502 | 261,200 | 0 | 0 | 3,024,716 | 0 | 4,028,992 | 8,071,410 | 12,464,921 | 10,918,484 |
| Proceeds of Debt | 15 | 0 | 0 | 0 | 0 | 10,925,000 | | 0 | 10,925,000 | 11,873,000 | 16,030,000 |
| Proceeds of Capital Asset Sales | 16 | 0 | 0 | 0 | 0 | 40,000 | 0 | 1,305,000 | 1,345,000 | 600,422 | 1,777,567 |
| **Total Revenues and Other Sources** | 17 | 23,859,869 | 3,948,817 | 2,116,810 | 9,481,454 | 15,018,619 | 0 | 24,036,293 | 78,461,862 | 82,864,682 | 85,181,461 |
| **Expenditures & Other Financing Uses** | | | | | | | | | | | |
| Public Safety | 18 | 9,857,514 | 11,000 | 0 | | | 0 | | 9,868,514 | 9,573,971 | 9,472,492 |
| Public Works | 19 | 29,528 | 3,506,346 | 0 | | | 0 | | 3,535,874 | 3,461,890 | 3,506,350 |
| Health and Social Services | 20 | 0 | 0 | 0 | | | 0 | | 0 | 0 | 0 |
| Culture and Recreation | 21 | 4,200,415 | 43,000 | 0 | | | 0 | | 4,243,415 | 4,017,516 | 3,825,678 |
| Community and Economic Development | 22 | 885,570 | 448,406 | 863,668 | | | 0 | | 2,197,644 | 2,312,965 | 2,691,227 |
| General Government | 23 | 3,742,448 | 0 | 0 | | | 0 | | 3,742,448 | 3,548,142 | 3,336,470 |
| Debt Service | 24 | 15,000 | 0 | 126,325 | 9,164,861 | | 0 | | 9,306,186 | 8,997,707 | 17,810,719 |
| Capital Projects | 25 | 537,612 | 62,000 | 0 | | 14,099,450 | 0 | | 14,699,062 | 17,564,912 | 18,140,150 |
| **Total Government Activities Expenditures** | 26 | 19,268,087 | 4,070,752 | 989,993 | 9,164,861 | 14,099,450 | 0 | | 47,593,143 | 49,477,103 | 58,783,086 |
| Business Type Proprietray: Enterprise & ISF | 27 | | | | | | | 23,247,399 | 23,247,399 | 23,023,456 | 22,249,552 |
| **Total Gov & Bus Type Expenditures** | 28 | 19,268,087 | 4,070,752 | 989,993 | 9,164,861 | 14,099,450 | 0 | 23,247,399 | 70,840,542 | 72,500,559 | 81,032,638 |
| **Total Transfers Out** | 29 | 4,290,735 | 18,000 | 1,142,759 | 199,319 | 2,333,597 | 0 | 87,000 | 8,071,410 | 12,464,921 | 10,918,484 |
| **Total ALL Expenditures/Fund Transfers Out** | 30 | 23,558,822 | 4,088,752 | 2,132,752 | 9,364,180 | 16,433,047 | 0 | 23,334,399 | 78,911,952 | 84,965,480 | 91,951,122 |
| Excess Revenues & Other Sources Over | 31 | | | | | | | | | | |
| (Under) Expenditures/Transfers Out | 32 | 301,047 | -139,935 | -15,942 | 117,274 | -1,414,428 | 0 | 701,894 | -450,090 | -2,100,798 | -6,769,661 |
| Continuing Appropriation | 33 | | | | | 0 | | 0 | 0 | 0 | |
| **Beginning Fund Balance July 1** | 34 | 5,462,585 | 1,565,324 | -160,435 | 105,995 | 5,909,723 | 0 | 44,372,517 | 57,255,709 | 59,356,507 | 66,126,168 |
| **Ending Fund Balance June 30** | 35 | 5,763,632 | 1,425,389 | -176,377 | 223,269 | 4,495,295 | 0 | 45,074,411 | 56,805,619 | 57,255,709 | 59,356,507 |

Form 703

Department of Management

**LONG TERM DEBT SCHEDULE**
**GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS**

**City Name:** **Bettendorf**

**Fiscal Year**
**2013**

| | Project Name (A) | Amount of Issue (B) | Date Certified to County Auditor (C) | Principal Due FY 2013 (D) | Interest Due FY 2013 +(E) | Bond Reg/Other Fees Due FY 2013 +(F) | Total Obligation Due FY 2013 =(G) | Paid from Funds OTHER THAN Current Year Property Taxes -(H) | Amount Paid by Current Year Debt Service Levy =(I) |
|---|---|---|---|---|---|---|---|---|---|
| (1) | $4.08 GO Bonds | 4,080,000 | 6/1/2003 | 220,000 | 82,248 | | 302,248 | | 302,248 |
| (2) | $3.57 GO Bonds | 3,570,000 | 6/1/2004 | 190,000 | 107,154 | | 297,154 | | 297,154 |
| (3) | $2.04 Sewer GO | 2,040,000 | 6/1/2004 | 105,000 | 60,417 | | 165,417 | 165,417 | 0 |
| (4) | $2.04 Stormwater GO | 2,040,000 | 6/1/2004 | 105,000 | 60,417 | | 165,417 | 165,417 | 0 |
| (5) | $4.59 GO Bonds | 4,590,000 | 6/1/2005 | 235,000 | 130,778 | | 365,778 | | 365,778 |
| (6) | $4.58 GO Bonds | 4,580,000 | 6/1/2006 | 225,000 | 145,152 | | 370,152 | | 370,152 |
| (7) | $2.545 Sewer GO | 2,545,000 | 6/1/2006 | 125,000 | 80,660 | | 205,660 | 205,660 | 0 |
| (8) | $6.30 GO Refunding | 6,300,000 | 7/1/2006 | 750,000 | 94,808 | | 844,808 | | 844,808 |
| (9) | $3.76 GO Refunding | 3,760,000 | 2/1/2007 | 555,000 | 67,388 | | 622,388 | | 622,388 |
| (10) | $5.095 GO Bonds | 5,095,000 | 5/15/2007 | 225,000 | 169,137 | | 394,137 | | 394,137 |
| (11) | $10.540 GO Bonds | 10,540,000 | 6/1/2008 | 420,000 | 336,131 | | 756,131 | | 756,131 |
| (12) | $2.505 Sewer GO | 2,505,000 | 6/1/08 | 110,000 | 89,119 | | 199,119 | 199,119 | 0 |
| (13) | $2.510 Stormwater GO | 2,510,000 | 6/1/08 | 110,000 | 89,319 | | 199,319 | 199,319 | 0 |
| (14) | $2.675 TIF Note | 2,675,000 | 8/29/08 | 75,000 | 125,318 | | 200,318 | 200,318 | 0 |
| (15) | $11.140 TIF Note | 11,140,000 | 8/29/08 | 550,000 | 709,496 | | 1,259,496 | 1,259,496 | 0 |
| (16) | $12.30 GO Bonds | 12,300,000 | 3/15/09 | 850,000 | 351,156 | | 1,201,156 | | 1,201,156 |
| (17) | $700K GO Bonds | 700,000 | 3/15/09 | 35,000 | 23,456 | | 58,456 | | 58,456 |
| (18) | $700K GO Bonds | 700,000 | 3/15/09 | 35,000 | 23,456 | | 58,456 | | 58,456 |
| (19) | $760K Soldi Waste GO | 765,000 | 6/1/10 | 125,000 | 11,600 | | 136,600 | 136,600 | 0 |
| (20) | $690K GO Bonds | 690,000 | 6/1/10 | 30,000 | 21,620 | | 51,620 | | 51,620 |
| (21) | $13.71 GO Bonds | 13,710,000 | 6/1/10 | 595,000 | 424,025 | | 1,019,025 | | 1,019,025 |
| (22) | $2.54 Stormwater GO | 2,540,000 | 6/1/10 | 110,000 | 78,520 | | 188,520 | 35,242 | 153,278 |
| (23) | $7.18 GO Refunding | 6,180,000 | 6/1/10 | 630,000 | 191,533 | | 821,533 | | 821,533 |
| (24) | $15.235 GO Bonds | 15,235,000 | 6/1/11 | 675,000 | 588,862 | | 1,263,862 | | 1,263,862 |
| (25) | $2.035 Sewer GO | 2,035,000 | 6/1/11 | 85,000 | 77,863 | | 162,863 | 162,863 | 0 |
| (26) | $795K TIF Refunding | 795,000 | 6/1/11 | 110,000 | 16,525 | | 126,525 | 126,525 | 0 |
| (27) | $11.14 GO Bonds | 11,140,000 | 6/1/12 | 415,000 | 264,203 | | 679,203 | | 679,203 |
| (28) | $740K GO Bonds | 740,000 | 6/1/12 | 50,000 | 8,753 | | 58,753 | | 58,753 |
| (29) | | | | | | | 0 | | 0 |
| (30) | | | | | | | 0 | | 0 |
| | | | TOTALS | 7,745,000 | 4,429,114 | 0 | 12,174,114 | 2,855,976 | 9,318,138 |